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Evidence-Based Foundations for Software Engineering Practice in Scientific Computing

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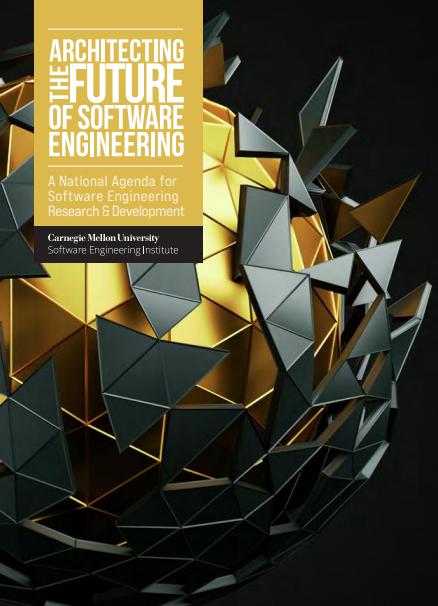
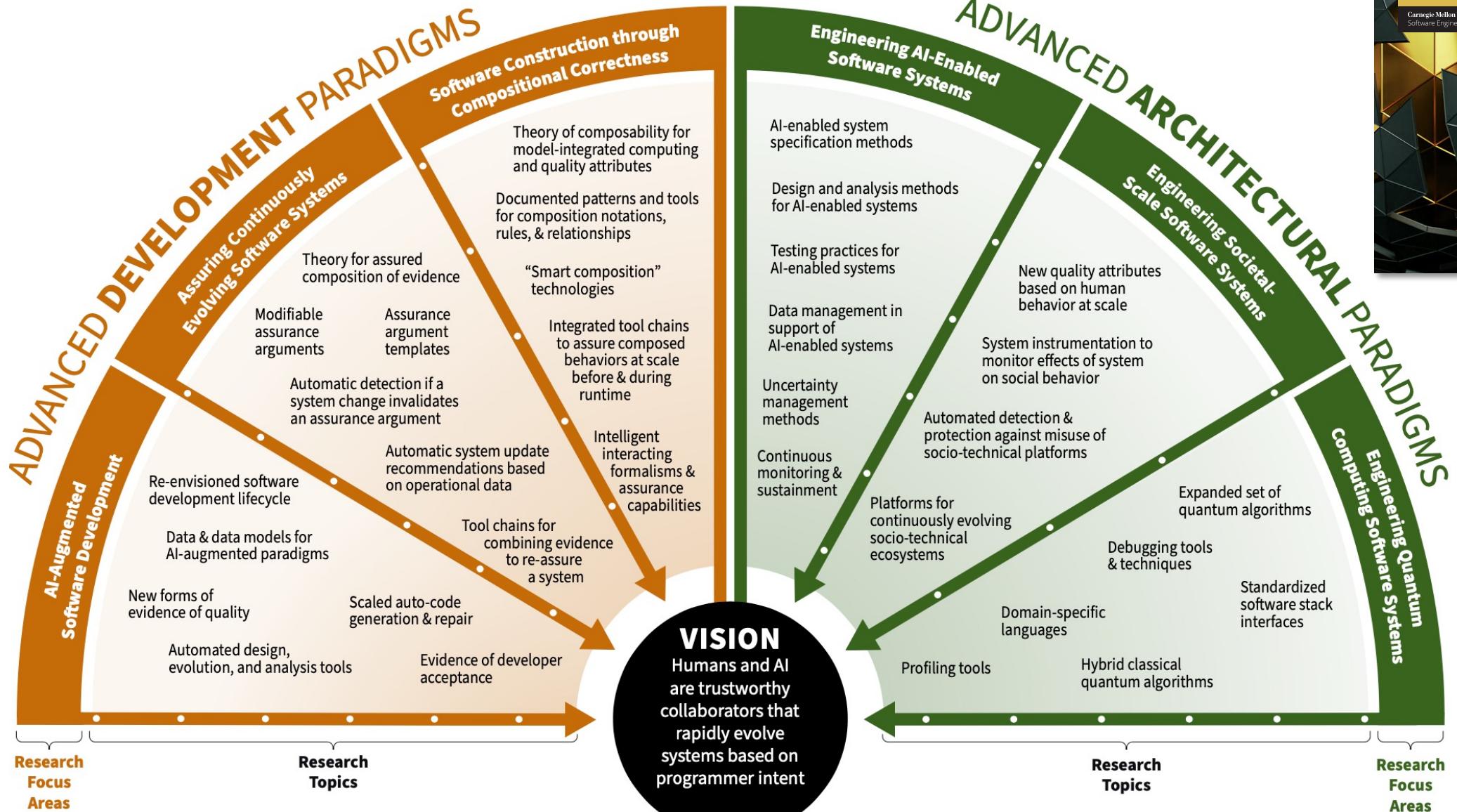
Overview



- Introduce **Evidence-Based Practice (EBP)** in Software Engineering
 - ❖ EBP → Integrating current best evidence from research with practical experience and human values to improve decision-making related to software development and maintenance.
- Showcase how our team has explored the use of EBP techniques in our work, and share our **lessons learned**.
 - ❖ When we combine peer-reviewed evidence with our professional experience and put it to use in real-world contexts, we learn.
 - ❖ We share and discuss what we learn as to build consensus around those practices.

