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# ICE Calculator 2

Final Report for Phase 1 and 2 of National Initiative to  
Update the Interruption Cost Estimate (ICE) Calculator

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**FEBRUARY 2026**

## Disclaimer

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Final Report for Phase 1 and 2 of the National Initiative to Update the  
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Prepared for American Electric Power, Commonwealth Edison, Dominion Energy, Duke Energy, DTE Electric, Empire District Electric Company, Evergy Missouri, Exelon, National Grid, Pacific Gas & Electric, Puget Sound Energy, San Diego Gas & Electric, Southern California Edison, and Union Electric Company (d/b/a Ameren Missouri).

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## Acronyms and Abbreviations

APPA	American Public Power Association
CDF	Customer damage function
CMI	Customer minutes interrupted
DOE	Department of Energy
EI	Edison Electric Institute
EPRI	Electric Power Research Institute
GLM	Generalized linear model
ICE	Interruption Cost Estimate
LASSO	Least absolute shrinkage and selection operator
LNR	Large non-residential
NAICS	North American Industry Classification System
NARUC	National Association of Regulatory Utility Commissioners
NASEO	National Association of State Energy Officials
NASUCA	National Association of State Utility Consumer Advocates
NRECA	National Rural Electric Cooperative Association
OHDC	One-half-bound dichotomous choice
QMLE	Quasi-maximum likelihood estimator
RMSE	Root mean squared error
SMNR	Small non-residential
WFH	Working from home
WTP	Willingness-to-pay
ZCTA	Zip Code Tabulation Area

# Executive Summary

## About the Interruption Cost Estimate (ICE) Calculator

The Interruption Cost Estimate (ICE) Calculator is a publicly available online tool that estimates the economic costs electricity customers experience due to power interruptions.<sup>1</sup> It was first developed over 15 years ago for the U.S. Department of Energy by Berkeley Lab and Freeman, Sullivan & Co. The tool is used routinely by utility planners and decision makers to estimate the economic benefits of grid reliability and resilience improvements.

## National Initiative to Update the ICE Calculator

In 2021, Berkeley Lab and Resource Innovations, Inc. launched the “ICE Calculator 2 Initiative” – a national study to refresh the underlying data and enhance the functionality of the ICE Calculator. The Initiative involves Berkeley Lab contracting with sponsoring utilities to administer identical, updated and comprehensive interruption cost surveys to statistically representative samples of each utility’s customers. Berkeley Lab and Resource Innovations then pool the survey results across the utilities and use them to update the analytical engines that drive the ICE Calculator.

The ICE Calculator 2 Initiative is being conducted in phases. Each phase involves the administration of interruption cost surveys to the customers of sponsoring utilities, followed by an update to the ICE Calculator based on analysis of the pooled survey results.

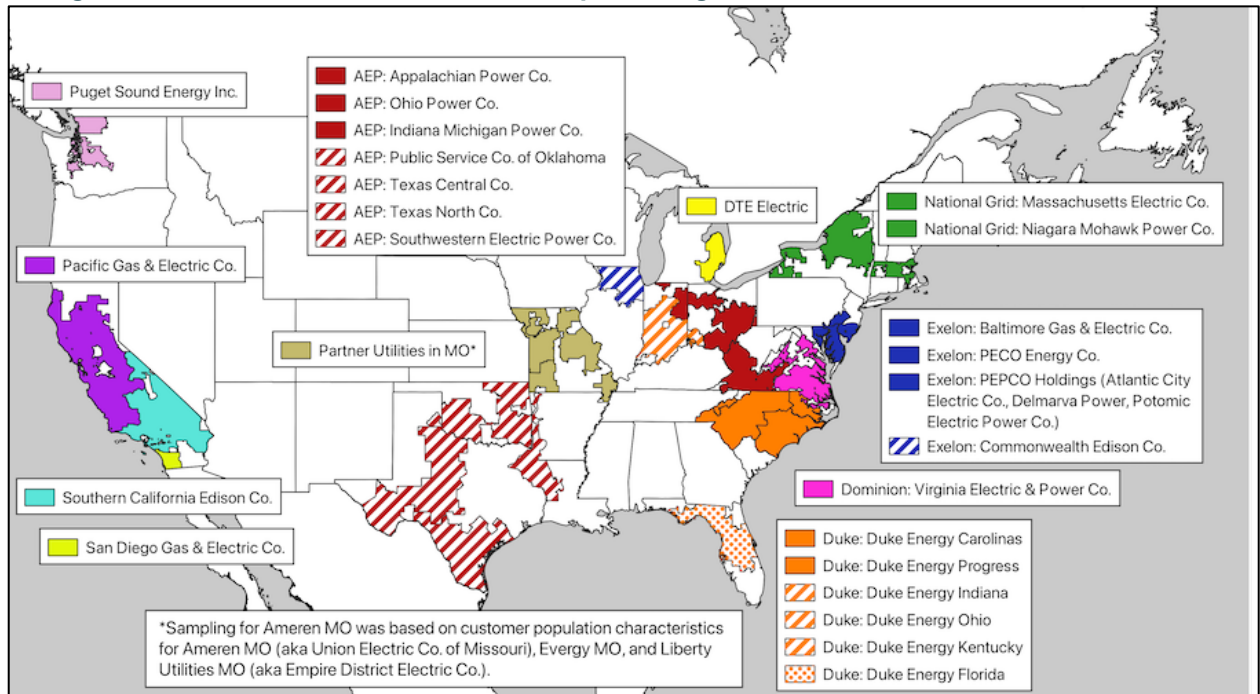
This report describes the activities and findings from Phase 1 and 2 of the ICE Calculator 2. Phase 1 was sponsored by eight utilities: American Electric Power, Commonwealth Edison, Dominion Energy, Duke Energy, DTE Electric, Exelon, National Grid, and Puget Sound Energy. Phase 2 was sponsored by six utilities: Empire District Electric Company, Evergy Missouri, Pacific Gas & Electric, San Diego Gas & Electric, Southern California Edison, and Union Electric. Phase 1 and 2 involved 15 customer interruption cost survey activities representing a total of 30 electricity distribution service territories, as shown in ES Figure 1.<sup>2</sup>

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<sup>1</sup> <https://icecalculator.com/home>.

<sup>2</sup> Phase 3 utilities are now being recruited and surveyed.

**ES Figure 1. ICE Calculator 2 Phase 1 and 2 Sponsoring Utilities Distribution Service Territories**



In addition to the support of sponsoring utilities, the ICE Calculator 2 Initiative received input from a Project Advisory Committee consisting of representatives from national organizations interested in the economic value of electricity reliability, including the U.S. Department of Energy (U.S. DOE), National Association of Regulatory Utility Commissioners (NARUC), National Association of State Utility Consumer Advocates (NASUCA), National Association of State Energy Officials (NASEO), Edison Electric Institute (EEI), American Public Power Association (APPA), National Rural Electric Cooperative Association (NRECA), and the Electric Power Research Institute (EPRI).

## **Rationale for Updating the ICE Calculator**

The ICE Calculator 2 Initiative was developed to address two concerns that have been raised regarding the continued usefulness of the original ICE Calculator.

First, in view of the magnitude of the investments being considered to improve reliability and address resilience, information about the prospective economic benefits of these investments must be current, robust, and easily accessible. The original ICE Calculator was developed based on surveys conducted from 1989 to 2012. As utility customer electricity usage has changed, in some instances significantly (e.g., work from home or digital controls for manufacturing processes), it is reasonable to expect that the value customers place on reliable electric service may have also changed.

Second, it is critical that the ICE Calculator is truly national in scope, given that reliability-enhancing investments are being considered throughout the country. The original ICE Calculator was developed based on surveys conducted independently by utilities located primarily on the West Coast and in the Southeast. Surveying customers in all U.S. regions ensures the ICE Calculator captures any regional differences in the value of reliable electric service.

## **Updated and Expanded Interruption Cost Surveys**

Phase 1 and 2 survey activities involved administering updated interruption cost surveys to statistically-representative samples of the sponsoring utilities' residential and non-residential customers. In total, more than 4,000 residential and nearly 5,000 non-residential validated surveys were used to support the Phase 1 and 2 update of the ICE Calculator.

The ICE Calculator 2 Initiative features a number of methodological and analytical advances compared to prior customer interruption cost surveys:

- Interruption costs borne by residential customers were estimated using a state-of-the-art willingness-to-pay valuation method;
- Interruption costs for both residential and non-residential customers were estimated for scenarios ranging from momentary power interruptions (lasting up to five minutes) to sustained interruptions lasting up to 24 hours, considering different times of the day, days of the week, and seasons of the year; and
- The customers surveyed were selected by applying formal statistical sampling procedures to ensure that results are representative of all customers served. For residential customers, the procedure considered average annual electricity consumption, age, and household income. For non-residential customers, the procedure considered average annual electricity consumption and type of firm. The very largest non-residential customers were over-sampled given the extreme diversity of this customer group which, in aggregate, often represents the largest fraction of a utility's electricity sales.

ES Table 1 shows the customer populations, customers sampled, response target, responses, and response rate for the two customer segments. This table also includes the number of valid responses and valid response rate for each segment, which represents the total survey responses used in the final modeling. Appendix A details the criteria by which valid and invalid responses were identified.

**ES Table 1. Survey Response Results**

Segment	Customer Sampling Population	Customers Sampled	Response Target	Total Responses	Overall Response Rate	Validated Responses <sup>3</sup>	Validated Response Rate
Residential	30,939,333	55,235	3,750	4,559	8.3%	4,156	7.5%
Non-residential	2,812,175	132,541	4,755	6,145	4.6%	5,287	4.0%

**Updated Customer Damage Functions**

Analysis of pooled results from the Phase 1 and 2 surveys yields a series of econometric equations, known as customer damage functions (CDFs), that quantitatively relate the factors contributing to power interruption costs. CDFs are the analytic engines that drive the ICE Calculator’s results.

Separate CDFs were estimated for residential and non-residential customers. The residential CDF consists of a single equation, a generalized linear model (GLM). The non-residential CDF consists of two linked equations, one representing a Probit model and the other a GLM. The Probit model calculates the probability that a customer experiences a non-zero interruption cost while the GLM predicts the interruption cost of those customers with non-zero costs. ES Table 2 lists the explanatory variables included in the final CDFs for residential and non-residential customers, along with their statistical significance.

<sup>3</sup> Section 2.6 describes the validation procedures used to review surveys.

**ES Table 2. Explanatory Variables Included in the CDFs**

Residential	Non-residential	
	Probit	GLM
Duration of Interruption**	Duration of Interruption**	Duration of Interruption**
Annual kWh Usage**	Annual kWh Usage**	Annual kWh Usage**
Season**	Day of Week**	Average Cost of Electricity per kWh Served**
Percentage of Customers with Backup Generators**	Percentage of Customers Given Advance Warning**	Percentage of Customers Given Advance Warning**
Percentage of Customers Working From Home*	Percentage of Interruptions Occurring in Evening or Night**	Percentage of Customers in the Manufacturing Industry**
Annual Household Income**	Percentage of Customers in the Education Industry**	Percentage of Customers in the Healthcare Industry**
Percentage of Customers who Experienced Interruption in Last 12 Months**	Percentage of Customers in the Retail Industry**	
Percentage of Customers with Serious Health Conditions**		
GDP Per Capita		

\* significant at  $p < 0.05$

\*\* significant at  $p < 0.01$

ES Figure 2 shows how interruption costs for residential and non-residential customers vary according to duration.

**ES Figure 2. Predicted Residential (left) and Non-residential (right) Interruption Costs by Duration**



**ES Table 3. ICE Calculator 2 Phase 2 Modeled Summary Results (2025\$)**

Duration of Power Interruption Event	Cost per Event	Cost per kW	Cost per Unserved kWh	Cost per CMI <sup>4</sup>
<b>Residential</b>				
<b>Momentary</b>	\$1.83	\$1.72	\$20.59	\$0.37
<b>2 Hours</b>	\$10.91	\$10.05	\$5.03	\$0.09
<b>8 Hours</b>	\$26.62	\$24.57	\$3.07	\$0.06
<b>24 Hours</b>	\$56.66	\$52.42	\$2.18	\$0.04
<b>Non-residential</b>				
<b>Momentary</b>	\$548	\$30	\$358	\$110
<b>2 Hours</b>	\$3,571	\$200	\$100	\$30
<b>8 Hours</b>	\$7,708	\$418	\$52	\$16
<b>24 Hours</b>	\$13,878	\$747	\$31	\$10

Additional survey questions were added to better understand customer resilience to power interruptions, the prevalence of customer-owned backup generation, and customer strategies for coping with interruptions of over 24 hours. The majority of residential customers indicated they would respond to an interruption of over 24 hours by temporarily relocating. Most non-residential customers reported they would respond to a multiday interruption by shutting down until power could be restored. These and related results are presented in Appendix C.

**Next Steps**

The CDFs documented in this report were used to update the ICE Calculator in early 2026.<sup>5</sup> The functionalities of the online ICE Calculator have also been redesigned and enhanced in response to user feedback from members of our Project Executive and Advisory Committees.

At the time this document was prepared, additional surveys were in various stages of completion (Phase 3). When these surveys are combined with the Phase 1 and 2 surveys analyzed in this report, we will explore the effects of regional variations in power interruption costs, as part of the process of estimating new CDFs. The ICE Calculator will then be updated following the completion and integration of all three phase of the ICE Calculator 2 Initiative.

<sup>4</sup> Customer minutes interrupted.

<sup>5</sup> For the purposes of software development, we refer to updates made to the CDFs after Phase 1 as ICE Calculator Version 2.0. This subsequent update, which includes utilities from both Phase 1 and 2, will represent ICE Calculator Version 2.2.

# 1. Introduction

The Interruption Cost Estimate (ICE) Calculator is a publicly available, online tool that estimates the economic costs electricity customers experience due to power interruptions.<sup>6</sup> It was first developed over 15 years ago for the U.S. Department of Energy by Lawrence Berkeley National Laboratory (Berkeley Lab) and Freeman, Sullivan, & Co. (Sullivan et al., 2009). The tool is used routinely by utility planners and decision makers to estimate the economic benefits of grid reliability and resilience improvements.

In 2021, Berkeley Lab and Resource Innovations, Inc. launched the “ICE Calculator 2 Initiative” – a national, multi-client study to refresh the underlying data and enhance the functionality of the ICE Calculator (Sullivan et al., 2018; Sullivan et al., 2019). The ICE Calculator 2 Initiative involves Berkeley Lab contracting with sponsoring utilities to administer identical, updated and expanded interruption cost surveys to statistically representative samples of each utility’s customers. Berkeley Lab and Resource Innovations then pool survey results across participating utilities and use them to update the analytical engines that drive the ICE Calculator.

The ICE Calculator 2 Initiative is being conducted in phases. Each phase involves the administration of interruption cost surveys to the customers of sponsoring utilities, followed by an update of the ICE Calculator based on analysis of pooled results from the surveys.

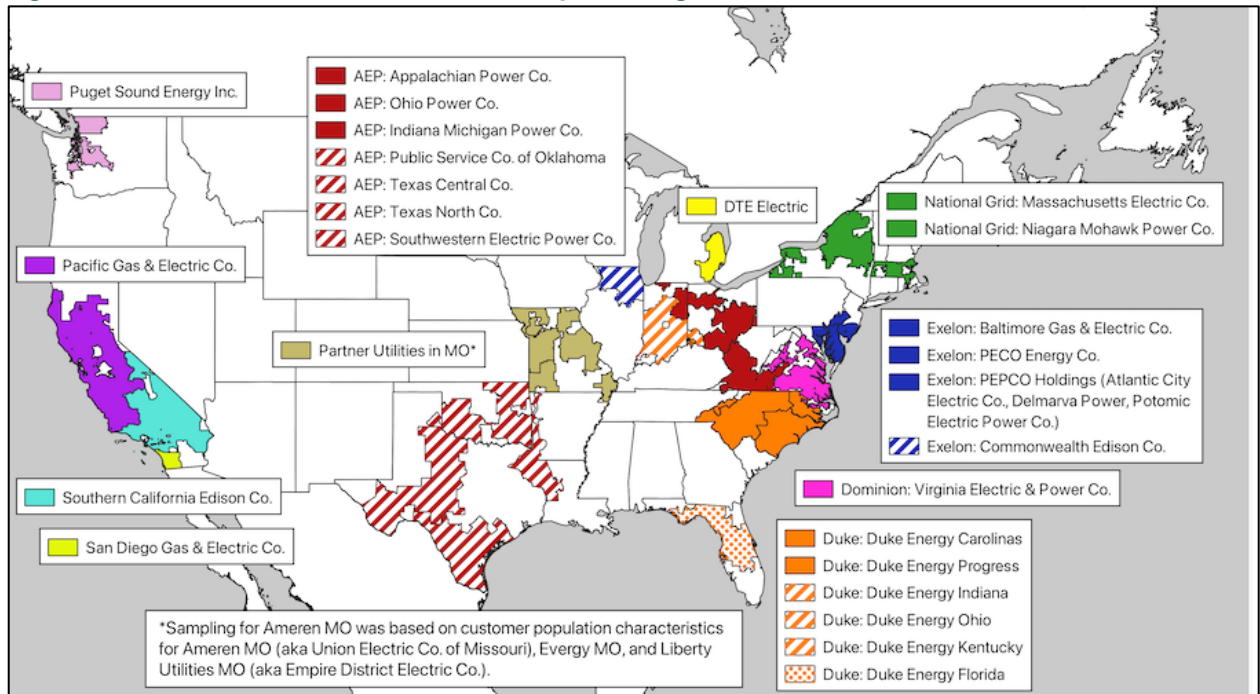
This report describes the activities and findings from Phase 1 and 2 of the ICE Calculator 2 Initiative. Phase 1 was sponsored by eight utilities: American Electric Power, Commonwealth Edison, Dominion Energy, Duke Energy, DTE Electric, Exelon, National Grid, and Puget Sound Energy. Phase 2 was sponsored by six utilities: Empire District Electric Company, Evergy Missouri, Pacific Gas & Electric, San Diego Gas & Electric, Southern California Edison, and Union Electric Company (d/b/a Ameren Missouri).<sup>7</sup> Phase 1 and 2 involved 15 customer interruption cost survey activities representing a total of 30 electricity distribution service territories.

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<sup>6</sup> <https://icecalculator.com/home>.

<sup>7</sup> The survey sampling strategy for the participating utilities in Missouri was based on the customer population characteristics for the three sponsoring utilities: Union Electric Company (d/b/a Ameren Missouri), Empire District Electric Company, and Evergy Missouri. However, survey responses were only collected from the Union Electric Company (d/b/a Ameren Missouri) customers.

**Figure 1.1. ICE Calculator 2 Phase 1 and 2 Sponsoring Utilities Distribution Service Territories**



In addition to the support of sponsoring utilities, the ICE Calculator 2 Initiative received input from a Project Advisory Committee consisting of representatives from national organizations interested in the economic value of electricity reliability, including the U.S. Department of Energy (U.S. DOE), National Association of Regulatory Utility Commissioners (NARUC), National Association of State Utility Consumer Advocates (NASUCA), National Association of State Energy Officials (NASEO), Edison Electric Institute (EEI), American Public Power Association (APPA), National Rural Electric Cooperative Association (NRECA), and the Electric Power Research Institute (EPRI).

## Rationale for Updating the ICE Calculator

The ICE Calculator 2 Initiative was developed to address two concerns that have been raised regarding the continuing usefulness of the original ICE Calculator:

First, in view of the magnitude of the investments being considered to improve reliability and address resilience, information about the prospective economic benefits of these improvements must be current, robust, and easily accessible. The original ICE Calculator was developed based on surveys conducted from 1989 to 2012. As utility customer electricity use has changed, in some instances significantly (e.g., work from home, digital controls for manufacturing processes, etc.), it is reasonable to expect that the value customers place on reliable electric service may have also changed.

Second, it is critical that the ICE Calculator is truly national in scope, given that reliability-enhancing investments are being considered throughout the country. The original ICE Calculator was developed based on surveys conducted independently by utilities located primarily on the West Coast and in the Southeast. Surveying customers in all U.S. regions ensures that the ICE Calculator captures any regional differences in the value of reliable electric service.

This report is organized into the following sections:

- Section 2 describes the development and administration of the customer interruption cost surveys. We first explain the valuation methods employed in the residential and non-residential surveys. We then describe the design of the survey instruments. Next, we describe the procedures used to develop statistically representative samples of customers, as well as the procedures used to recruit customers. Finally, we present combined results from the administration of the surveys.
- Section 2 is supplemented by five Appendices with technical information on survey activities. Appendix A describes how the prices used in the residential valuation method were developed. Appendix B explains how response targets for customer recruitment were developed. Appendix C describes how invalid responses were identified and removed from the final set of responses used to update the customer damage functions (CDFs). Appendix D explains how customer responses were weighted to develop initial estimates of power interruption costs for later comparison to those produced by the updated CDFs. Appendix E presents findings from the specialized survey questions that were included to better understand customers' resilience to power interruptions, including the prevalence of customer-owned backup generation and the extent to which residential customers work from home.
- Section 3 describes the development of the updated residential CDF and presents selected results. We first describe the overall regression approach used to estimate the residential CDF, including the reasons for using a single-step estimation approach. We then describe the factors (i.e., explanatory variables) considered for inclusion in the

CDF and the methods used to develop and test candidate CDFs. Finally, we present the final set of factors included in the residential CDF and selected results from its application.

- Section 4 describes the development of the updated non-residential CDF and presents selected results. We first describe the overall regression approach used to estimate the non-residential CDF, including the reasons for using a two-step estimation approach. We then describe the factors considered for inclusion in the CDF and the methods used to develop and test candidate CDFs. Finally, we present the final set of factors included in the non-residential CDF and selected results from its application.
- Sections 3 and 4 are supplemented by four Appendices with supporting technical information on the development and findings from the updated CDFs. Appendix F provides more detail on the Least Absolute Shrinkage and Selection Operator (LASSO), which is the automated method used to select explanatory variables for inclusion in the CDFs. Appendix G explains how the confidence intervals associated with interruption cost estimates were developed. Appendix H describes the testing conducted to conclude that a single CDF was appropriate for the non-residential sector, rather than separate CDFs for small, medium, and large non-residential customers. Appendix I briefly compares the models and results from Phase 1 (2.0) and Phase 2 (2.2) of the ICE Calculator Initiative.
- Section 5 summarizes the Phase 1 and 2 activities described in this report, outlines planned next steps in the ICE Calculator 2 Initiative, and discusses caveats regarding the use of the updated ICE Calculator.

## 2. Survey Design, Administration, and Results

Phase 1 and 2 of the ICE Calculator 2 Initiative involved 15 customer interruption cost survey activities. This section describes the development of the interruption cost surveys and their administration.<sup>8</sup> Section 2.1 details the valuation methods employed by the residential and non-residential surveys. Section 2.2 presents the survey design. Section 2.3 describes the procedures used to develop statistically representative samples of customers, while Section 2.4 explains the customer recruitment approach. Section 2.5 presents the overall responses to the surveys. Section 2.6 describes the steps taken to prepare survey results for the development of customer damage functions. Section 2.7 presents the weighted interruption costs that result from direct analysis of the surveys.

### 2.1 Valuation Methods

Two valuation methods are used to measure interruption costs: (1) willingness-to-pay (WTP) for residential customers, and (2) direct cost measurement for non-residential customers. WTP measurement techniques involve estimating the amount residential customers would be willing to pay for a hypothetical backup service to avoid experiencing a given interruption. Direct cost measurement techniques involve asking non-residential customers to estimate the direct costs they would incur as a result of an interruption.

#### 2.1.1 Willingness-to-pay Approach

Cost estimates for the residential segment are based on a WTP valuation approach because residential customers experience both tangible and intangible losses from power interruptions. During a short-duration interruption (i.e., up to 24 hours), a significant portion of the interruption cost for residential customers is likely the result of inconvenience, which is an intangible loss (Sullivan et al., 2019).

Rather than asking what an interruption would cost the customer, the WTP approach asks how much the customer would pay for a hypothetical backup service to avoid its occurrence. The WTP approach employs the concept of “compensating valuation”: Customers are asked to estimate the economic value that would leave their welfare unchanged, compared to a situation in which no interruption occurred. This approach is especially useful when intangible costs are present, which by their nature are difficult to estimate using the direct cost measurement approach.

The specific WTP approach used to survey residential customers is called “one-and-one-half-bound dichotomous choice” (OHDC) contingent valuation (Cooper et al., 2002). OHDC is a type of choice experiment that is used to measure the value of a good or service that does not exist (e.g., perfectly reliable power).

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<sup>8</sup> The survey activities described in this section were developed following a roadmap that was prepared in 2019 and updated in 2022 to guide the ICE Calculator 2 Initiative (Sullivan et al., 2019; Resource Innovations, 2022; Lawrence Berkeley National Laboratory, 2023).

The OHDC procedure is implemented in the survey by first describing a hypothetical but plausible backup service that could be purchased to avoid the interruption (Sullivan et al., 2019). Next, respondents are told that while the exact cost to purchase the service is unknown, it is believed to be within a range of two discrete prices. Respondents are then asked a series of questions based on their willingness to purchase the service starting from a pre-determined initial price.

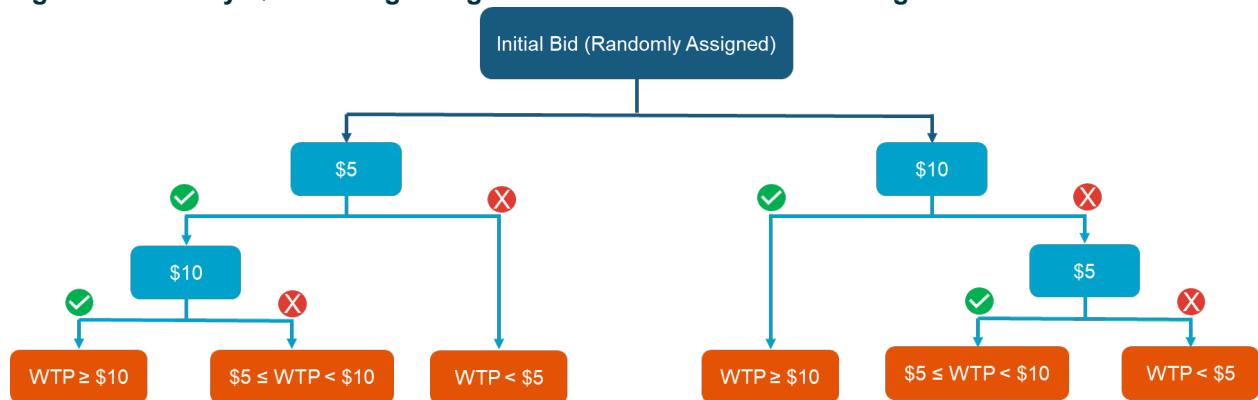
OHDC contingent valuation is a form of closed-ended contingent valuation, where respondents are given a series of explicit prices and asked if they would be willing to pay one of them. This is in contrast to open-ended contingent valuation, where respondents are asked to state explicitly the price they would be willing to pay. In recent years, economists have preferred closed-ended to open-ended contingent valuation, as evidence indicates respondents understate their WTP when answering an open-ended framework (Cooper et al., 2002; Sullivan et al., 2019). Research has shown that, among closed-ended elicitation frameworks, the OHDC framework strikes a balance between increasing statistical efficiency relative to a single-bounded structure (e.g., asking only one WTP question) while also minimizing potential respondent bias relative to a double-bounded structure (e.g., asking all respondents two WTP questions).

Figure 2.1 illustrates the flow of questioning for an OHDC example scenario. As an example, the respondent is first asked if they would purchase the service for \$5. If they respond “no,” there are no follow up questions and their WTP is assigned to be less than \$5. But, if they agree to that price, then they are then asked if they would be willing to purchase the service for \$10. If they respond “no,” their WTP is assigned to be between \$5 and \$10. If they respond “yes” their WTP is assigned to be \$10 or more.

A similar logic applies if the respondent is first asked if they would purchase the service for \$10. If they say they would purchase the service, there are no follow-up questions. If they respond “no”, then they are asked if they would purchase the service for \$5.

Appendix A presents the prices used in the surveys and describes how they were tested and developed.

**Figure 2.1. Survey Questioning Using One-and-one-half-bound Contingent Valuation**



Given that the OHDC method for structuring the WTP questions had not been implemented in prior interruption cost studies, the residential survey underwent cognitive testing with a random sample of more than 500 participants.<sup>9</sup> This testing helped ensure that survey questions were easy to understand, survey length was acceptable, and respondents could provide meaningful results to the OHDC WTP questions.

### 2.1.2 Direct Cost Measurement

For non-residential customers, direct cost measurement was used in this study because their interruption costs are more tangible and therefore easier to estimate than residential customers. The direct cost of an interruption is defined as follows in Equation 2.1 (Sullivan et al., 2018; Sullivan et al., 2019):

#### Equation 2.1. Direct Cost Measurement

$$\text{Direct Cost} = \text{Value of Lost Production} + \text{Interruption Related Costs} - \text{Interruption Related Savings}$$

The *Value of Lost Production* is the amount of revenue the customer’s organization would have generated in the absence of the power interruption, minus the amount of revenue it was able to generate despite the power interruption. That is, it represents the net loss in economic value of production while accounting for the possibility of making up for lost production.

