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FINAL PHASE-IN REPORT

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NINE MONTH PROGRAM PLAN

(Period October 25, 1985 thru December 31, 1985)

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## NINE MONTH PROGRAM PLAN

### I. BACKGROUND

The purpose of the nine month program plan is to document all the activities that are scheduled for January-September, 1986 at FMPC. The intent of preparing the nine month program plan was to prepare a description of authorized work, budget the work on a month-to-month basis and schedule the completion of work. The milestones in the WMC0 Transition Plan that included the gathering of FY86 work scope and budget information in addition to issuing the 9-month Program Plan assumed the existence of an existing budget program that priced and budgeted work monthly. In the absence of a budget computer program, an IBM P.C. with extended memory was leased to handle the volume of budget data.

The planning concept in the nine month program was based on defining manageable work, scheduling small increments of work, and estimating the resources in labor, material and services required to accomplish the work. Then, as the work plan is implemented, the accomplishments and actual costs are reported against the plan and significant variances are identified for management action, if required. The two work tasks which were scheduled in the Transition Plan for preparing the Nine Month Program Plan were 1) collect FY86-88 financial data, production levels and capital construction schedules for FMPC and 2) coordinate the preparation of the program plan consistent with C/SCSC where practical.

### II. WORK TASKS

#### A. ASSESS ANNUAL BUDGET REQUIREMENTS

1. Findings - The appropriate FMPC fiscal year financial data, production levels and capital equipment and construction schedules were collected and distributed to the WMC0 transition team managers for use in planning the nine months of work.
2. Recommendations - WMC0 managers prepared the work plan to the best of their knowledge about the FMPC work effort. Also, new work consistent with the Westinghouse April, 1985 proposal and findings or critical areas identified should be planned during the nine months where possible.
3. Corrective Action - none

## B. DEVELOP FY86 BUDGETS & SCHEDULES

1. Findings - An informational meeting was conducted on November 18, 1985 to provide the data, refer to Work Task 15.A. and provide guidance in preparing detailed budgets and schedules for the nine month program.
2. Recommendations - none
3. Corrective Action - The accuracy of the six months budgets and schedules will be measured when the variance of monthly costs to budgets are analyzed. An assessment of the planning concept will be necessary as:
  - a) detailed planning and budgeting to manageable work tasks has not been used at FMPC
  - b) historical experience on monthly measurements of accomplishments and incurred costs is not available at the details which are being planned during January-September, 1986
  - c) the WMCO managers prepared the plan with limited knowledge on the operations and organizations interface responsibilities.

Thus, it is likely that significant changes in the cost account definitions, budgets and schedules may occur after several months of implementing the Nine Month Program Plan.

## III. SUMMARY STATEMENT

The Nine Month Program Plan has been prepared to the best ability and knowledge available to the WMCO managers. Measurement of accomplishments and cost compared to the planning will identify variances which may impact FMPC work. Correction action plans may result from significant variances. It is possible and very likely that variances will occur as a result of omissions and unknowns not addressed in the planning process. Experience gained during the next nine months will provide improved and more accurate planning in the future.