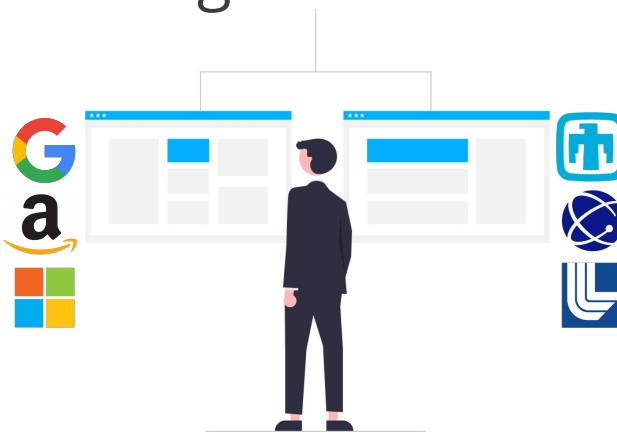


Software Development Practice Continues to Evolve



Staying Current With Best Practices is Challenging

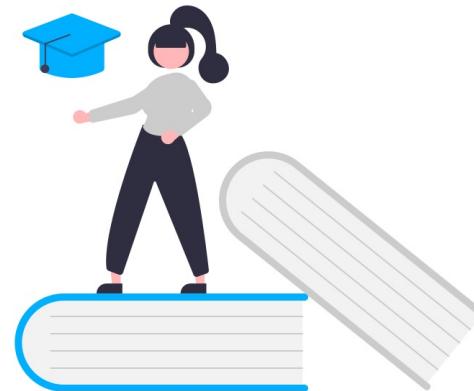
- Being software professionals at the national labs, we bring to scientific computing a **rich heritage** of tools, techniques, and methodologies backed by over five decades of research and practice.
- We have a **responsibility** to act on the basis of the best available evidence as insights continue to emerge. But that's easier said than done!



What works well in conventional industry **may or may not translate** to our domain.



SE, DevOps, ITSM are **understudied** in scientific computing contexts.



We have **limited time and resources** to stay current with the latest findings and trends, and there is *always* something new to learn.

Problem Statement: How do we know we are staying current best practices and doing what's right for our customers?

What is Evidence-Based Practice?

The goal of **evidence-based practice (EBP)** in software engineering is to integrate current best evidence from research with practical experience and human values to improve decision-making related to software development and maintenance.





Parallels with Evidence-Based Practice in Medicine

Evidence-based medicine is not just about the research. Research is imperfect. And even if the evidence is perfectly quantifiable, neither your experience nor patient values are.

Part of the beauty and joy of medicine is that it can't be reduced down to a set of optimized algorithms. Instinct, judgment, and communication all play key roles.

However, we still need the skills to appraise the evidence we're using, even if we can't perfectly measure and quantify its validity. Otherwise, we'd be practicing medicine in the dark, operating completely on faith that what we're doing is helping our patients.