*Interruption Related Costs* are additional production costs directly incurred because of the interruption. These costs include:

- Labor costs to make up any lost production (if they can be made up);
- Labor costs to restart the production process;
- Material costs to restart the production process;
- Costs resulting from damage to input feedstocks;
- Costs of re-processing materials (if any); and
- Cost to operate backup generation equipment.

<sup>9</sup> The non-residential survey was not subjected to cognitive pre-testing because direct cost measurement has been used successfully in many prior interruption cost studies of non-residential customers.

*Interruption Related Savings* are production cost savings resulting from the interruption. When production or sales cannot take place, economic savings result because inputs to the production or sales process cannot be used. For example, while electric power is interrupted, the enterprise cannot consume electricity and thus will experience savings on their electric bill. In many cases, savings resulting from interruptions are small and do not significantly affect interruption cost calculations. However, for manufacturing enterprises where energy and feedstock costs account for a significant fraction of production costs, these savings may be quite significant and should be subtracted from the other cost components to ensure interruption costs are not double-counted. These savings include:

- Savings from unpaid wages during the interruption (if any);
- Savings from the cost of raw materials not used because of the interruption;
- Savings from the cost of fuel not used; and
- Scrap value of any damaged materials.

In measuring interruption costs, only the incremental losses resulting from interruptions are included in the calculations. Incremental losses include only those costs deemed above and beyond normal production costs. If the customer can make up some percentage of their production loss at a later date (e.g., by running the production facility during times when it would otherwise be idle), the interruption cost does not include the full value of the production loss. Rather, it is calculated as the value of production not made up plus the cost of additional labor and materials required to make up the share of production eventually recovered.

To determine these costs, non-residential customers were asked to estimate a series of itemized costs, including lost revenue, restart costs, and damage to equipment, for the first interruption scenario they complete (an unexpected summer weekday “base” scenario at their first randomly assigned duration). Following this, respondents were presented with an estimated total cost based on their itemized costs, which they could confirm or adjust as needed. For all subsequent interruption scenarios, non-residential respondents were asked how their total cost would change relative to the first scenario. This format ensured that respondents were only required to answer questions relating to itemized costs once, saving time and increasing ease of taking the survey.

## **2.2 Survey Instrument Development**

Three survey instruments were developed: one for residential customers; one for small- and medium-sized non-residential customers (SMNR), defined as having average hourly consumption of less than 200 kW; and one for large non-residential (LNR) customers, defined as having average hourly consumption of greater than 200 kW.<sup>10</sup> This section describes the development of the interruption cost surveys, with a focus on the specification of the interruption scenarios.

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<sup>10</sup> There were a few sponsoring utilities that used an average hourly consumption other than 200 kW to distinguish SMNR and LNR customers: Puget Sound Energy (25 kW), San Diego Gas & Electric (50 kW), and the participating utilities in Missouri (100 kW).

Each survey began with a series of introductory questions asking respondents about their household's demographic or organization's firmographic characteristics, their experience with prior power interruptions, and any resilience measures they have in place (e.g., backup generators). Next, the surveys presented a series of scenarios varying in interruption duration. Each respondent was randomly assigned three of the following four durations<sup>11</sup>, which span the range of interruption durations targeted by the ICE Calculator:

- Momentary (up to 5 minutes)
- 2 hours
- 8 hours
- 24 hours

For each of the three assigned durations, respondents were initially introduced to the interruption as being both unexpected and taking place on a summer weekday at a given onset time (either 9 AM, 2 PM, or 7 PM), labeled the "base" scenario. Following each base scenario, respondents were then randomly presented with one (for residential and SMNR customers) or two (for LNR customers) randomly assigned "pivots," with each pivot changing a circumstance of the base scenario. The pivot conditions included:

1. The interruption still occurs during a summer weekday, but the customer receives advance warning.
2. The interruption still occurs during a weekday without warning, but in winter instead of summer.
3. The interruption still occurs during summer without warning, but on a weekend instead of a weekday.

Each residential and SMNR respondent was presented with only one pivot from the base scenario, so that all other circumstances of the new interruption scenario remained the same as the base scenario. For instance, if a respondent received the advance warning pivot, their second interruption scenario would still occur in the summer, on a weekday, at the same onset time. This was to ensure that respondents had to focus on only one change to their interruption circumstances at a time.

Respondents received the same pivot(s) for all three durations. For example, if they received the advance warning pivot for the first duration presented, they would receive it for the following two durations as well. Table 2.1 provides an example set of interruption scenarios.

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<sup>11</sup> Respondents are presented with only three interruption duration scenarios in order to reduce survey fatigue.

**Table 2.1. Example Set of Interruption Scenarios for an Individual Respondent**

Scenario	Season	Time of Week	Onset Time	Advance Warning	Duration	Pivot
A	Summer	Weekday	2:00 PM	No	5 minutes or less	Weekend
B	Summer	Weekday	2:00 PM	No	2 hours	Weekend
C	Summer	Weekday	2:00 PM	No	24 hours	Weekend

Residential and SMNR respondents received questions involving three unique short-duration interruption scenarios of varying duration, each with a base scenario and a pivot scenario, resulting in six total interruption scenarios presented to each respondent. LNR respondents also received questions involving three unique interruption durations, but each included two randomly assigned pivots, resulting in nine total interruption scenarios.

At the end of the survey, each respondent was also presented with a three-day interruption scenario that was randomly assigned to take place in summer or winter. Unlike the short-duration scenarios, the questions for this long-duration scenario asked customers how they would respond (i.e., what they would do), not what they would be willing to pay to avoid it or incur as a direct cost. Consequently, the resulting responses were not intended to support the development of updated CDFs for the ICE Calculator, but may be used for additional research projects.<sup>12</sup>

As a final step, the survey instruments were also provided to all members of both the Project Executive Committee (i.e., the participating utilities) and the Project Advisory Committee for review.

The final survey instruments are publicly available on the ICE Calculator website.<sup>13</sup>

## 2.3 Sample Design

The study aimed to collect the following numbers of completed surveys from each Phase 1 and 2 utility:

- 250 residential customers
- 250 SMNR customers
- 67 LNR customers

<sup>12</sup> The survey results for the three-day interruption scenario are presented in Appendix E.

<sup>13</sup> <https://icecalculator.com/home>.

These targets were set to provide samples sufficient in size to estimate interruption costs separately for each utility. Additionally, the sample sizes were established to provide an aggregate survey dataset for all Phase 1 and 2 utilities sufficient in size to estimate the CDFs used by the ICE Calculator.

Before describing the sample design methodology, it is important to note that a “customer” refers to an entire premises for SMNR and LNR customers, not an individual electric service account. When SMNR and LNR business customers complete an interruption cost survey, they provide answers for all their accounts at a specified address. Both usage and customer contact information were aggregated across all accounts associated with each business at a premises, and it is these customers, so defined, that were sampled. For the residential segment, a “customer” refers to an individual account because it is rare that a residential customer has multiple accounts at a single address. Hence, a residential “customer” generally refers to an individual household at a specified address.

The first step in drawing samples from the total utility customer population was to divide the population into three segments: residential, SMNR, and LNR. Next, the population in each segment was further divided and grouped into a fixed number of strata according to average annual electricity demand (in kilowatts). A percentage of potential survey respondents in each stratum was then drawn based on the proportion of usage accounted for by the population in each stratum relative to the total usage of the segment.<sup>14</sup>

The goals of stratifying the sample were twofold: (1) to maximize the likelihood of receiving a targeted number of survey completions based on customer usage; and (2) to ensure that survey respondents represent the demographic and usage characteristics of the customers in the utility’s service area.

Drawing samples based on customer usage is necessary because the distribution of usage per customer is highly skewed. As shown in Figure 2.2, while the vast majority of customers are clustered towards the lower end of the usage distribution, there is a long tail of high-usage customers towards the upper end of the distribution. Considering that usage is a proxy for interruption costs, an objective of the sample design methodology was to ensure that a representative share of high-usage customers was included in the sample (Sullivan et al., 2019). A simple random sample would not accomplish this objective because high-usage customers account for a small percentage of the total number of customers and therefore would have a very low probability of being selected.

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<sup>14</sup> See Appendix B for additional details regarding this sampling strategy.

**Figure 2.2. Distribution of Average Hourly Usage by Customer Class (Top 5th Percentile for Each Customer Class Omitted)**

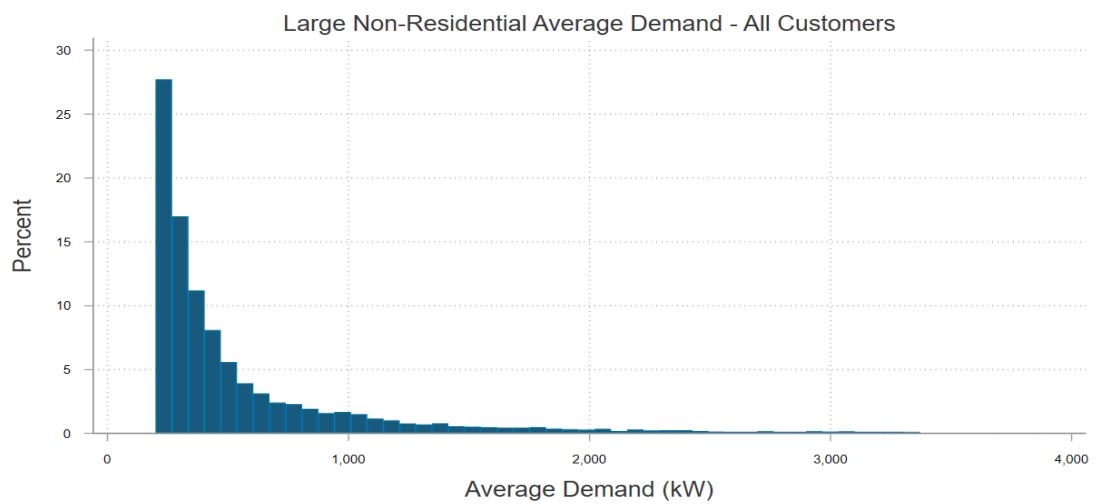
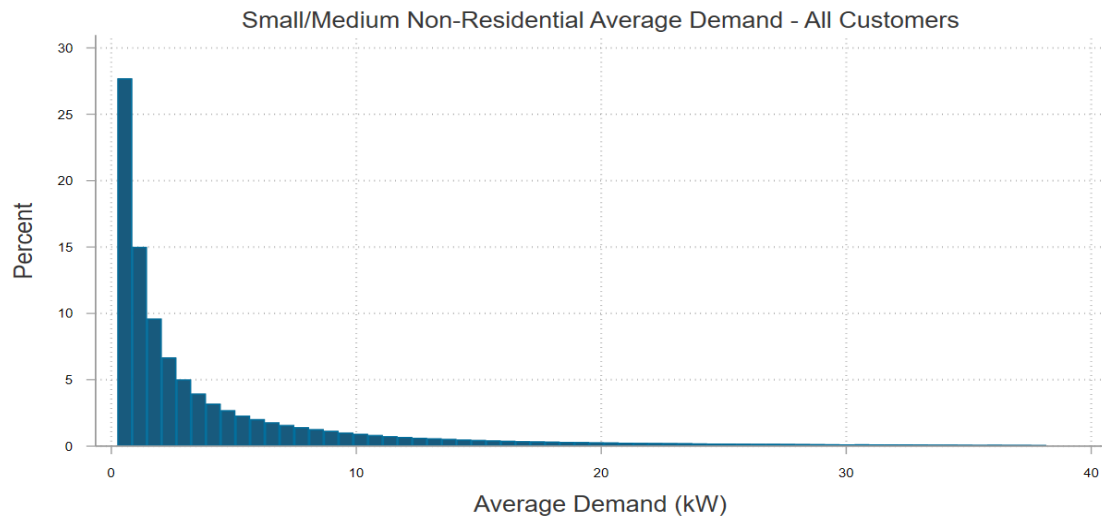
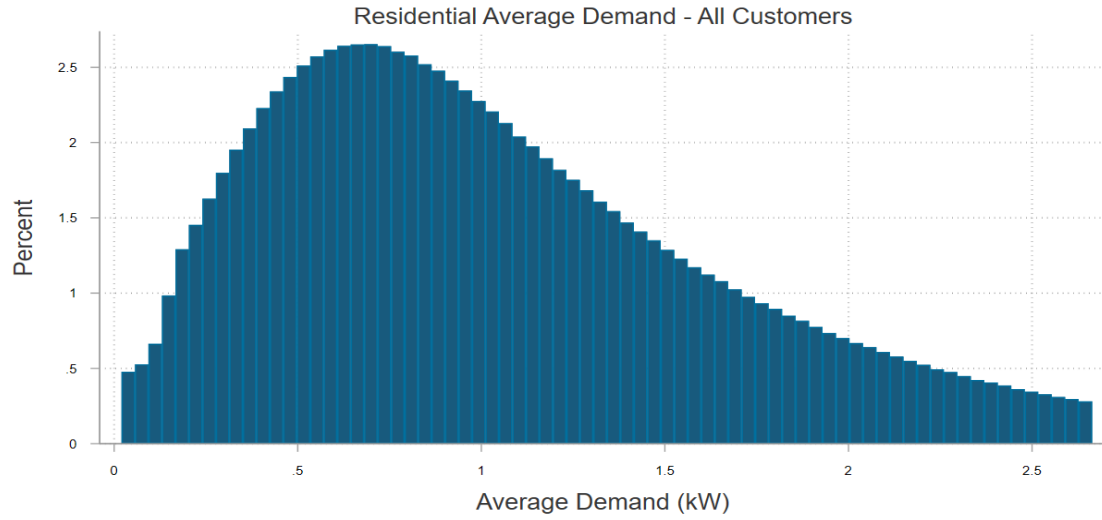


Table 2.2, Table 2.3, and Table 2.4 summarize the sample design for residential, SMNR, and LNR customers for the Phase 1 and 2 utilities. The customer population values represent the number of customers eligible to receive the survey, stratified into five usage categories. The percentage of customers sampled in each stratum was proportional to the total energy usage in that stratum as a percentage of total segment usage. For example, consider the 5 to 10 kW stratum in the residential segment. The total combined usage of respondents in this stratum represented approximately 1.9% of total electricity usage in the entire residential segment. Therefore, 1.9% of the total residential sample was selected from this stratum. This sample design ensured that a larger proportion of high-usage customers were included compared to a simple random sample. High-usage customers are more likely to experience higher and more variable interruption costs, making their representation in the sample essential. This sampling strategy allows for greater precision than a simple random sample of the entire population (Sullivan and Keane, 1995). This is because within-stratum variation is much smaller than the overall variation found in a random, non-stratified sample of the entire population (Sullivan et al., 2019).

**Table 2.2. Residential Phase 1 and 2 Sample Design by Usage Category**

Stratum	Usage Category (Average kW)	Customer Population	% of Population	Response Target	% of Sample / % of Total Electricity Usage
1	<0.5	7,745,970	25.0%	292	7.8%
2	0.5–1	9,646,073	31.2%	872	23.3%
3	1–2	9,790,684	31.6%	1,508	40.2%
4	2–5	3,654,154	11.8%	1,006	26.8%
5	5–10	102,452	0.3%	71	1.9%
<b>Total</b>		<b>30,939,333</b>	<b>100.0%</b>	<b>3,750</b>	<b>100%</b>

**Table 2.3. SMNR Phase 1 and 2 Sample Design by Usage Category**

Stratum	Usage Category (Average kW)	Customer Population	% of Population	Response Target	% of Sample / % of Total Electricity Usage
1	0.25–2	1,381,205	49.8%	158	4.2%
2	2–10	908,715	32.8%	617	16.5%
3	10–50	380,749	13.7%	1,340	35.7%
4	50–100	67,216	2.4%	771	20.6%
5	100–200	36,451	1.3%	863	23.0%
<b>Total</b>		<b>2,774,336</b>	<b>100%</b>	<b>3,750</b>	<b>100%</b>

**Table 2.4. LNR Phase 1 and 2 Sample Design by Usage Category**

Stratum	Usage Category (Average kW)	Customer Population	% of Population	Response Target	% of Sample / % of Total Electricity Usage
1	200–400	20,154	53.3%	122	12.1%
2	400–1,000	11,068	29.3%	148	14.7%
3	1,000–2,000	3,557	9.4%	114	11.3%
4	2,000–5,000	1,892	5.0%	138	13.7%
5	>5,000	1,168	3.1%	483	48.1%
<b>Total</b>		<b>37,839</b>	<b>100%</b>	<b>1,005</b>	<b>100%</b>

## 2.4 Survey Recruitment Procedures

The Phase 1 and 2 surveys were conducted between December 2022 and June 2025. The majority of recruitment materials contained approved utility branding (e.g., logos). This section summarizes the survey recruitment procedures implemented for each customer segment.<sup>15</sup>

### 2.4.1 Residential Customers

Residential customers were initially recruited with a letter and an email containing a link to an online questionnaire. The letters and the email were coordinated to reach the customers around the same time. Approximately one week after the letters and emails were sent, customers who had not completed the online survey received a reminder email. All respondents who completed the survey were offered a \$20 electronic gift card or check, which they could also decline.

### 2.4.2 Small and Medium Non-residential Customers

SMNR customers were also initially recruited with a letter and an email with a link to an online questionnaire where they could state their interest in participating and select a preference for completing the survey. SMNR customers were offered the opportunity to complete their surveys with the assistance of an interviewer (either over the phone or in an online meeting) or by completing the survey online without assistance. Approximately one week after the letters and emails were sent, customers who had not responded were sent a reminder email. An incentive of \$50 was offered to respondents who completed the survey, which could also be declined.

### 2.4.3 Large Non-residential Customers

The customer recruitment strategy for LNR customers featured the active involvement of utility account representatives. Since LNR customers are often the hardest to contact, account representatives were asked to confirm customer contact information and provide additional outreach support by informing them about the survey.

<sup>15</sup> All survey administration process and procedures were first reviewed and ultimately approved by Berkeley Lab's Institutional Review Board under Pro00023294.

As with SMNR customers, LNR customers were initially recruited with an email and letter. They were also given a choice of completing the survey with or without the assistance of an interviewer. One week after the survey link was emailed and the letter sent, respondents were given a reminder email. Additionally, for some utilities, customers with a valid phone number were contacted by a trained interviewer to complete the survey over the phone. An incentive of \$100 was offered to respondents who completed the survey, which they could also decline.

Table 2.5 summarizes the survey implementation approaches for each customer class.

**Table 2.5. Survey Implementation Approach by Customer Class**

Customer Class	Sample Design Target per Utility	Recruitment Method	Data Collection Approach	Valuation Approach	Incentive Offered
Residential	250	Letter, Email	Online Survey	WTP	\$20
SMNR	250	Letter, Email	Online Survey, Interview	Direct Cost	\$50
LNR	67	Letter, Email, Phone	Online Survey, Interview	Direct Cost	\$100

Certain customers were deemed ineligible for survey recruitment. These included customers missing more than two out of the most recent twelve months of electricity usage data, because calculating average demand (used to stratify customers by usage) would likely be inaccurate for these customers. In addition, residential customers with a calculated average demand of 10 kW or greater were not included because such high-usage residential accounts are likely to be non-residential facilities that have been misidentified. Non-residential customers with an average demand of less than 0.25 kW were not included because non-residential accounts with very low usage are often associated with customers who are not actively managing energy consumption and typically have much lower survey response rates. Finally, non-residential accounts with North American Industry Classification System (NAICS) codes indicating “Real Estate, Rental and Leasing” or with customer names including keywords such as “Apartments,” “Homes,” “Communities,” and “Condos” were not included to avoid inadvertently sampling residential tenants and landlords.

## 2.5 Overall Responses to Survey

Table 2.6 summarizes the responses to the Phase 1 and 2 surveys of residential customers. With 4,559 total completed residential surveys, the customer response exceeded the overall sample design target of 3,750. Overall, the survey had an 8.3% response rate, with the 2 to 5

kW usage category having the highest response rate, and the 5 to 10 kW usage category having the lowest response rate.

**Table 2.6. Phase 1 and 2 Survey Response Summary (Residential)**

Usage Category (Average kW)	Customer Sampling Population	Customers Sampled	Response Targets	Responses	Response Rate	Responses/ Target Responses
<0.5	7,745,970	5,024	292	404	8.0%	138.4%
0.5–1	9,646,073	14,069	872	1,090	7.8%	125.0%
1–2	9,790,684	21,615	1,508	1,719	7.9%	114.0%
2–5	3,654,154	13,563	1,006	1,280	9.4%	127.2%
5–10	102,452	964	71	66	6.9%	93.0%
<b>Total</b>	<b>30,939,333</b>	<b>55,235</b>	<b>3,750</b>	<b>4,559</b>	<b>8.3%</b>	<b>121.6%</b>

Table 2.7 summarizes the responses to the Phase 1 and 2 surveys of non-residential customers. SMNR customers are reflected in the first five demand categories (0.25 to 200 kW) and LNR customers are reflected in the largest five demand categories (200 kW to >5,000 kW). With 6,145 total completed surveys, customer response was greater than the combined non-residential sample design target of 4,755. Overall, the non-residential surveys had a 4.6% response rate. By non-residential segment, response rates were highest in the 2,000 to 5,000 kW category at 7.0%. Response rates were lowest in the categories from 10 to 200 kW at 4.3%.

**Table 2.7. Phase 1 and 2 Survey Response Summary (Non-residential)**

Usage Category (Average kW)	Customer Population	Customers Sampled	Response Targets	Responses	Response Rate	Responses/ Target Responses
0.25–2	1,381,205	8,379	158	424	5.1%	268.4%
2–10	908,715	32,222	617	1,544	4.8%	250.2%
10–25	380,749	47,273	1,340	2,032	4.3%	151.6%
25–100	67,216	17,089	771	740	4.3%	96.0%
100–200	36,451	10,482	863	449	4.3%	52.0%
200–400	20,154	8,535	122	469	5.5%	384.4%
400–1,000	11,068	5,030	148	284	5.6%	191.9%
1,000–2,000	3,557	1,838	114	93	5.1%	81.6%
2,000–5,000	1,892	1,067	138	75	7.0%	54.3%
> 5,000	1,168	626	483	35	5.6%	7.2%
<b>Total</b>	<b>2,812,175</b>	<b>132,541</b>	<b>4,755</b>	<b>6,145</b>	<b>4.6%</b>	<b>129.2%</b>

Although the total number of responses far exceeded the overall target, response targets for some strata were not met. For example, the largest usage strata (>5,000 kW) had a target of 483 responses but received only 35 responses. In this regard, it is important to note that response targets by strata were chosen to boost the accuracy of the customer damage functions with respect to the largest usage customers. Thus, even though the number of responses fell short of some strata target, the representation in the largest strata was greatly increased compared to a simple random sample. For instance, the number of non-residential customers in the population with an average demand greater than 5,000 kW is 1,168 out of 2,812,175, or 0.04%. However, the 35 responses received from this stratum represents 0.6% (as a percentage of the 6,145 responses received for the entire sample), which is over 13 times greater than the percentage of the total population in this stratum. See Appendix D for more information on how the survey responses were weighted to reflect the total population of utility customers.

## 2.6 Preparation of Results for Development of Customer Damage Functions

Before the Phase 1 and 2 survey results were combined into a residential and a single non-residential<sup>16</sup> dataset for use in updating the CDFs in the ICE Calculator, each individual response was reviewed to confirm its validity. Separate procedures were developed for each survey type. For the residential survey, the reviews focused on removing responses that were

<sup>16</sup> As discussed in Section 4, a single non-residential CDF was developed from combined SMNR and LNR survey responses. Appendix H documents the analysis conducted to determine that development of a single rather than two distinct CDFs for non-residential customers was warranted.

not based on economic considerations (e.g., unwilling to pay any price to avoid an interruption for reasons other than economic ones) or that were internally inconsistent (e.g., a willingness to pay more to avoid a shorter interruption than a longer one). For the non-residential sector, reviews focused on removing responses that were internally inconsistent (in a manner akin to that used to remove inconsistent residential responses) or represented extreme outliers (i.e., reporting costs that, on a normalized basis, were statistically significant and exceeded the 75th interquartile range). Appendix C provides more details on how these criteria were used to identify and remove individual responses from the final datasets that were used to update the CDFs.

Table 2.8 displays the number of validated responses included in the final datasets per Phase 1 and 2 sponsoring utility. Following the review process, the final residential dataset included 4,156 valid responses. The non-residential dataset included 5,287 responses. Both final datasets exceeded the original targets by more than 10%.

**Table 2.8. Phase 1 and 2 ICE Calculator 2 Validated Residential and Non-residential Responses by Utility**

Utility	Validated Residential Responses	Validated Non-residential Responses
AEP East	314	339
AEP West	263	301
ComEd	259	362
Duke Energy Carolinas	280	404
Duke Energy Florida	271	370
Duke Energy Midwest	281	383
DTE Electric	267	352
Dominion Energy	270	310
Exelon	270	293
National Grid	275	368
Participating Utilities in Missouri	298	404
Pacific Gas & Electric	297	352
Puget Sound Energy	276	423
Southern California Edison	290	303
San Diego Gas & Electric	245	323
<b>Total</b>	<b>4,156</b>	<b>5,287</b>

## 2.7 Survey-based Customer Interruption Costs

In this section, we present estimates of customer interruption costs that emerge directly from analysis of the survey results. These estimates will be used in Sections 3 and 4 to support the development of aspects of the CDFs and as benchmarks against which to compare the results from the final CDFs.

Table 2.9 presents estimates of residential and non-residential customer interruption costs calculated directly from analysis of the surveys for each of the four interruption event durations. Survey responses were first weighted to be representative of the overall population of customers following procedures that are described in Appendix D.<sup>17</sup>

**Table 2.9. Survey-based Interruption Costs (mean and +/- 90% confidence interval bounds)**

Duration	Residential	Non-residential
<b>Momentary</b>	\$2.26 +/- \$0.24	\$1,001 +/- \$109
<b>2 hours</b>	\$7.66 +/- \$0.60	\$3,337 +/- \$349
<b>8 hours</b>	\$31.72 +/- \$2.22	\$7,718 +/- \$449
<b>24 hours</b>	\$54.60 +/- \$3.66	\$13,271 +/- \$768

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<sup>17</sup> For the residential findings, a bootstrapping methodology was used to estimate the standard error associated with each mean value. “Bootstrapping” is a method that involves repeated sampling of a dataset and is commonly implemented for data where the population statistics are unknown. For the non-residential findings, confidence intervals were calculated using the standard error estimated directly from the survey responses. The standard error of the weighted average interruption costs is clustered by respondent to account for serial correlation between responses from a given customer, which would otherwise falsely increase the precision of the confidence intervals. Two-sided confidence intervals are then calculated from the standard error to represent the 90% confidence interval.

### 3. Residential Customer Damage Function

This section describes the development of the updated residential CDF and presents selected results. The overall process to develop the residential CDF is presented in Section 3.1, including the rationale for using a single-step estimation approach. Section 3.2 describes the factors (i.e., explanatory variables) considered for inclusion in the residential CDF and the methods used to develop and test candidate CDFs. Section 3.3 presents the final set of factors selected for the residential CDF, including results from its application.

#### 3.1 Overview of the Development Process

The residential CDF was developed from the survey responses in four steps. The first involved translating results from the OHDC contingent valuation questions into a single interruption cost for each of the four interruption event durations (momentary, 2 hours, 8 hours, and 24 hours). The second step involved specifying a continuous form anchored by these point estimates to produce interruption costs for any interruption duration lasting up to 24 hours. The third step was to select a functional form for the CDF. The fourth step was to choose from among the available explanatory factors to develop a final specification for the CDF. The first three steps are discussed in this subsection. The fourth step is discussed in Section 3.2.

The first step in identifying the regression formula involved translating responses from the OHDC questions into a single interruption cost. The method used was based on previous studies, which have shown that the response (yes or no) to a given price can be translated to a lower-bound interruption cost estimate by dividing it by the probability density associated with receiving that price (Watanabe, 2010).<sup>18</sup>

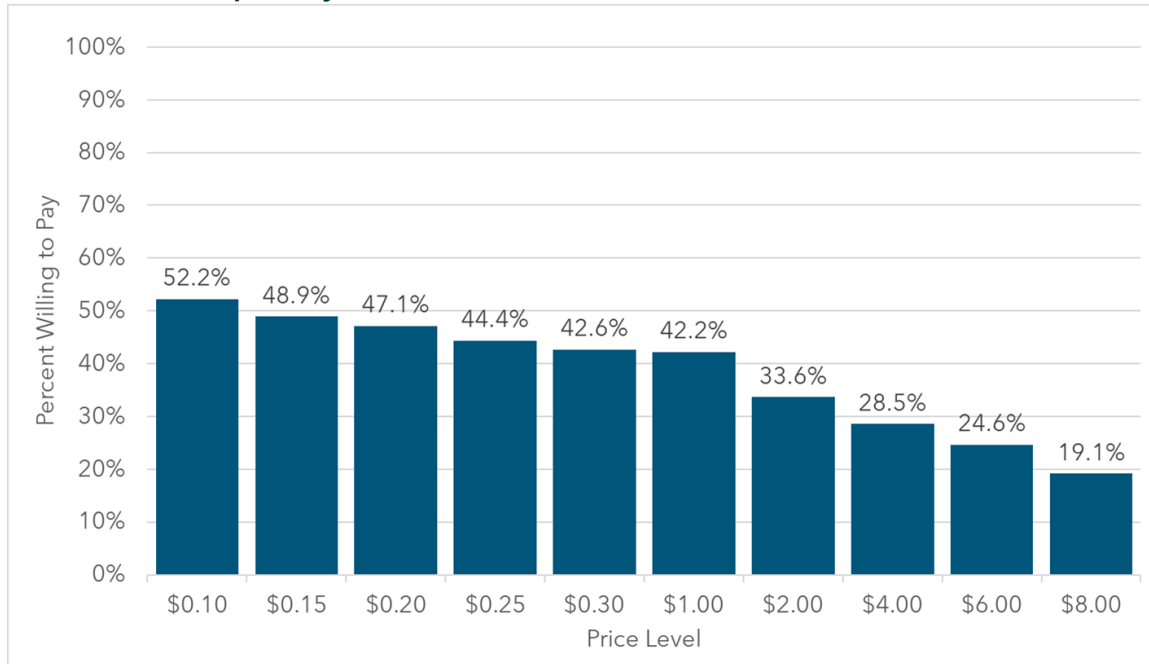
Specifically, due to the nature of the OHDC framework, WTP values are expressed as the percentage of respondents who accepted or rejected a given price. Figures 3.1 through 3.4 display the percentage of residential respondents who indicated they would pay a given price to avoid the interruption. In general, the amount respondents are willing to pay to avoid an interruption steadily decreases as the price increases.<sup>19</sup> For example, during a 24-hour interruption, 84.4% of respondents are willing to pay \$5 to avoid the interruption but only 26.9% are willing to pay \$120.

