

# Energy Storage and Resilience, and the Resilience of Energy Storage



**Maryland Public Service Commission**  
**April 15, 2020, WebEx Presentation**

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**Sandia National Laboratories**



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## 2 Resilience

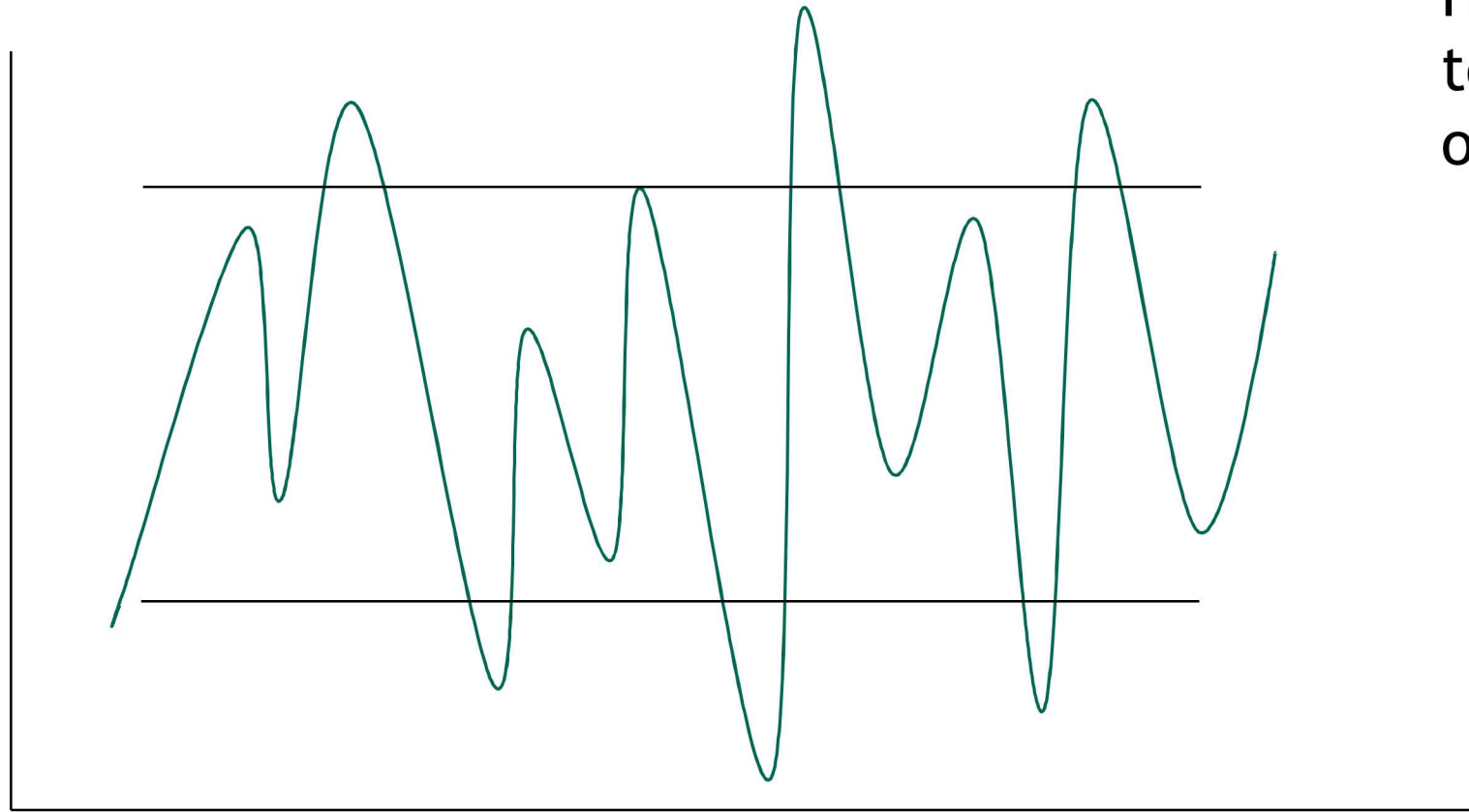


## 2 Resilience

### 3 Resilience confers sustainability



Complex systems oscillate (experience disruptions)

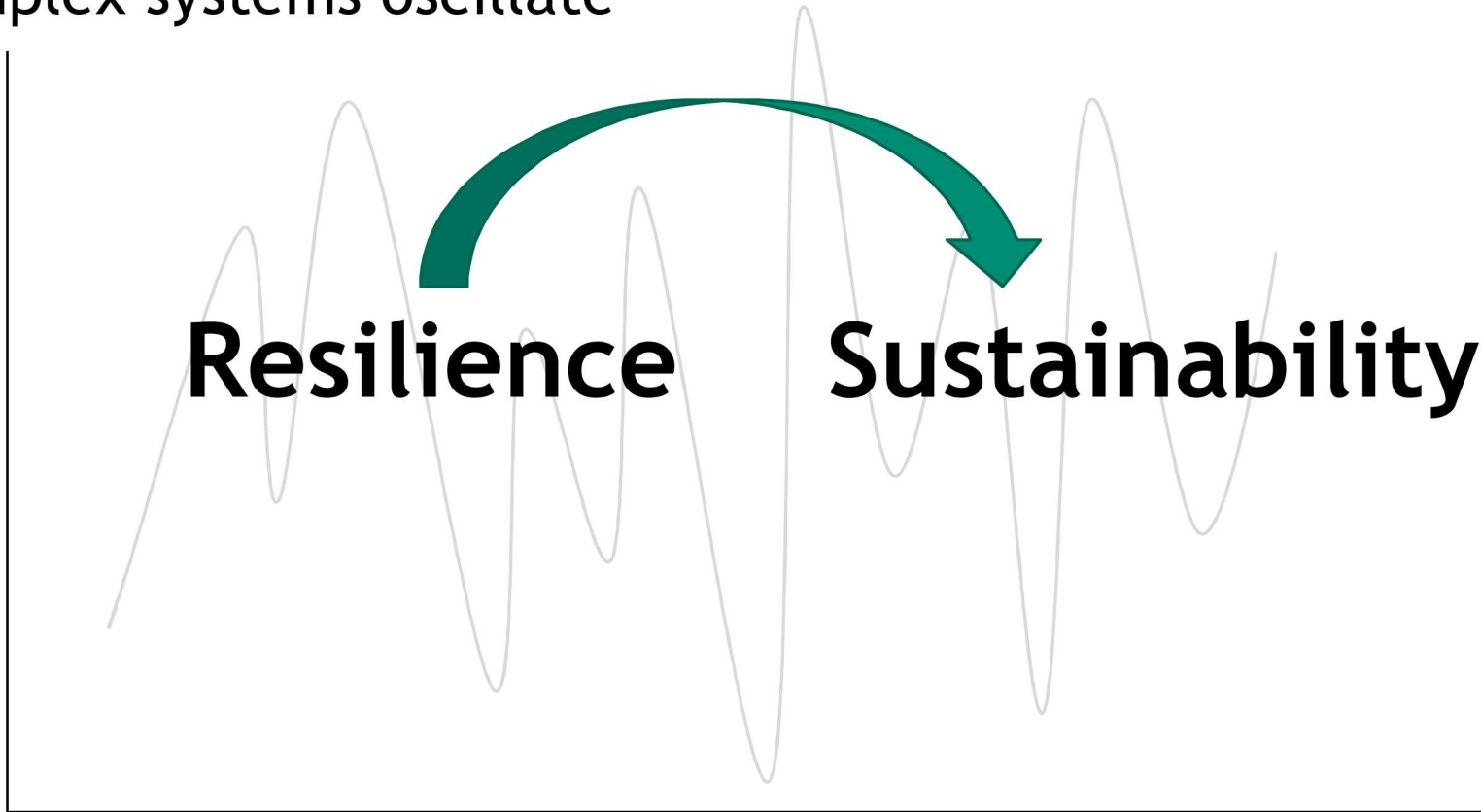


Humans want  
to dampen the  
oscillations

Resource systems, economic systems, social systems, the grid . . .

## 4 Resilience confers sustainability

Complex systems oscillate



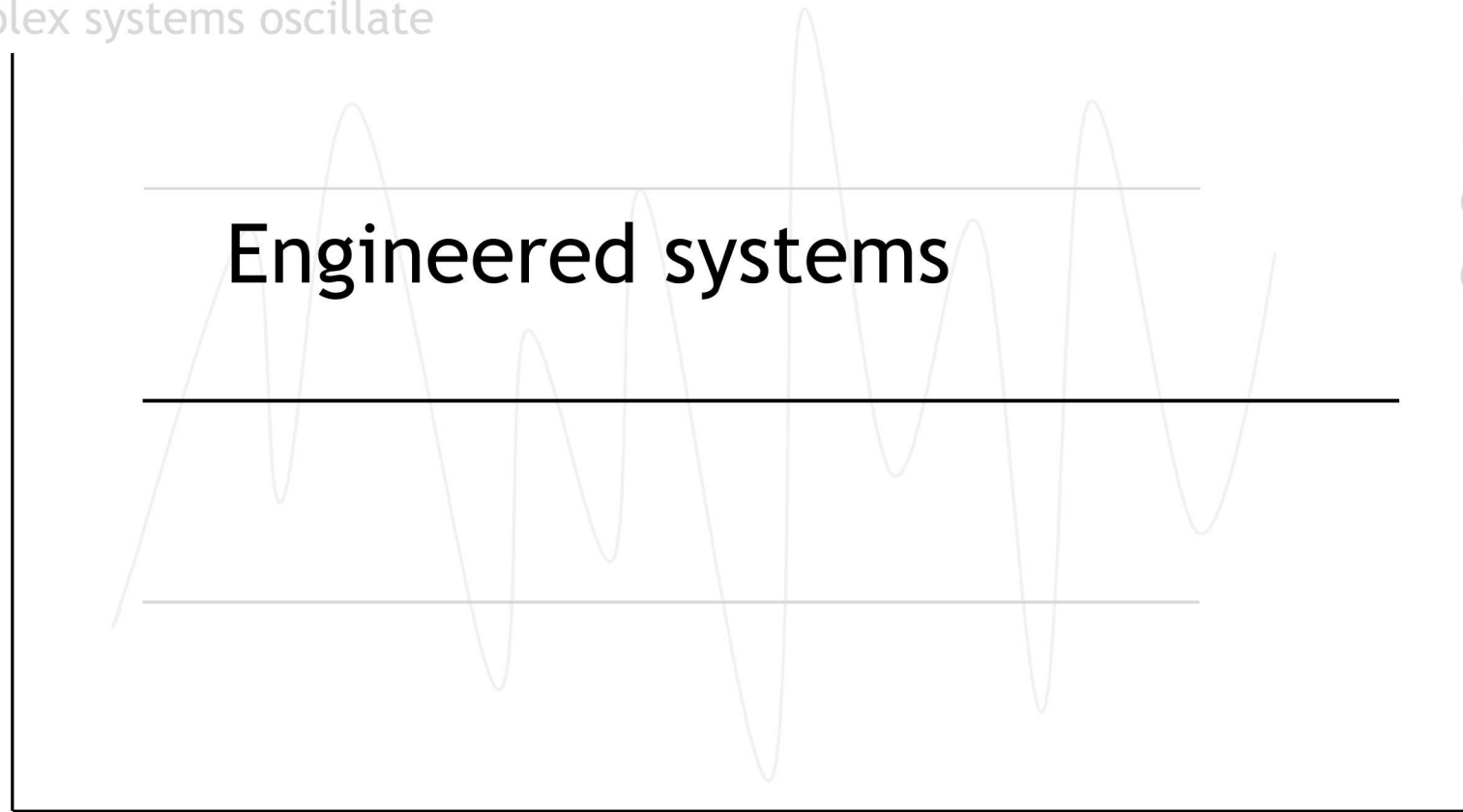
Resource systems, economic systems, social systems . . .