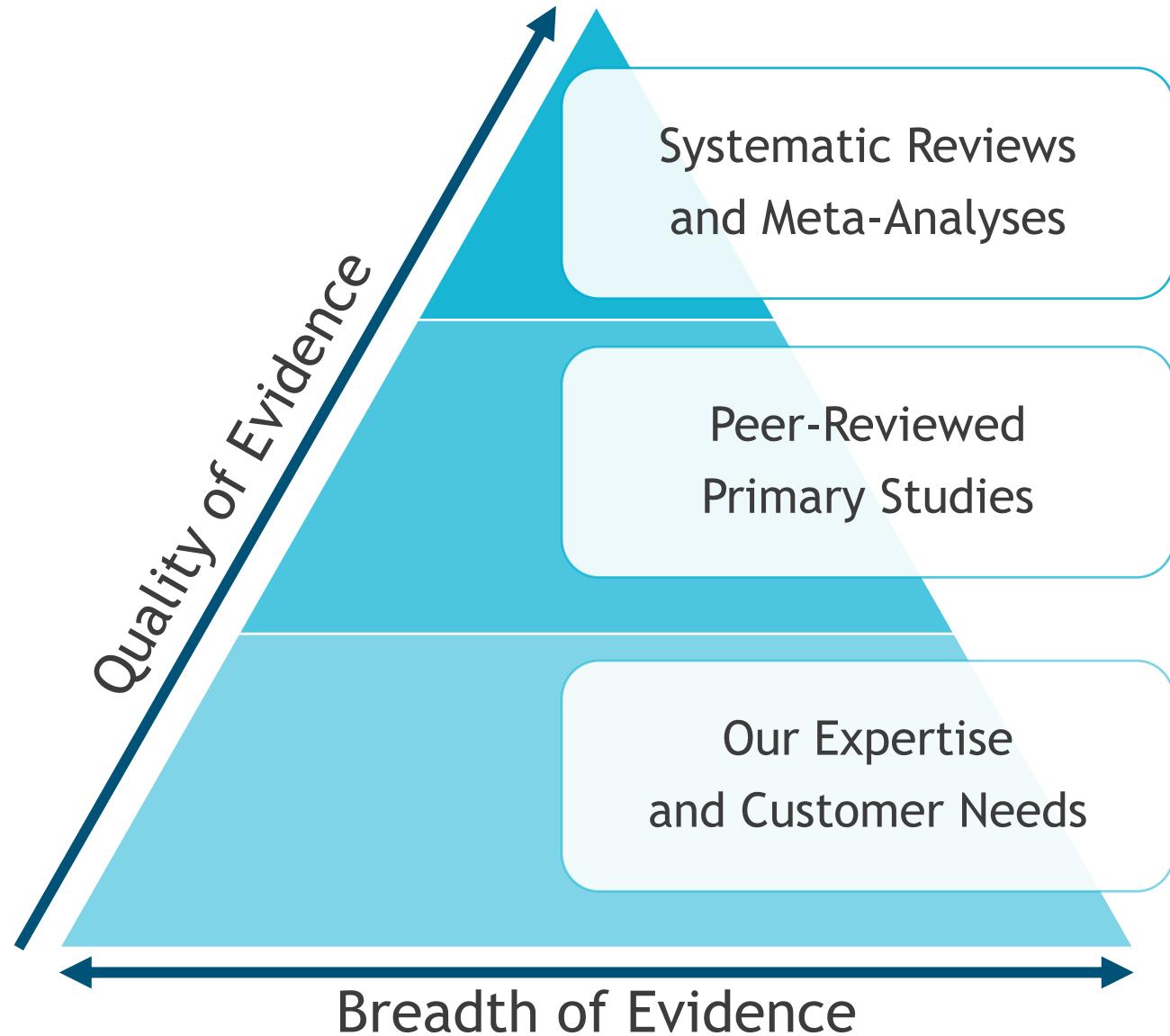


Dr. Eric N. Strong, MD

Strong, Eric. "An Introduction to Evidence-Based Medicine." *Strong Medicine*; YouTube. 2017 <<https://www.youtube.com/P-G2veeYC1Q>>

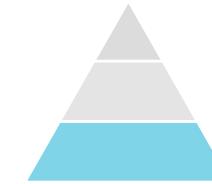
Navigating the Evidence Hierarchy

- The foundation of all decision-making is our **experiences as practitioners** and the **needs of our customers**.
- Incorporating high-quality evidence helps **reduce bias** and **mitigate risk**, enabling better decision-making.

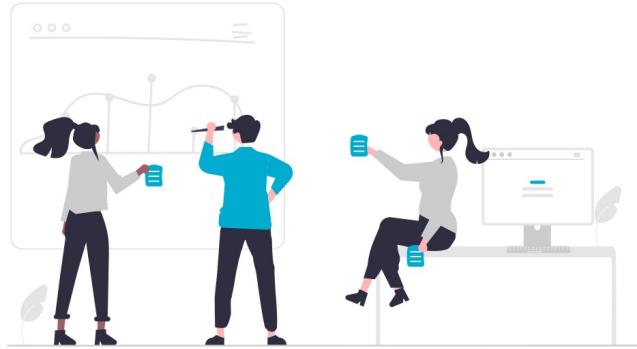




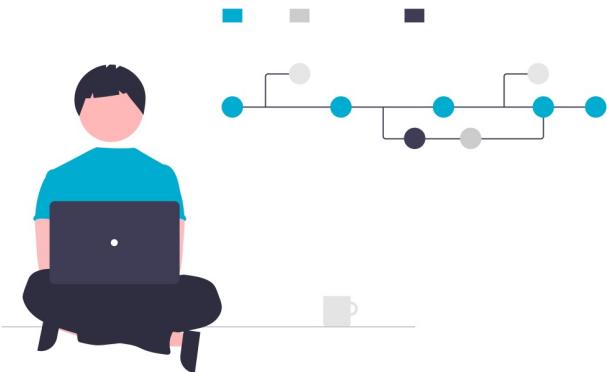
Example: How Do We Build Secure DevSecOps Infrastructure?



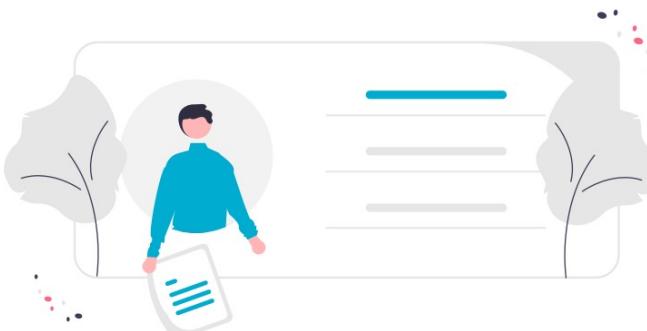
Our Experiences
and Customer Values



What is our **consensus** as a team on best practices in this space? What do we **already know** about this topic?



What has worked well in **previous DevOps pipeline solutions** we've built? How can we **extend** these solutions to incorporate security?



What do we know about what our customers **want and need**? What are their **values and priorities**?



Example: How Do We Build Secure DevSecOps Infrastructure?