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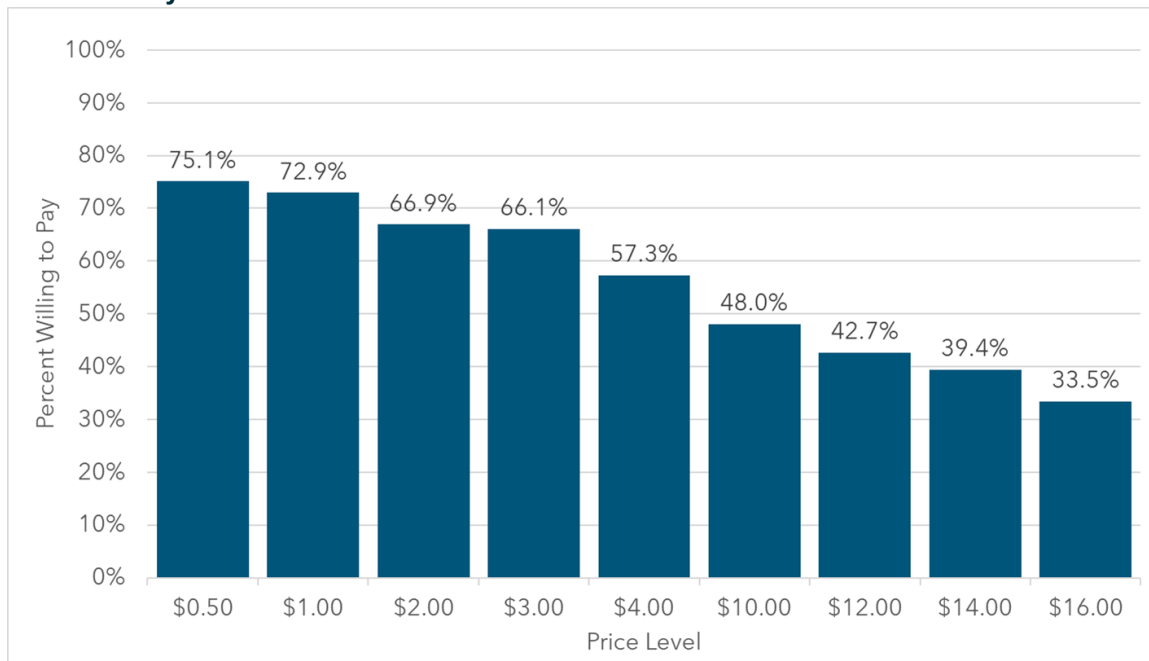
<sup>18</sup> Note that these values were presented in Table 2.9.

<sup>19</sup> In some cases, the percentage of customers willing to pay for a higher bid is greater than the percentage willing to pay for a lower bid for the same duration interruption (e.g., the percentage willing to pay \$10 in Figure 3.3 is less than the percent willing to pay \$11 for the same interruption). These inconsistencies are likely due to random variation in the respondents who received each bid, and not an increasing willingness-to-pay with price.

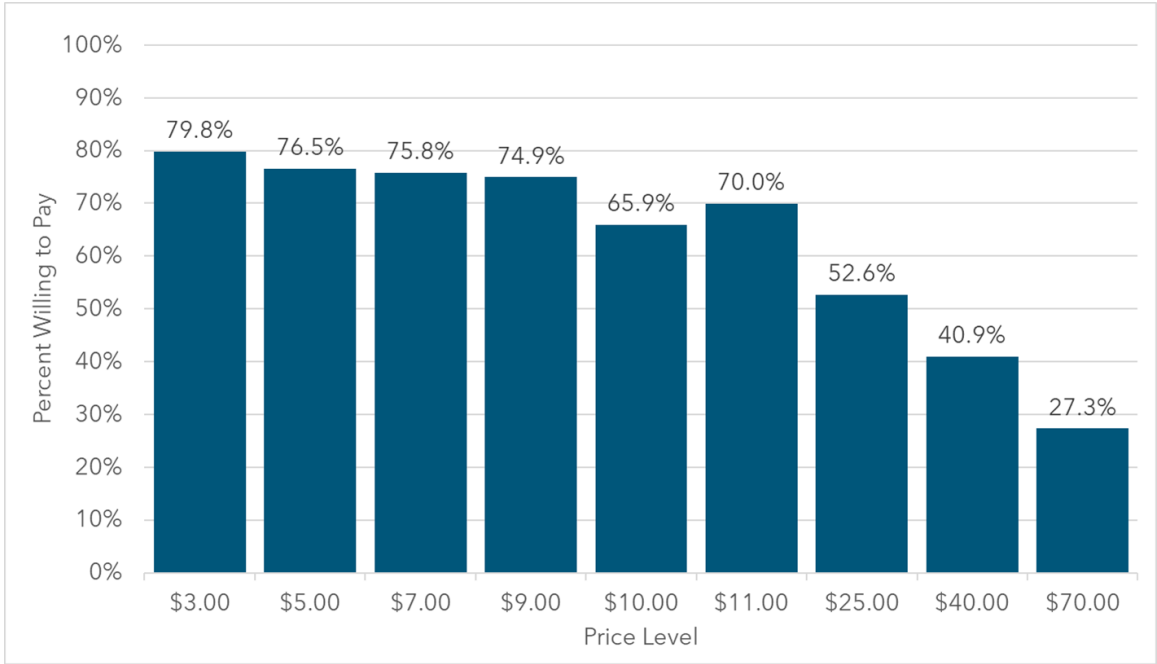
**Figure 3.1. Momentary Interruption: Percent of Respondents Willing to Pay to Avoid the Interruption by Price**



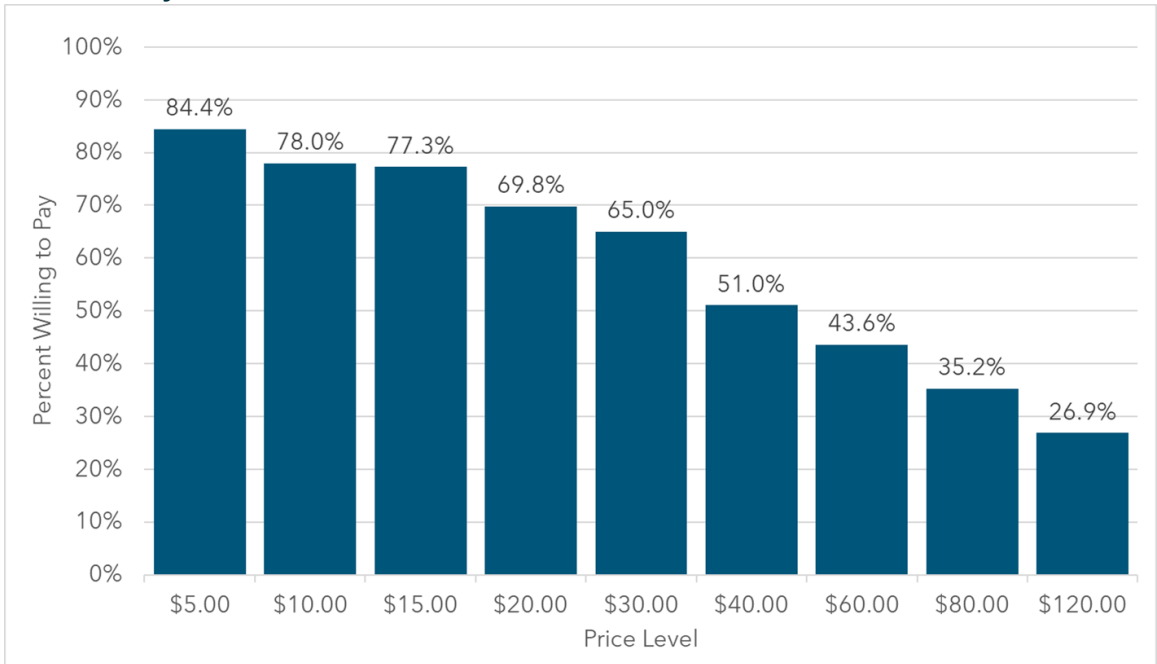
**Figure 3.2. Two-hour Interruption: Percent of Respondents Willing to Pay to Avoid the Interruption by Price**



**Figure 3.3. Eight-hour Interruption: Percent of Respondents Willing to Pay to Avoid the Interruption by Price**



**Figure 3.4. 24-hour Interruption: Percent of Respondents Willing to Pay to Avoid the Interruption by Price**



In examining the WTP by price in Figures 3.1 through 3.4, only Figure 3.1 shows a substantial percentage of respondents unwilling to pay the lowest price, indicating that for durations exceeding a momentary interruption, WTP is consistently non-zero. Even among respondents who reject the lowest price, it is plausible that their WTP is greater than zero. A true WTP of zero indicates that the consumer derives no utility from having power and is therefore

completely indifferent to an outage occurring or not occurring, which is very unlikely. As a result of these observations, we selected a single-part regression model for the residential CDF.<sup>20</sup>

The second step involved developing a continuous form to express interruption costs for any duration ranging from a momentary interruption to a 24-hour interruption. For the residential customer segment, duration was plotted against average costs to determine the most appropriate model functional form. The possible functional forms were restricted to those that monotonically increased in cost with respect to duration. In other words, the functional form must not predict cost to decrease as duration increases in any region from 0 to 24 hours. The resulting plots indicated that a functional form including the natural log of duration and duration squared best approximates the relationship between interruption duration and cost. As such, the natural logarithm of duration to the first and second power is used.

The third step involved selecting a functional form for the residential CDF. In modeling interruption cost within a regression framework, the outcome variable is expressed as a function of a vector of explanatory variables, typically denoted as  $X'$ . Instead of using a typical ordinary least squares regression, a Poisson Quasi-Maximum Likelihood Estimator (QMLE) was employed. This estimator has the advantage of yielding consistent estimates of the mean interruption cost without requiring the modeler to know the true distribution of interruption costs (Wooldridge, 1999). This estimator also ensures that outcomes will always be positive in value, which is appropriate for WTP.<sup>21</sup>

As opposed to an ordinary least squares regression, where the outcome variable  $Y$  is modeled as a linear combination of a vector of covariates  $X'$  plus an error term and the vector of coefficients  $\beta$  is selected by minimizing the sum of squared errors, the Poisson QMLE models the *natural log* of  $Y$  as a function of  $X'$  (Wooldridge, 1999).

As a quasi-maximum likelihood model, the regression runs a series of iterations with different values of the vector of coefficients  $\beta$  and selects the coefficients  $\beta$  that maximize the log-likelihood of generating the distribution of WTP observed in the sample. For this reason, the outcome variable is the expected value of  $Y$  (conditional on the covariates  $X'$ ) and, as a generalized linear model, the regression does not include an error term (as seen with OLS). Equation 3.1 shows the general regression specification for the Poisson QMLE. This could also be expressed as estimating  $E(Y|X')$  as a function of  $e^{X_i'\beta}$ .

### Equation 3.1. Regression Specification for Poisson Quasi-maximum Likelihood Estimator

$$\log(E(Y|X')) = X_i'\beta$$

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<sup>20</sup> The non-residential CDF is a two-part regression model is based on the direct costs that non-residential customers report that they would have incurred (i.e., not on willingness to pay). As a result, a non-residential customer's report of zero costs for an interruption is a valid response For more information, see Section 4.

<sup>21</sup> A negative WTP for electric power would imply that households and firms would be willing to pay to not consume electricity.

Equation 3.2 presents the general functional form for the ICE Calculator residential CDF, where the expected value of the cost of interruption  $d$  for customer  $i$  ( $E(Cost)_{i,d}$ ) is a function of  $D$ , a vector of duration-specific terms;  $\alpha$ , the vector of regression coefficients associated with each of those terms;  $X$ , a vector of household- and interruption-specific characteristics; and  $\beta$ , the coefficients associated with each of those characteristics.

**Equation 3.2. General Residential Regression Specification for ICE Calculator Model**

$$E(Cost)_{i,d} = e^{D'_{i,d}\alpha + X'_i\beta}$$

### **3.2 Selection of Explanatory Variables**

The explanatory factors or variables considered for inclusion in the residential CDFs were selected from the interruption- and household-specific characteristics used in or collected through the surveys. Table 3.1 lists the variables that were tested for inclusion in the residential model in Phase 2. In addition to the variables tested in Phase 1, a series of variables observed at the regional level (state, utility, and county) were included in Phase 2. These variables included GDP per capita, climate zones, urban/rural classification, average cost of electricity per kWh, and regional categorical variables. These variables were intended to capture socioeconomic and/or weather influences that vary across the United States and that may influence interruption costs.

**Table 3.1. Residential Potential Model Variables**

Continuous Variables		
<ul style="list-style-type: none"> <li>● Interruption duration (in minutes)</li> <li>● Annual electricity usage (in kWh)</li> <li>● GDP per capita (collected at the county level)</li> <li>● Average cost per kWh (collected at the utility level for residential customers)</li> </ul>		
Categorical Variables		
Interruption Level	Regional Level	Respondent/Household Level
<b>Interruption Onset Time</b> <ul style="list-style-type: none"> <li>● Morning</li> <li>● Midday</li> <li>● Evening</li> </ul> <b>Season</b> <ul style="list-style-type: none"> <li>● Summer</li> <li>● Winter</li> </ul> <b>Day of Week</b> <ul style="list-style-type: none"> <li>● Weekday</li> <li>● Weekend</li> </ul> <b>Advance Warning</b> <ul style="list-style-type: none"> <li>● Yes</li> <li>● No</li> </ul> <b>Previous Interruption in Last 12 Months</b> <ul style="list-style-type: none"> <li>● Yes</li> <li>● No</li> </ul>	<b>U.S. Census Regions</b> <ul style="list-style-type: none"> <li>● Northeast</li> <li>● South</li> <li>● Midwest</li> <li>● West</li> </ul> <b>Climate Zones</b> <ul style="list-style-type: none"> <li>● Marine</li> <li>● Dry</li> <li>● Cold</li> <li>● Mixed-Humid</li> <li>● Hot-Humid</li> </ul> <b>Urban Rural Classification</b> <ul style="list-style-type: none"> <li>● Large Central Metro</li> <li>● Large Fringe Metro</li> <li>● Medium Metro</li> <li>● Small Metro</li> <li>● Micropolitan</li> </ul>	<b>Age of Respondent</b> <ul style="list-style-type: none"> <li>● Under 40 years</li> <li>● 40-70 years</li> <li>● 70 + years</li> </ul> <b>Total Household Income</b> <ul style="list-style-type: none"> <li>● Under \$50,000 per year</li> <li>● \$50,000-\$100,000 per year</li> <li>● \$100,000-\$150,000 per year</li> <li>● \$150,000 per year</li> </ul> <b>Total Household Size</b> <ul style="list-style-type: none"> <li>● 1-2 People</li> <li>● 3 + People</li> </ul> <b>Housing Type</b> <ul style="list-style-type: none"> <li>● Apartment/Condominium</li> <li>● Attached Single-Family</li> <li>● Detached Single-Family</li> <li>● Mobile Home</li> <li>● Unknown/Other</li> </ul> <b>Household Member Has Serious Health Condition</b> <ul style="list-style-type: none"> <li>● Yes</li> <li>● No</li> </ul> <b>Household Member Work From Home</b> <ul style="list-style-type: none"> <li>● Yes</li> <li>● No</li> </ul>

The selection of explanatory variables for the residential CDF was implemented in three steps. First, the Least Absolute Shrinkage and Selection Operator (LASSO) regression was used to initially select from among the list of potential variables. Second, the selected LASSO candidate models were then individually tested using 10-fold cross-validation, which is a machine learning technique often used to assess model prediction accuracy. Third, the cross-validation results were reviewed in light of other design considerations in order to select a final model.

The first step in residential model selection used LASSO regression as an initial guide for selecting variables for inclusion in the CDF. LASSO regression is a regression method commonly used for variable selection that is designed to avoid overfitting, and results in accurate but parsimonious models (Desboulets, 2018).

The LASSO regression operates by using a penalty term,  $\lambda$ , to include or exclude potential variables according to their contribution to the overall explanatory power of the regression.

LASSO regressions were run with a series of decreasing penalty terms,  $\lambda$ . As  $\lambda$  is lowered (decreasing the penalty term), the number of variables included in the regression model increases. This process revealed which variables were most important by the order in which they appeared in the regression as  $\lambda$  decreased. Appendix F provides additional details on the LASSO regression.

Table 3.2 presents the results of the LASSO regressions. Generally speaking, the regressions show that continuous variables for energy usage (in this case, a cubed natural log transformation), a binary variable for backup generation, and variables for both area GDP per capita and personal income were the most powerful predictors of interruption costs. Climate zone, urban/rural classification, and regional categorical variables were not found to be meaningful predictors of interruption costs. The study team will revisit these variables again in Phase 3.

**Table 3.2. Residential Explanatory Variables as Selected by LASSO (Duration Terms Always Included)<sup>22</sup>**

Model #	Duration Terms	Annual Usage kWh	Backup Generation	GDP Per Capita	Income Category			Serious Health Conditions	Recent Interruption	Work From Home
					\$150k	\$100k –150k	\$50k–100k			
1	x									
2	x	x								
3	x	x	x							
4	x	x	x	x						
5	x	x	x	x	x					
6	x	x	x	x	x	x	x			
7	x	x	x	x	x	x	x			
8	x	x	x	x	x	x	x	x		
9	x	x	x	x	x	x	x	x	x	
10	x	x	x	x	x	x	x	x	x	

\*This is the  $\lambda$  value optimized by minimizing the out-of-sample deviance.

<sup>22</sup> Interaction terms between variables were also tested, both in the LASSO model selection and in the second-stage model testing described below, but these terms were not found to improve out-of-sample model performance.

The results of the LASSO regressions were used as a starting point for the development of a series of final candidate models. The final candidate models were then tested using a cross-validation process that closely emulated the way the final residential CDF would be used in the ICE Calculator.

In Phase 1, the final candidate models were tested using an iterative cross-validation process that compared the mean predicted outcome variable to the mean actual outcome variable using a series of training-testing splits. However, in Phase 2, to better align with statistical best-practices for testing generalized linear models, a more traditional cross validation process using 10 folds was used, with test sample deviance as the primary model performance metric, rather than mean squared error. The motivation of doing this process was to align the residential model testing with the non-residential model testing, and to utilize a metric better suited to evaluating generalized linear models (test sample deviance does not have an intuitive interpretation using the Phase 1 iterative process).

**Figure 3.5. Residential Cross-validation Process**

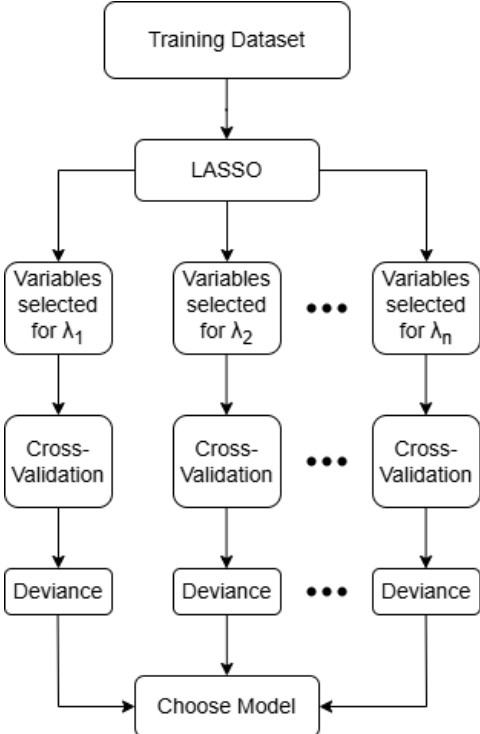


Table 3.3 summarizes the models tested and the results of cross-validation. For reference, the table includes the model used in the Phase 1 update, a model without explanatory variables, and a model that uses only interruption duration as an explanatory variable. Additionally, Model 10 is the “plug-in” LASSO model, which represents the best performing model according to the LASSO process.

The table also presents the deviance for each model and the percentage change in deviance compared to the previous model. This illustrates how deviance varies as additional variables

are introduced into each model. Deviance is a statistical metric for evaluating generalized linear models which compares a tested model to the *saturated model* – the hypothetical model which explains the observed data perfectly. The smaller the deviance, the closer the tested model is in predictive power to the saturated model. Deviance is preferred to metrics such as mean squared error and mean absolute percentage error for GLM models, because it does not require an intuitive continuous interpretation of the outcome variable, which is not present in the case of the OHDC regression.

In Table 3.3, Model 9 was selected as the final Phase 2 model for residential customers. Model 7 was initially considered a strong candidate because it balanced predictive accuracy with simplicity. However, it excluded two variables of interest for residential customers: a recent interruption within the past 12 months and working from home. The recent interruption variable appears in Model 8, and the work-from-home variable is added in Model 9. While adding the work-from-home variable slightly increases deviance compared to Model 8, it was retained for two reasons. First, this variable was a significant predictor of interruption costs in Phase 1, and keeping it ensures consistency between Phase 1 and Phase 2 models, reducing potential confusion for users. Second, given the growing prevalence of remote work, the study team wanted users to have the ability to adjust this variable for their specific customer population. It is also worth noting that the difference in deviance between the LASSO plug-in model and Model 9 is minimal.

**Table 3.3. Residential Model Variable Selection**

Model #	Type	Model	Test Sample Deviance	% Change in Deviance
-	Phase 1 Model	$\ln(\text{Duration}) + \ln(\text{Duration})^2 + \text{Annual Usage} + (\text{Annual Usage})^2 + (\text{Annual Usage})^3 + \text{Season (Winter)} + \text{Backup Generation} + \text{Work from Home} + \text{Income (All Levels)}$	47.30	N/A
0	Includes No Explanatory Variables (Baseline Model)		67.55	0.00%
1*	Includes Only Duration Terms	Duration	47.79	-29.26%
2	LASSO Cross-Validation Selected Models	Duration, Annual Usage	47.57	-0.46%
3		Duration, Annual Usage, Backup Generation	47.34	-0.48%
4		Duration, Annual Usage, Backup Generation, GDP Per Capita	47.31	-0.06%
5		Duration, Annual Usage, Backup Generation, GDP Per Capita, Income(\$150,000 or more)	47.13	-0.38%
6		Duration, Annual Usage, Backup Generation, GDP Per Capita, Income(All Levels)	47.15	0.03%
7		Duration, Annual Usage, Backup Generation, GDP Per Capita, Income(All Levels), Health Conditions	47.05	-0.20%
8		Duration, Annual Usage, Backup Generation, GDP Per Capita, Income(All Levels), Health Conditions, Recent Interruption	47.04	-0.03%
9		<b>Duration, Annual Usage, Backup Generation, GDP Per Capita, Income(All Levels), Health Conditions, Recent Interruption, Works From Home</b>	<b>47.08</b>	<b>0.09%</b>
10		LASSO Plugin-Selected Model	$\ln(\text{Duration}) + \ln(\text{Duration})^2 + \text{Health Conditions} + \text{Recent Interruption} + \ln(\text{Annual Usage})^3 \times \text{Backup Generation} + \ln(\text{GDP Per Capita})^3 \times \text{Income } (\$150,000 \text{ or more}) + \text{Works From Home} \times \text{Backup Generation} + \text{Income } (\$150,000 \text{ or more}) \times \text{Household Size (3-4 People)} + \ln(\text{Duration}) \times \text{Income (Under } \$50,000) \times \text{Household Size (1-2 People)}$	46.98

\*In the table, duration, annual usage, and GDP per capita are simplified from  $\ln(\text{duration}) + \ln(\text{duration})^2$ ,  $\ln(\text{annual usage})^3$ , and  $\ln(\text{GDP per capita})$  for Models 1-9.

A key finding of the residential model testing was that of the explanatory variables tested, the duration terms were the most meaningful in predicting interruption cost, explaining 29% of the deviance. Other explanatory variables, including annual usage, income, and presence of serious health conditions, increased the predictive power of the model, but to a much smaller degree than the inclusion of duration. After including these variables, test sample deviance did not change dramatically relative to the model that only included duration. This indicates that of the observed interruption- and customer-level characteristics tested, duration was the most important in predicting cost of an interruption. The remaining variation in interruption costs among survey respondents are likely due to unobserved household characteristics that influence willingness to pay.

In selecting the final residential CDF, we first sought to avoid making the model unnecessarily complicated, especially given that complexity yields diminishing returns in predictive accuracy, which would make the ICE Calculator less user-friendly. Second, we prioritized the inclusion of categorical variables not selected by LASSO if they represented an important segment of the population and if including them had minimal impacts on model accuracy. For example, we ultimately chose to include the lowest-earning income group categorical variable in the residential model to ensure that users could examine the impacts of interruptions on low-income households. Similarly, we chose to include the categorical variable for the presence of serious health conditions, as that represented a vulnerable population of households. We also incorporated variables for recent interruptions and working from home, enabling users to adjust these factors based on their population of interest.

### **3.3 Final Specification of the Residential CDF and Selected Results**

Table 3.4 presents the final variables selected for the residential CDF. Both continuous variables, including duration (in minutes) and annual usage (in kWh), and categorical variables including income level were selected.

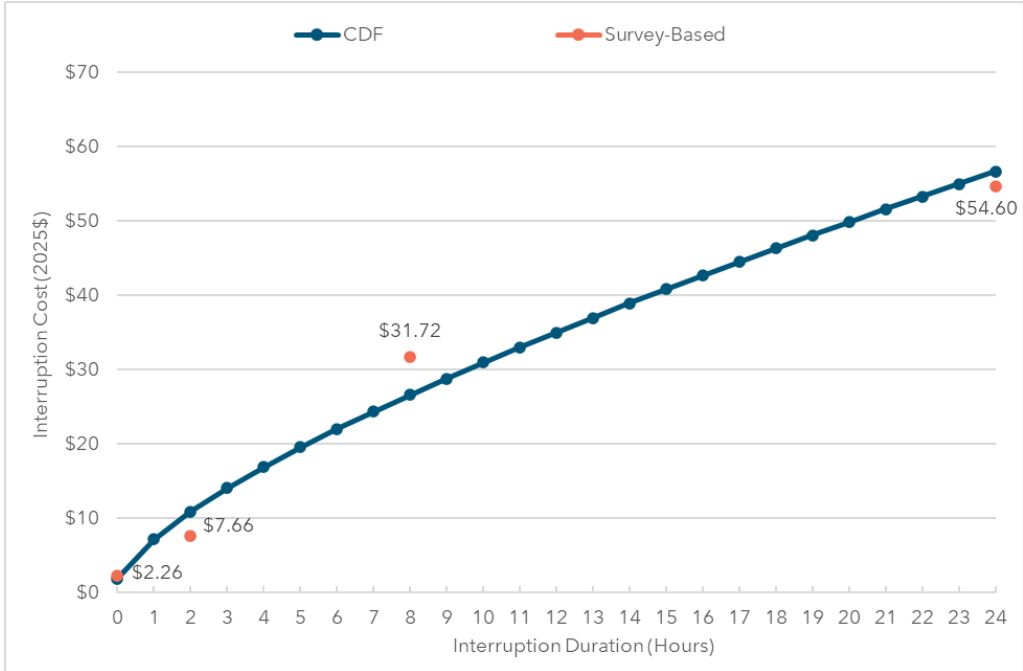
**Table 3.4. Final Residential Model Specifications**

<b>Continuous Variables</b>
<ul style="list-style-type: none"><li>• Interruption duration (in minutes)</li><li>• Annual electricity usage (in kWh)</li><li>• GDP per capita (collected at the county-level)</li></ul>
<b>Categorical Variables</b>
<b>Ownership of Backup Generation</b> <ul style="list-style-type: none"><li>• Yes</li><li>• No</li></ul>
<b>Work from Home Status</b> <ul style="list-style-type: none"><li>• Yes</li><li>• No</li></ul>
<b>Total Household Income</b> <ul style="list-style-type: none"><li>• Under \$50,000 per year</li><li>• \$50,000-\$100,000 per year</li><li>• \$100,000-\$150,000 per year</li><li>• Over \$150,000 per year</li></ul>
<b>Presence of Serious Health Conditions</b> <ul style="list-style-type: none"><li>• Yes</li><li>• No</li></ul>
<b>Experience of an Interruption in the Past 12 Months</b> <ul style="list-style-type: none"><li>• Yes</li><li>• No</li></ul>

\*The functional form for duration, usage, and GDP per capita in the final model are  $\ln(\text{duration}) + \ln(\text{duration})^2$ ,  $\ln(\text{annual kWh})^3$ , and  $\ln(\text{GDP per capita})$ , respectively.