# Resilience confers sustainability



Complex systems oscillate



**Engineered systems**

Humans want to dampen the oscillations

Resource systems, economic systems, social systems . . .

# Resilience confers sustainability

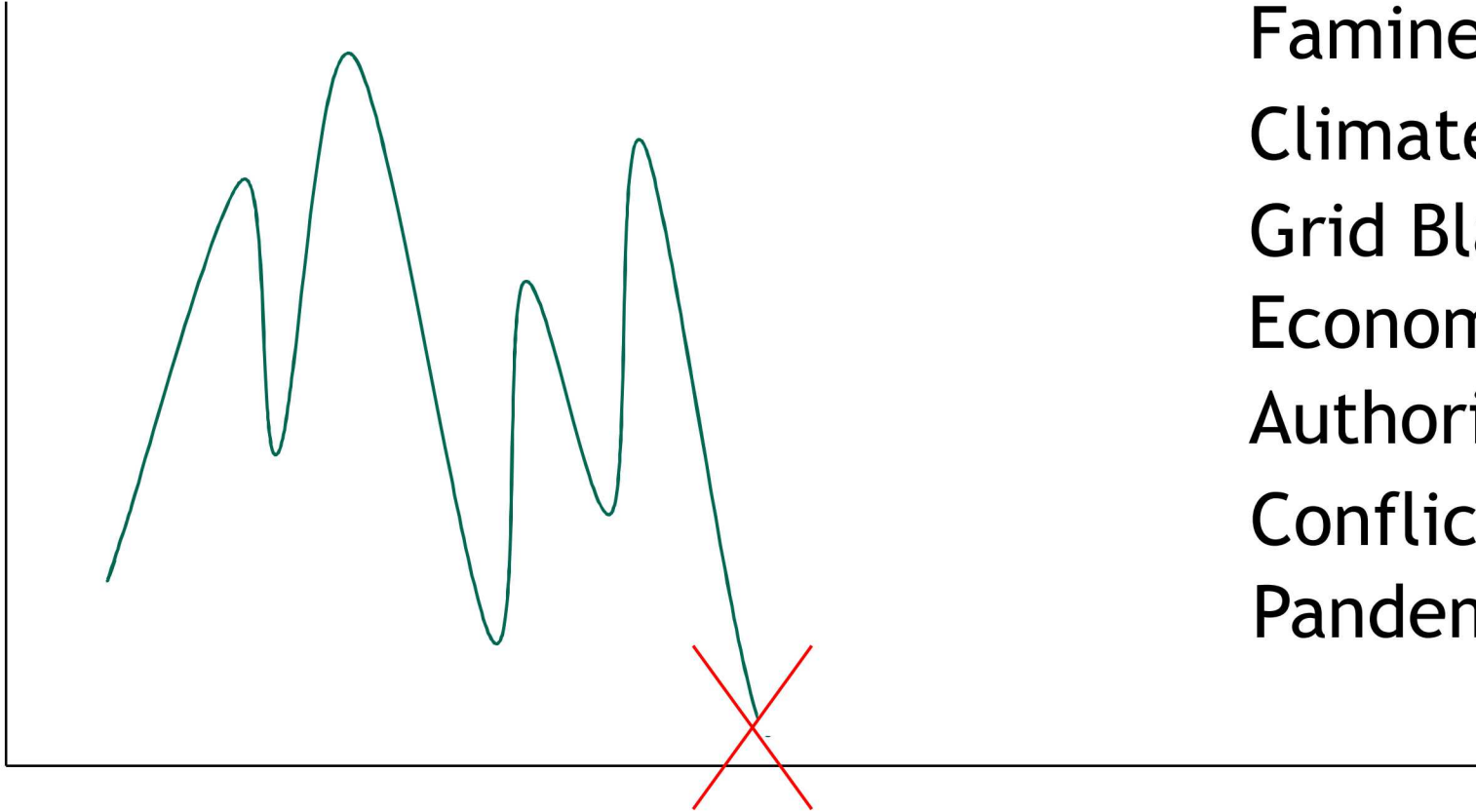
Complex systems oscillate

**This is *not* resilient or sustainable**

Humans want to dampen the oscillations

Resource systems, economic systems, social systems . . .

## Resilience confers sustainability



Species extinction  
Water scarcity  
Famine  
Climate crisis  
Grid Blackouts  
Economic collapse  
Authoritarianism  
Conflict  
Pandemics

Resource systems, economic systems, social systems . . .

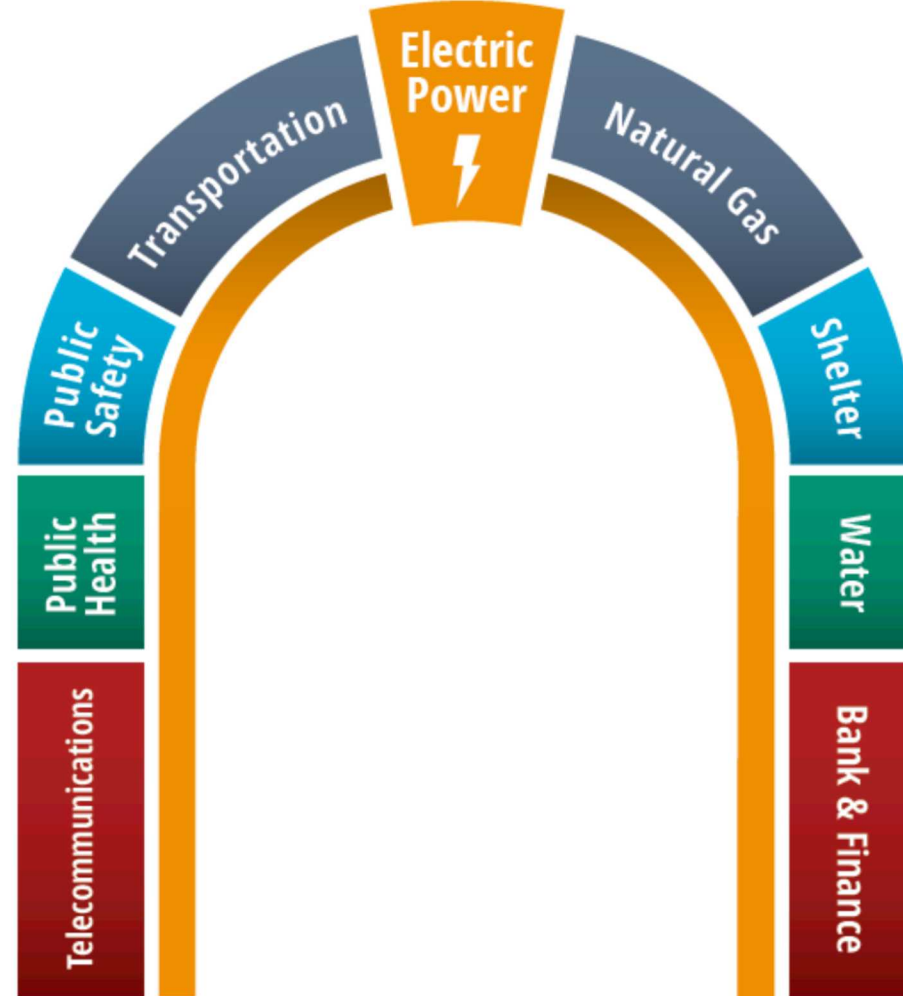


## So what?

- Anticipate oscillations, and rates of change, at all scales
- Formulate long and short term strategies, and keep refining them (“adaptive management”) --Dampen (‘manage’) peaks and troughs
- Evaluate costs
- Eschew constant (or exponential) increase
- Anticipate unintended consequences

Resource systems, economic systems, social systems . . .

# ENERGY RESILIENCE and COMMUNITY RESILIENCE

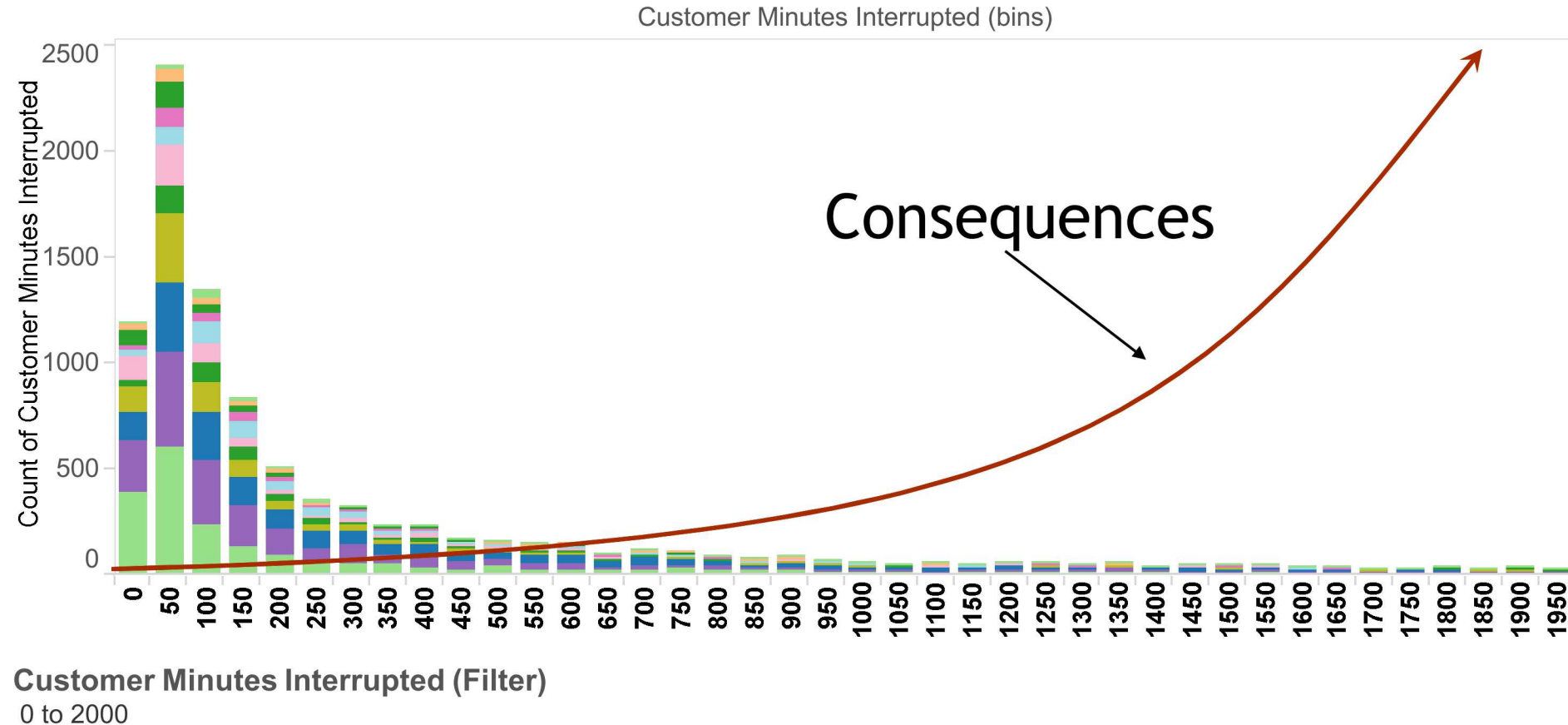


The grid is the keystone infrastructure – central to the web of interconnected systems that support life as we know it



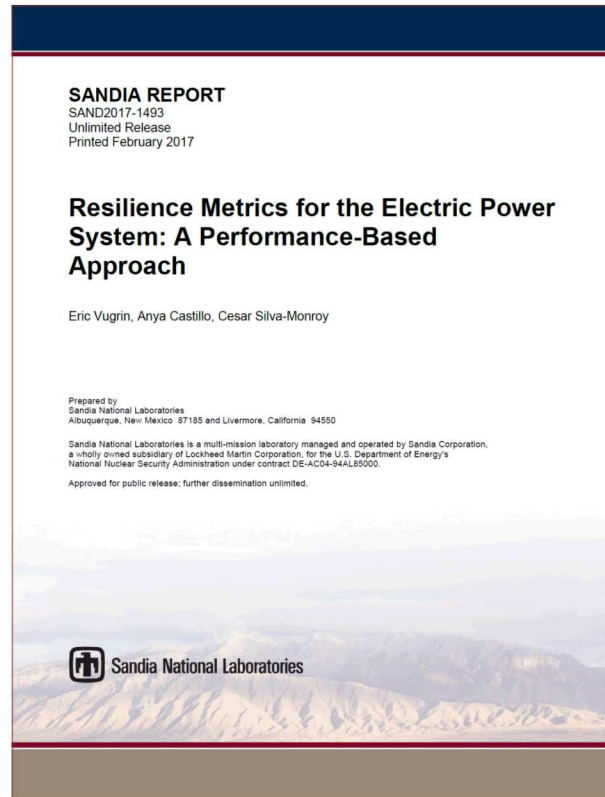
# RESILIENCE for GRID PLANNERS

## Histogram of Customer Minutes Interrupted, Selected Causes



Power system planners currently use reliability metrics and criteria to ensure a reliable grid. There is no standardized or accepted practice for resilience.