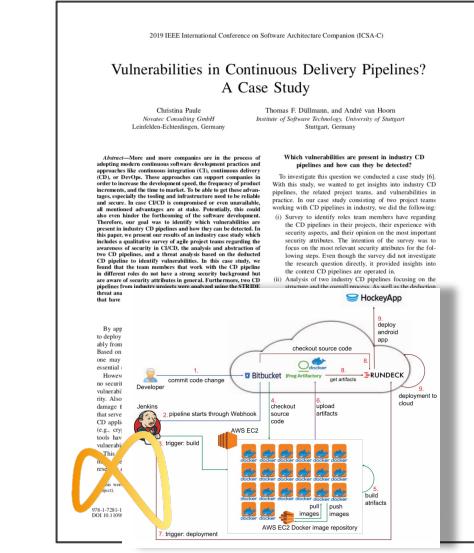
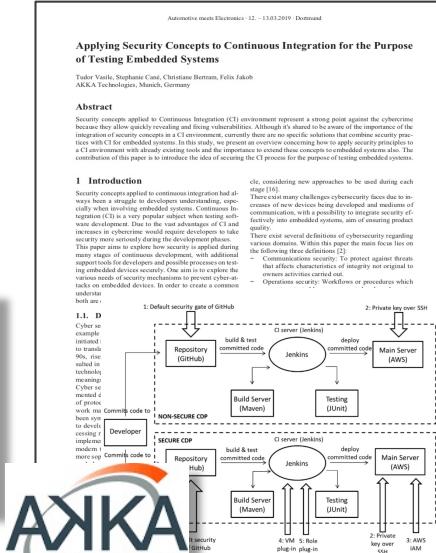
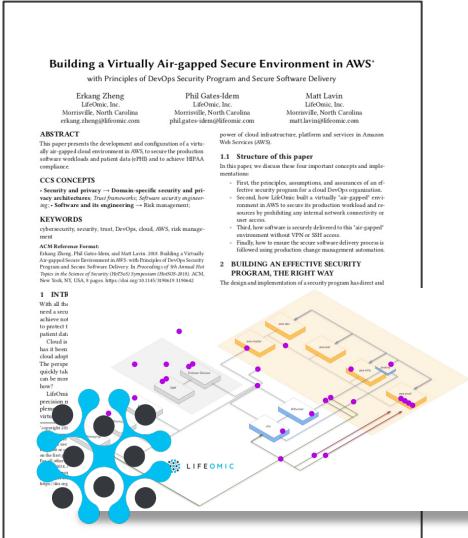


Peer-Reviewed Primary Studies

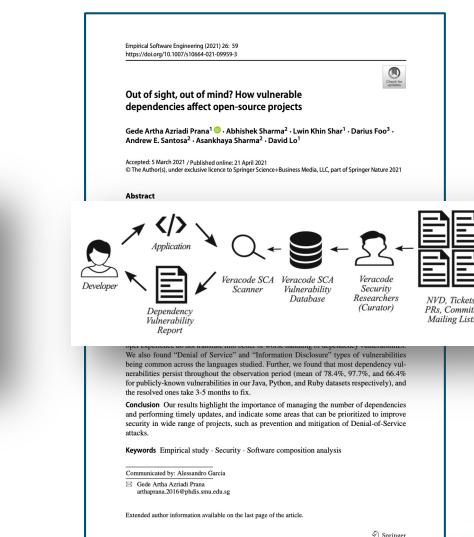
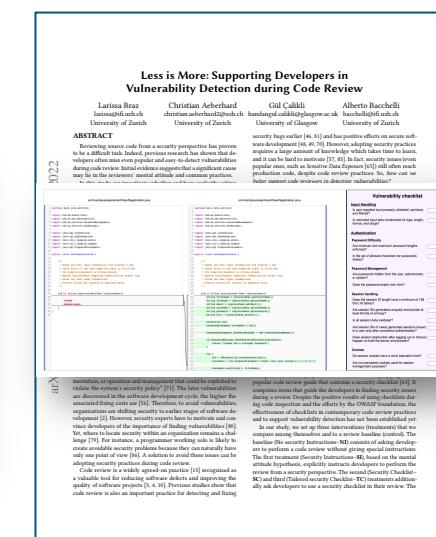
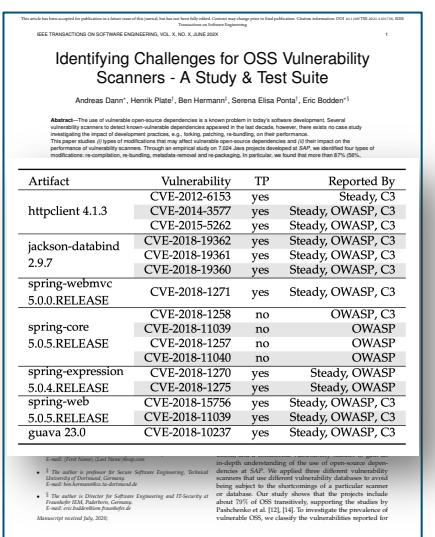
How have others
approached this problem?
Are there vetted
and independently
peer-reviewed case studies?

LIFEOMIC

Are there best practices in the use of tools and techniques that could help us in achieving our goals?

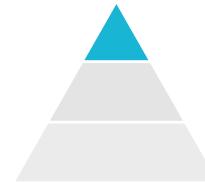


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Example: How Do We Build Secure DevSecOps Infrastructure?



Systematic Reviews
and Meta-Analyses

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Challenges and solutions when adopting DevSecOps: A systematic review

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ABSTRACT

Context: DevOps (Development and Operations) has become one of the fastest-growing software development paradigms in the industry. However, this trend has presented the challenge of ensuring secure software delivery while maintaining the agility of DevOps. The efforts to integrate security in DevOps have resulted in the DevSecOps paradigm, which is gaining significant interest from both industry and academia. However, the adoption of DevSecOps in practice is still a challenge.