Figure 3.2 shows the residential interruption costs estimated by the residential CDF for all durations, from a momentary interruption (up to 5 minutes) to 24 hours. These results were produced by using the average characteristics from the full set of residential customer responses described in Section 2. As a result, these results can be compared directly to the interruption costs derived from the survey responses (see Table 2.9).

**Figure 3.6. Residential CDF vs. Survey-based Interruption Costs**



**Table 3.5. Residential Interruption Costs (2025\$)**

Duration of Power Interruption Event	Cost per Event	Cost per kW	Cost per Unserved kWh	Cost per CMI
<b>Momentary</b>	\$1.83	\$1.72	\$20.59	\$0.37
<b>2 Hours</b>	\$10.91	\$10.05	\$5.03	\$0.09
<b>8 Hours</b>	\$26.62	\$24.57	\$3.07	\$0.06
<b>24 Hours</b>	\$56.66	\$52.42	\$2.18	\$0.04

Figure 3.7 through Figure 3.13 show how residential interruption costs vary for selected explanatory variables. The figures were developed by holding all explanatory variables at their population-average values.

Figure 3.7 shows how interruption costs vary by annual energy usage. Generally, residential customers with higher usage experience higher interruption costs. A customer in the 5<sup>th</sup> percentile of annual usage (1,693 kWh per year) has an interruption cost of \$49.17 for a 24-hour interruption, whereas a customer in the 95<sup>th</sup> percentile of annual usage (28,707 kWh per year) has an interruption cost of \$62.60 for a 24-hour interruption.

**Figure 3.7. Residential Interruption Cost by Usage**

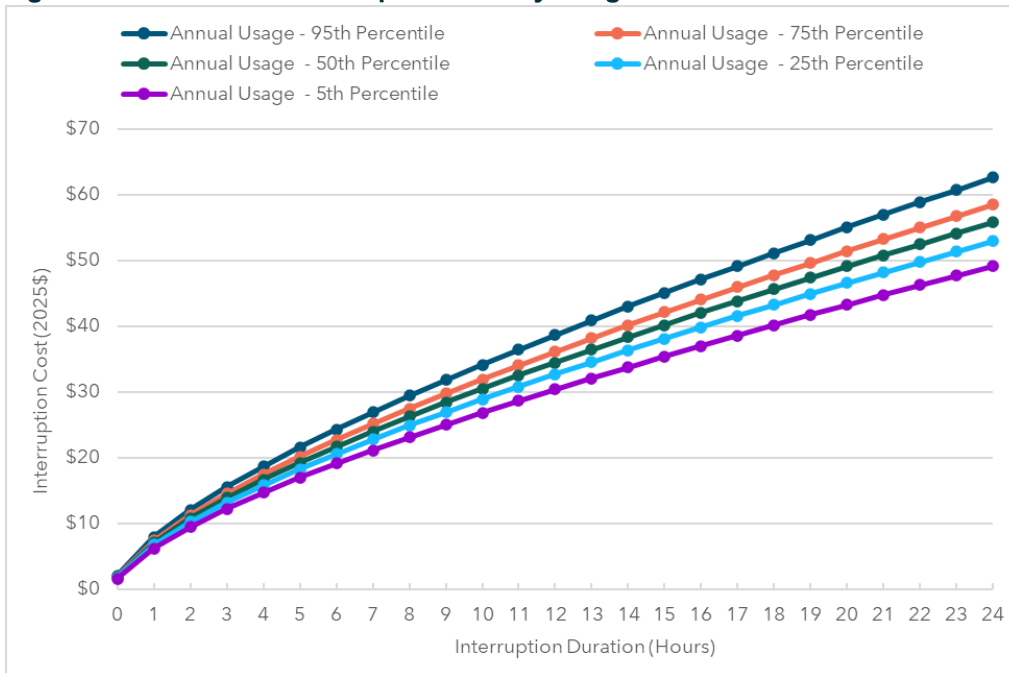


Figure 3.8 shows how interruption costs vary by income category. On average, interruption costs increase as income level increases. For example, a 24-hour interruption costs \$49.31 for the low-income category (under \$50,000 per year), while it costs \$63.77 for the highest income category (over \$150,000 per year).

**Figure 3.8. Residential Interruption Cost by Income Category**

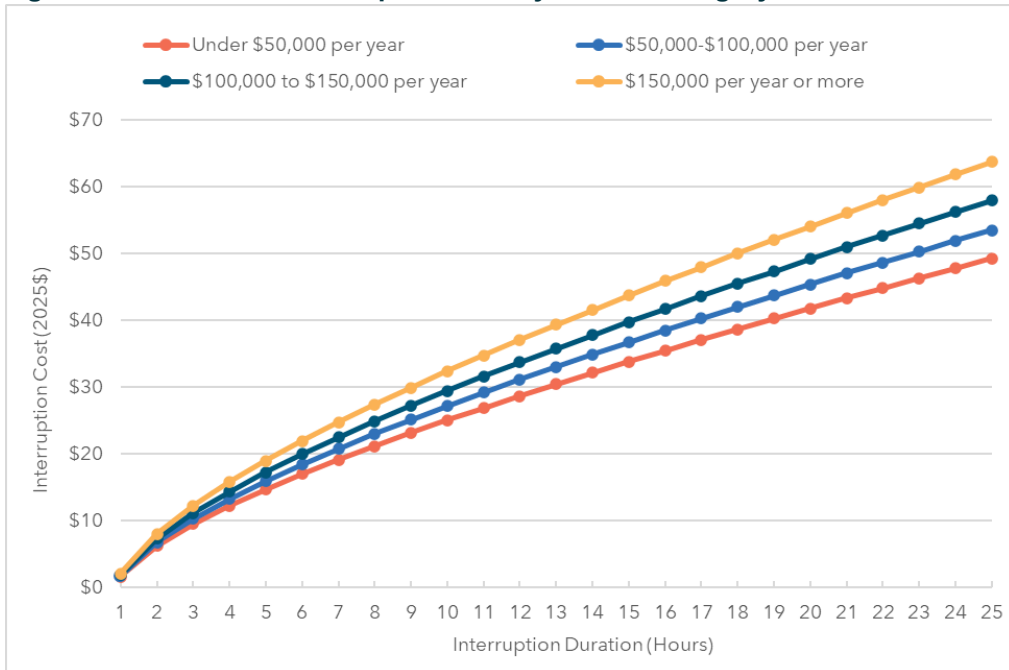


Figure 3.9 shows how interruption costs vary according to the presence or absence of a backup

generator. As expected, interruption costs are higher for households without backup generators. For example, the interruption cost for a 24-hour interruption for households without a generator is estimated to be \$58.28, while for households with a generator it is \$43.21.

**Figure 3.9. Residential Interruption Cost by Backup Generator Ownership**

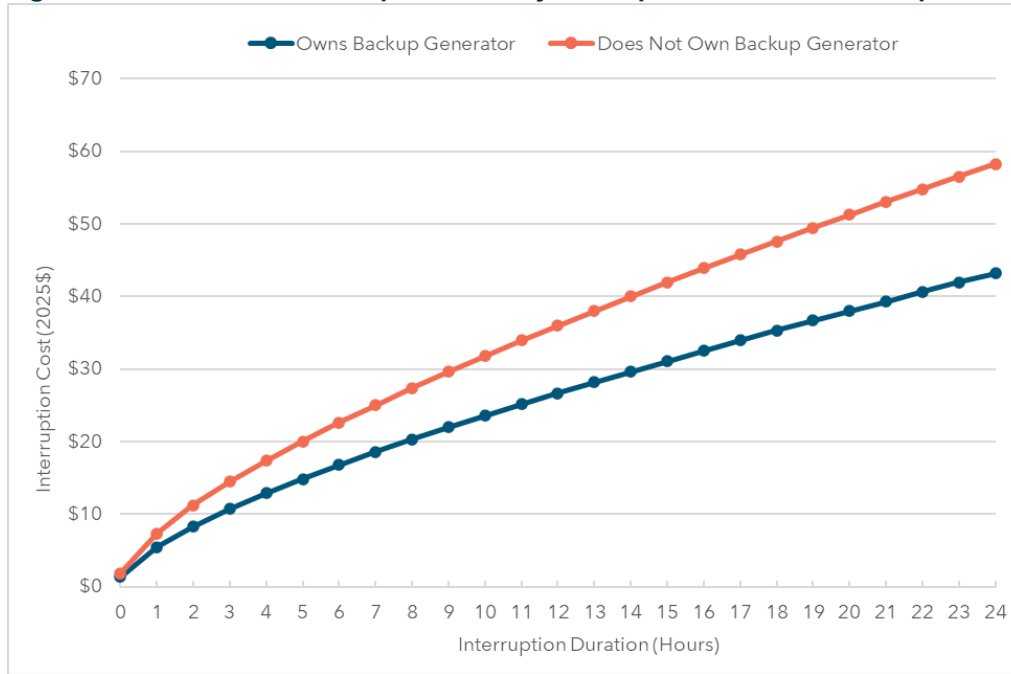


Figure 3.10 shows how interruption costs vary depending on whether a member of a residential household works from home. Costs are higher when at least one household member works from home. For example, the cost of a 24-hour interruption for a household in which at least one member works from home is \$59.33, while for households in which no member works from home it is \$52.72.

**Figure 3.10. Residential Interruption Cost by Work from Home Status**

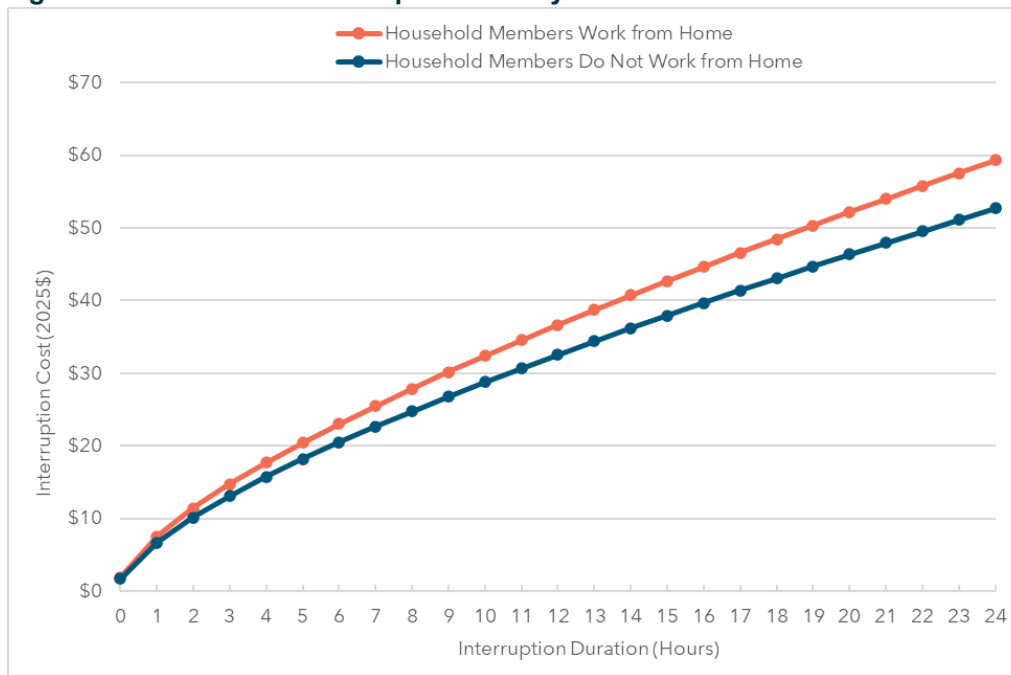


Figure 3.11 shows how residential costs vary according to a household’s gross domestic product (GDP) per capita. Note that in contrast to the other variables presented, this variable was collected at the county level, rather than observed for each survey respondent. This variable, while a significant predictor of interruption costs, was associated with the smallest variation in interruption costs. A household living in a county in the 5th percentile of GDP per capita (\$39,776 per year) was associated with an interruption cost of \$53.95 for a 24-hour interruption, whereas a household located in a county in the 95th percentile of GDP per capita (\$190,214 per year) was associated with a cost of \$56.80 for an interruption of the same length.

**Figure 3.11. Residential Interruption Cost by GDP Per Capita**

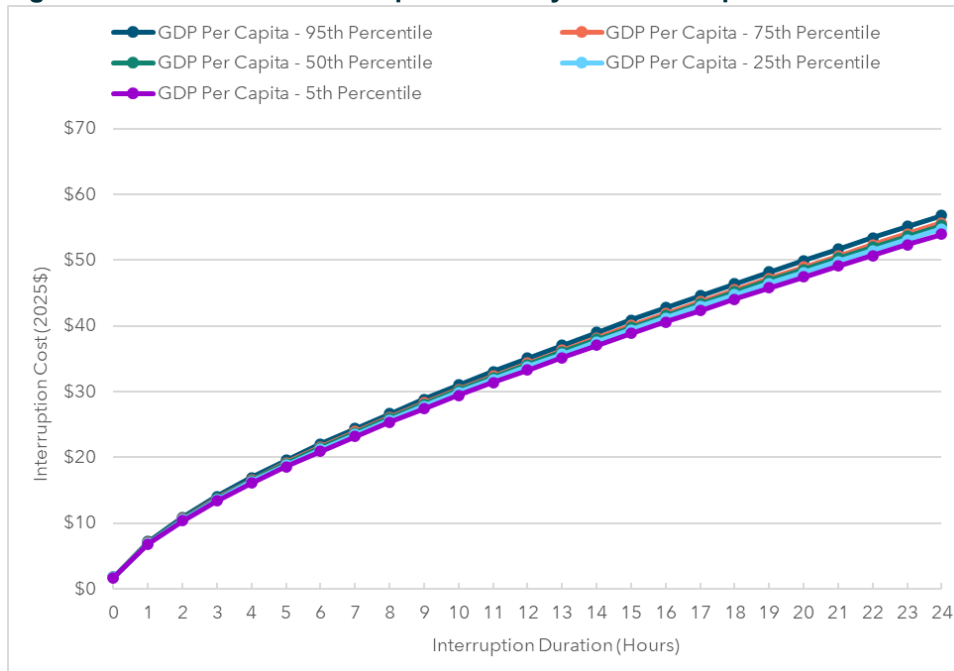


Figure 3.12 shows how interruption costs vary depending on whether a household has experienced an interruption in the last 12 months or not. Generally, households who experienced a recent interruption reported higher costs than those who had not. This may be due to the costs associated with interruptions being more salient for households who had a recent experience with an interruption, or it may be due to households being less willing to tolerate an additional interruption when there has been a recent interruption. Regardless, this finding indicates that households are willing to pay more to avoid additional interruptions when they have recent experience with interruptions. On average, the cost for a household that had experienced a recent interruption is \$56.85 for a 24-hour interruption, whereas for a household that has not experienced a recent interruption it is \$46.08.

**Figure 3.12. Residential Interruption Cost by Recent Interruption**

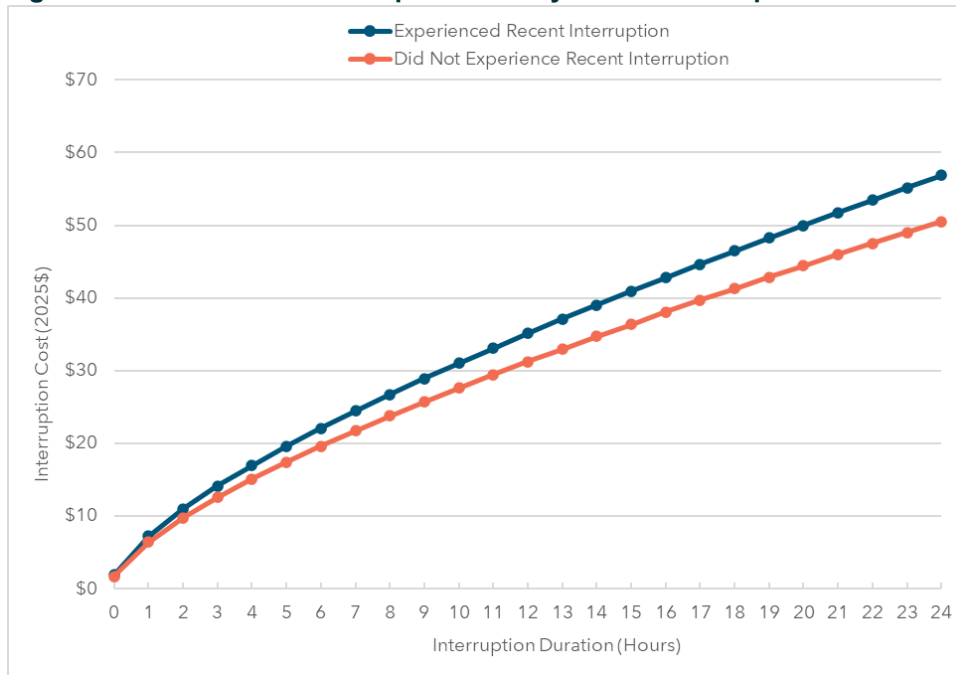
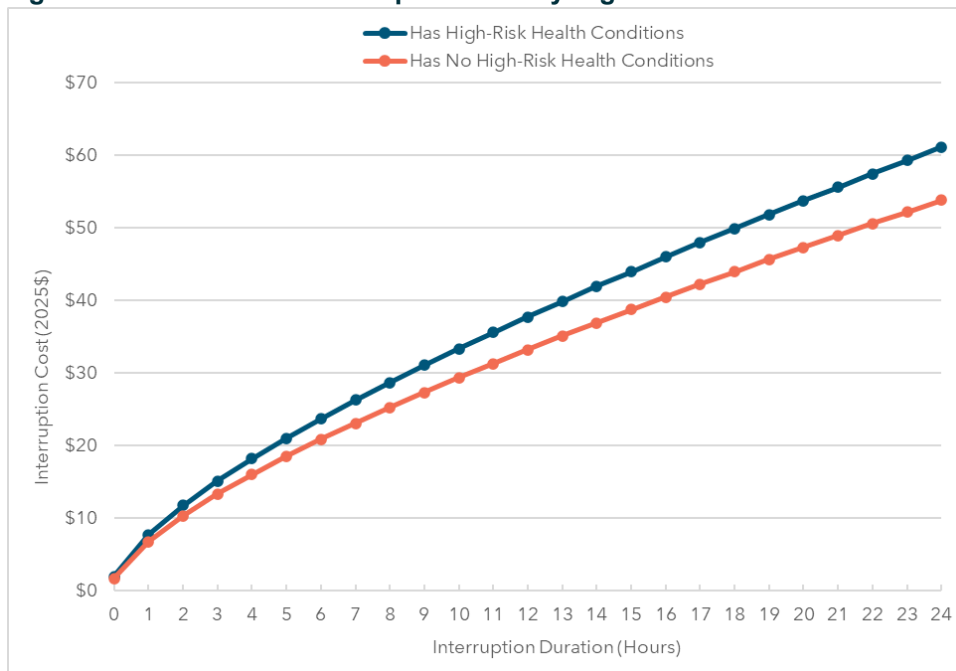


Figure 3.13 shows how interruption costs vary depending on whether households reported having at least one member with high-risk health conditions that could be worsened by a power interruption. These health conditions could range from taking medication that requires refrigeration to using supplemental oxygen. The cost of a 24-hour interruption for households who indicated that at least one member had these conditions is \$61.09, whereas for those that did not the cost is \$53.78.

**Figure 3.13. Residential Interruption Cost by High-Risk Health Conditions**



## 4. Non-residential Customer Damage Function

This section describes the development of the updated non-residential CDF and presents selected results. Section 4.1 describes the overall process for developing the non-residential CDF, including the reasons for using a two-step estimation approach. Section 4.2 details the factors (i.e., explanatory variables) considered for inclusion in the non-residential CDF and the methods used to develop and test candidate CDFs. Section 4.3 presents the final set of factors selected for the non-residential CDF, along with results from its application.

### 4.1 Overview of the Development Process

The non-residential CDF was developed from the survey responses in three steps.<sup>23</sup> First, the research team selected a continuous form anchored by the point estimates for a momentary, 2-hour, 8-hour, and 24-hour interruption to produce interruption costs for any interruption duration lasting up to 24 hours. Second, the research selected a functional form for the CDF. Third, the research team chose from among the available explanatory factors to develop a final specification for the CDF.<sup>24</sup> The first and second steps are described in this subsection, and the third step is described in Section 4.2.

The non-residential CDF was developed using a two-step estimation approach because the distribution of interruption costs from the survey responses is highly skewed. While the majority of respondents reported interruption costs that varied over a wide range, a significant number of respondents reported an interruption cost of \$0. This was not an unexpected finding. Depending on the business type, non-residential customers can incur a wide range of costs due to power interruptions. For example, as a result of a momentary interruption, a school may have zero costs, while a large manufacturing facility may have large costs associated with delays involved in restarting equipment and processes.

Table 4.1 presents the percentages of non-residential customers reporting either zero or positive interruption costs for each interruption duration. Across all durations, approximately 23% of respondents reported zero costs.<sup>25</sup> As expected, this percentage decreases as interruption duration increases.

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<sup>23</sup> The first step in the development of the residential CDF (i.e., translation of OHDC responses into a single interruption cost for each duration) was not required for the development of the non-residential CDF because the responses to the non-residential survey are point estimates of interruption costs.

<sup>24</sup> Note that the original ICE Calculator relied on two separate sets of CDFs – one set for small non-residential customers, and a second set for medium and large non-residential customers. As a result of testing that is documented in Appendix H, which confirmed its appropriateness, only a single set of CDFs was developed for the non-residential sector.

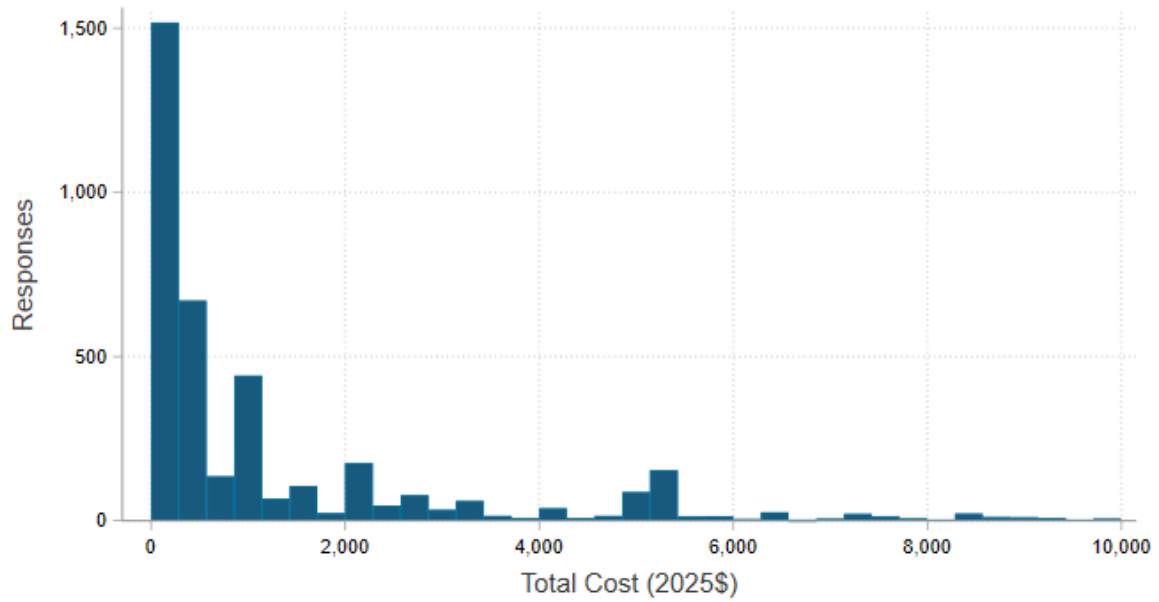
<sup>25</sup> This value is generally consistent with the survey responses used to develop ICE 1.0, which had 33% zero values.

**Table 4.1. Percentage of Non-residential Customers who Reported Zero Interruption Costs**

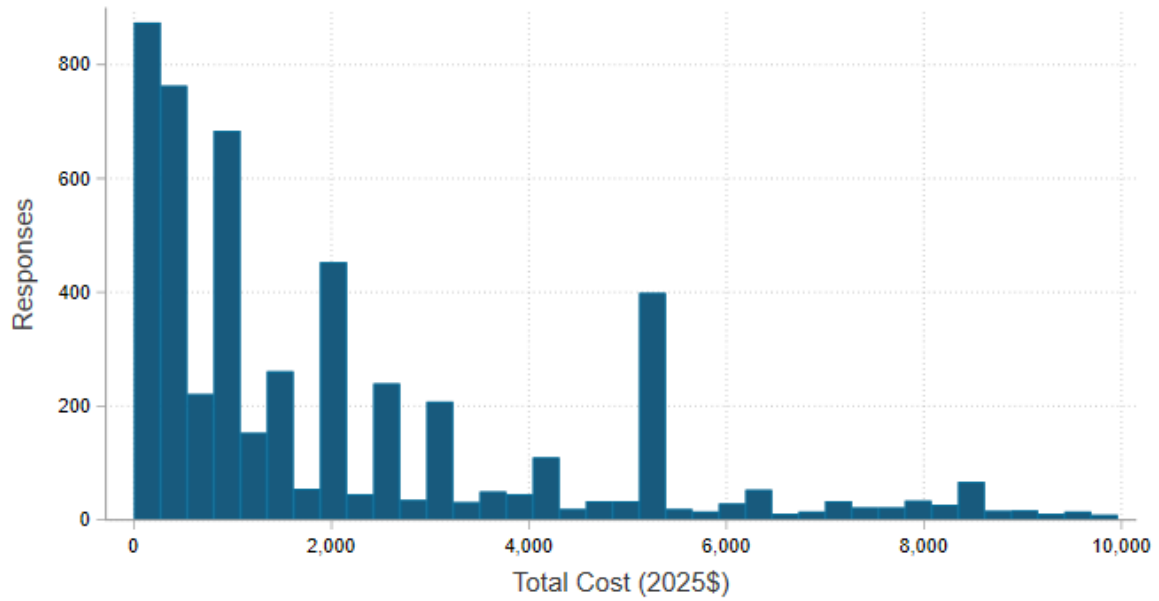
Cost Type	Interruption Duration				Total
	Momentary	2 Hours	8 Hours	24 Hours	
Zero Cost	48%	21%	14%	8%	<b>23%</b>
Non-zero Cost	52%	79%	86%	92%	<b>77%</b>

Figure 4.1 through Figure 4.4 show the distribution of reported non-zero interruption costs for each interruption duration. For ease of presentation, the figures do not show interruption costs greater than \$10,000. As expected, the distribution becomes flatter (i.e., higher costs are reported more frequently) as interruptions increase in duration. In addition to the large concentration of reported costs at \$0, there is a noticeable and consistent spike in reported costs at \$5,000, which also increases with interruption duration. We speculate that this is due to respondents who perceive \$5,000 as both a simplifying round number and as a reasonable approximation of their costs.