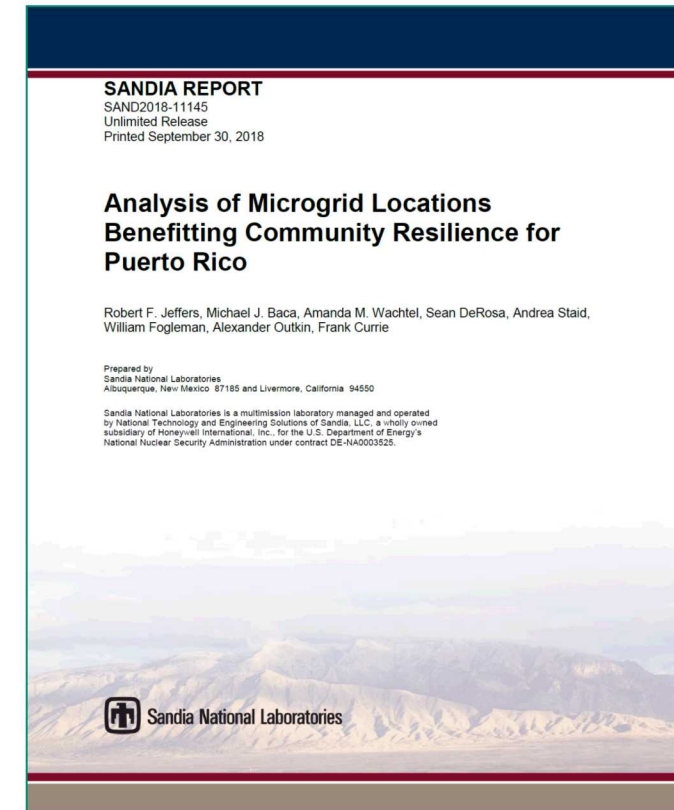
# RELEVANT WORK FROM SANDIA



Vugrin et al. 2017



Jeffers et al. 2018a



Jeffers et al. 2018b

# ATTRIBUTE-BASED VS PERFORMANCE BASED RESILIENCE

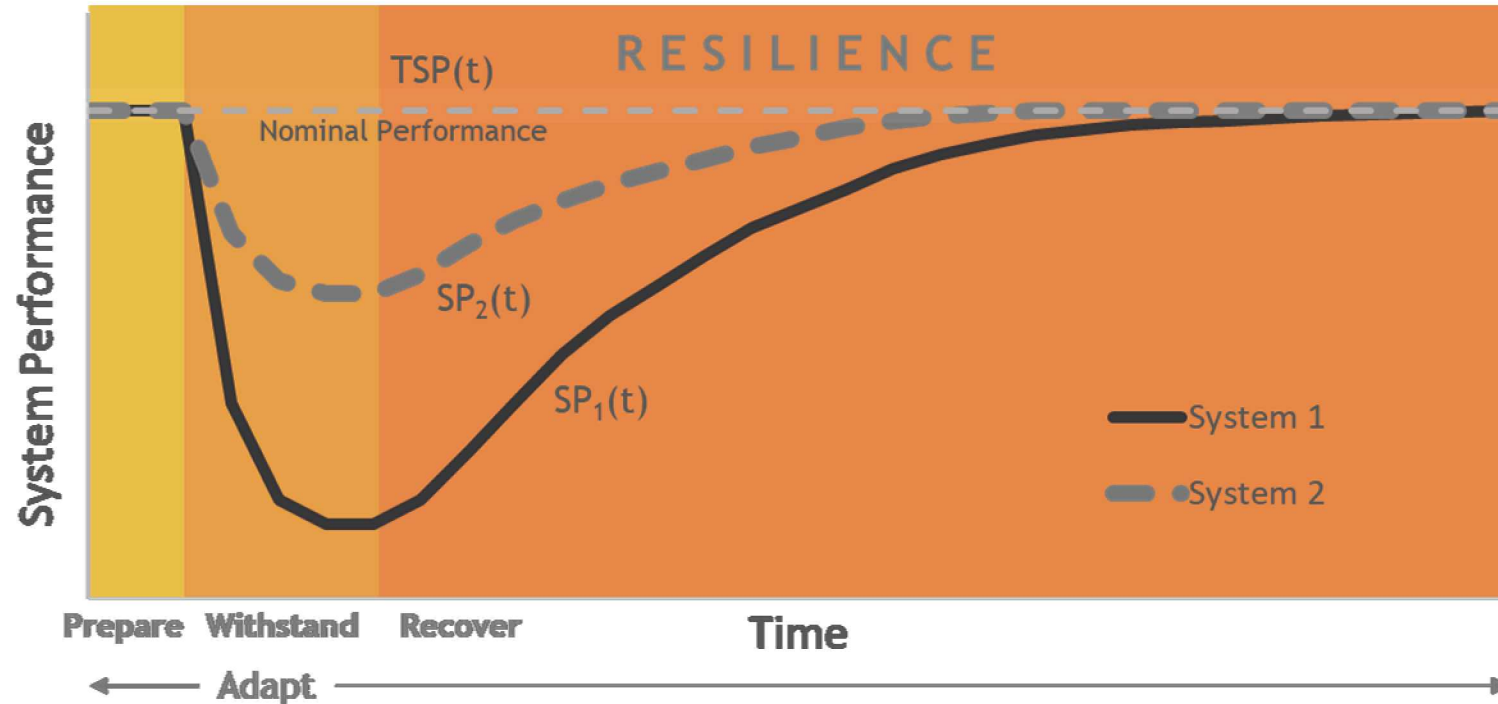
Attribute-based: What makes my system more resilient?

- More qualitative – describes robustness, resourcefulness, adaptability, recoverability
- Collect surveys, developing weighting values, develop numerical scores
  - Supply Chain Resilience Assessment and Management (SCRAM<sup>TM</sup>)
  - Argonne National Labs Resilience Measurement Index

Performance-based: How resilient is my system?

- More quantitative – data intensive interpretation of system outputs given various disruptions
  - Measuring Resilience of Energy Distribution Systems, H. Willis and K. Loa, RAND, 2016
  - Critical Infrastructure System Security and Resilience, B. Biringer et al., 2013
  - A Resilience Assessment Framework for Infrastructure and Economic Systems, E. Vugrin et al., Process Safety Progress 2011
  - Economic Resilience to Natural and Man-Made Disasters, A. Rose, Environmental Hazards 2007
  - A Framework to Quantitatively Assess and Enhance the Seismic Resilience of Communities, M. Bruneau et al., Earthquake Spectra 2003

# PERFORMANCE-BASED RESILIENCE METRICS



1. Resilience is contextual – defined in terms of a threat or hazard
  - A system resilient to hurricanes may not be resilient to earthquakes
2. Includes hazards with low probability but potential for high consequence
  - Naturally fits within a risk-based planning approach

What is your system? How do you define performance? What threats do you want to be resilient to?



# RESILIENCE ANALYSIS PROCESS



Resilience is contextual – a system resilient to flooding might not be resilient to cyber attack

## Quantifying Consequences

### Community Metrics

- Number of people without services
- Lives at risk
- Societal burden to acquire services

### Economic Metrics

- Net economic losses (GDP)
- Capital losses/costs to rebuild
- Business interruption costs

### Security Metrics

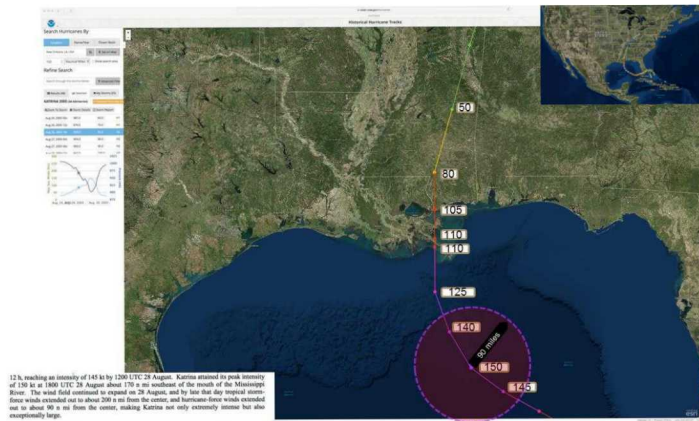
- Ability to serve critical missions, like police/fire & rescue, telecommunications, etc.



