

Control Copy No. 1

FEED MATERIALS PRODUCTION CENTER

FINAL PHASE-IN REPORT

*DOE/OR/21620-71-Vol.15*

VOLUME 15 OF 15

NINE MONTH PROGRAM PLAN

(Period October 25, 1985 thru December 31, 1985)

TO: U. S. DEPARTMENT OF ENERGY

Contract No. DE-AC05-860R21620

January 17, 1986

Prepared By: C. L. North Approved By: M. B. Boswell

C. L. North, Manager  
Program Control

M. B. Boswell  
President  
WMCO

WESTINGHOUSE MATERIALS COMPANY OF OHIO

7400 WILLEY ROAD

FERNALD, OHIO 45030

DISTRIBUTION OF THIS DOCUMENT IS UNLIMITED

MASTER

## **DISCLAIMER**

This report was prepared as an account of work sponsored by an agency of the United States Government. Neither the United States Government nor any agency thereof, nor any of their employees, makes any warranty, express or implied, or assumes any legal liability or responsibility for the accuracy, completeness, or usefulness of any information, apparatus, product, or process disclosed, or represents that its use would not infringe privately owned rights. Reference herein to any specific commercial product, process, or service by trade name, trademark, manufacturer, or otherwise does not necessarily constitute or imply its endorsement, recommendation, or favoring by the United States Government or any agency thereof. The views and opinions of authors expressed herein do not necessarily state or reflect those of the United States Government or any agency thereof.

## **DISCLAIMER**

**Portions of this document may be illegible electronic image products. Images are produced from the best available original document.**

FEED MATERIALS PRODUCTION CENTER  
FINAL PHASE-IN REPORT VOLUME LISTING

<u>VOLUME NO.</u>	<u>TITLE</u>
1	Operation and Maintenance
2	Human Resources
3	Community Involvement
4	Environment, Safety & Health
5	Security & Safeguards
6	Finance
7	Legal & Contracts Management
8	Engineering & Construction
9	Management Control System
10	Quality Assurance
11	Waste Management
12	Productivity Retention Program
13	Purchasing
14	Liaison with Customers of FMPC (Users) and DOE
15	Nine Month Program Plan

TABLE OF CONTENTS

	<u>PAGE NO.</u>
I. BACKGROUND	2
II. WORK TASKS	2
A. ASSESS ANNUAL BUDGET REQUIREMENTS	2
1. Findings	2
2. Recommendations	2
3. Corrective Action	2
B. DEVELOP FY86 BUDGETS & SCHEDULES	3
1. Findings	3
2. Recommendations	3
3. Corrective Action	3
III. SUMMARY STATEMENT	3

## NINE MONTH PROGRAM PLAN

### I. BACKGROUND

The purpose of the nine month program plan is to document all the activities that are scheduled for January-September, 1986 at FMPC. The intent of preparing the nine month program plan was to prepare a description of authorized work, budget the work on a month-to-month basis and schedule the completion of work. The milestones in the WMCO Transition Plan that included the gathering of FY86 work scope and budget information in addition to issuing the 9-month Program Plan assumed the existence of an existing budget program that priced and budgeted work monthly. In the absence of a budget computer program, an IBM P.C. with extended memory was leased to handle the volume of budget data.

The planning concept in the nine month program was based on defining manageable work, scheduling small increments of work, and estimating the resources in labor, material and services required to accomplish the work. Then, as the work plan is implemented, the accomplishments and actual costs are reported against the plan and significant variances are identified for management action, if required. The two work tasks which were scheduled in the Transition Plan for preparing the Nine Month Program Plan were 1) collect FY86-88 financial data, production levels and capital construction schedules for FMPC and 2) coordinate the preparation of the program plan consistent with C/SCSC where practical.

### II. WORK TASKS

#### A. ASSESS ANNUAL BUDGET REQUIREMENTS

1. Findings - The appropriate FMPC fiscal year financial data, production levels and capital equipment and construction schedules were collected and distributed to the WMCO transition team managers for use in planning the nine months of work.
2. Recommendations - WMCO managers prepared the work plan to the best of their knowledge about the FMPC work effort. Also, new work consistent with the Westinghouse April, 1985 proposal and findings or critical areas identified should be planned during the nine months where possible.
3. Corrective Action - none

## B. DEVELOP FY86 BUDGETS & SCHEDULES

1. Findings - An informational meeting was conducted on November 18, 1985 to provide the data, refer to Work Task 15.A. and provide guidance in preparing detailed budgets and schedules for the nine month program.
2. Recommendations - none
3. Corrective Action - The accuracy of the six months budgets and schedules will be measured when the variance of monthly costs to budgets are analyzed. An assessment of the planning concept will be necessary as:
  - a) detailed planning and budgeting to manageable work tasks has not been used at FMPC
  - b) historical experience on monthly measurements of accomplishments and incurred costs is not available at the details which are being planned during January-September, 1986
  - c) the WMCO managers prepared the plan with limited knowledge on the operations and organizations interface responsibilities.

Thus, it is likely that significant changes in the cost account definitions, budgets and schedules may occur after several months of implementing the Nine Month Program Plan.

## III. SUMMARY STATEMENT

The Nine Month Program Plan has been prepared to the best ability and knowledge available to the WMCO managers. Measurement of accomplishments and cost compared to the planning will identify variances which may impact FMPC work. Correction action plans may result from significant variances. It is possible and very likely that variances will occur as a result of omissions and unknowns not addressed in the planning process. Experience gained during the next nine months will provide improved and more accurate planning in the future.