Objective: This study aims to synthesize the knowledge about the challenges faced by practitioners when adopting DevSecOps and the proposed solutions reported in the literature. We also aim to identify the areas that need further research in the future.

Method: We conducted a Systematic Literature Review of 54 peer-reviewed studies. The thematic analysis method was applied to analyze the extracted data.

Results: We identified 21 challenges related to adopting DevSecOps, 31 specific solutions, and the mapping between these findings. We also determined key gaps areas in this domain by holistically evaluating the available solutions against the challenges. The results of the study are classified into four themes: People, Tools, Practices, and Infrastructure. Out of the 21 challenges, tool-related challenges and solutions were the most frequently reported, driven by the need for automation in this paradigm. Shift-left security and continuous security assessment were two key practices recommended for DevSecOps. People-related factors were considered critical for successful DevSecOps adoption but less studied.

Conclusions: We highlight the challenges and proposed solutions for DevSecOps. More research is needed on how the traditionally manual security practices can be automated to suit rapid software deployment cycles. Finally, achieving a suitable balance between the speed of delivery and security is a significant issue practitioners face in the DevSecOps paradigm.

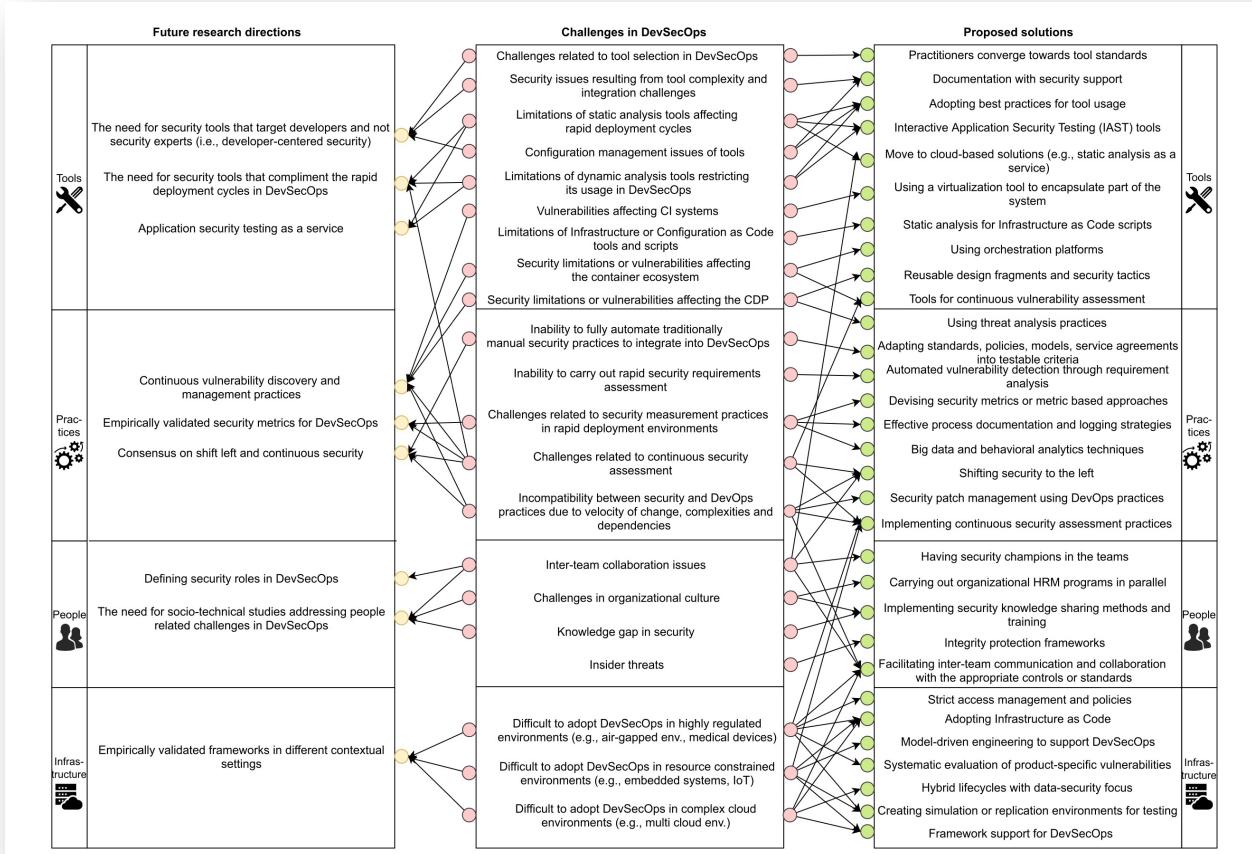
1. Introduction

DevOps (Development and Operations) has led to a paradigm shift aimed at removing the traditional boundaries (or “silos”) of the software development and software operations teams [1]. This shift resulted in reducing the time between committing a modification in a system and that change being placed in a production environment [2]. DevOps is currently a widely adopted software development paradigm in the industry [3]. This interest in adoption is due to the gains in business value reported by industry practitioners and academic researchers [4]. The most commonly reported benefit is the ability to deploy releases faster and more frequently [5]. However, the practices of rapid delivery have presented new challenges to organizations.