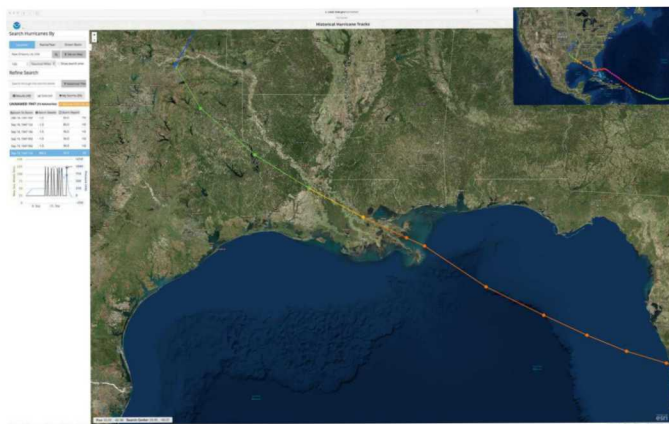


# THREAT CHARACTERIZATION

## Simulated hurricane tracks

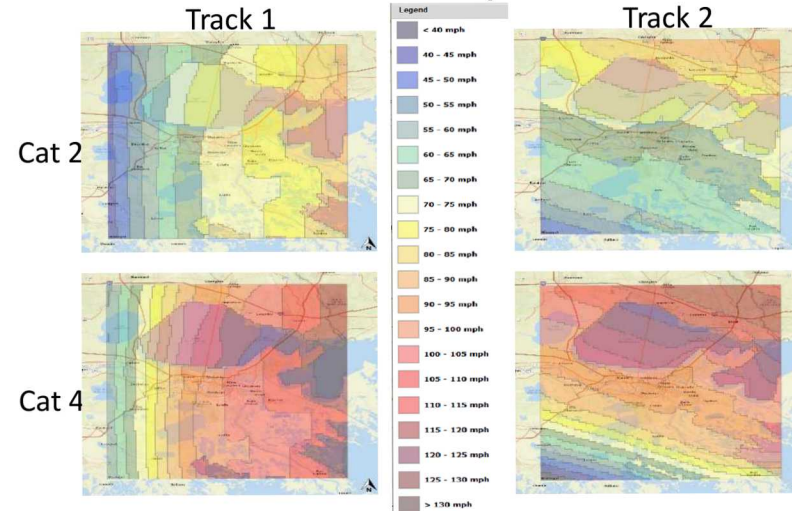


Track 1

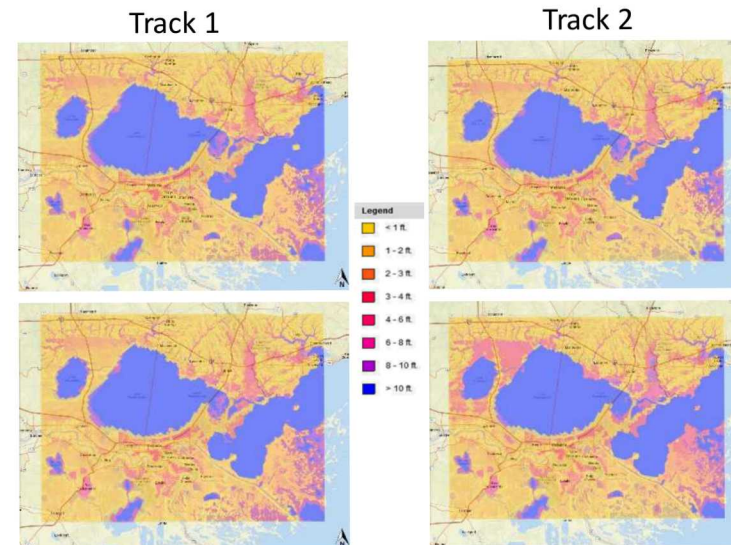


Track 2

## Max Windspeeds

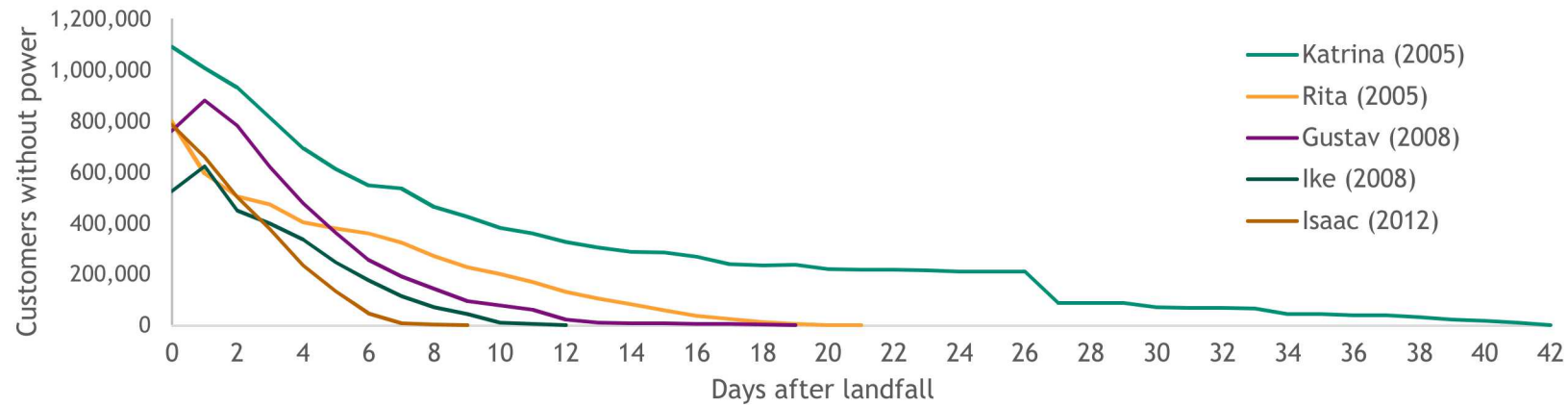


## Max Flood Depths

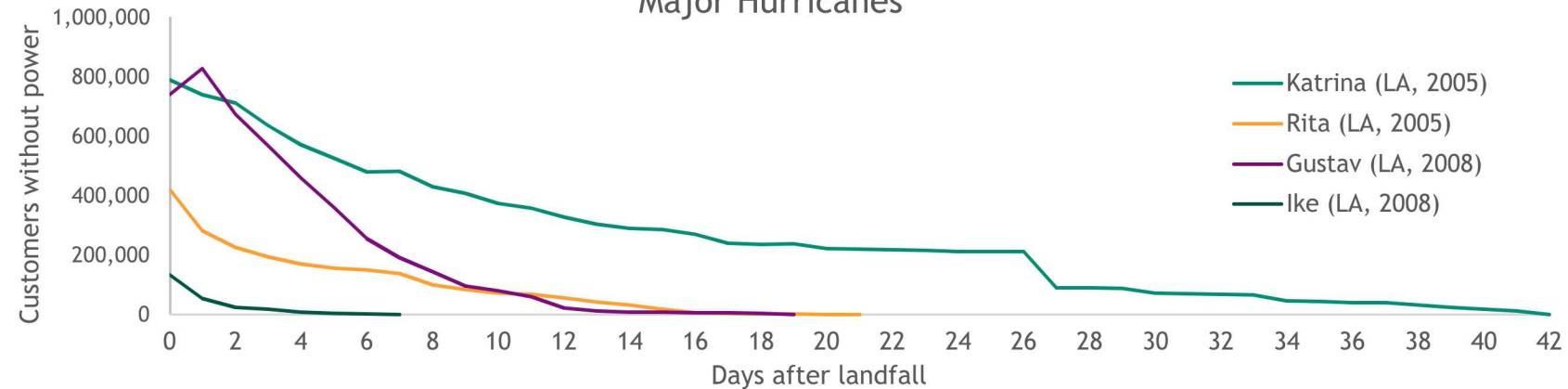


# BASELINE OUTAGE ESTIMATION

Entergy-Wide Restoration of Customer Outages vs. Time for Major Hurricanes

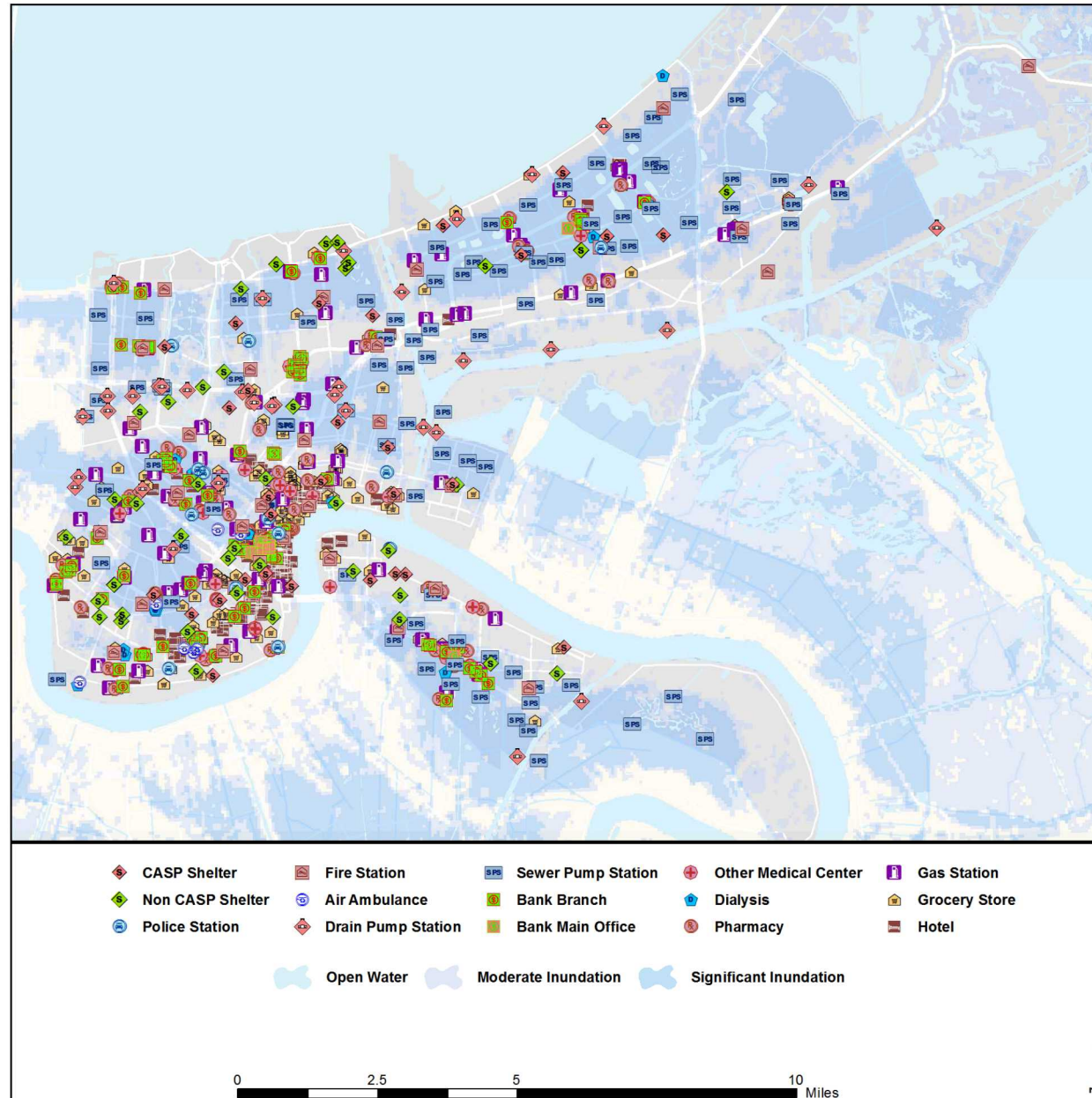


Entergy Louisiana and New Orleans Restoration of Customer Outages vs. Time for Major Hurricanes