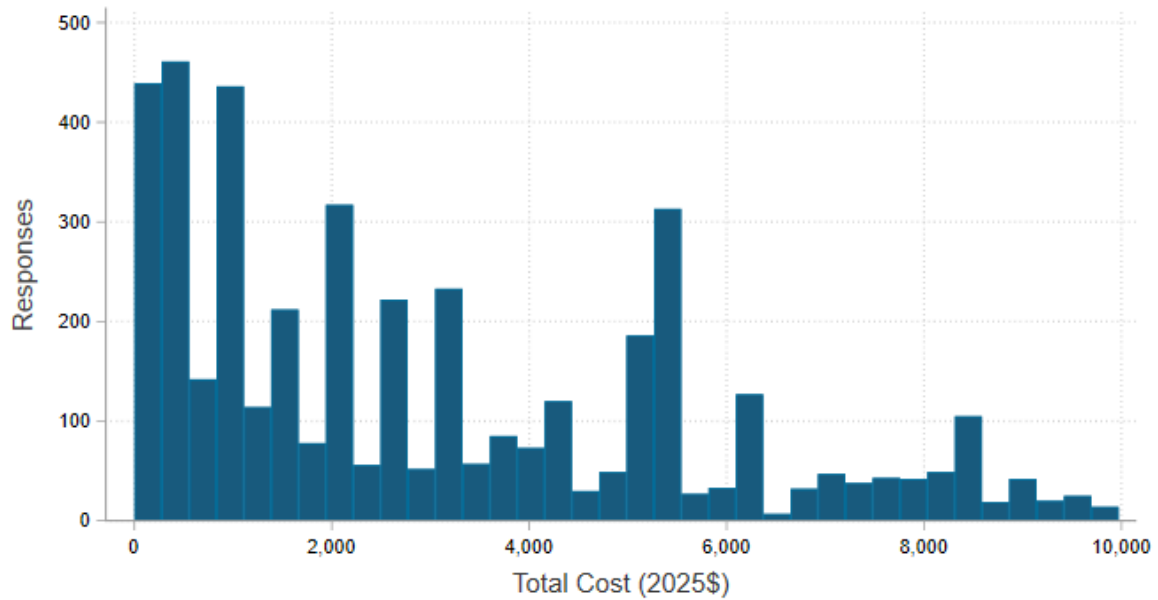
**Figure 4.1. Distribution of Non-residential Interruption Costs (Momentary Interruption, 2025\$)**



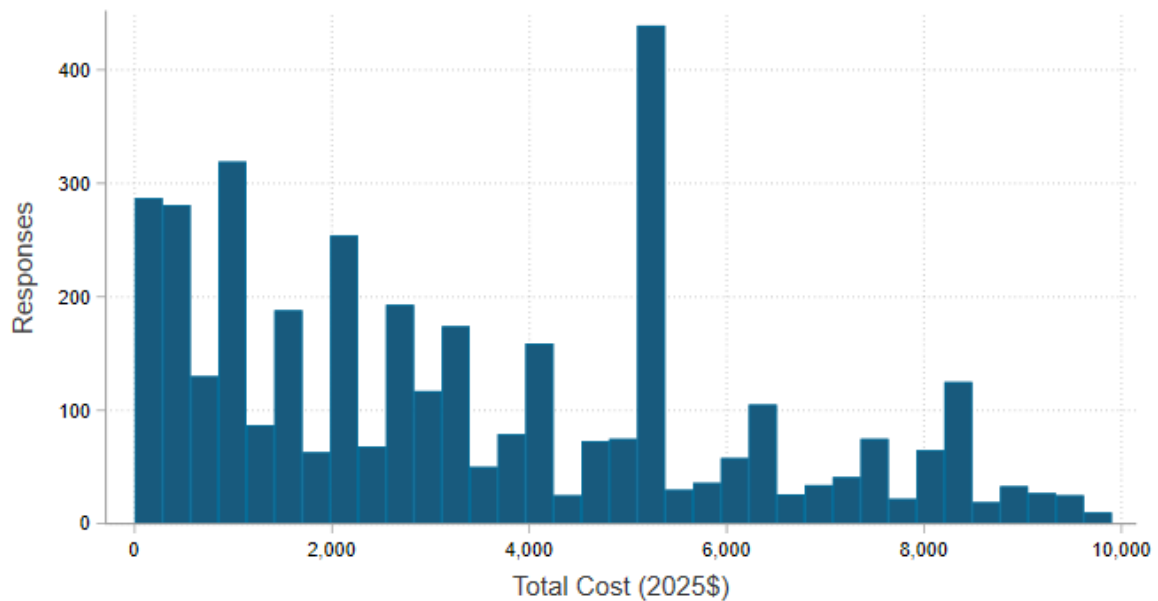
**Figure 4.2. Distribution of Non-residential Interruption Costs (2-hour Interruption, 2025\$)**



**Figure 4.3. Distribution of Non-residential Interruption Costs (8-hour Interruption, 2025\$)**



**Figure 4.4. Distribution of Non-residential Interruption Costs (24-hour Interruption, 2025\$)**



Two-part estimation approaches are commonly used to analyze highly skewed data involving a mixture of zero values and a wide range of continuously distributed non-zero values (Farewell et al., 2017). For example, two-part approaches are often used in other applications with skewed data (e.g., healthcare costs) because they have been shown to produce accurate predictions while accounting for large concentrations of zero values (Deb and Norton, 2018).

A two-part estimation approach involves the specification of two independent composite models. The first model assesses the probability that a customer will report a cost of zero versus a non-zero (and positive) cost. This model is based on a set of explanatory variables that describe the nature of the interruption (e.g., duration) as well as customer characteristics. The second model is used to estimate interruption costs for only those customers who reported a non-zero interruption cost. As with the first model, the second model is also based on explanatory variables that describe the nature of the interruption (e.g., duration) as well as customer characteristics. In some instances, the explanatory variables will be common to both models, such as interruption duration, but they can and often will differ. When implemented in the ICE Calculator, the predicted probabilities from the first model are multiplied by the estimated interruption costs from the second model to produce the estimate of interruption cost.

The first model estimates the probability that a customer will experience (i.e., will have reported) a non-zero interruption cost. Either a probit or a logit model can be used to estimate a binary outcome. Both models generally produce similar results (Vasisht, 2007). For consistency with the development of the original ICE Calculator (Sullivan et al., 2009; Sullivan et al., 2015), a probit model was used for this modeling.

The second model estimates the interruption costs for customers who have reported a non-zero cost. These costs follow a continuous distribution, so a generalized linear model (GLM) was used to model them. A GLM model is defined by three main components: the distribution family of the response variable (reported interruption costs), a linear regression function, and a link function that relates the output of the linear regression to the mean of the interruption cost distribution (Khuri et al., 2006). A distribution family is a set of statistical models that best describe the distribution of the reported interruption costs. The linear regression function comprises the variables that affect the interruption cost. The link function considers how the model variables need to be transformed in order to describe the interruption costs.

The development of linear regression function is described in Section 4.2. The selection process for the distribution family and link function is described in the remainder of this subsection.

The distribution family of the response variable was identified by using the Modified Park Test (Park, 1966; Manning and Mullahy, 2001). The Modified Park Test finds the most appropriate distribution based on how the mean is related to the variance in the context of different power functions. The test found that the non-residential interruption cost variance is not statistically different from the mean squared. This suggests that the data follows a gamma distribution as this family of distributions has a variance proportional to their mean squared. The choice of a gamma distribution is also consistent with that used to develop the original ICE Calculator.

The link function was chosen based on the parameter for the family of transforms proposed by (Box and Cox, 1964). The Box-Cox transformation technique uses a single parameter to make the values in the dataset more closely follow a normal distribution. Optimizing the associated parameter can suggest what transformation is most appropriate for a dataset. For example, if

the parameter is equal to 1 no transformation is needed; a parameter value of 0.5 suggests a square root transformation; and a parameter value of 0 suggests a natural log transformation. The maximum likelihood estimate for the transform parameter was calculated to be 0.009. Following the suggestion outlined by Sheather, the estimate was rounded to the closest interpretable value (Sheather, 2009). For the non-residential dataset, this yields a transform parameter of zero, which suggests a natural log link function. This is consistent with choices made in developing the original ICE Calculator.

The two-part model is described in Equation 4.1. Note,  $X$  and  $Y$  represent the covariate vector for the probit and GLM models respectively. Furthermore,  $\gamma$  and  $\beta$  represent the respective coefficient vectors. Finally, let  $\phi$  represent the cumulative distribution function of the standard normal function.

**Equation 4.1. General Non-residential Regression Specification for ICE Calculator Model**

$$Pr(Cost > 0|X) = \phi(X^T\gamma)$$

$$E(Cost|Cost > 0) = \exp(Y^T\beta)$$

$$C(X, Y) = \phi(X^T\gamma) \times \exp(Y^T\beta)$$

Another consideration of the modeling procedure was the functional form. Based on lessons learned from the Phase 1 analysis, the functional form had to produce internally consistent costs for all durations between 0 and 24 hours. Accordingly, we restricted the possible functional forms for duration to those that were monotonically increasing in cost with respect to duration over the region from 0 to 24 hours. For the non-residential model, the functional form included testing models with odd powered terms for duration and annual usage variables as they undergo log transformations.

**4.2 Selection of Explanatory Variables**

Variables considered for inclusion in the non-residential CDFs were selected from a series of interruption, regional and firm specific characteristics (Table 4.2).

**Table 4.2. Non-residential Potential Model Variables**

Continuous Variables		
<ul style="list-style-type: none"> <li>• Interruption duration (in minutes)</li> <li>• Annual electricity usage (in kWh)</li> <li>• GDP per capita (collected at the county level)</li> <li>• Average electricity cost per kWh (collected at the utility level for non-residential customers)</li> </ul>		
Categorical Variables		
Interruption Level	Regional Level	Firm Level
<b>Interruption Onset Time</b> <ul style="list-style-type: none"> <li>• Morning</li> <li>• Midday</li> <li>• Evening</li> </ul> <b>Season</b> <ul style="list-style-type: none"> <li>• Summer</li> <li>• Winter</li> </ul> <b>Day of Week</b> <ul style="list-style-type: none"> <li>• Weekday</li> <li>• Weekend</li> </ul> <b>Advance Warning</b> <ul style="list-style-type: none"> <li>• Yes</li> <li>• No</li> </ul> <b>Previous Interruption in Last 12 Months</b> <ul style="list-style-type: none"> <li>• Yes</li> <li>• No</li> </ul>	<b>U.S. Census Regions</b> <ul style="list-style-type: none"> <li>• Northeast</li> <li>• South</li> <li>• Midwest</li> <li>• West</li> </ul> <b>Climate Zones</b> <ul style="list-style-type: none"> <li>• Marine</li> <li>• Dry</li> <li>• Cold</li> <li>• Mixed-Humid</li> <li>• Hot-Humid</li> </ul> <b>Urban Rural Classification</b> <ul style="list-style-type: none"> <li>• Large Central Metro</li> <li>• Large Fringe Metro</li> <li>• Medium Metro</li> <li>• Small Metro</li> <li>• Micropolitan</li> </ul>	<b>Ownership of Backup Generation</b> <ul style="list-style-type: none"> <li>• Yes</li> <li>• No</li> </ul> <b>Industry</b> <ul style="list-style-type: none"> <li>• Accommodation and Food Services</li> <li>• Administrative and Support and Waste Management and Remediation Service</li> <li>• Agriculture, Forestry, Fishing and Hunting</li> <li>• Arts, Entertainment, and Recreation</li> <li>• Construction</li> <li>• Educational Services</li> <li>• Finance and Insurance</li> <li>• Health Care and Social Assistance</li> <li>• Information (e.g., Data Centers)</li> <li>• Management of Companies and Enterprises</li> <li>• Manufacturing</li> <li>• Mining, Quarrying, and Oil and Gas Extraction</li> <li>• Other Services</li> <li>• Professional, Scientific, and Technical Services</li> <li>• Public Administration</li> <li>• Real Estate and Rental and Leasing</li> <li>• Retail Trade</li> <li>• Transportation and Warehousing</li> <li>• Utilities</li> <li>• Wholesale Trade</li> </ul>

The variable selection for the non-residential CDF was implemented following the same procedures used to develop the residential CDF. First, a LASSO regression was used to initially select from among the list of potential variables.<sup>26</sup> Next, the candidate models selected using LASSO were then individually tested using 10-fold cross-validation, which is a technique often

<sup>26</sup> See Appendix F for more details on the LASSO regression.

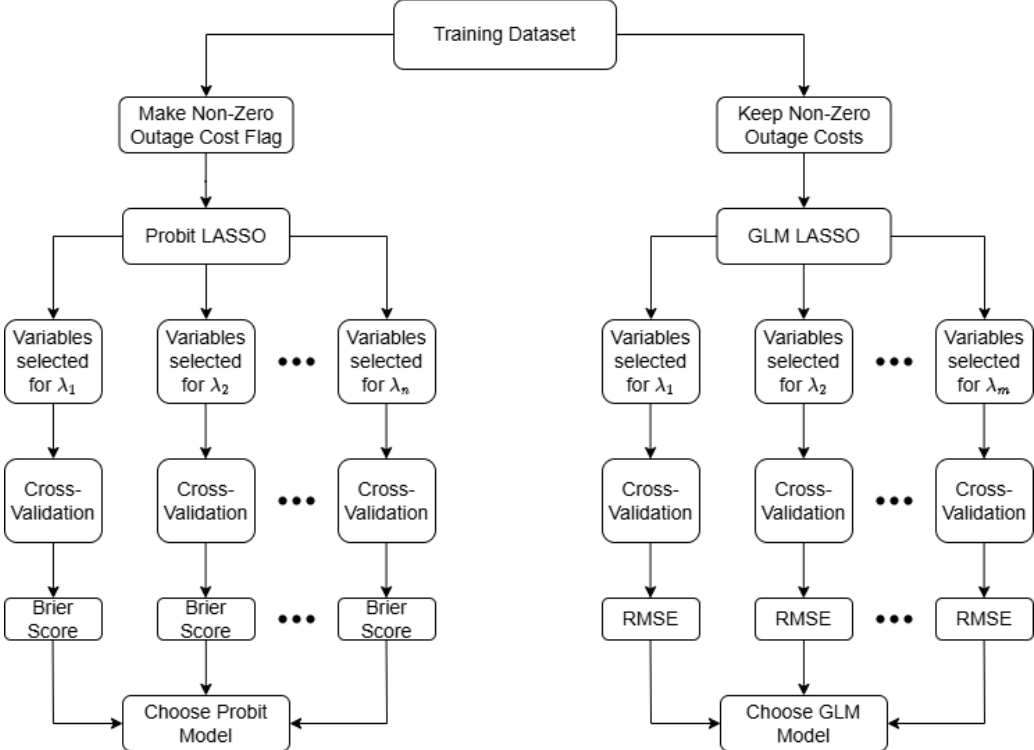
used to gauge model prediction accuracy. Finally, the cross-validation results were reviewed in light of other design considerations in order to select a final model.

In selecting the final non-residential CDF, we sought to avoid making the model unnecessarily complicated, especially given that complexity yields diminishing returns in predictive accuracy. We prioritized parsimony, aiming to retain only those variables that offered meaningful improvements in model performance while keeping the tool accessible for end users.

At the start of the modeling process, the non-residential data included over 40 potential covariates.

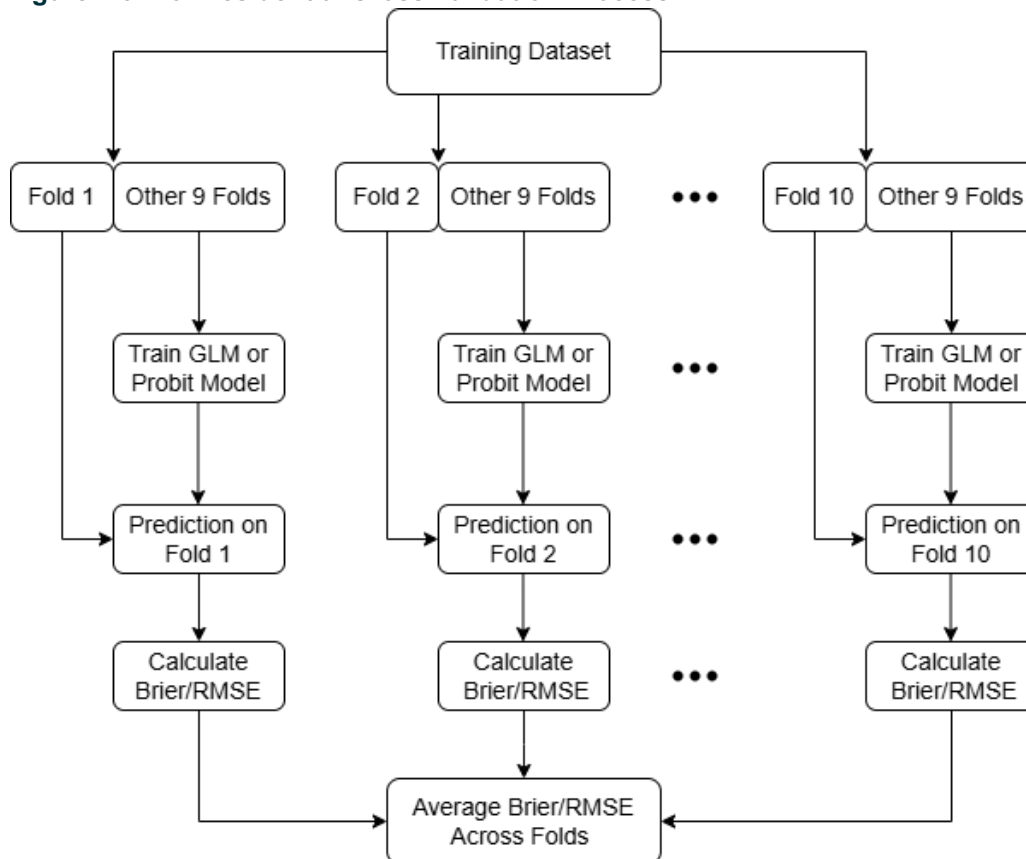
LASSO regression was used separately to select from among these variables for both the probit and GLM models estimated for the non-residential sector. As a result, the selected variables differed for each set of candidate models. The overall process is outlined in Figure 4.5. For the probit model, we used a non-zero cost flag to delineate which customers experienced a positive cost. Using the non-zero cost flag as a response variable, a LASSO regression was performed over a range of  $n$  values for the penalty term. Each value,  $\lambda_i$  produces a set of covariates, thus the LASSO regression yields  $n$  potential models. It is worth noting that decreasing  $\lambda$  results in additional variables being selected by the LASSO. Over the range considered, the set of covariates that correspond to a given  $\lambda$  will always be a subset of the covariates selected by smaller values of  $\lambda$ .

**Figure 4.5. Non-residential Variable Selection Process Overview**



Following the selection of candidate models, we used a 10-fold cross-validation process to calculate each model's respective error metric. This process is shown in Figure 4.6. Cross-validation involves the training dataset being split into 10 distinct subsets (folds). A single fold is then reserved as a testing dataset while a model is trained with the other nine folds. To avoid overfitting when assessing accuracy, the trained model makes predictions on the testing dataset, which was not included in the training. The error metrics are calculated based on the differences between the model predictions and the testing dataset. This process is repeated until all 10 folds have served as the training dataset (nine times) and the testing dataset (one time). The overall model error metric is calculated by finding the mean in the testing dataset across the individual errors.

**Figure 4.6. Non-residential Cross-validation Process**



The final probit model was selected by finding the point at which adding new variables offered diminishing reductions to the Brier Score (Brier, 1950), which is a test metric similar to mean square error (MSE) that is typically used when evaluating probabilistic predictions such as those produced by a probit model.

The results of the probit variable selection process are presented in Table 4.3. The percent change in Brier Score measures the effect of adding a new variable to the previous model iteration. For the first few models, adding covariates initially reduces the Brier Score by more than 0.8%. However, the error reduction quickly drops to less than 0.4%. The final model (Model

7) was chosen along this boundary because it yields the simplest model that produces accurate results. More specifically, the variables added to Models 8 through 10 minimally reduce error and were therefore determined to be not worth the added complexity in the model. For comparison, the model used in the Phase I update and the saturated model containing all the potential variables are shown in the last two rows of the table.

**Table 4.3. Non-residential Probit Model Variable Selection**

Model #	Model	Brier Score	% Change in Brier
1*	Duration	0.1675	NA
2	Duration, Annual kWh	0.1466	-12.47%
3	Duration, Annual kWh, Weekday	0.1454	-0.86%
4	Duration, Annual kWh, Weekday, Evening	0.1441	-0.84%
5	Duration, Annual kWh, Weekday, Evening, Warning	0.1421	-1.38%
6	Duration, Annual kWh, Weekday, Evening, Warning, Education	0.1409	-0.88%
7	Duration, Annual kWh, Weekday, Evening, Warning, Education, Retail	0.1402	-0.46%
8	Duration, Annual kWh, Weekday, Evening, Warning, Education, Retail, "Other" industry	0.1399	-0.26%
9	Duration, Annual kWh, Weekday, Evening, Warning, Education, Retail, "Other" industry, Recent interruption	0.1394	-0.37%
10	Duration, Annual kWh, Weekday, Evening, Warning, Education, Retail, "Other" industry, Recent interruption, Summer	0.1393	-0.08%
<b>Saturated</b>	All variables included	0.1395	NA
<b>Phase 1</b>	$\text{Log}_{10}(\text{annual kWh}) * \text{Log}_{10}(\text{duration})$ , $\text{Log}_{10}(\text{annual kWh})$ , Weekday, Warning	0.1451	NA

\*In the table, duration and annual kWh is simplified from  $\ln(\text{duration}) + \ln(\text{duration})^3$  and  $\ln(\text{annual kWh})$  for readability.

The probit model includes the evening onset time variable but not the morning or afternoon onset time variables. Thus, all onset times outside the evening are treated as the base case. The survey did not ask about the effect of a nighttime onset time. However, interruptions that start at night are likely to be even less disruptive than those that start in the evening. Therefore, the evening onset time was extended to include the night and effectively represents interruptions that start between 6 PM to 6 AM.

The GLM variable selection process is similar to the probit process, except non-zero interruption costs are used as the response variable. Table 4.4 highlights the GLM variable selection results. Similar to the probit model, adding new covariates offers diminishing improvements to the root mean square error (RMSE). Eventually, the new covariates result in overfitting and Model 7 has a higher RMSE than Model 6. Thus, Model 6 is the simplest model that produces accurate results while avoiding overfitting.

**Table 4.4. Non-residential GLM Variable Selection**

Model #	Model	RMSE	% Change in RMSE
1*	Duration	520,431	NA
2	Duration, Annual kWh	499,541	-4.01%
3	Duration, Annual kWh, Electricity Cost per kWh*Annual kWh	497,873	-0.33%
4	Duration, Annual kWh, Electricity Cost per kWh*Annual kWh, Healthcare	496,107	-0.35%
5	Duration, Annual kWh, Electricity Cost per kWh*Annual kWh, Healthcare, Manufacturing	495,725	-0.08%
6	Duration, Annual kWh, Electricity Cost per kWh*Annual kWh, Healthcare, Manufacturing, Warning	494,060	-0.34%
7	Duration, Annual kWh, Electricity Cost per kWh*Annual kWh, Healthcare, Manufacturing, Warning, Morning	494,089	0.01%
<b>Saturated</b>	All variables included	489,945	NA
<b>Phase 1</b>	$\text{Log}_{10}(\text{duration})^3$ , $\text{Log}_{10}(\text{annual kWh}) * \text{Log}_{10}(\text{duration})$ , $\text{Log}_{10}(\text{annual kWh})$ , Manufacturing, Warning, Healthcare	497,574	NA

\*In the table, duration and annual kWh are simplified from  $\ln(\text{annual kWh}) * \ln(\text{duration})$  and  $\ln(\text{annual kWh})$  for readability

The chosen probit and GLM models include education, retail, manufacturing and healthcare terms, suggesting these are the most meaningful variables related to industry classification. The model describes all other industries as the reference case, which can be adjusted by the presence of education, retail, manufacturing and healthcare indicator variables. In other words, if these indicators are zero, then the model describes costs for all other industries.

The industries selected in the final model are not the same between the probit and GLM models because each model is designed to capture different aspects of customer behavior. The probit model predicts whether an interruption results in a non-zero cost; education and retail are the two industries most responsive in this model. The GLM model predicts the magnitude of a non-zero cost, and manufacturing and healthcare customers are shown to experience the largest costs.

Additionally, the effect of allowing interaction terms was also explored for both the probit and the GLM model. For the probit model, inclusion of interaction terms led to both overfitting and generally higher Brier scores. Interaction terms offered marginal improvements to the GLM model. Nevertheless, the reduction in RMSE was generally not sufficient to justify the added

complexity associated with their inclusion with one exception: the interaction term between electricity cost per kWh and annual kWh was found to be more impactful than electricity cost per kWh by itself, so this interaction term was included in the variable selection process.

### 4.3 Final Specification of the Non-residential CDF and Selected Results

Table 4.5 presents the final factors (or explanatory variables) selected for the non-residential segment. Both continuous variables, such as duration (in minutes) and annual usage (in kWh), and categorical variables (e.g., advance warning of the interruption, day of week, and industry) were selected.

**Table 4.5. Final Non-residential Model Specification**

Continuous Variables	
Probit	GLM
<ul style="list-style-type: none"> <li>• Interruption duration (in minutes)</li> <li>• Annual electricity usage (in kWh)</li> </ul>	<ul style="list-style-type: none"> <li>• Interruption duration (in minutes)</li> <li>• Annual electricity usage (in kWh)</li> <li>• Average electricity cost per kWh (collected at the utility level for non-residential customers)</li> </ul>
Categorical Variables	
Probit	GLM
<p><b>Interruption Onset Time</b></p> <ul style="list-style-type: none"> <li>• Evening</li> <li>• Non-evening</li> </ul> <p><b>Day of Week</b></p> <ul style="list-style-type: none"> <li>• Weekday</li> <li>• Weekend</li> </ul> <p><b>Advance Warning</b></p> <ul style="list-style-type: none"> <li>• Yes</li> <li>• No</li> </ul> <p><b>Industry</b></p> <ul style="list-style-type: none"> <li>• Educational services</li> <li>• Retail trade</li> <li>• All other industries</li> </ul>	<p><b>Advance Warning</b></p> <ul style="list-style-type: none"> <li>• Yes</li> <li>• No</li> </ul> <p><b>Industry</b></p> <ul style="list-style-type: none"> <li>• Health care and social assistance</li> <li>• Manufacturing</li> <li>• All other industries</li> </ul>

\*The functional form for duration and usage in the final probit model are  $\ln(\text{duration}) + \ln(\text{duration})^3$  and  $\ln(\text{annual kWh})$ . The functional form of the final GLM is  $\ln(\text{annual kWh}) * \ln(\text{duration}) + \ln(\text{annual kWh})$ .

Figure 4.7 shows the non-residential interruption costs estimated by the non-residential CDF for all durations from a momentary interruption (lasting up to 5 minutes) to 24 hours. These results were produced by averaging model predictions based on the individual characteristics from the full set of non-residential customer responses described in Section 2. As a result, these results can be compared directly to the interruption costs derived from the survey responses (see Table 2.9).

**Figure 4.7. Non-residential CDF-based vs. Survey-based Interruption Costs**

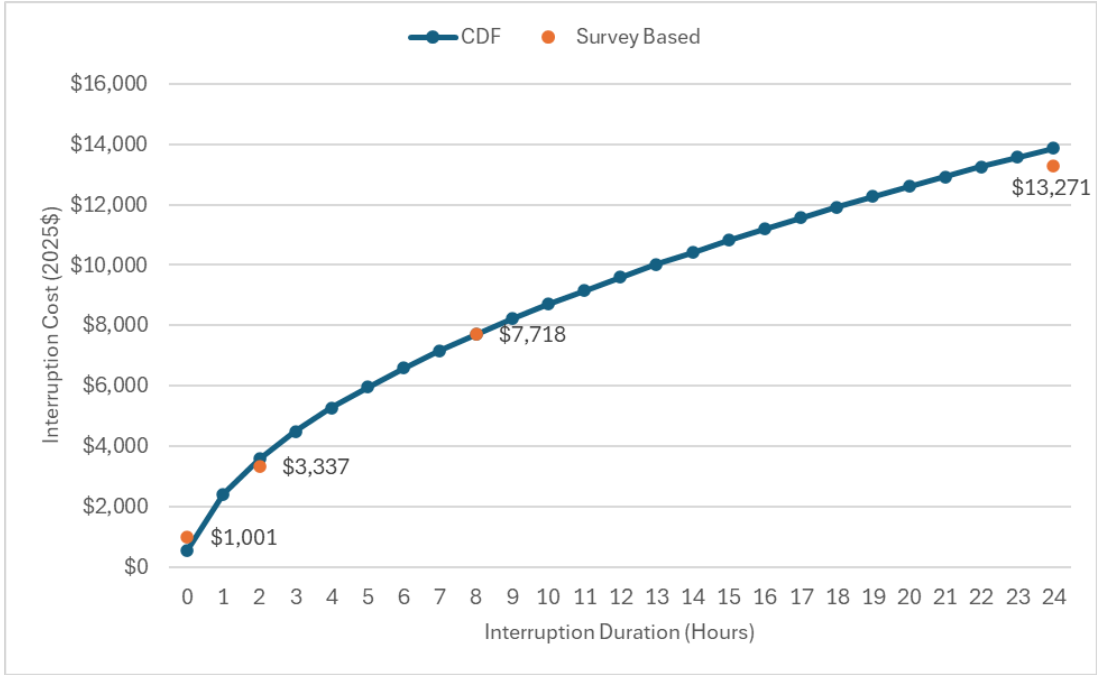


Table 4.6 presents interruption costs estimated using the non-residential CDF for the interruption durations used in the surveys. In addition, summary indices based on the interruption cost are also presented.

**Table 4.6. Non-residential Interruption Modeled Costs (2025\$)**

Duration of Power Interruption Event	Cost per Event	Cost per kW	Cost per Unserved kWh	Cost per CMI
<b>Momentary</b>	\$548	\$30	\$358	\$110
<b>2 Hours</b>	\$3,571	\$200	\$100	\$30
<b>8 Hours</b>	\$7,708	\$418	\$52	\$16
<b>24 Hours</b>	\$13,878	\$747	\$31	\$10

\*Cost per kW (and kWh) were calculated by dividing the average interruption cost by average kW (and kWh).

Figures 4.8 through Figure 4.13 show how non-residential interruption costs vary for selected explanatory variables. The figures were developed by holding all explanatory variables at their population-average values.

Figure 4.8 shows how interruption costs vary widely by annual energy usage. Generally, non-residential customers with higher usage experience higher interruption costs. For example, for a 24-hour interruption, a customer in the 5<sup>th</sup> percentile of annual usage (3,376 kWh per year) has an interruption cost of \$1,460, while a customer in the 95<sup>th</sup> percentile of annual usage

(402,480 kWh per year) has an interruption cost of \$41,525.