Traditionally, security is treated as a non-functional requirement [10], which is handled at a later stage of the software development life-cycle [11,12]. Accordingly, a set of standard application security tests or activities are conducted on a software release. These activities either need substantial manual effort (e.g., security code review [13]) or are time consuming tasks (e.g., Dynamic Application Security Testing (DAST) [14]). Therefore, applying the same security tests in the context of DevOps would hinder the speed of deployments. At the same time, with the rising number of attacks, the security of software is critical in today’s context, particularly in a cloud environment. There are

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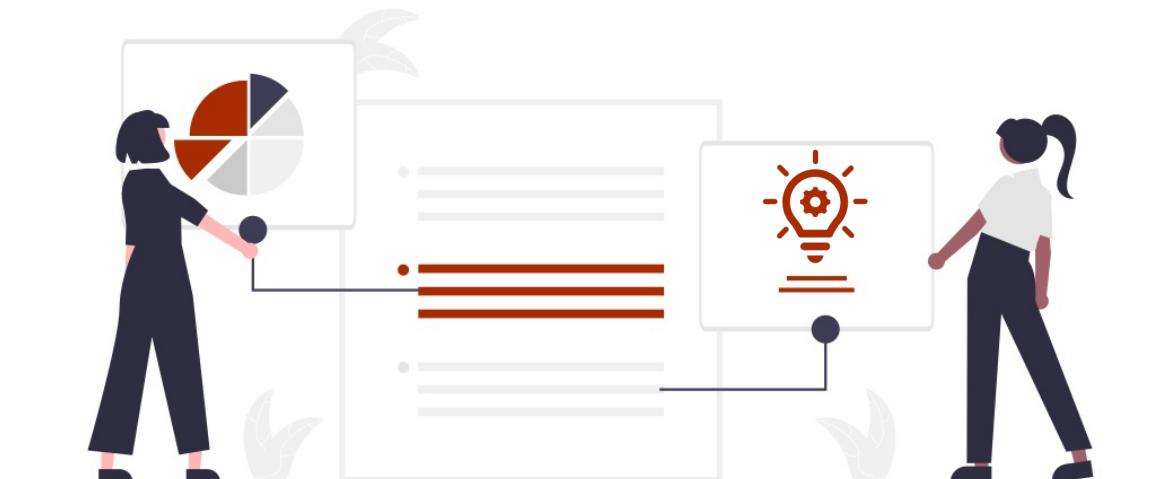


Are there trends in DevSecOps we should be aware of? Is the field converging on certain solutions?

Processes Our Team Has Experimented With



Best Practices Meetings



Rapid Reviews

When we combine **peer-reviewed evidence** with our **professional experience** and put it to use in real-world contexts, we learn. We then share and discuss what we learn to **build consensus** around those practices.

Key Process: Best Practices Meetings

- We have to stay current with tools and best practices, and we must always be looking for better ways to design, develop, and maintain software. We must build **strong teams** and promote **long-term growth**.
- Our team holds weekly **Best Practices Meetings**, round-table discussions where team members join together to deliberate and discuss the processes and principles that lead to high-quality software.
- Examples include...
 - ❖ Strategies for backlog prioritization
 - ❖ Containers and how to use them
 - ❖ Understanding the Liskov Substitution Principle
 - ❖ How to conduct effective code reviews



Areas of Improvement Include...