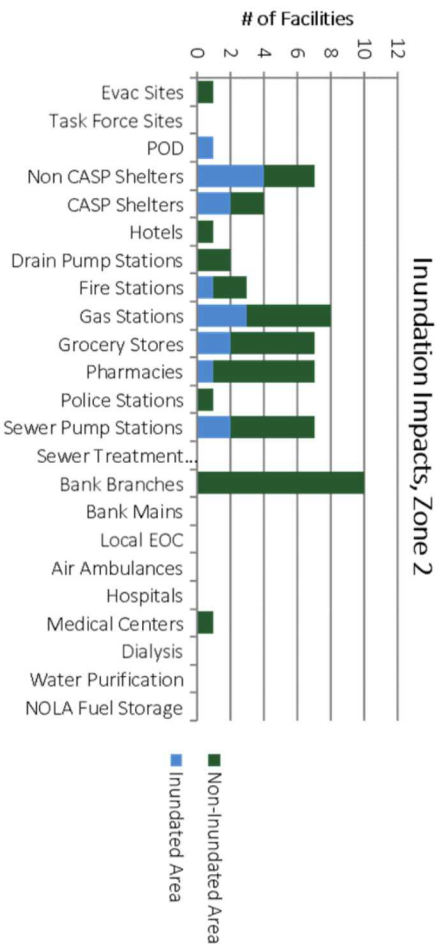
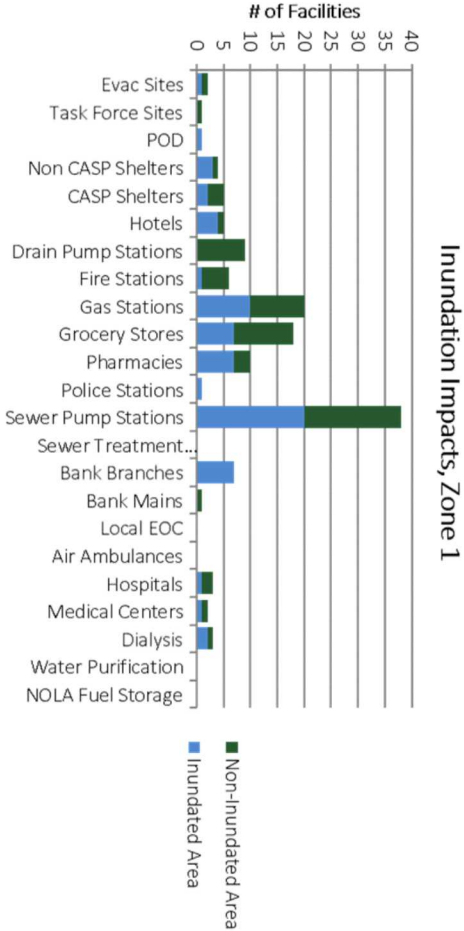
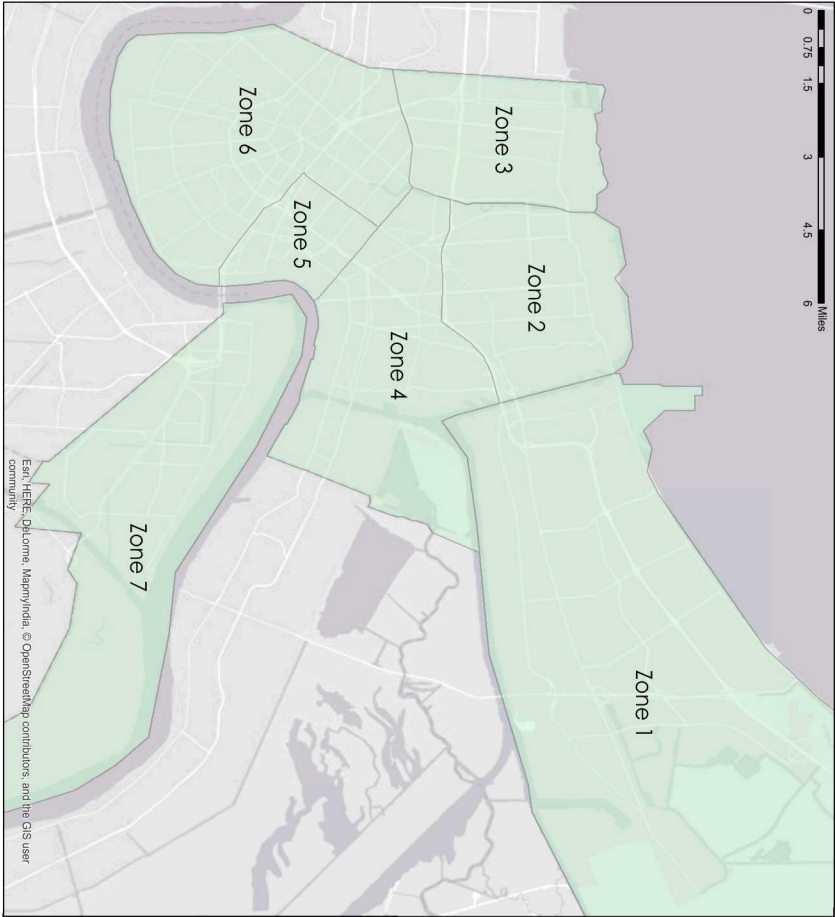




# CRITICAL ASSET LOCATIONS



# BASELINE CONSEQUENCE



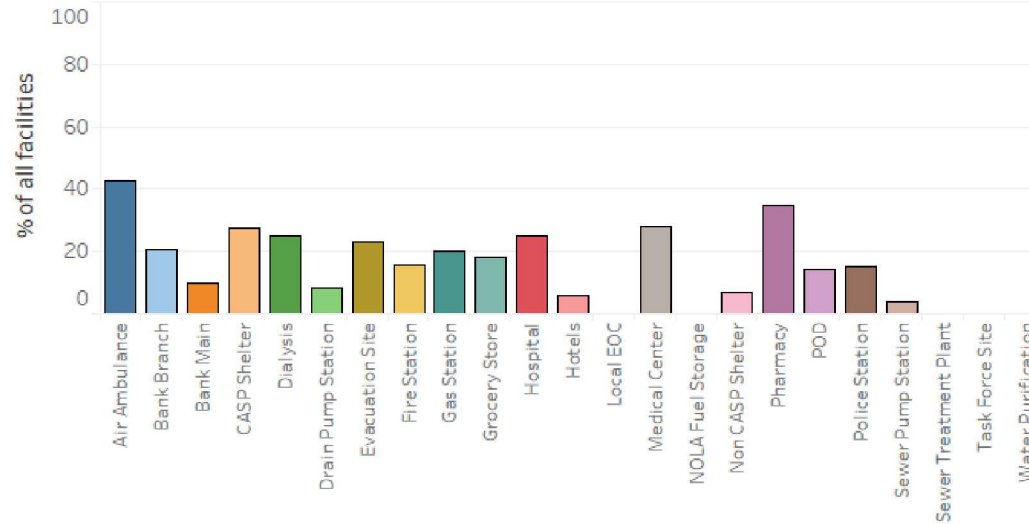


# SPECIFYING ALTERNATIVES

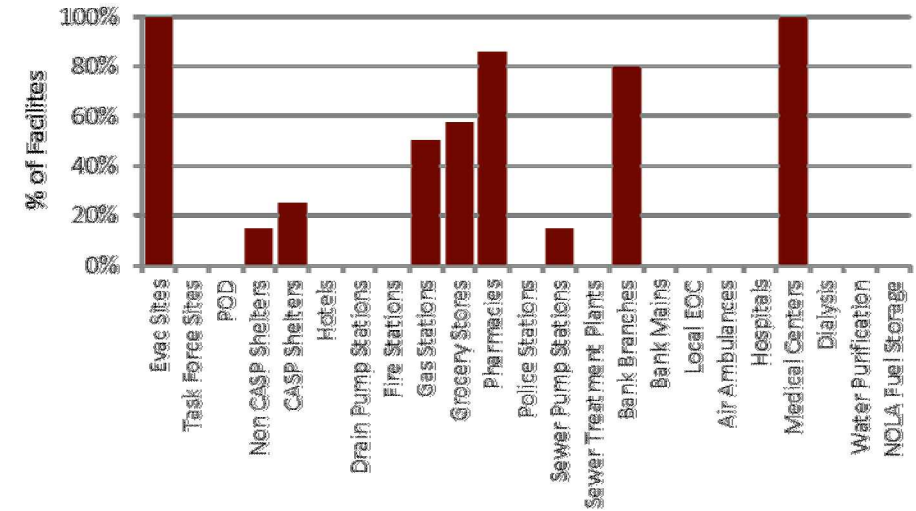


# EVALUATING ALTERNATIVES

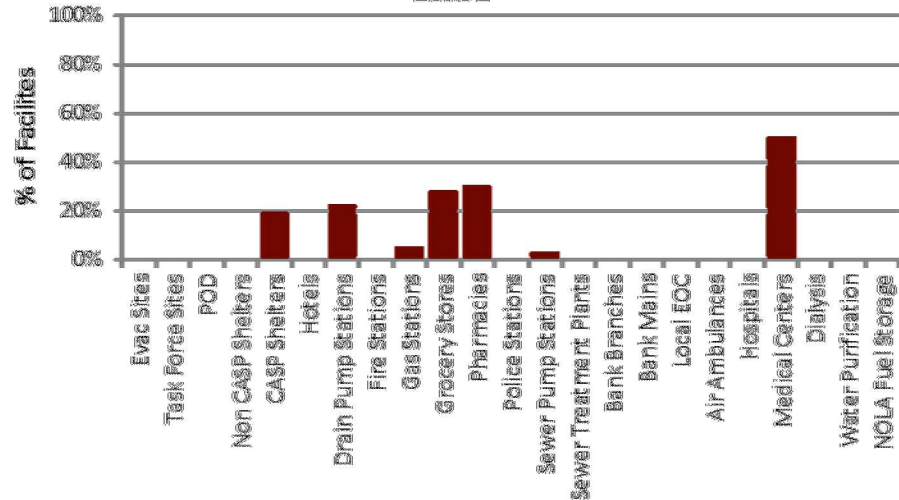
Percentage of Total Infrastructure Supported by Resilience Nodes



% of Facilities Picked Up By Microgrids, Zone 2

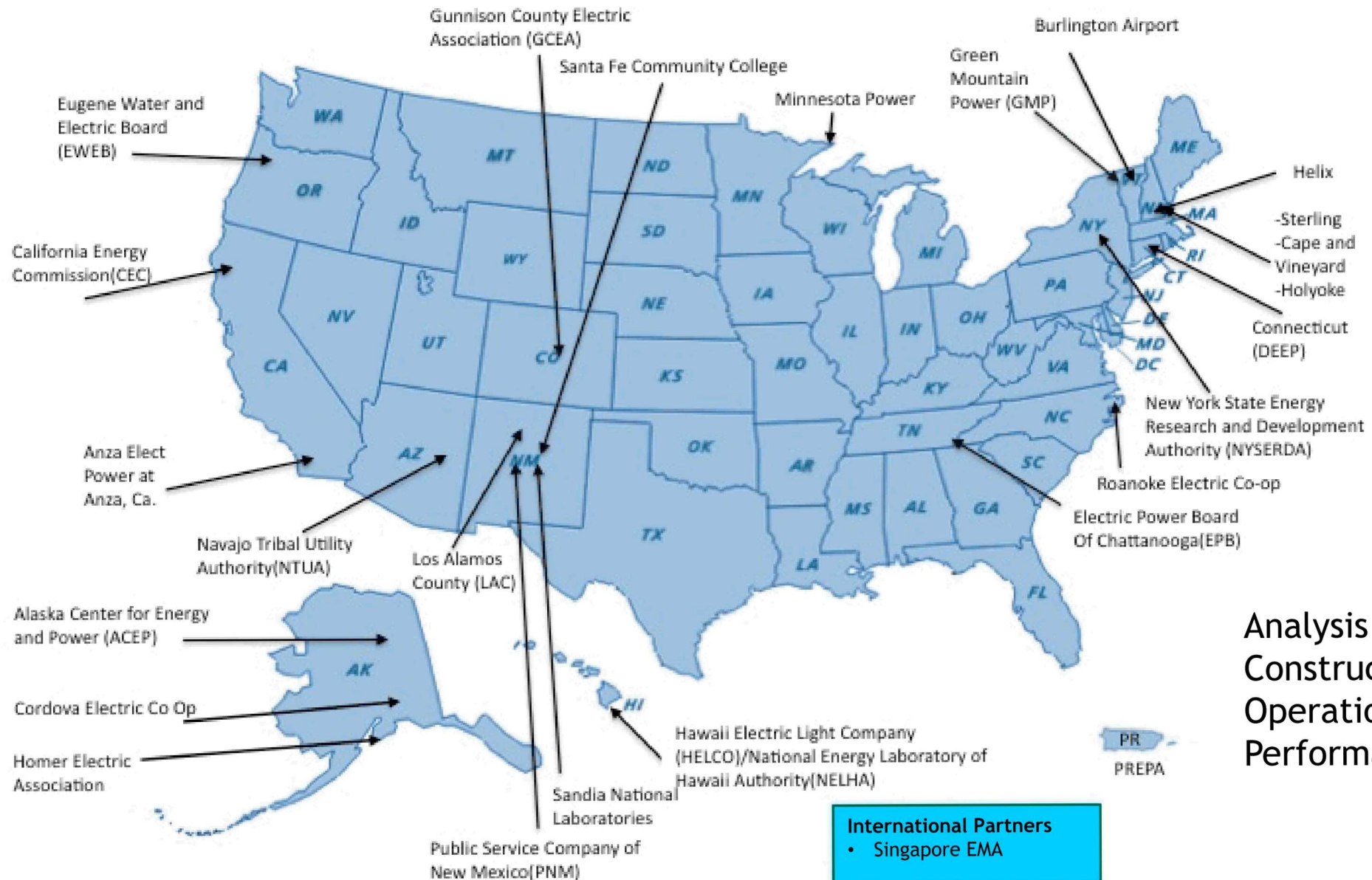


% of Facilities Picked Up By Microgrids  
Zone 1



And then choose  
different alternatives  
and run the models all  
over again . . .