**Figure 4.8. Non-residential Interruption Cost by Usage**

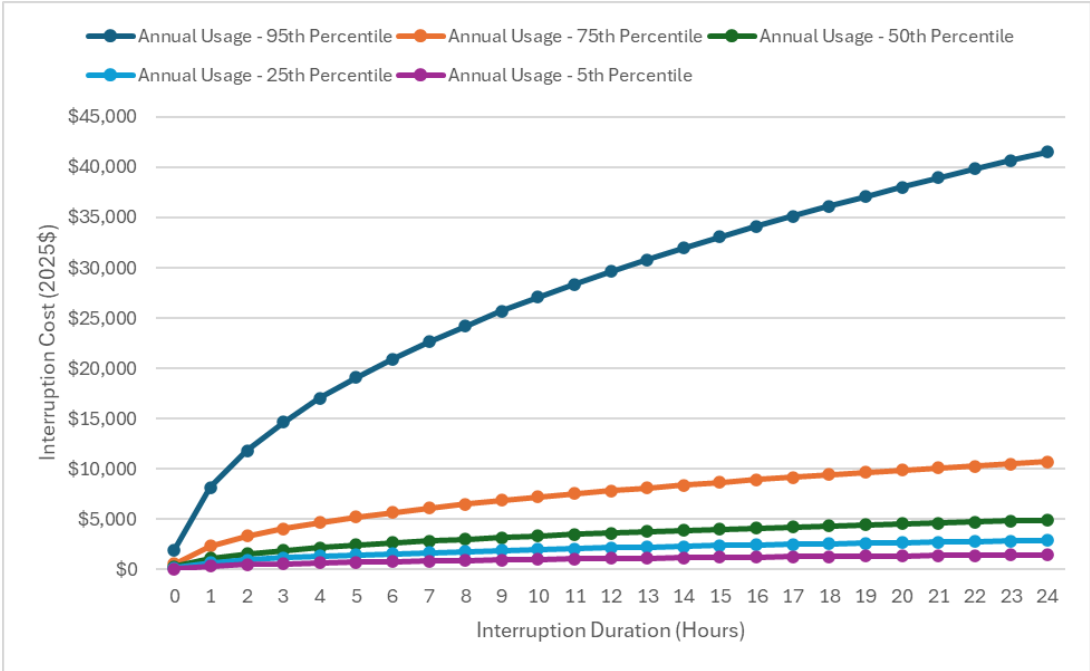


Figure 4.9 shows how interruption costs vary depending on the price of electricity. Generally, non-residential customers with higher electricity prices experience higher interruption costs. For instance, for a 24-hour interruption, a customer in the 5<sup>th</sup> percentile of kWh costs (\$0.09 per kWh) has an interruption cost of \$6,087, while a customer in the 95<sup>th</sup> percentile of annual usage (\$0.42 per kWh) has an interruption cost of \$7,781.

**Figure 4.9. Non-residential Interruption Cost by Cost per kWh**

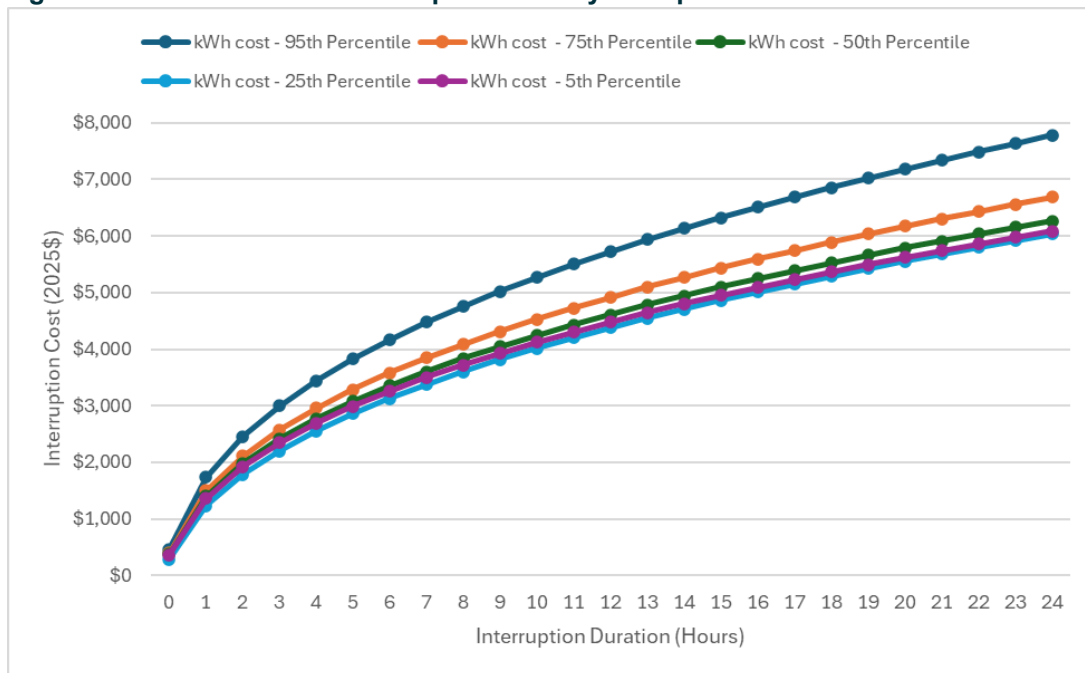


Figure 4.10 shows how interruption costs vary by the day of week. Overall, interruption costs are higher for interruptions that take place during weekdays. This is likely due to the fact that some non-residential customers do not operate on weekends.

**Figure 4.10. Non-residential Interruption Cost by Day of the Week**

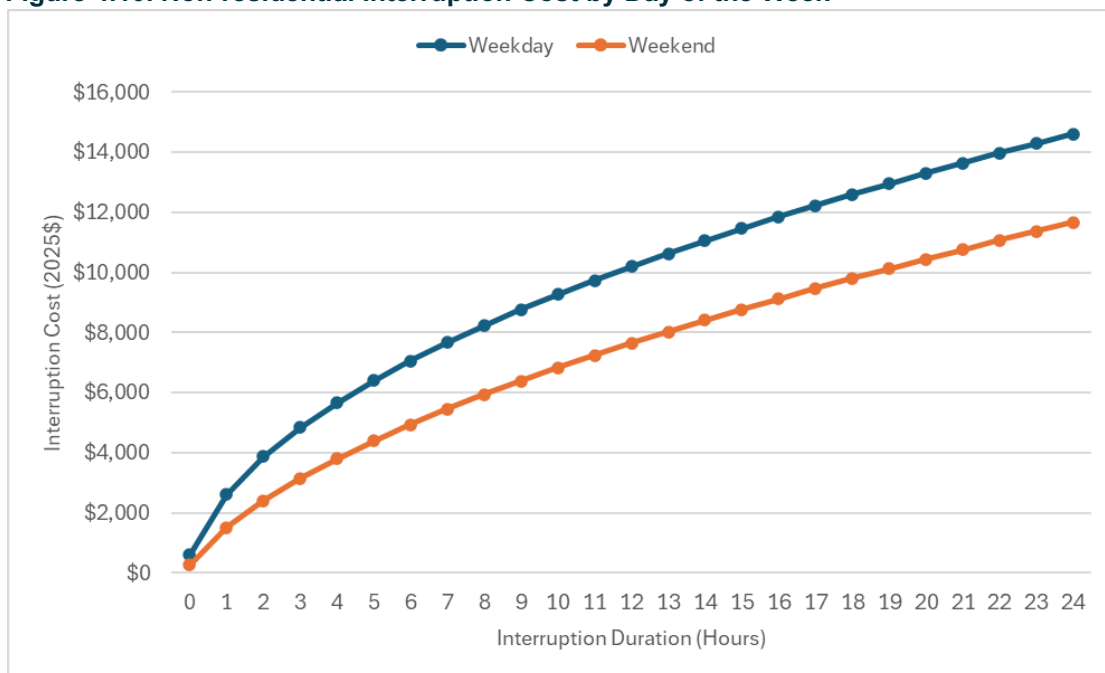


Figure 4.11 shows how interruption costs vary for different types of firms. Customers in the

manufacturing, healthcare, and retail industries incur higher interruption costs compared to customers in other industries. However, customers in the education industry incur lower costs compared to customers in other industries.

**Figure 4.11. Non-residential Interruption Cost by Industry**

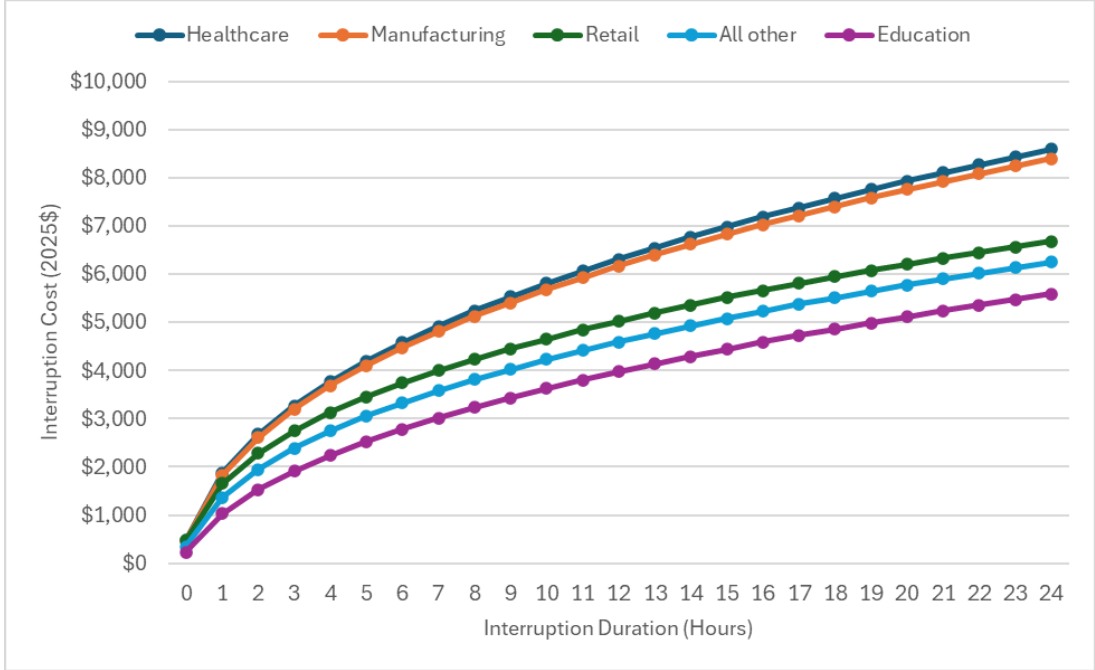


Figure 4.12 shows how interruption costs vary depending on whether non-residential customers are provided with an advance warning that an interruption will occur. Interruption costs are lower when advance warnings are provided by the utility.

**Figure 4.12. Non-residential Interruption Cost With and Without Advance Warning**

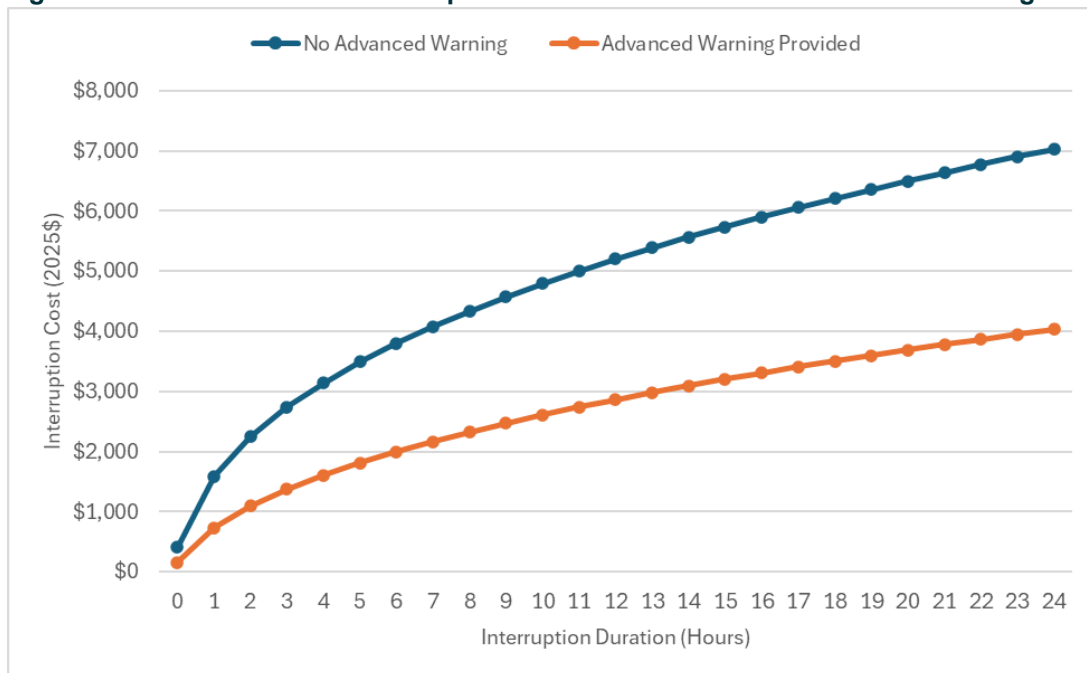
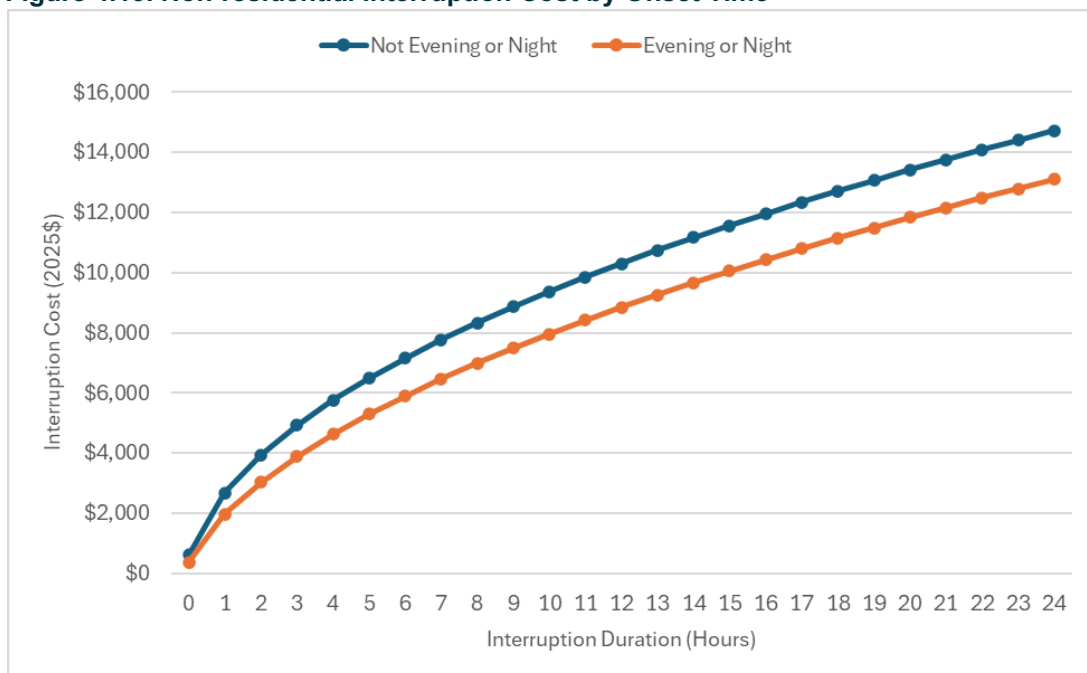


Figure 4.13 shows how costs vary by time of day. Costs are lower when an interruption starts during the evening or at night. This is likely due to non-residential customers being closed in the evening and at nighttime.

**Figure 4.13. Non-residential Interruption Cost by Onset Time**



## 5. Conclusion, Next Steps, and Caveats

The ICE Calculator 2 Initiative is a national, multi-client study to update the underlying data and enhance the functionality of the ICE Calculator. The Initiative involves Berkeley Lab contracting with sponsoring utilities to administer identical, modernized interruption cost surveys to statistically representative samples of each sponsoring utility's customers. Berkeley Lab and Resource Innovations then pool the survey results across the utilities and use them to update the CDFs that drive the ICE Calculator online tool.

This report describes the activities and findings from Phase 1 and 2 of the ICE Calculator 2.0 Initiative. Phase 1 was sponsored by eight utilities: American Electric Power, Commonwealth Edison, Dominion Energy, Duke Energy, DTE Electric, Exelon, National Grid, and Puget Sound Energy. Phase 2 was sponsored by six utilities: Empire District Electric Company, Evergy Missouri, Pacific Gas & Electric, San Diego Gas & Electric, Southern California Edison, and Union Electric Company (d/b/a Ameren Missouri). Phase 1 and 2 involved 15 customer interruption cost survey activities representing a total of 30 electricity distribution service territories.

The CDFs described in this report were used to update the ICE Calculator in early 2026.<sup>27</sup> In addition, the functionalities of the online ICE Calculator have been redesigned and enhanced in response to user feedback.

At the time this document was prepared, surveys of Phase 3 sponsoring utilities were in various stages of completion. As a result, when these surveys are combined with the Phase 1 and 2 surveys analyzed in this report, we will be able to explore the effects of regional variations in power interruption costs. Finally, discussions are currently underway to survey customers in other regions of the U.S. that are not well-represented.

The ICE Calculator will again be updated following the integration of survey results from this subsequent phase of the ICE Calculator 2 Initiative. In particular, we will revisit the development of the CDFs in order to consider additional variables including another exploration of the possible effects of regional variations on power interruption costs. This will ensure that the final ICE Calculator 2 models are the most accurate and reliable models of interruption costs available, based on the combined results from all Phases of the Initiative.

It is important to bear in mind that the ICE Calculator focuses on estimating costs associated with localized, short-duration power interruptions. The surveys that form the basis for the ICE Calculator were not designed to support the estimation of costs associated with power interruptions lasting more than 24 hours. Moreover, they did not consider the size or geographic scope of power interruptions (i.e., they did not consider whether the total number

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<sup>27</sup> For the purposes of software development, we refer to updates made to the CDFs after Phase 1 as ICE Calculator Version 2.0. This subsequent update, which includes utilities from both Phase 1 and 2, will represent ICE Calculator Version 2.2

and type of customers affected by a power interruption might affect an individual customer's costs).

Our focus on estimating the costs of localized, shorter-duration power interruptions stems from two practical considerations. First and foremost, the vast majority of power interruptions are local in scope and short in duration. Accordingly, reducing the frequency, scope, and duration of these power interruptions is a principal focus of utility reliability planning activities. The ICE Calculator is specifically designed to estimate the benefits of reliability-enhancing activities that reduce costs of these types of power interruptions.

Second, survey methods are best suited to collecting information about costs that customers experience themselves. They are not well-suited to collecting information about costs that power interruptions might create for other customers that have power, but whose activities are affected by those without power. For some power interruptions, these "costs" may even be "benefits." For example, when a retail customer loses business because they have experienced a power interruption, a competitor who has not lost power may gain the business that has been lost by this customer.

While this example does not change the fact that the customer without power has been impacted, it can temper or place a larger context around which power interruption costs should be considered in value-based reliability planning activities. In particular, while we believe that these sorts of offsetting effects are limited to only certain sectors (e.g., retail, dining, and lodging) for short-duration, localized power interruptions, they are likely to be of greater significance for widespread, long-duration power interruptions.

Estimating the power interruption costs associated with widespread, long-duration power interruptions requires methods that include, but extend well beyond the collection of survey information. First, the respondent's ability to estimate the costs they would experience collected through a survey may be challenging because they may have little or no information about how these power interruptions impact other households or businesses. Second, the impacts of these power interruptions on customers who have not lost power are likely to be much more significant and so must also be considered.

Methods to estimate the cost of widespread, long-duration power interruptions are an active focus of current research at Berkeley Lab.<sup>28</sup> These methods include using survey-based approaches to collect basic information from customers and then using this data to calibrate regional economic models. These models are then "shocked" to simulate a power disruption therefore allowing researchers to evaluate both the direct and indirect economic impacts of these types of events. It is our hope that these methods will soon contribute to a more comprehensive understanding of the cost of power interruptions: whether localized and short-duration, or widespread and long-duration.

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<sup>28</sup> See Larsen et al., 2024, Larsen et al., 2019, and Sanstad, 2016 for reviews of approaches and a recent example.

While this research progresses, the ICE Calculator remains a comprehensive, up-to-date, vetted, and publicly available tool to estimate the cost of power interruptions.

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## Appendix A: Residential Valuation Methodology

The residential survey employed a willingness-to-pay valuation method called the “one-and-one-half bound discrete choice” (OHDC) survey methodology. The OHDC methodology involves presenting residential customers with a price that represents what they may or may not be willing to pay to avoid a power interruption. This Appendix describes how the prices used in the OHDC were developed.

Following common practices for conducting contingent valuation studies, the prices for ICE Calculator 2 were developed through an iterative testing process that relied on a pre-test study (Hanemann et al., 1991). Initially, a small number of preliminary prices were chosen based on the results of previous interruption cost studies. These prices were presented to respondents in a pre-test that was conducted for the first utility enrolled in the national effort to update the ICE Calculator in the fall of 2022.

After administration of the pre-test, the distribution of “Yes” and “No” responses to the preliminary prices were reviewed and adjusted. Prices that were near-universally accepted (i.e., where the vast majority of respondents said “Yes”) were increased, and prices that were near-universally rejected were lowered. Existing literature on OHDC bid design recommends, in the absence of knowing the true distribution of costs, selecting bids that are centered on the estimated median cost but do not drift too far into the upper or lower tails (Kanninen, 1993). Following this recommendation, we selected a series of lower bid values that on average yield between a 60/40 to 70/30 Yes/No split, and a series of upper bid values that on average yield between a 30/70 to 40/60 No/Yes split.

Table A1 presents the prices that were presented to respondents in the ICE Calculator 2 study. Five “sets” of high and low prices were developed for each duration scenario. Each respondent was randomly assigned one of these sets, and therefore received the corresponding price values for each duration. These sets were designed to be internally consistent within a given set. For example, the high price for a longer duration would always be higher than the high price for a shorter duration and the low price corresponding to a longer duration was higher than the low price corresponding to a shorter duration within the same set. This ensured that each respondent received a plausible set of prices where price increased with duration.

**Table A1. Residential Price Values**

Set	Duration							
	Momentary		2 Hours		8 Hours		24 Hours	
	Low Price	High Price	Low Price	High Price	Low Price	High Price	Low Price	High Price
1	\$0.10	\$1.00	\$0.50	\$4.00	\$3.00	\$10.00	\$5.00	\$20.00
2	\$0.15	\$2.00	\$1.00	\$10.00	\$5.00	\$25.00	\$10.00	\$40.00
3	\$0.20	\$4.00	\$2.00	\$12.00	\$7.00	\$40.00	\$15.00	\$60.00
4	\$0.25	\$6.00	\$3.00	\$14.00	\$9.00	\$55.00	\$20.00	\$80.00
5	\$0.30	\$8.00	\$4.00	\$16.00	\$11.00	\$70.00	\$30.00	\$120.00

# Appendix B: Sampling Strategy

Section 2 described the consumption-based strata used to develop the initial samples of customers that were selected for recruitment. This Appendix describes the procedures used to recruit customers from within these samples.

Two sequential procedures were used to select and recruit customers to take the surveys to ensure that the survey samples were representative of the customers served by the Phase 1 and 2 utility sponsors.

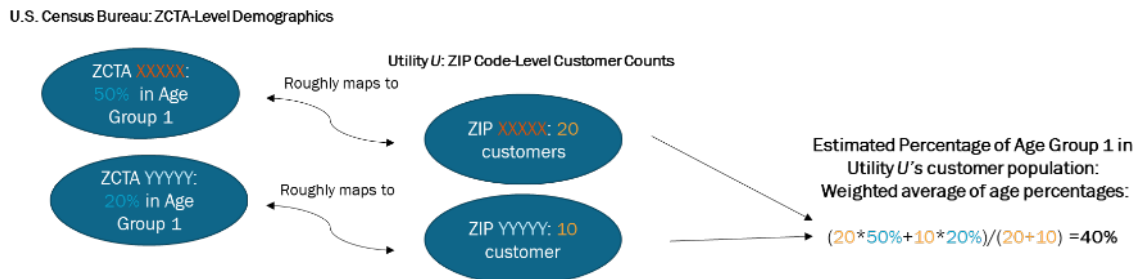
## Residential Customers

Data from national sources were used to ensure that respondents in the survey were representative of the demographics of each Phase 1 and 2 utility customer population. The information is used to pre-screen potential respondents during the survey recruitment process.

The U.S. Census Bureau makes available estimates of the number of household members in each age group, income group, and age/income combination at the ZCTA (Zip Code Tabulation Area) level. ZCTAs are generalized area representations of ZIP Code service areas identified by the most common ZIP code in each census tract. Based on this relationship, estimates of age, income, and age/income groups at the ZCTA level were used to roughly estimate the demographics of the population living in a given ZIP code.

Specifically, we used the average demographics of all the ZCTAs that correspond to ZIP codes in which the utilities had active customers in the customer population data and weighted the results by the number of customers in each ZIP code. By weighting these demographics by the number of customers located in each ZIP code, we developed an estimate for the overall demographic characteristics of the residential customer population. Figure B1 provides an example of the process for estimating demographics for a hypothetical utility with 30 customers living in two ZIP codes with two corresponding ZCTAs.

**Figure B1. Utilizing ZCTA Demographics**



These estimated demographics were used in survey pre-screening to ensure that the respondents who completed the survey were representative of the customer population at large. The key demographics used for pre-screening were usage, age, and income level. Survey bias can be a concern, especially if respondents of some usage classes, age groups, or

income levels are more likely to complete the survey than others. To address this, caps were defined identifying the maximum number of respondents in each usage class, age group, and income level that would be allowed to take the survey. As shown in Table B1, the response caps for each age and income group were informed by the estimated demographics of each utility’s service area.

**Table B1. Example of Residential Age and Income Response Caps**

Income	Age			Total Income Cap
	18–30	30–60	60+	
0–\$50,000	25	88	50	<b>150</b>
\$50,000–\$150,000	25	100	50	<b>150</b>
\$150,000+	25	75	25	<b>50</b>
<b>Total Age Cap</b>	<b>75</b>	<b>200</b>	<b>88</b>	<b>250</b>

In addition to setting response caps based on respondent age and income, we also set caps for residential customers in each demand stratum. While we initially sampled customers based on these demand strata, the caps for each stratum were set to ensure that the customers who ultimately completed the survey were similar in their distribution of usage to the initial sample of customers who were solicited. These caps were set by establishing a threshold for each stratum slightly above the percentage of that stratum’s total population usage. For each stratum, this threshold represented the maximum number of respondents from that stratum, expressed as a percentage of the total number of survey respondents, which would be allowed to complete the survey. Once this threshold was reached for a given stratum, the survey was closed to any remaining respondents whose average demand fell within that stratum. Table B2 shows the caps by usage strata.

**Table B2. Example of Residential Stratum Response Caps**

Strata	Average Demand	Total Usage Cap
1	0–0.5 kW	25
2	0.5–1.0 kW	50
3	1.0–2.0 kW	150
4	2.0–5.0 kW	150
5	5.0–10.0 kW	25
<b>Total Cap</b>	<b>All</b>	<b>250</b>

Finally, once the minimum target of total responses (250) was received, all caps based on income, age, and usage were removed. At this point, all respondents were allowed to take the survey to increase the sample size past the minimum target.

## Non-residential Customers

Non-residential customer categories include both facilities operated by commercial customers and those operated by government/nonprofit organizations. Small and medium non-residential customers were defined as customers with an average hourly demand of less than 200 kW, while LNR customers were defined as having a demand greater than 200 kW.<sup>29</sup> We sought to survey 250 SMNR and 67 LNR customers. Like those in the residential segment, these customers were also stratified by average demand and sampled by the relative percentage of total usage in the preliminary sample.

The utilities provided customer-level data for non-residential customers, including customer name, address, and NAICS industry code. This information allowed us to filter the preliminary sample based on firmographic characteristics. When sampling non-residential customers, it was critical to include respondents from a variety of companies and industries. To avoid gathering redundant information, we sought to avoid including multiple facilities of the same facility type and from the same firm in the final sample.