Cultivating Knowledge and Skills

Enhancing Productivity

Empowering Independence

Facilitating Teamwork

Improving Decision-Making

Raising Morale

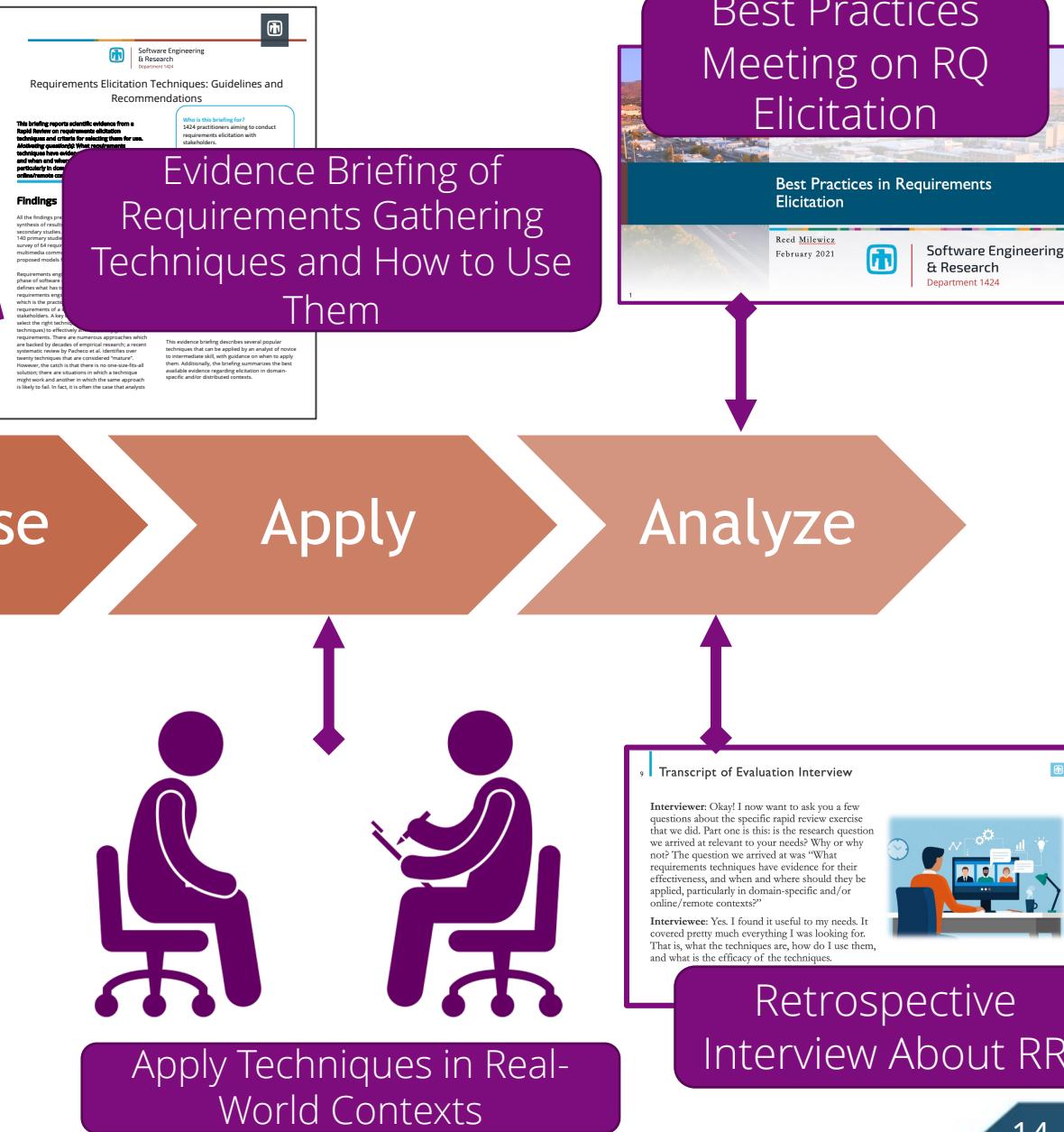
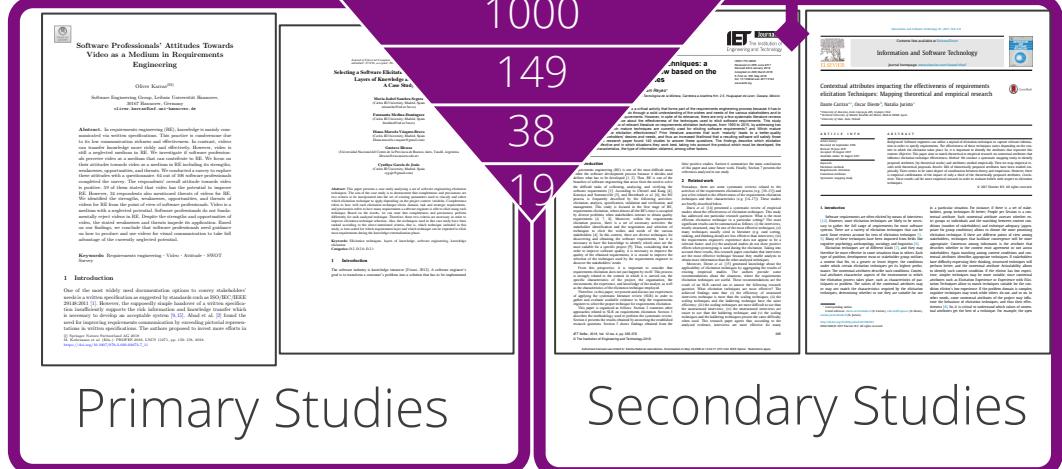
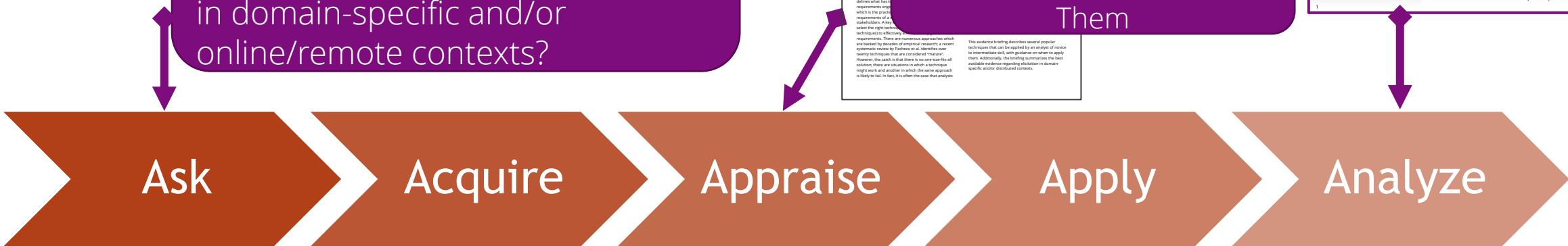
Key Process: Rapid Reviews



- A **Rapid Review (RR) Protocol** is a systematic, time-boxed literature review designed to deliver evidence in a timely and accessible way.
 - Motivated by **practical problems** and report results **directly to practitioners** in the field.
 - Simplify or omit certain steps from full systematic reviews, enabling turnaround times measured in **days rather than months**
- RR topics have included...
 - Requirements gathering techniques
 - Software quality incentivization
 - Best practices in CI/CD pipelines
 - Optimizations for containers

Example: Rapid Review on Requirements Elicitation Techniques

What requirements techniques have evidence for their effectiveness, and when and where should they be applied, particularly in domain-specific and/or online/remote contexts?