# DOE/SNL Energy Storage Projects



Analysis  
Construction  
Operation  
Performance analysis

International Partners  
• Singapore EMA



## Projects with some Resiliency Function

Project / location	Size (MW / MWh)	Normal Operation	Resiliency Operation
Sterling Municipal Light Department / Mass	4 MW / 3.9 MWh	Peak Shaving for Forward Capacity Market and RNS	Back-up power for police station
Green Mountain Power / Vermont	4 MW / 3.4 MWh	Peak shaving for Forward Capacity Market, RNS, frequency regulation	Back-up power for Emergency Shelter
Eugene Water and Energy Board / Oregon	0.5 MW / 1 MWh	Daily Peak Shaving and Demand Charge reduction	Back-up power for emergency shelter; microgrid testbed
Cordova Electric Co-op / Alaska	1 MW / 1 MWh	Hydro capacity increase and Diesel deferral; eliminate spinning reserve	Back-up power for hospital
Albuquerque Public Schools	250kW/500 kWh	Demand Charge reduction	Back-up power for emergency shelter
Santa Fe Community College / NM	100 kW / 170kWh	Renewable Energy Shift, Fossil Fuel Reduction	Fossil Fuel Reduction for food protection in emergency
ANZA Electric Cooperative / CA	In Contract	Transmission Deferral	Back-up power for critical substation feeder
McKnight Lane, VT	6kWh / 4kW each	Net-zero energy PV+battery modular homes	Essential appliances, heating, cooling ventilation

## Resiliency = ES & Microgrids

Industrial, commercial, police & fire users install batteries to bridging the gap between grid outage and their own diesel or NG generators ramping up.

These are microgrids, requiring the ability to “island” from the grid. But . . .

- diesel has air quality issues
- diesel has to be stockpiled
- diesel can be expensive

“Batteries are the bacon . . .”

A grid-tied ESS without the ability to “island” has no resilience value.

ESS operation in microgrids: grid stability, diesel deferral, renewable firming, renewable smoothing, energy time shift, ramp rate control, UPS.



Sterling Municipal Light  
Department 2 MW, 3.9 MWh system



## ES for resilience complicates ES management

What does resilience mean to you and your community?  
How do you plan for scheduled vs. unscheduled outages

Three ways to manage your ESS with regards to resilience:

- Stack benefits and if you need it for resilience use whatever power you have left for emergency backup
- Plan for a crisis you know is coming
  - A hurricane is forecast, so you abandon other benefits, charge your battery and keep it charged
- A crisis you don't know is coming
  - An earthquake or cyber attack occurs.

**Is your battery charged?**

# Sterling Municipal Light Department (SMLD)

Designed for resilience to hurricanes and ice storms, which are predictable.

Battery is a 2MW, 3.9 MWh, includes PV

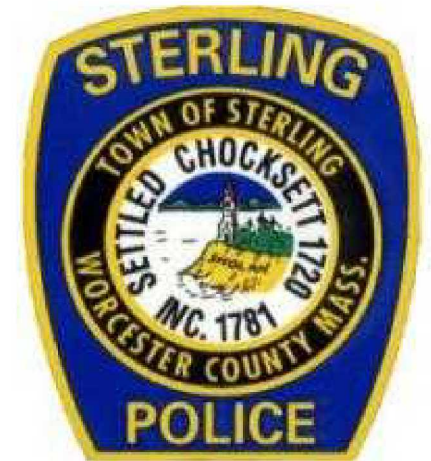
Load is  $\sim 10$  kW for police and fire communications 16 days)

$4000 \text{ kWh} / 10 \text{ kWh} = 400 \text{ hours} / 24 = 16.6 \text{ days}$

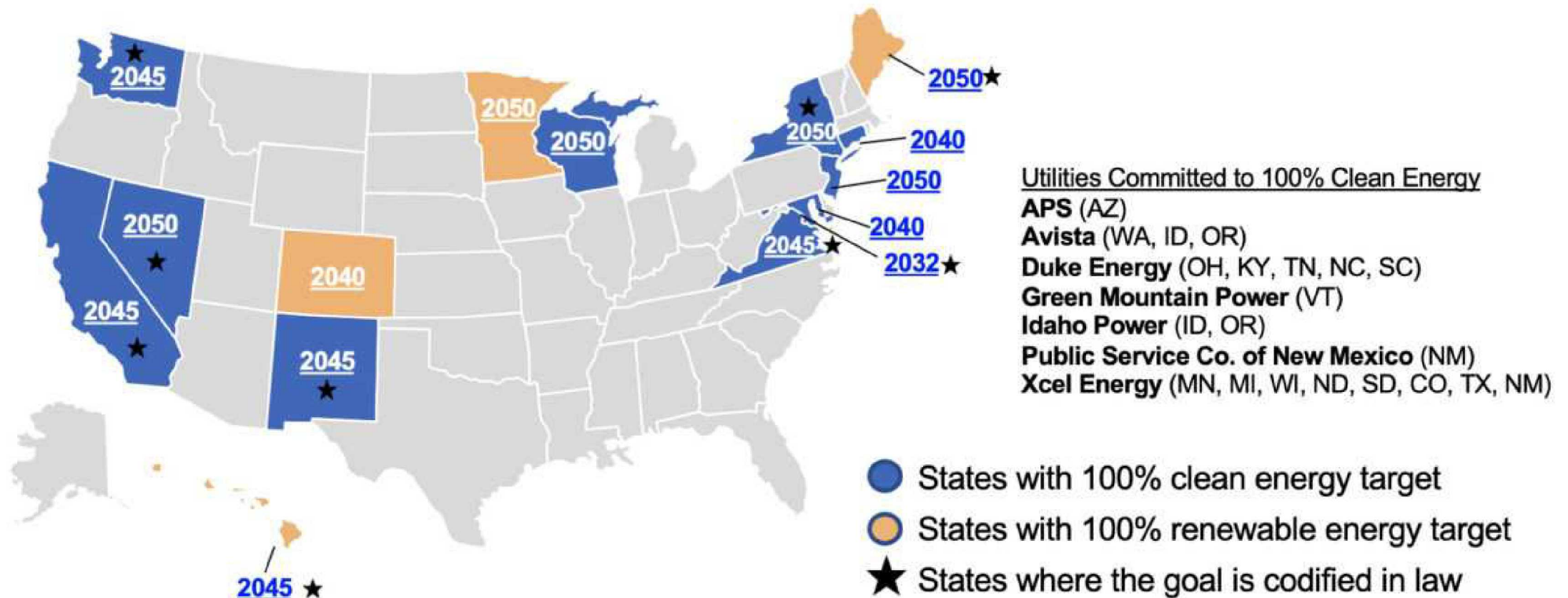
Otherwise, value streams include energy arbitrage, reduction in monthly network service and capacity payments, and frequency regulation

System cost  $\sim \$4\text{m}$ , yielding  $\sim \$1\text{M}$  annually in revenues = 4-6 year payoff, and battery will last  $\sim 12$  years

DOE and grant money helped defray the cost . . .



# States and utilities with 100% decarbonization or RE targets



Source: Advanced Energy Economy, March 2020

States Procurement Mandates further up the ante -  
 Virginia Clean Energy Act requires 3100 MW of ES by 2035



# Optimal PV, wind, and energy storage capacity required for meeting NM's 100% carbon free goal

	<u>Now</u>	<u>Needed<sup>4</sup></u>	<u>% Increase</u>
Energy Storage	3.75 MW <sup>1</sup> (0.00375 GW or 0.08%)	5 GW/25 GWh	133,000%
Solar PV	818 MW <sup>2</sup> (0.818 GW or 8%)	10 GW	1,122%
Wind	1,953 MW <sup>3</sup> (1.953 GW or 40%)	5 GW	156%
<sup>1</sup> Global Energy Storage Database 2019; <sup>2</sup> Solar Energy Industries Association 2019			
<sup>3</sup> American Wind Energy Assoc. 2019; <sup>4</sup> Copp et al., in press			

## Optimal Sizing of Distributed Energy Resources for 100% Renewable Planning

David A. Copp<sup>a,\*</sup>, Tu A. Nguyen<sup>a</sup>, Robb Thomson<sup>b</sup>, Raymond H. Byrne<sup>a</sup>, Babu R. Chalamala<sup>a</sup>

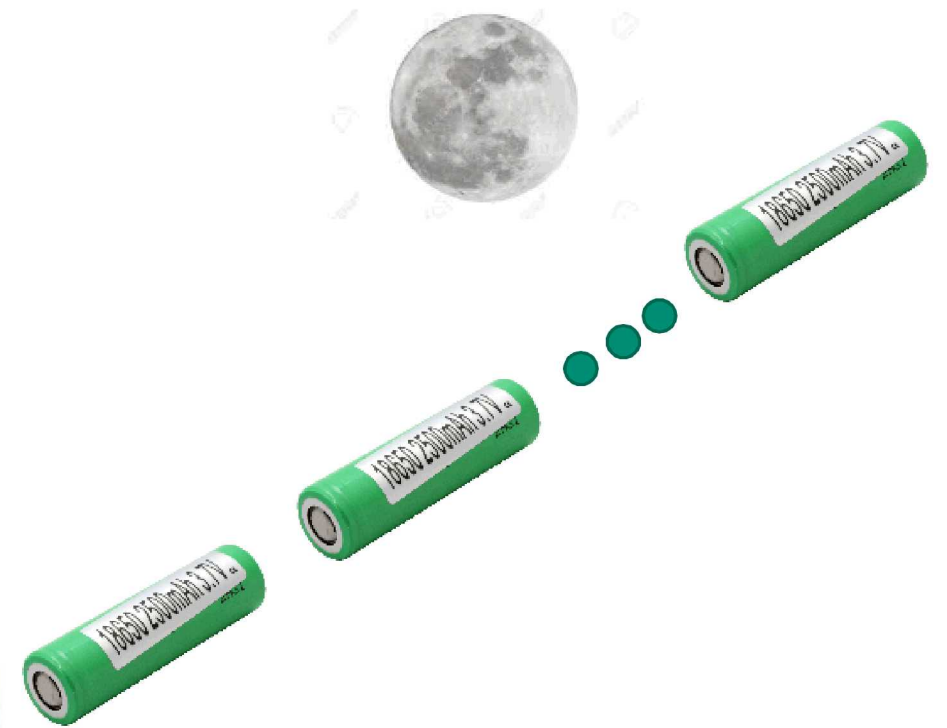
<sup>a</sup>Sandia National Laboratories, P.O. Box 5800, Albuquerque, NM 87185-1108, USA

<sup>b</sup>Retired Fellow, NIST, Gaithersburg, MD; Current address, 250 E Alameda Apt 523, Santa Fe, NM 87501, USA

# LOTS of storage required for 100% mandates



Racoon Mountain pumped hydro  
1,652 MW -- 22 hours



Lithium ion equivalent  
~20 billion 18650 cells  
~3x distance to the moon



# Selected materials required for RE & ES, and increasing demand

Lithium  
 Cobalt  
 Graphite  
 Indium  
 Vanadium  
 Nickel  
 Silver  
 Neodymium (and  
 other REEs)  
 Molybdenum  
 Aluminum  
 Copper  
 Manganese  
 Cadmium

## Projected increases in demand between 2015 and 2060:

Light duty passenger EVs	80,316%
Energy storage capacity (GWh)	2.48M%
Installed PV	3083%

International Renewable Energy Agency (IRENA), "Global energy transformation: A roadmap to 2050" (IRENA, Abu Dhabi, 2018).