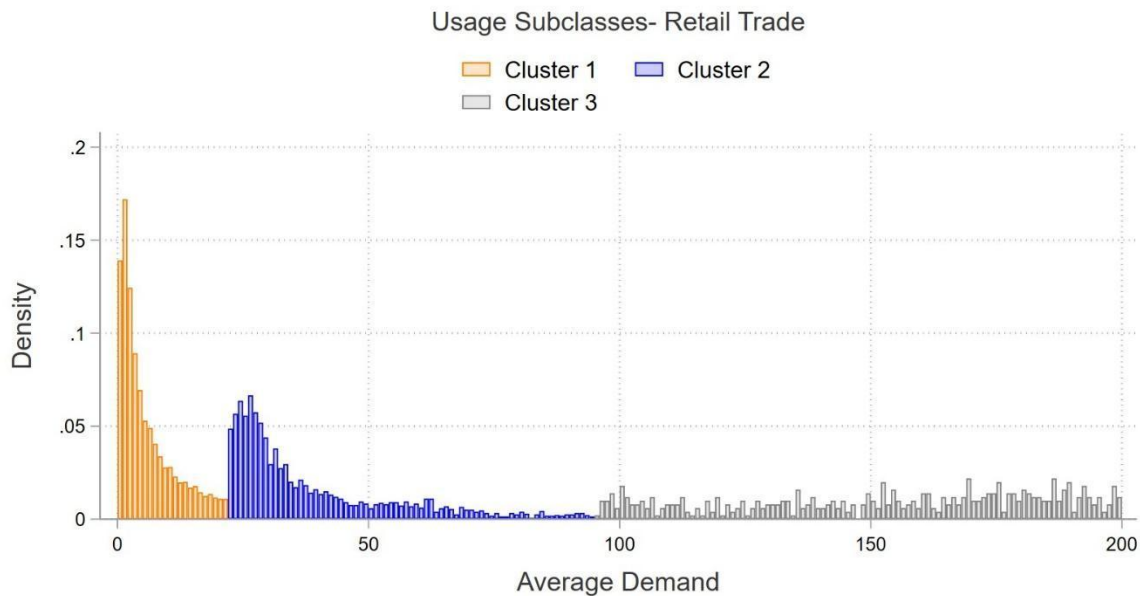
We utilized two criteria to identify whether facilities from the same firm could be considered the same facility type, industry, and usage. First, some firms have facilities that are identified as operating in different industries based on their NAICS codes (e.g., a firm may have both wholesale distribution centers and retail stores). However, even within NAICS codes, one could likely lump facilities into subclasses based on size. For example, in the retail sector, there are small, medium, and large retail stores; each of these subclasses likely has different implications in terms of interruption costs.

To identify subclasses within facility designations, we utilized the utilities' population data and employed k-means clustering within each industry, as defined by two-digit NAICS code. "K-means clustering" is a method of classification that, given a specified number of clusters  $k$ , assigns observations to clusters based on similarity in one or more specified variables (in this case, electricity demand). For simplicity, we specified three clusters ( $k=3$ ) for each NAICS code. The objective was to assign facilities to a "small," "medium," or "large" cluster, depending on their demand relative to the demand of other facilities with the same NAICS code. Figure B2 presents an example of k-means clustering for the retail trade industry (NAICS codes 44–45) in the small and medium non-residential segment.

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<sup>29</sup> There were a few sponsoring utilities that used an average hourly consumption other than 200 kW to distinguish SMNR and LNR customers: Puget Sound Energy (25 kW), San Diego Gas & Electric (50 kW), and the participating utilities in Missouri (100 kW).

**Figure B2. K-means Clustering Example – Retail Trade**



Next, following the identification of clusters and the preliminary sampling of customers based on demand, we identified customers within the preliminary sample that were duplicates in terms of (1) Firm/Organization; (2) NAICS code; and (3) sub-industry demand cluster. Take, for example, firm  $i$ , which operates three different types of facilities: small retail stores, large retail stores, and wholesale distributors. If several of this firm's facilities were in the same cluster and in the same industry were included in this preliminary sample (i.e., two small retail facilities), only one of the facilities was retained. If several facilities from the same firm were sampled but were identified as being in different industries based on NAICS code or were in different identified demand clusters within the same industry, all of these facilities were retained. It is important to note that these clusters were based on demand trends within industries among the utilities' customer population, not based on firm- or industry-specific definitions of different facility classes.

Following the preliminary sampling, we also implemented response caps to ensure that respondents completing the survey were similar to the non-residential customer population. For both non-residential segments, these caps were based on industry data (as reported by NAICS code) and usage strata. For each possible usage stratum/industry combination, initial thresholds were set as the percentage of total population usage in each usage stratum and industry, based on the industry information provided in the utilities' population data.

For each industry/stratum combination, the survey would remain open until one of four criteria is reached:

1. The total sample size for the entire population is achieved
2. The sample quota for the total industry is reached
3. The sample quota for the total demand stratum is reached
4. The sample quota for the industry/stratum combination is reached.

Table B3 and Table B4 display the response caps for the SMNR and LNR surveys, respectively. Once the minimum target of total responses was received (i.e., 250 for SMNR and 67 for LNR), all caps based on industry and usage were removed. At this point, all respondents were allowed to take the survey to increase the sample size past the minimum target.

**Table B3. Example of SMNR Industry and Stratum Response Caps**

Survey Industry	Strata 1	Strata 2	Strata 3	Strata 4	Strata 5	Industry Cap Total
Accommodation and Food Services	13	13	50	25	13	75
Administrative and Support Services	13	13	13	13	13	25
Agriculture, Forestry, Fishing and Hunting	13	13	13	13	13	13
Arts, Entertainment, and Recreation	13	13	13	13	13	25
Construction	13	13	13	13	13	25
Educational Services	13	13	13	13	13	25
Finance and Insurance	13	13	13	13	13	13
Health Care and Social Assistance	13	13	13	13	13	25
Information, Data, and Telecommunications	13	13	13	13	13	25
Management of Companies	13	13	13	13	13	13
Manufacturing	13	13	13	13	13	25
Mining	13	13	13	13	13	13
Professional, Scientific, and Technical Services	13	13	13	13	13	25
Public Administration/Government	13	13	13	13	13	25
Real Estate	13	13	13	13	13	13
Rental and Leasing Services	13	13	13	13	13	13
Retail Trade	13	25	50	25	25	100
Transportation	13	13	13	13	13	13
Utilities	13	13	13	13	13	13
Warehousing and Storage	13	13	13	13	13	13
Waste Management and Remediation Services	13	13	13	13	13	13
Wholesale Trade	13	13	13	13	13	13
Other	13	25	25	13	13	50
<b>Stratum Cap Total</b>	<b>25</b>	<b>75</b>	<b>125</b>	<b>75</b>	<b>100</b>	<b>250</b>

**Table B4. Example of LNR Industry and Stratum Response Caps**

Survey Industry	Strata 1	Strata 2	Strata 3	Strata 4	Strata 5	Industry Cap Total
Accommodation and Food Services	3	3	3	3	3	7
Administrative and Support Services	3	3	3	3	3	7
Agriculture, Forestry, Fishing and Hunting	3	3	3	3	3	7
Arts, Entertainment, and Recreation	3	3	3	3	3	7
Construction	3	3	3	3	3	7
Educational Services	3	3	3	3	30	34
Finance and Insurance	3	3	3	3	3	7
Health Care and Social Assistance	3	3	3	3	17	20
Information, Data, and Telecommunications	3	3	3	3	3	7
Management of Companies	3	3	3	3	3	7
Manufacturing	3	3	3	3	10	13
Mining	3	3	3	3	3	7
Professional, Scientific, and Technical Services	3	3	3	3	3	7
Public Administration/Government	3	3	3	3	3	7
Real Estate	3	3	3	3	3	7
Rental and Leasing Services	3	3	3	3	3	7
Retail Trade	3	3	3	3	3	7
Transportation	3	3	3	3	3	7
Utilities	3	3	3	3	3	7
Warehousing and Storage	3	3	3	3	3	7
Waste Management and Remediation Services	3	3	3	3	3	7
Wholesale Trade	3	3	3	3	3	7
Other	7	7	7	7	7	13
<b>Stratum Cap Total</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>20</b>	<b>50</b>	<b>67</b>

## Appendix C: Review of Survey Responses

The results from all individual Phase 1 and 2 surveys were combined into a single residential and a single non-residential modeling dataset for use in updating the customer damage functions (CDFs) in the ICE Calculator. Prior to this, each survey response was reviewed to confirm its validity and logical consistency and to remove outliers. Separate procedures were developed for each survey. This Appendix first describes these criteria and then presents how they were used to identify and remove responses from the final datasets.

*Invalid* responses refer to customer responses that indicate they are answering a different question than the one being asked. For example, customers sometimes react to questions about interruption costs by redefining the question so that it relates to their ability to pay, their satisfaction with service, or whether they think they are being fairly charged for the service they receive. Such responses do not accurately reflect the cost of an interruption for a customer. Protest responses are an example of an invalid response in which respondents overstate their interruption cost or refuse to give a WTP because they believe that their utility should be responsible for paying for the interruption.

*Illogical* responses refer to cases where a respondent expresses decreasing costs as the interruption duration increases. For instance, a respondent might indicate that a shorter interruption would cost more than a longer interruption. Because the survey respondents received multiple survey scenarios, it is possible to identify respondents that gave illogical responses by comparing their response to a shorter-duration interruption to their response to a longer-duration interruption.

Finally, *outlier* responses are responses that greatly exceed the typical range of interruption costs for a given duration. Outliers are dropped because they have a disproportionate impact on the mean interruption cost. Respondents may erroneously provide unrealistically high estimates because of human error, misjudging their interruption costs, or misunderstanding the question. Due to the structure of the residential surveys, outliers were only a concern for the non-residential segment.

### Residential Customers

Eight to nine percent of residential respondents were not included in the final residential dataset because they provided invalid or illogical responses. For the residential survey, the review focused on removing responses that were not based on economic considerations (e.g., unwilling to pay any price to avoid an interruption for reasons other than economic ones) or were internally inconsistent (e.g., willing to pay a higher price to avoid short- vs. long-duration power interruptions).

If a respondent indicated they were unwilling to pay any of the prices presented to them, they were given an open-ended follow-up question asking why they rejected the prices. Responses to this question were examined individually. If the respondent reported that they were unwilling

to pay because the prices presented exceeded the cost and inconvenience they experienced, their response was confirmed as valid and included in the cost estimate calculations. However, if the respondent reported an unwillingness to pay related to a protest response, then their response was deemed invalid and not included in the cost estimate calculations. For example, some respondents indicated they were unwilling to pay the presented prices because “[their] utility should pay instead,” or “I should not have to pay for this.” These respondents were likely rejecting the price in order to make a statement about their electric utility rather than demonstrating a true unwillingness to pay. Because including these responses would bias the results, they were dropped.

Responses were also dropped if respondents expressed a higher WTP for a shorter-duration scenario than a longer-duration scenario, given the same interruption circumstances. For instance, if a respondent accepted a bid value for a momentary duration scenario but rejected an equal or lower bid value for a 2-hour duration scenario, all their responses were dropped.

Due to the nature of the OHDC contingent valuation methodology, the results received from the residential segment consist only of a series of responses to the price bids presented, instead of a distribution of actual costs as given in an open-ended cost survey. For this reason, the survey responses in the residential segment did not have “outliers” in the sense that open-ended surveys do, so conducting an outlier analysis similar to that in the non-residential segment was not necessary.

Table C1 summarizes the prevalence of invalid and illogical responses by interruption duration in the residential survey.

**Table C1. Summary of Invalid Responses – Residential**

Interruption Duration	Total Respondents	Invalid or Illogical Respondents		Valid Respondents
		N	%	
Momentary	3,449	285	8.3%	3,164
2 Hours	3,384	311	9.2%	3,073
8 Hours	3,451	316	9.2%	3,135
24 Hours	3,396	300	8.8%	3,096

## Non-residential Customers

Twelve to thirteen percent of non-residential responses were not included in the final non-residential dataset for any one of four reasons if: (1) if they were a residential or rental property; (2) if their comments suggest a protest response; (3) if they reported illogical responses; and (4) if their response was deemed an outlier.

Customer information is imperfect, and occasionally the non-residential survey was sent to residential customers. Thus, the analysis screened for instances where residential customers responded to the non-residential survey. This was generally achieved by reviewing the response comments and flagging surveys in which the respondent reported they were a residential customer.

While reviewing the survey results, it also became clear that some non-residential customers used the survey to vent their frustrations with their electric utility. Therefore, the analysis screened for protest responses that suggested the customer did not earnestly answer the survey questions. To this end, the surveys were screened for hostile language in the comments. Screening for these comments is a particularly important step, as some customers may genuinely experience \$0 costs while others may report a zero value out of protest.

Next, survey responses were also screened to remove illogical responses. Illogical responses reported a higher cost for a shorter-duration interruption than for a longer one during the same day type, season, and onset time.

Finally, interruption costs were screened separately for each duration to identify (but not remove) large outliers. Outliers were identified by first normalizing interruption cost by average demand (kW) and then calculating the log of each normalized interruption cost per kW. Normalizing the costs by usage avoids excluding high-usage customers with large interruption costs. Taking the log of each normalized costs yields a normal distribution. The log normalized interruption larger than 1.5 times the interquartile range plus the 75th percentile was marked as an outlier. Outliers were included in the final dataset used to estimate the non-residential CDF, but were not included in the calculation of the mean interruption costs from the surveys as reported in Table 2.9.

Table C2 summarizes the prevalence of invalid responses by interruption duration in the non-residential surveys. The percentage of responses deemed invalid varied from 12.0% for a momentary interruption to 13.1% for a 24-hour interruption. The majority of invalid responses were illogical responses.

**Table C2. Summary of Invalid, Illogical, and Outlier Responses – Non-residential**

Interruption Duration	Total Respondents	Invalid or Illogical Respondents		Valid Respondents	Outlier Respondents
		N	%		
Momentary	4,667	560	12.0%	4,107	101
2 Hours	4,608	594	12.9%	4,014	104
8 Hours	4,584	595	13.0%	3,989	102
24 Hours	4,576	601	13.1%	3,975	104

## Appendix D: Sample Weighting

This Appendix describes methods used to aggregate survey responses to ensure the calculations incorporating them yield results that are statistically representative of the populations from which they were drawn.

As discussed in Section 2.3, we intentionally oversampled customers with higher electricity usage because past research has shown that customers with high usage report the highest and greatest spread in interruption costs. For example, if customers in the highest usage stratum, taken together, accounted for 20% of the total energy usage (in kWh) of the entire customer population, we sought to recruit 20% of the total number of surveys from customers in this stratum. Oversampling, in this instance, refers to the fact that the customers in this stratum account for far less than 20% of the utility's total number of customers. Therefore, in order to estimate the mean interruption costs for the entire population, the responses from these customers must be weighted lower than those from customers in the other, lower-usage strata.

Table D1 presents the percentages of the residential population and sample in each stratum.

**Table D1. Residential Strata Distribution in Population and Sample**

Stratum	Usage Category (Average kW)	Percent of Population in Strata	Percent of Survey Responses in Strata
1	< 0.5	25.0%	8.9%
2	0.5–1	31.2%	23.9%
3	1–2	31.6%	37.7%
4	2–5	11.8%	28.1%
5	5–10	0.3%	1.4%
<b>Total</b>		<b>100%</b>	<b>100%</b>

Table D2 presents the percentages of the non-residential population and sample in each stratum.

**Table D2. Non-residential Strata Distribution in Population and Sample**

Stratum	Usage Category (Average kW)	Percent of Population in Strata	Percent of Survey Responses in Strata
1	0.25–2	49.1%	6.9%
2	2–10	32.3%	25.1%
3	10–50	13.5%	33.1%
4	50–100	2.4%	12.0%
5	100–200	1.3%	7.3%
6	200–400	0.7%	7.6%
7	400–1,000	0.4%	4.6%
8	1,000–2,000	0.1%	1.5%
9	2,000–5,000	0.07%	1.2%
10	>5,000	0.04%	0.6%
<b>Total</b>		<b>100%</b>	<b>100%</b>

The strata weights are described in Equation D1. Let  $S_n$  represent the number of customers in the  $n^{th}$  strata at the population level. Similarly, let  $s_n$  represent the number of survey respondents that fall within the  $n^{th}$  strata. The data weights, denoted as  $sw_n$ , are calculated by dividing the proportion of the population that fit within the strata by the proportion of the survey respondents.

**Equation D1. Strata Weights**

$$P_n = \frac{S_n}{\sum_{i=1}^{10} S_i}$$

$$p_n = \frac{s_n}{\sum_{i=1}^{10} s_i}$$

$$SW_n = \frac{P_n}{p_n}$$

In addition to the above strata weights, interruption scenarios were also weighed to reflect the fact that interruptions are more likely to occur during some times of the year. To reflect this, interruption weights were also introduced. These weights are described by Equation D2. Let  $t_n$  represent the number of interruptions that occur in one of three considered seasonal interruption scenarios: a winter weekday interruption, a summer weekend interruption, and a summer weekday interruption. The interruption weights,  $IW_n$ , are calculated by finding the proportion that each scenario occurs.

**Equation D2. Interruption Weights**

$$IW_n = \frac{t_n}{\sum_{i=1}^3 t_i}$$

## Appendix E: Additional Survey Findings

This section presents selected additional findings from the surveys that either by design or through our analysis did not influence the final customer damage functions (CDFs), which are the focus of this report. We first review the qualitative responses customers provided describing how they would respond or react to the hypothetical three-day power interruption scenario described in Section 2.2. We then discuss both the residential and non-residential responses regarding back-up generation. Next, we summarize the information residential respondents reported on working from home. Finally, we present the firmographic information reported by non-residential respondents.

### Responding to a Long-duration Power Interruption

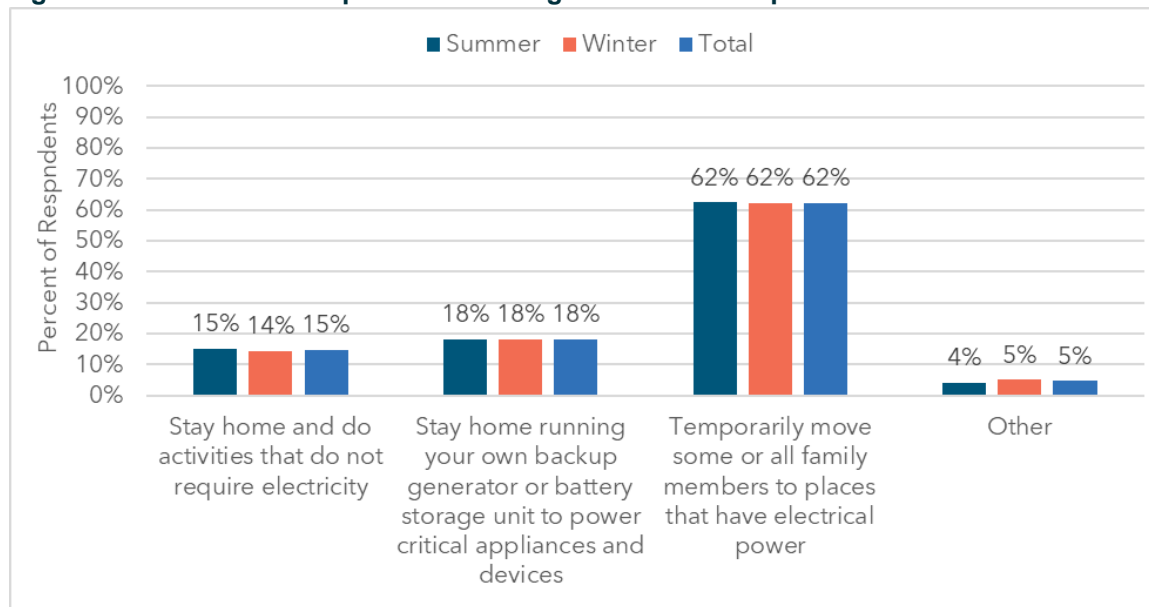
In addition to the four short-duration interruption cost questions, respondents were also asked about how they would respond to a longer-duration interruption scenario. The scenario was described as an interruption affecting a 20-mile radius around the respondent's home or facility, and which they could expect the interruption to last up to three days (72 hours). This scenario was presented as occurring in either the summer or the winter, with the season of the scenario being randomly assigned.

Residential respondents were asked how they would respond to this long-duration interruption scenario, with possible choices including:

- Stay home and do activities that do not require electricity
- Stay home running your own backup generator or battery storage unit to power critical appliances and devices
- Temporarily move some or all family members to places that have electrical power (e.g., houses of family or friends outside the affected area, hotels, or emergency shelters outside the affected area)
- Other – Please explain: \_\_\_\_\_

Figure E1 presents the responses to this question. The majority of respondents indicated that they would temporarily move some or all family members to places that have electrical power. Other responses included “permanently relocat[ing] to an area that can supply power,” “us[ing] neighbor’s generator for refrigerators,” “go[ing] camping,” and doing a combination of the listed responses. Some respondents who selected “Other” indicated that an interruption would be highly challenging for their household due to medical conditions. For instance, some respondents indicated that they or family members use CPAP machines that require electricity. The responses were not significantly different by season.

**Figure E1. Residential Responses to a Long-duration Interruption**



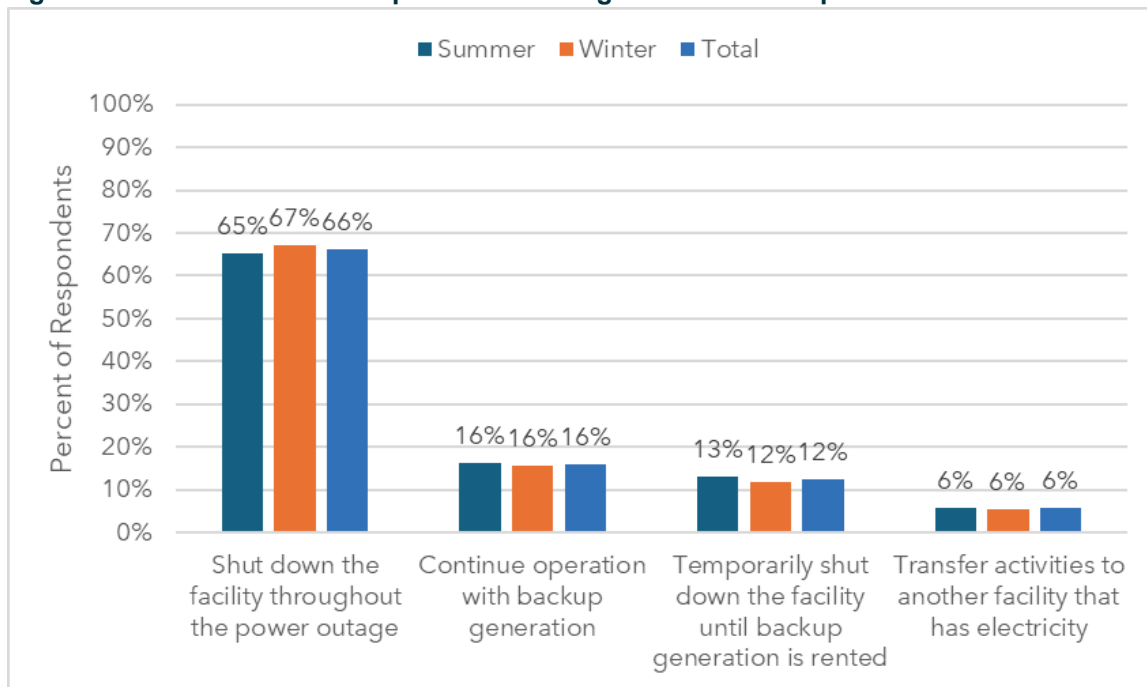
Similarly, non-residential customers were also asked how they would respond to this interruption scenario (i.e., one that affected a 20-mile radius around their facility and was expected to last up to three days).

Non-residential respondents were asked how they would respond to this long-duration interruption scenario, with possible choices including:

- Shut down the facility throughout the power interruption
- Continue operation with backup generation
- Temporarily shut down the facility until backup generation is rented
- Transfer activities to another facility that has electricity

Figure E2 shows the non-residential responses. The majority of respondents indicated that they would shut down the facility for the duration of the interruption. The least common response was to transfer activities to another facility that has electricity. The responses were not significantly different by season.

**Figure E2. Non-residential Responses to a Long-duration Interruption**



## Ownership of Backup Generation

Both residential and non-residential survey respondents were also asked whether they had backup generation equipment that could be utilized during a power interruption. This question was intended to give a sense of how resilient customers would be to interruptions.

Table E1 presents residential ownership of backup generation by usage stratum. Generally, respondents in the higher usage strata had higher ownership rates of backup generation, with ownership in the lowest stratum (0 to 0.5 kW) at 10.4%, and ownership in the highest stratum (5 to 10 kW) at 39.4%. The population-weighted average prevalence of backup generation across the entire survey population was 17.2%.

**Table E1. Residential Ownership of Backup Generation**

Stratum	Usage Category (Average kW)	Respondents with Backup Generation	% of Population in Stratum
1	<0.5	10.4%	24.5%
2	0.5–1	14.9%	31.3%
3	1–2	19.9%	31.9%
4	2–5	29.2%	12.0%
5	5–10	39.4%	0.3%
<b>Total</b>		<b>17.2%</b>	<b>100.0%</b>

Table E2 presents non-residential ownership of backup generation by usage stratum. The prevalence of backup generation increases with usage for stratum 1 through 5 (usage ranging from 0.25 to 200 kW). Ownership of backup generation for the largest stratum (5,000 kW and above) was 63.6%. The population-weighted average prevalence of backup generation across the entire survey population was 13.8%.

**Table E2. Non-residential Ownership of Backup Generation**

Stratum	Usage Category (Average kW)	Respondents with Backup Generation	% of Population in Stratum
1	0.25–2	10.4%	49.1%
2	2–10	13.1%	32.3%
3	10–50	18.4%	13.5%
4	50–100	29.0%	2.4%
5	100–200	38.7%	1.3%
6	200–400	58.5%	0.7%
7	400–1,000	55.3%	0.4%
8	1,000–2,000	58.8%	0.1%
9	2,000–5,000	50.0%	0.07%
10	5,000+	63.6%	0.04%
<b>Total</b>		<b>13.8%</b>	<b>100.0%</b>

## Work From Home

Residential respondents were asked whether they or any household members earned an income working from home. This question was intended to give a sense of how households with telecommuters would be impacted by interruptions.

Table E3 presents results from this question by usage stratum. Respondents in the higher usage strata were more likely to report that they themselves or a household member worked from home than those in the lower usage strata. The weighted population average prevalence of working from home was 40.0%.

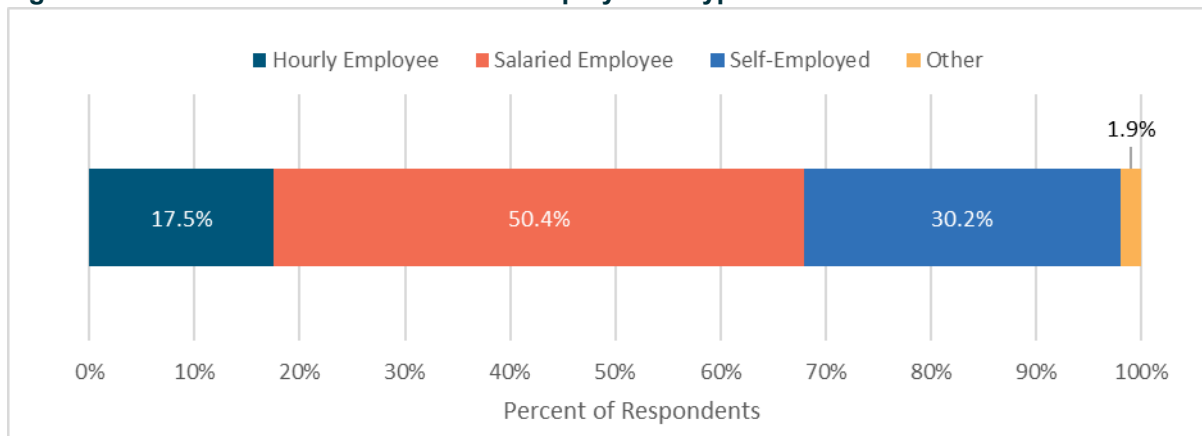
It should be noted that survey results were collected during the post-Covid period from December 2022 to June 2025.

**Table E3. Residential Work From Home Prevalence**

Stratum	Usage Category (Average kW)	Respondents Who Work From Home	% of Population in Stratum
1	<0.5	40.1%	24.5%
2	0.5–1	39.4%	31.3%
3	1–2	39.9%	31.9%
4	2–5	41.4%	12.0%
5	5–10	54.6%	0.3%
<b>Total</b>		<b>40.0 %</b>	<b>100.0%</b>

Those respondents who said they or a household member worked from home were also asked to note whether they worked for an hourly wage, a salary, were self-employed, or other. Figure E3 presents the prevalence of each of these responses. The majority of respondents who said they or a household member worked from home indicated that they or their household members were salaried employees (50.4%), with a smaller percentage being self-employed (30.2%) or working for an hourly wage (17.5%). Respondents who selected “Other” in some cases indicated they performed both salaried and self-employed work or worked for a commission.

**Figure E3. Residential Work From Home Employment Types**



Lastly, 23.3% of respondents indicated that someone in their household has a serious medical condition which could be worsened by an interruption and 19.0% of respondents indicated that they had experienced an interruption in the past 12 months.

### **Industries Represented by Non-residential Respondents**

Non-residential respondents were asked to identify what industry type best describes their establishment. The industry types are based on the two-digit NAICS codes. Respondents also had the opportunity to write in the industry type that best describes their establishment and when they did so they were assigned a NAICS code that best fit their description. These results are summarized in Table E4.