Discussion: Finding Common Ground With Evidence-Based Practice

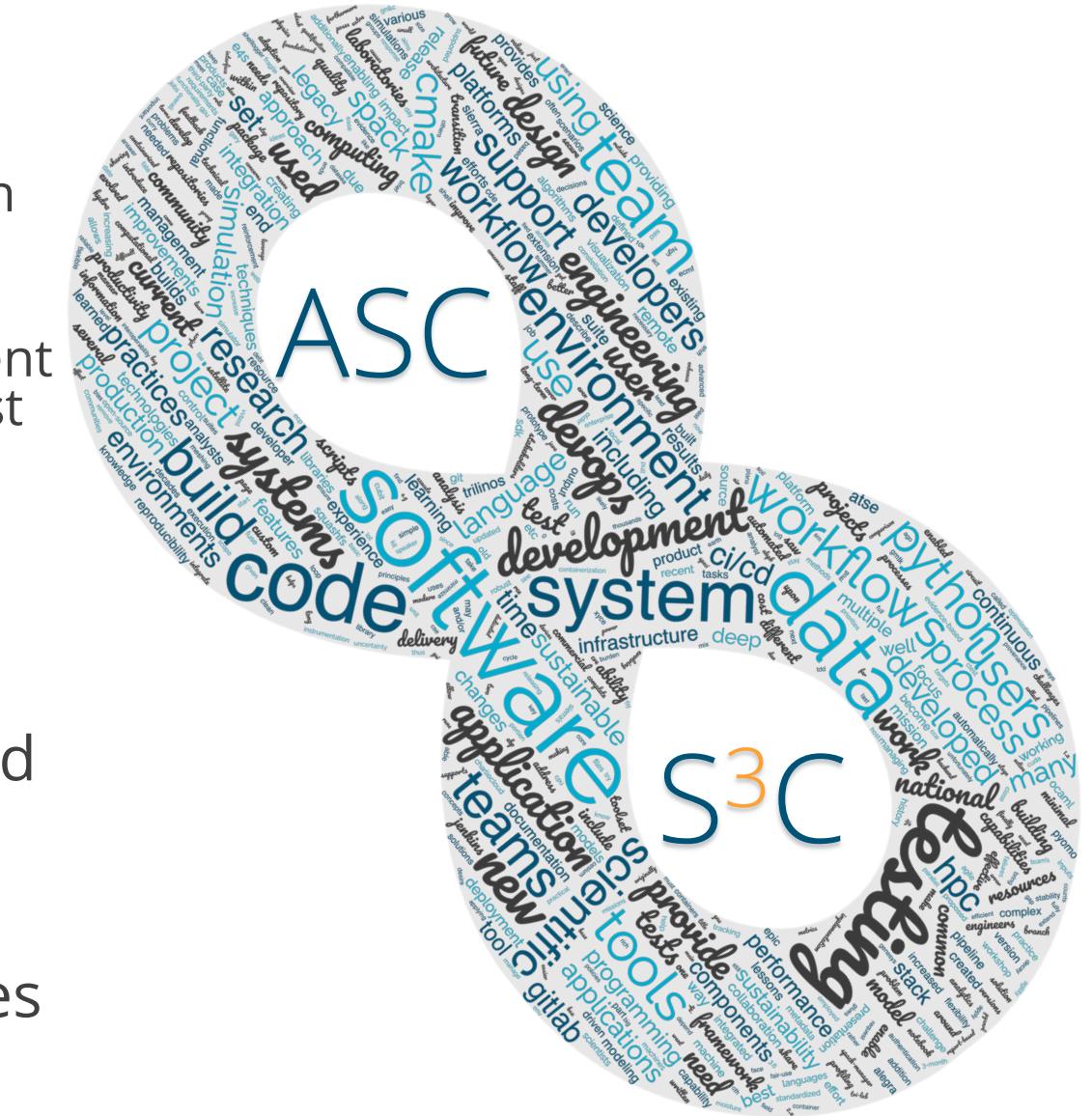
- We accept that no team member is perfect, no team is perfect, and no product is perfect. There is always room for improvement.
- We should always strive for excellence, make continuous learning and improvement activities part of the team culture, and keep each other accountable.
- This requires a commitment to humility, honesty, forgiveness, self-reflection, and a willingness both to give constructive feedback and receive constructive feedback.



- We accept that we have a responsibility to act on the basis of the best available evidence as acquired through systematic and rigorous investigation.
- We should always strive to integrate current best evidence with practical experience and human values to improve our decision-making.
- This requires balancing imperfect research alongside our instinct, judgment, and communication. Even if the evidence is perfectly quantifiable, neither our experience nor customer values are.

Conclusion

- In this talk, we...
 - We **defined** evidence-based practice (EBP) in software development means and why it matters.
 - We **described** the techniques our department has explored to build consensus around best practices.
 - We **discussed** how to unite principles of team-based continuous learning and improvement with empiricism in software engineering.
- Food For Thought: On the right is a word cloud of the topics covered by all the talks and tutorials at ASC S³C. Consider all of the challenges that we face as practitioners. How might EBP techniques help us meet those challenges?





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