EV Batteries materials	87,000%
Wind materials	1,000%
Photovoltaics materials	3,000%

A. Månberger, B. Stenqvist, *Energy Policy* 119, 226 (2018).

# Supply chain issues are one challenge

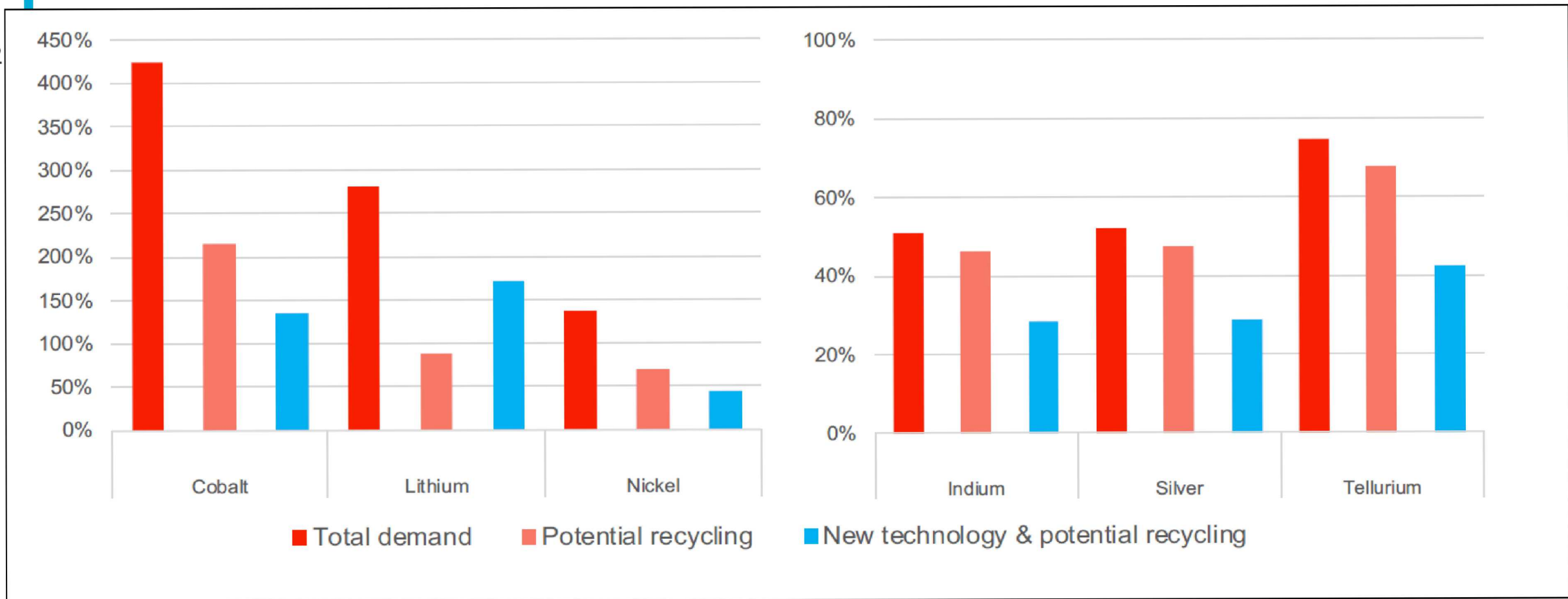
## Rare Earth Elements

- 17 metals not really rare but widely distributed in small reserves
- Toxic mining
- Many uses - wind turbine generators, PV, batteries, cell phones, fuel rods, missile guidance
- Poor substitutability
- China is leading source with 80-90%
- Poor recycling (<1%)

Mt. Pass Mine - raw materials go to China.

### Rare Earth Elements

Scandium, Yttrium, Lanthanum,  
Cerium, Praseodymium, Neodymium,  
Promethium, Samarium, Europium,  
Gadolinium, Terbium, Dysprosium,  
Holmium, Erbium, Thulium,  
Ytterbium, Lutetium



Cumulative demand from RE and ES by 2050 relative to known, economically extractable reserves for selected battery metals (left) and solar PV metals (right), based on current projections.



# Other Supply Chain Bottlenecks

- Toxic mining
- Toxic post consumer waste
- Insufficient LCA
- Child labor
- Energy inequity/injustice
- Inadequate recycling
- Inadequate substitutes
- Inadequate cradle-to-cradle design and production



Bloomberg



# How can transmission play in the solution?

Some argue that more transmission can solve the problem – that sufficient clean energy can be produced in the West and then sent East, if we had the transmission.

High voltage DC transmission is a promising technology

But transmission faces it's own challenges

- Citing, jurisdictions, environmental reviews
- Costs
- Materials and supply chains

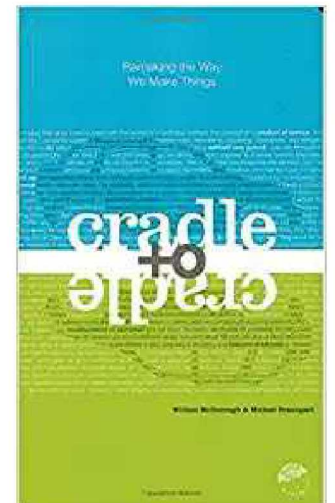
The Linear Economy -- Extract resources (metals, wood, fiber, water, nutrients, energy), use once, throw it away . . .

- Works ok with low human population, low consumption, and resource abundance

The Circular Economy -- Design and manufacture products so that they can be disassembled at end-of-life and used again, and again.

- Recycling is a subcategory. . .

2002, William  
McDonough and  
Michael Braungart





# The Circular Economy . . .

- Reduces future extraction, conserving energy and materials and reducing pollution
- Reduces waste stream, relieving pressure on landfills and relieving pollution
- Reduces future supply chain bottlenecks and increasing costs due to scarcity
- Enhances resilience, sustainability, reliability
- In a world of increasing demand and decreasing supply for use in critical infrastructure, it is a national security issue

## But, the Circular Economy requires . . .

- Greater ingenuity and expense in design and manufacturing
- Better life cycle analysis (LCA) and techno-economic analysis, and “systems” solutions
- R&D for substitutes
- Greater investment into end-of-life tracking, collection, transport, disassembly, and reassembly
- An economic or resilience incentive
- Legislation & policy, rebates, tax credits, incentives, standards & codes, public/private R&D and partnerships
- A paradigm change in the way humans deal with materials and production



# Possible solution space

Lithium ion may not be the solution; batteries may always provide short term storage (i.e., not seasonal); other ES technologies can provide longer term storage (pumped hydro, compressed air, hydrogen) but they all have limitations. Transmission has its limitations.

It's okay to have objectives and no idea how to reach them, but this would be a good time to be working on strategy . . .

“All of the above” might be the ticket.

- Non Wires Alternatives
- High Voltage DC Transmission
- Cleaner batteries for short duration ES
- New ES technologies
- More wind and PV,
- better “end of life” solutions
- reduced consumption and greater efficiency.

# Unintended consequences

If you were in a shipwreck and a piano top came floating by, you might climb up on top of it and use it as a life preserver. But if you were in the business of designing life preservers, you probably would not make one in the shape of a piano top.

*Buckminster Fuller, Operating Manual for Spaceship Earth, 1969*

Ammonia for  
refrigeration

CFCs for  
refrigeration

Collateralized Debt  
Obligations

Cars, Modern Medicine,  
Industrial Fertilizer . . .

DDT

Corn for  
Ethanol

Fossil fuels

Forest fire  
control

# Acknowledgements

This work was supported by management and staff in the  
Sandia National Labs Energy Storage Systems Program,  
and by  
Dr. Imre Gyuk, Manager of the DOE Energy Storage Program.

Howard Passell - [hdpasse@sandia.gov](mailto:hdpasse@sandia.gov) - 505 284-6469







## Breakout Topic 1: Defining and Measuring Resilience

- How are existing definitions of resilience operationalized?
- Is resilience threat-agnostic or threat-informed? Are threats acute or chronic?
- Are metrics attribute or performance-based? Do metrics measure performance and consequence?

## Breakout Topic 2: Valuing Resilience

- How is resilience prioritized relative to other goals/mandates (e.g., reliability, sustainability)?
- How are different resilience metrics/consequences prioritized?
- What are the methodological/implementation challenges associated with valuing resilience?

## Breakout Topic 3: Regulatory Approaches for Resilience

- How are commissions currently incorporating resilience into regulatory processes? Given existing authorities and resources, what are some (potentially unrealized) options?
- How does the regulatory process in which resilience is embedded affect how it is measured (e.g., cost-benefit analysis requirements)?
- Which aspects of resilience involve entities outside the commission? Who are the key stakeholders and what are the mechanisms (existing or needed) of coordination?

## Breakout Topic 4: Resilience Mitigations and Investments

- What potential resilience mitigations exist (e.g., physical, policy, procedure)?
- How should potential investments be evaluated? What would we need to feel confident that they could be applied?
- Are there no-regrets, high bang-for-buck investments?





# Demonstration Partner Template



# Step 1: Resilience Drivers Determination

## Step 1 Description

### 1.1. System

- System scope:
- Planning process (and role of resilience):

### 1.2 Threats

- Threats to resilience:

### 1.3 Goals

- Resilience goals:
- Other complementary or competing goals:

### 1.4 Metrics

- Consequence categories:
- Consequence-focused performance metrics:

## Stakeholders Engaged

## Tools/Resources Used

## Challenges and Opportunities

# Step 2: Baseline Resilience Analysis

## Step 2 Description

### 2.1 Baseline Impact Analysis

- Threats/disruptions:
- Component impacts and aggregation to infrastructure system impacts:
- Multi-infrastructure impacts:

### 2.2 Baseline Resilience Metrics

- Baseline consequence-focused performance metrics (*without* mitigations under consideration):

## Stakeholders Engaged

## Tools/Resources Used

## Challenges and Opportunities

# Step 3: Resilience Alternatives Specification

## Step 3 Description

### 3.1 Technology, Policy, and Market Screening

- Alternative technologies:
- Constraints:

### 3.2 Resilience Mitigations Identification

- Technology investment portfolios:

## Stakeholders Engaged

## Tools/Resources Used

## Challenges and Opportunities



# Step 4: Resilience Alternatives Evaluation

## Step 4 Description

### 4.1 Resilience Metrics Improvement Analysis

- Consequence-focused performance metrics (*with* mitigations):

### 4.2 Multi-Stakeholder Investment Optimization

- Investment optimization:

## Stakeholders Engaged

## Tools/Resources Used

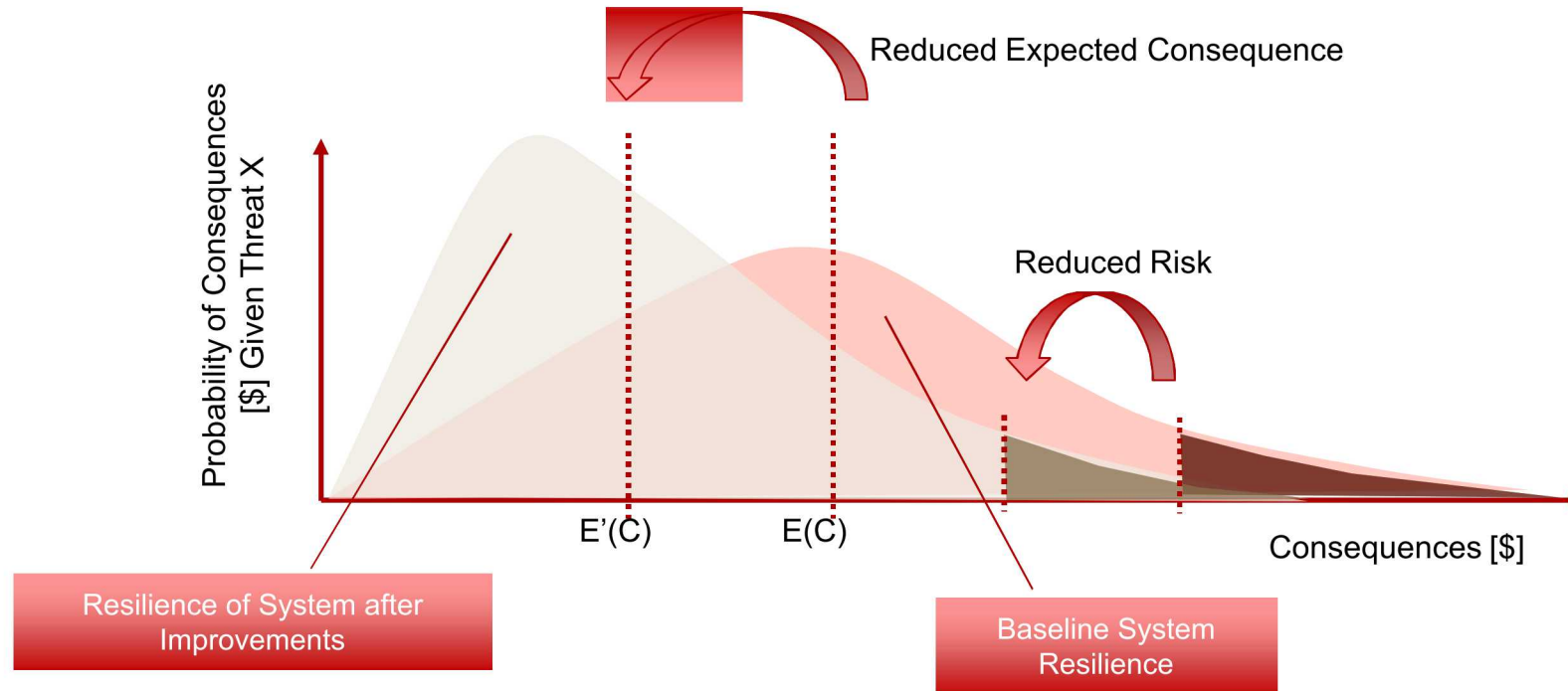
## Challenges and Opportunities

# QUANTIFYING THE CONSEQUENCES

Measure Classification	Common Examples
Community Measures	<ul style="list-style-type: none"><li>Number of People Without Necessary Services</li><li>Lives at Risk</li><li>Societal Burden to Acquire Services</li></ul>
Economic Measures	<ul style="list-style-type: none"><li>Gross Product / Net Economic Losses</li><li>Change in Capital Wealth</li><li>Business Interruption Costs</li></ul>
National Security Measures	<ul style="list-style-type: none"><li>Ability to serve critical missions...</li></ul>

Planners can be using metrics of consequence to their communities to define and plan for resilience

# COMPARING METRICS FOR PLANNING

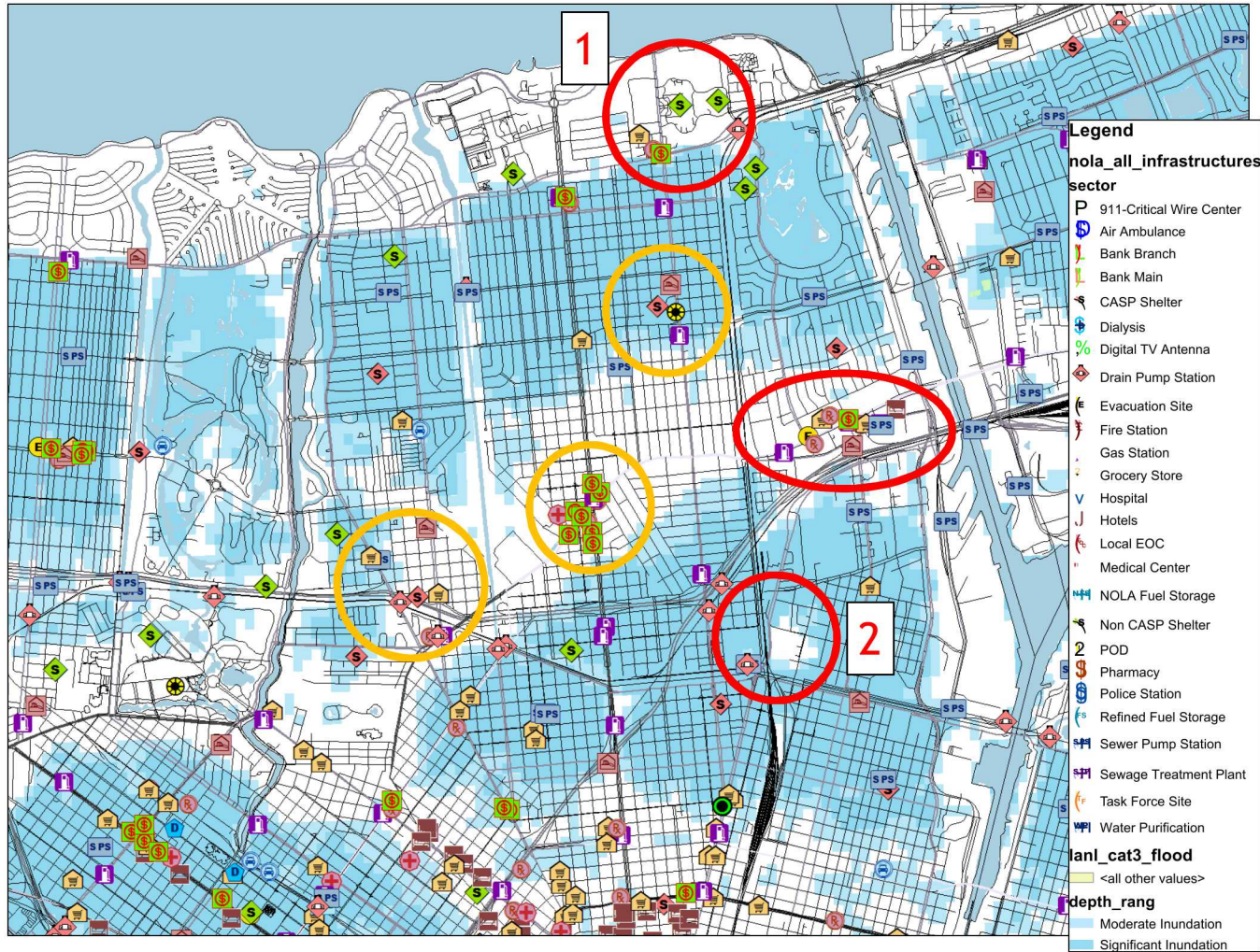


Using a probabilistic risk analysis approach:

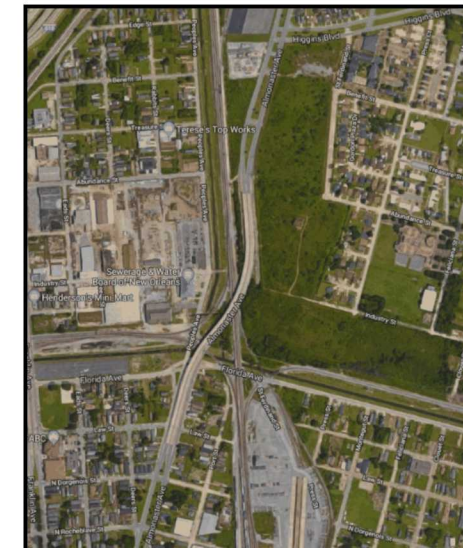
- Model or measure the performance of the power system subject to threats
  - Cover a range of events from low-probability/high-impact to high-probability/low-impact
- Generate histogram of outage duration vs. frequency at all nodes
- Convert histogram of outage duration to consequence-focused metric
  - Often uses another model
- Propose investments and perform these steps again
- Optional: weigh resilience metrics against other goals such as efficiency and sustainability



# SECOND SPIRAL



1. Lakefront Arena

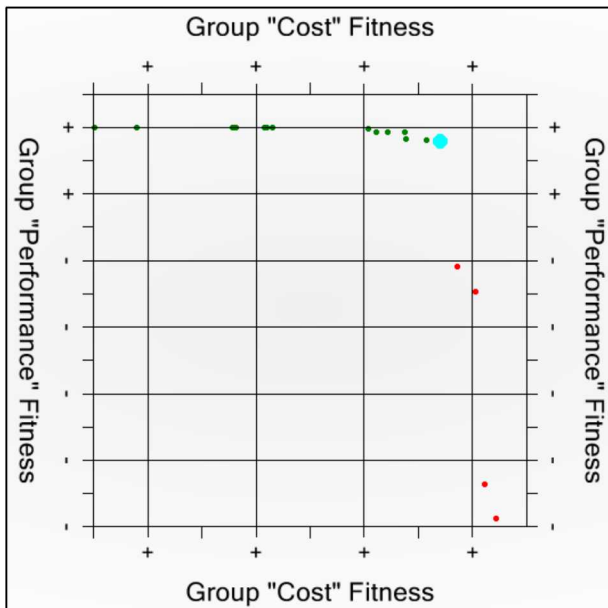
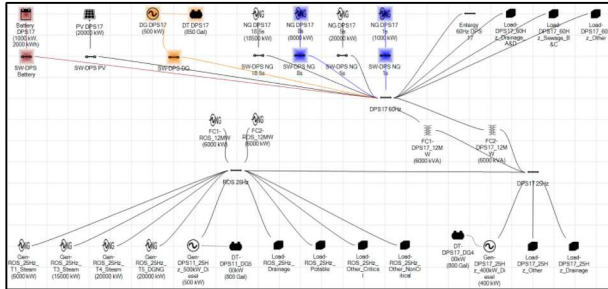


2. DPS17/Almonaster



# CO-OPTIMIZED DESIGN for BLUE-SKY and RESILIENCE VALUE

## Resilience Optimization



## Integration

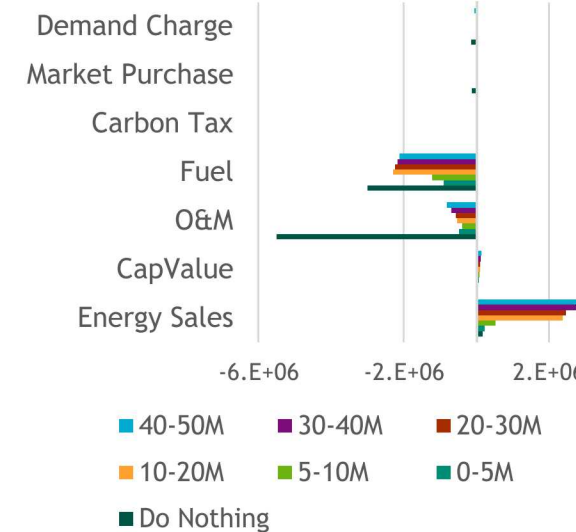
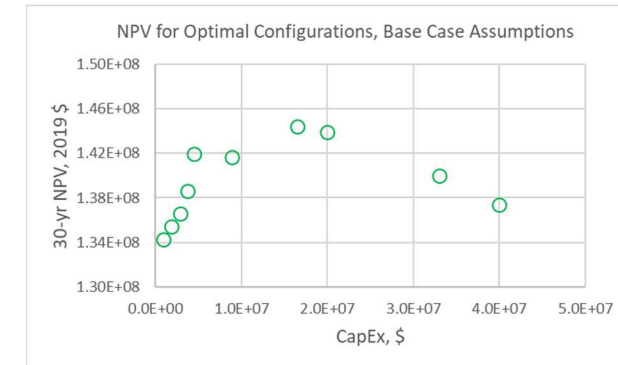
Run blue sky model, include a value of:

- Sustainability: \$0.01 / kg avoided CO2 (discuss)
- Resilience: \$50/kW capacity value (discuss)

City most interested in:

- Payback period
  - (6-10 years)
- Net present value
  - (\$150-270M over 30 yrs)
  - ~\$100M CapEx
- CO2 avoided
  - (6.2 M tonnes)
- Improved resilience
  - From ~74% to ~99% energy availability to critical loads

## Blue Sky Optimization



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