**Table E4. Non-residential Industry Type Prevalence**

<b>Industry</b>	<b>NAICS Code</b>	<b>Respondents</b>
Agriculture, Forestry, Fishing and Hunting	11	2.6%
Mining, Quarrying, and Oil and Gas Extraction	21	0.7%
Utilities	22	1.8%
Construction	23	2.3%
Manufacturing	31-33	19.4%
Wholesale Trade	42	3.7%
Retail Trade	44-45	11.6%
Transportation and Warehousing	48-49	2.5%
Information	51	1.7%
Finance and Insurance	52	1.2%
Real Estate and Rental and Leasing	53	2.6%
Professional, Scientific, and Technical Services	54	5.1%
Management of Companies and Enterprises	55	0.5%
Administrative and Support and Waste Management and Remediation Services	56	1.4%
Educational Services	61	5.8%
Health Care and Social Assistance	62	8.2%
Arts, Entertainment, and Recreation	71	3.8%
Accommodation and Food Services	72	12.2%
Other Services (except Public Administration)	81	11.2%
Public Administration	92	1.9%
<b>Total</b>	<b>-</b>	<b>100%</b>

## Appendix F: LASSO Regression

The initial selection of explanatory variables for inclusion in both the residential and non-residential CDFs was guided by an automated selection process called Least Absolute Shrinkage and Selection Operator (LASSO). LASSO is a regression method commonly used for variable selection that is designed to avoid overfitting, and results in accurate but parsimonious models (Desboulets, 2018).

The LASSO regression method implements an important improvement over the historically more common method, called “forward stepwise selection.” As its name suggests, the forward stepwise selection method operates by adding variables one at a time to build up a final regression model. Typically, variables are added in order of the greatest additional explanatory power contributed by the added variable. However, the well-documented disadvantage of this approach is that once a variable has been chosen, it is never retested after additional variables have been added (Doornik, 2009). Several studies have found that not retesting (which could lead to rejection of variables that have already been selected) leads to biased estimates and inconsistencies in the final variables selected (Hurvich and Chih-Ling, 1990; Steyerberg, et al., 1999; Whittingham et al., 2006).

The LASSO regression avoids this limitation. Instead of selecting variables sequentially for inclusion, LASSO considers all potential explanatory variables simultaneously. LASSO then assesses the individual contribution of each variable to the overall explanatory power of a model by systematically testing the influence of all variables in a consistent manner. By establishing different testing thresholds (using a penalty term), LASSO identifies which variables – when all are taken together – contribute more (and less) than the other variables to the overall explanatory power of a model.

LASSO regression models have the general form:

$$\min_{\mathbf{w} \in \mathbb{R}^p} \left\{ RSS(\mathbf{w}) + \lambda \sum_{i=1}^p |w_i| \right\}$$

where RSS represents the Residual Sum of Squares,  $\lambda$  is the tuning parameter, and  $w$  is the coefficient vector.

The tuning parameter is a non-negative value that adjusts the strength of the penalty term. When the tuning parameter is set to zero, the penalty term is dropped, and the model will produce the same coefficients as a least squares regression involving all the explanatory variables. When the tuning parameter approaches infinity, all coefficients become zero. When the tuning parameter is set between these two extremes, the coefficient values will be between zero and that which would emerge from a least squares regression. The rate at which individual coefficients shrink toward zero (as the penalty term is increased) depends on the influence (or

importance) of the corresponding covariate. Hence, potential explanatory variables (or covariates) that do not have a large impact on (i.e., do not contribute significantly to explaining) the dependent variable get dropped (i.e., their coefficients become zero) for relatively small values of  $\lambda$ . Variable selection is accomplished by using the remaining variables with non-zero coefficients for a given  $\lambda$ .

Despite its superiority over the forward stepwise selection method, LASSO regression has several practical limitations that should be addressed when it is used as a variable selection tool (Freijeiro-González et al., 2022). First, the penalty term introduces a bias that increases with the tuning parameter. This bias is the results of the penalty term changing the coefficients that would be produced by the unbiased ordinary least square regression process (i.e., when  $\lambda=0$ ). The higher the tuning parameter, the more the coefficients are changed and the higher the model bias becomes.

To overcome this bias, we implemented a two-step process. First, LASSO regression is used to select covariates. Then, in a second step, the selected covariates are used to build a separate Generalized Linear Model that does not include a penalty term. Similar two-step processes have been reported in the literature (Belloni and Chernozhukov, 2013; Taylor and Tibshirani, 2015).

Second, LASSO regression has trouble distinguishing between strongly correlated covariates, often retaining one and discarding others. While this issue is common in high-dimensional data, its impact on our model was limited because most covariates were only moderately correlated. The highest observed correlation between a variable selected for the final model and one that was excluded was 0.44 for residential and 0.74 for non-residential. These correlations primarily reflect regional variation among utilities, which is inherent in the dataset rather than an artifact of variable selection. To address this appropriately, we allowed LASSO to perform initial selection and then reviewed the retained variables to ensure they represented distinct dimensions of variation rather than redundant measures.

Third, it has been well established that LASSO regression always introduces noise to the model and may therefore mistakenly include noisy covariates (Su et al., 2017). This potential issue was mitigated by using cross-validation to choose the final model.

As previously noted, the covariates included by a LASSO regression depend on the value of the tuning parameter,  $\lambda$ . Many procedures have been purposed to identify an optimal value for  $\lambda$ . These procedures can be widely classified into three general categories: generalized information criteria (e.g., AIC or Bayesian Information Criteria (BIC)), resampling procedures such as cross-validation, and reformulations of the LASSO optimization problem (Homrighausen and McDonald, 2018). Cross-validation is widely used and has been shown to be an effective method of selecting  $\lambda$  (Homrighausen and McDonald, 2017). We employed a cross-validation approach to select the final tuning parameter value.

## Appendix G: Confidence Intervals

Confidence intervals for both the residential and non-residential CDFs were calculated using a bootstrapping approach. This process is computationally intensive and iterative, requiring repeated resampling to estimate variability around interruption cost predictions. For this reason, the confidence intervals estimated with the bootstrapping procedure are not displayed in the tables and figures in the main body of the report. The methodology for developing confidence intervals is documented in this appendix.

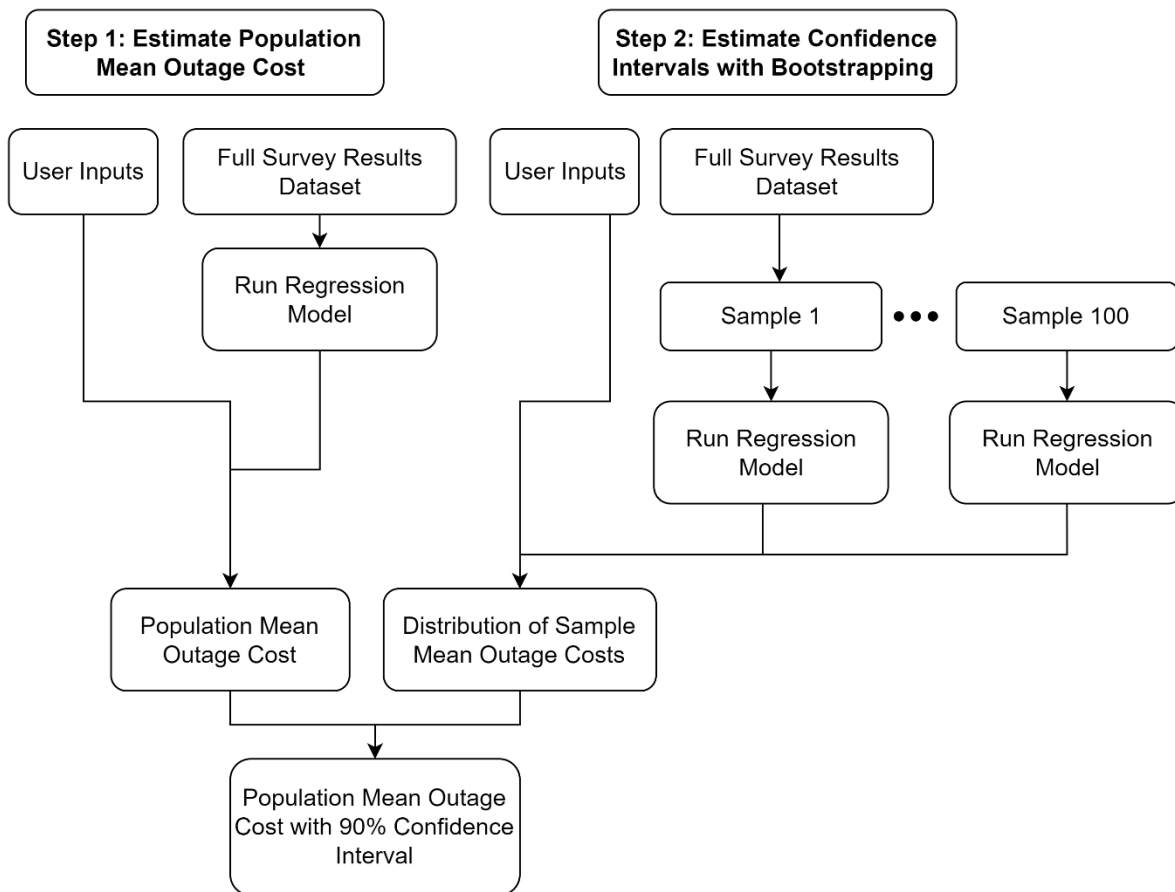
Bootstrapping is a statistical process that begins by first calculating an average interruption cost using the full population of survey respondents. Next, a sample of survey respondents equal in size to the original population is randomly sampled (with replacement)<sup>30</sup> and the mean interruption cost is calculated using this sample of respondents. Then, another sample is taken and the mean interruption cost is calculated using this second sample. This process is repeated until mean interruption costs from 100 distinct samples drawn (with replacement) from the full population have been calculated.<sup>31</sup> These 100 means form a *distribution* of values that is centered on the mean interruption cost of the full population. Accordingly, the distribution of sample means can then be used to estimate standard errors and corresponding confidence intervals of the population mean interruption cost. Figure G1 illustrates the process of utilizing bootstrapping to estimate confidence intervals around the mean interruption cost value for a given set of ICE user inputs.

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<sup>30</sup> Sampling with replacement allows respondents to be sampled more than once within a given sample.

<sup>31</sup> Efron & Tibshirani (1994) recommend utilizing between 50 and 200 replications to arrive at a consistent estimator of the standard error of a value such as a sample mean.

**Figure G1. Process for Estimating Confidence Intervals with Bootstrapping**



Bootstrapping allows for the estimation of precision around the mean interruption cost for any set of ICE user inputs, or any combination of customer- and interruption-level characteristics. Bootstrapping is performed at the cost-per-interruption-event level.

The mean interruption cost, combined with the upper and lower bounds of the confidence interval, allow ICE Calculator users to make inferences about both the magnitude and level of certainty surrounding the displayed average interruption cost. It should be noted that these upper and lower bounds reflect uncertainty around the population mean value, and do not reflect the entire distribution of interruption costs.

Figure G2 presents an example of the residential interruption costs with the 90% confidence interval calculated by bootstrapping.

**Figure G2. Example Residential Interruption Costs with Bootstrapped 90% Confidence Intervals**

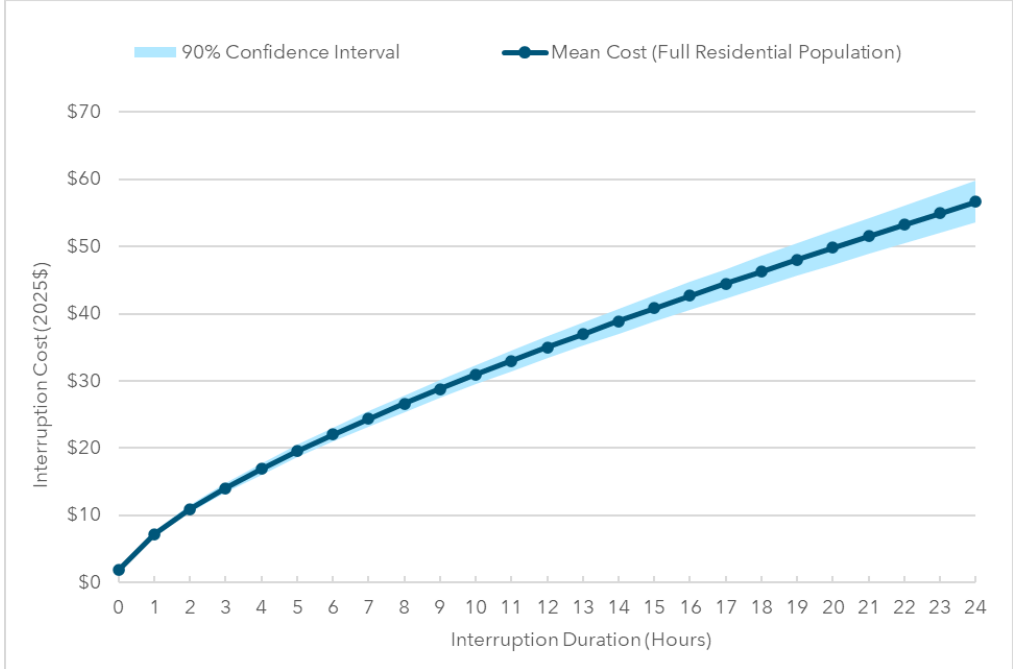
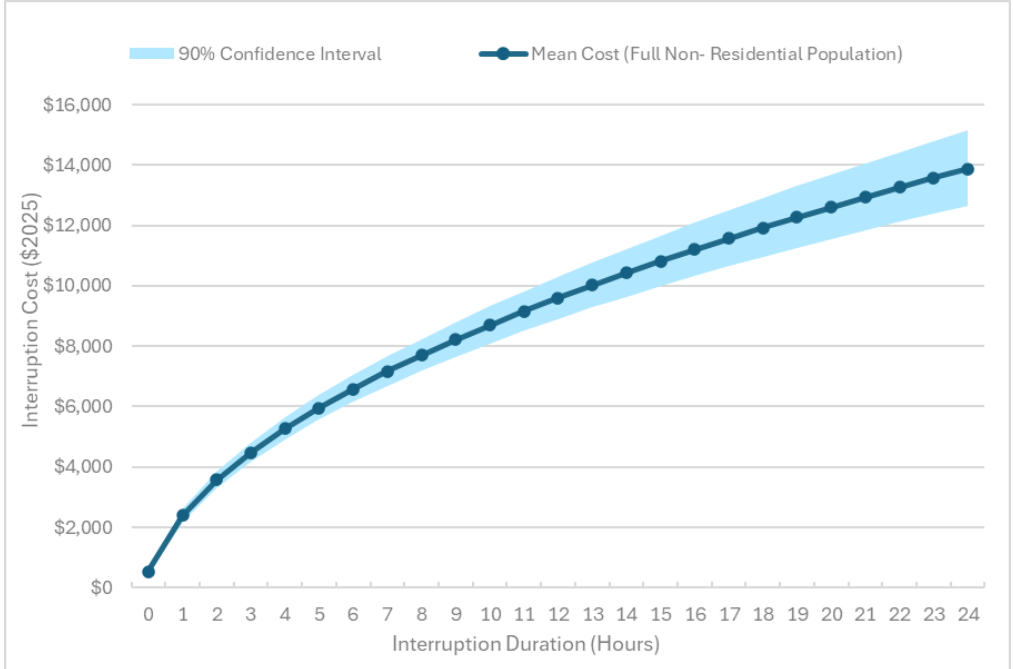


Figure G3 presents an example of the non-residential interruption costs with the 90% confidence interval calculated by bootstrapping.

**Figure G3. Example Non-residential Interruption Costs with Bootstrapped 90% Confidence Intervals**



## Appendix H: Evaluation of Separate Non-residential CDFs Segmented by Customer Size

The original ICE Calculator relied on two separate sets of CDFs: one for small non-residential customers (<50 MWh annual usage) and a second for medium and large non-residential customers (>50 MWh annual usage). This Appendix describes the development of CDFs for two different alternative groupings of non-residential customers and evaluates their explanatory power compared to the final (single) non-residential CDF. This analysis was conducted using only the Phase 1 survey results and the Phase 1 CDF.

The first alternative involved estimating distinct two-part CDFs using responses from each of three groupings of customers according to annual usage: small (0 to 50 MWh), medium (50 to 1,000 MWh), and large (over 1,000 MWh). The three CDFs were then combined piecewise to form a single, segmented CDF. The performance of the segmented CDF and the continuous non-residential CDF is evaluated by calculating the RMSE for the full dataset as well as that for customers with small, medium, and large annual usage.

Table H1 shows that the segmented CDF offered only limited improvements over the single continuous non-residential CDF. The continuous CDF has a lower RMSE for both the full dataset and for the large customer group. The segmented CDF has a lower RMSE for the small and medium customer group. We concluded that these improvements were not sufficient to warrant the additional model complexity, discontinuities, and implementation challenges that would result from adopting a segmented CDF.

**Table H1. Non-residential Continuous vs Three-segmented CDF Comparison**

Model	Full Data RMSE	Small RMSE (0–50 MWh)	Medium RMSE (50–1,000 MWh)	Large RMSE (1,000 MWh and above)
Continuous CDF	302,726	5,920	34,518	575,174
Segmented CDF	310,215	5,782	34,506	589,981

The second alternative involved estimating distinct two-part models using responses from two groupings of customers according to annual usage: small (0 to 50 MWh) and medium to large (50 MWh and above). This alternative sought to account for the small sample size of the large non-residential respondents and provide a more direct comparison to the non-residential CDFs developed for the original ICE Calculator.

Table H2 shows that the segmented CDF again offers only limited improvements over the continuous CDF. The continuous CDF has a smaller error for the full dataset as well as for the medium-to-large customer group. The segmented CDF had a smaller error for only the small customer group. We concluded that a single continuous CDF was more appropriate for implementation in the ICE Calculator update than a two-part segmented CDF.

**Table H2. Non-residential Continuous vs Two-segmented CDF Comparison**

<b>Model</b>	<b>Full Data RMSE</b>	<b>Small RMSE (0–50 MWh)</b>	<b>Medium to Large RMSE (50 MWh and above)</b>
Continuous CDF	301,649	5,918	339,521
Segmented CDF	303,028	5,817	341,073

## Appendix I: Comparison of Phase 1 and Phase 2

This appendix describes—at a high-level—the improvements in interruption cost estimates for the upcoming release of ICE Calculator version 2.2 (expected in early 2026) compared to version 2.0 (released in April 2025). Version 2.2 of the ICE Calculator corresponds to Phase 2 of the initiative, while version 2.0 corresponds to Phase 1. The improvements in version 2.2 result from both a significant increase in the number of customer responses that have been collected and the identification of seven additional factors that help estimate customer interruption costs. This section describes these enhancements and their effects on the interruption costs produced by version 2.2.

### Increase in the Number of Customer Responses

The principal enhancement reflected in version 2.2 is the inclusion of six additional utilities:

- Southern California Edison
- Pacific Gas & Electric
- San Diego Gas & Electric
- Union Electric Company (d/b/a Ameren Missouri)
- Evergy Missouri
- Empire District Electric Company

The development of the ICE Calculator 2.0 model version was based on 3,026 and 3,874 validated residential and non-residential survey responses, respectively. The ICE Calculator 2.2 model is now based on 4,156 and 5,287 validated residential and non-residential responses—or a ~37% increase in the number of responses used to inform the modeling effort.

**Table 11: Utilities and Customer Responses Included in ICE Calculator 2.0 and 2.2**

Utility	Validated Responses (Residential/Non-Residential)	ICE 2.0	ICE 2.2
AEP East	314 / 342	✓	✓
AEP West	263 / 301	✓	✓
ComEd	259 / 369	✓	✓
Duke Energy Carolinas	270 / 404	✓	✓
Duke Energy Florida	267 / 367	✓	✓
Duke Energy Midwest	280 / 384	✓	✓
DTE Electric	271 / 351	✓	✓
Dominion Energy	281 / 288	✓	✓
Exelon	270 / 294	✓	✓
National Grid	275 / 350	✓	✓
Puget Sound Energy	276 / 424	✓	✓
Pacific Gas & Electric	297 / 352		✓
Participating Utilities in Missouri	298 / 404		✓
San Diego Gas & Electric	245 / 323		✓
Southern California Edison	290 / 303		✓

### Identification of Additional Explanatory Variables in the Customer Damage Functions, which Drive the ICE Calculator

The inclusion of additional customer survey responses to support the development of version 2.2 resulted in the identification of seven additional explanatory variables that are correlated with power interruption costs. Table I2, below, lists both the initial set of explanatory variables in version 2.0 of the ICE Calculator and the additional explanatory variables included for version 2.2.

The *new* explanatory variables included in the residential model:

- Percentage of Customers who Experienced an Interruption in the Last 12 Months
- Percentage of Customers with Serious Health Conditions
- Gross Domestic Product (GDP) Per Capita (collected at the county-level)

The *new* explanatory variables included in the non-residential model:

- Percentage of Interruptions Occurring in the Evening or Night
- Percentage of Customers in the Education Industry
- Percentage of Customers in the Retail Industry
- Average Cost of Electricity per kWh Served (collected at the utility-level for non-residential customers)

In addition to the new explanatory variables, the coefficients for all explanatory variables were also jointly re-estimated and re-tested for continued inclusion in the models.

**Table 12: Explanatory Variables Used to Estimate Interruption Costs for ICE Calculator 2.2 (bolded variables represent new additions since version 2.0)**

Residential	Non-residential	
	Probit	GLM
Duration of Interruption**	Duration of Interruption**	Duration of Interruption**
Annual kWh Usage**	Annual kWh Usage**	Annual kWh Usage**
Season**	Day of Week**	<b>Average Cost of Electricity per kWh Served**</b>
Percentage of Customers with Backup Generators**	Percentage of Customers Given Advance Warning**	Percentage of Customers Given Advance Warning**
Percentage of Customers Working From Home*	<b>Percentage of Interruptions Occurring in Evening or Night**</b>	Percentage of Customers in the Manufacturing Industry**
Annual Household Income**	<b>Percentage of Customers in the Education Industry**</b>	Percentage of Customers in the Healthcare Industry**
<b>Percentage of Customers who Experienced Interruption in Last 12 Months**</b>	<b>Percentage of Customers in the Retail Industry**</b>	
<b>Percentage of Customers with Serious Health Conditions**</b>		
<b>GDP Per Capita</b>		

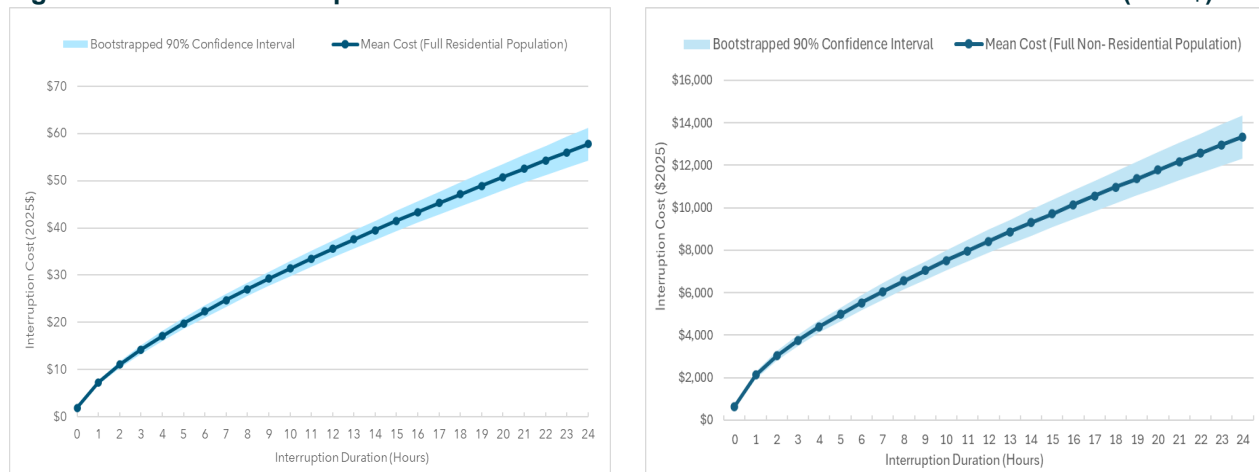
\*Significant at  $p < 0.05$ ; \*\* significant at  $p < 0.01$

### Comparison of Customer Damage Functions

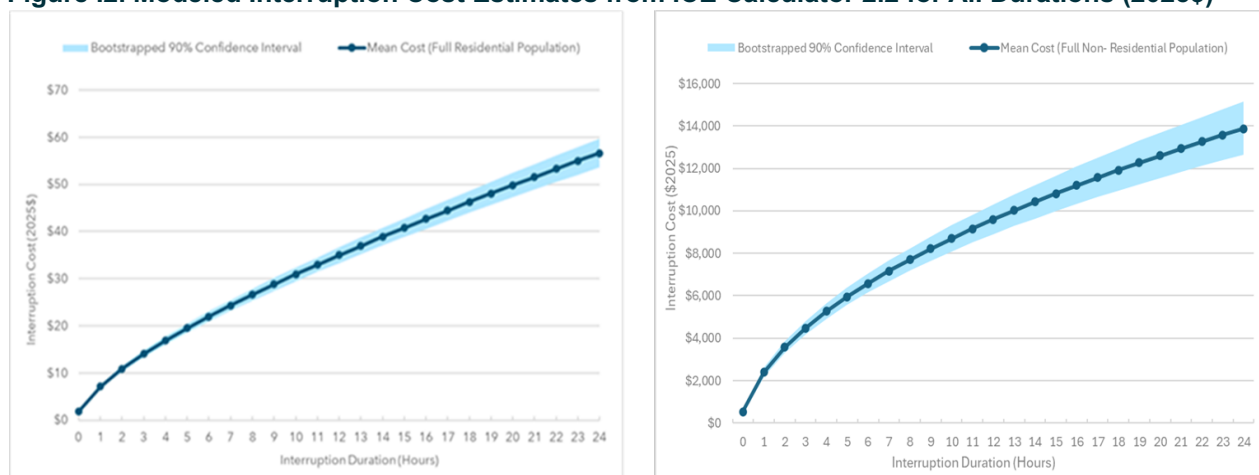
As a result of the inclusion of additional survey responses and resulting updated customer damage functions, the interruption cost estimates produced by the ICE Calculator differ between version 2.0 and 2.2. Figure 11 presents modeled interruption costs from version 2.0. Figure 12 presents modeled interruption costs from version 2.2. For comparison purposes, we

adjusted the version 2.0 estimates from 2023 dollars, as originally reported, to 2025 dollars.<sup>32</sup>

**Figure I1. Modeled Interruption Cost Estimates from ICE Calculator 2.0 for All Durations (2025\$)**



**Figure I2. Modeled Interruption Cost Estimates from ICE Calculator 2.2 for All Durations (2025\$)**



The confidence intervals displayed in Figure I2 (ICE Calculator 2.2) for non-residential customers are slightly larger than the confidence intervals in Figure I1 (ICE Calculator 2.0). The larger number of respondents included in Phase II resulted in a more diverse sample of firms across regions, industries, and average electricity usage levels. As a result, the uncertainty around the estimated average interruption cost is greater than it was in Phase I. It should also be noted that ICE Calculator 2.2 reflects a new interruption cost model and the average model inputs which are derived from a broader set of firm types.

Table I3, below, shows the degree to which the ICE Calculator 2.2 “Cost per Event” is higher or lower relative to version 2.0—after correcting for reported inflation between 2023 and 2025. This comparison uses the respective models from versions 2.0 and 2.2, applying the average characteristics from the full set of customer responses as inputs for each version. Version 2.0

<sup>32</sup> The year 2023-dollar values were adjusted to 2025 dollars by a factor of 1.06. This value is based on the change in the Consumer Price Index from June 2023 to June 2025.

reflects Phase 1 customer characteristics, while Version 2.2 incorporates those from Phase 2. Residential interruption cost estimates have slightly decreased—2 to 4% on average—in version 2.2 relative to version 2.0. For non-residential customers, momentary costs per event have decreased 15%. However, the longer duration interruption costs have increased 18-19% for interruptions lasting two and eight hours and 4% for the 24 hour interruption.

**Table I3. Percentage Difference in the Cost per Event for Version 2.2 Relative to 2.0 (adjusted for inflation)**

<b>Duration of Interruption Event</b>	<b>Residential Cost per Event: % Change Relative to ICE 2.0</b>	<b>Non-residential Cost per Event: % Change Relative to ICE 2.0</b>
<b>Momentary</b>	-4%	-15%
<b>2 Hours</b>	-2%	+19%
<b>8 Hours</b>	-2%	+18%
<b>24 Hours</b>	-2%	+4%

The cost comparison between ICE 2.0 and ICE 2.2 is not a direct, apples-to-apples comparison, which makes it difficult to attribute observed differences to any single change. ICE Calculator 2.2 incorporates additional survey data, and these new respondents may have interruption costs that differ from those captured in ICE 2.0. In addition, the underlying models differ between the two phases, including both the variables used and the average input values applied in the models. Given that non-modeled costs increased from ICE 2.0 to ICE 2.2, particularly for non-residential customers, it is important to emphasize that differences in the modeled results likely reflect a combination of changes in model structure, input and inflation assumptions, and variables.

We caution against generally applying the percentage changes observed between ICE Calculator 2.0 and ICE Calculator 2.2 that are displayed in Table I3, as those changes are based on a shifting respondent pool. This broader survey population may not be representative of an individual utility’s customer base in terms of usage patterns, industry mix, or other relevant characteristics. Users of the ICE Calculator should instead apply the updated tool using the specific characteristics of the customer population of interest.