

# Security Risk Assessment

ENG300-Session 5B

Betty Biringer

Manager, Security Risk Assessment Department

Sandia National Laboratories

(505) 844-3985

[bebirin@sandia.gov](mailto:bebirin@sandia.gov)



# Session Objectives

- Review decisions required for a security risk assessment
- Define the three parameters used for security risk assessment
- Provide an overview of an assessment method for estimating relative security risk

# How Much Security Is Enough?





# Security Risk Equation

*Security Risk* →  $R = P_A * \underbrace{[1 - P_E]}_{\text{Security System Effectiveness}} * C$  ← *Consequences*

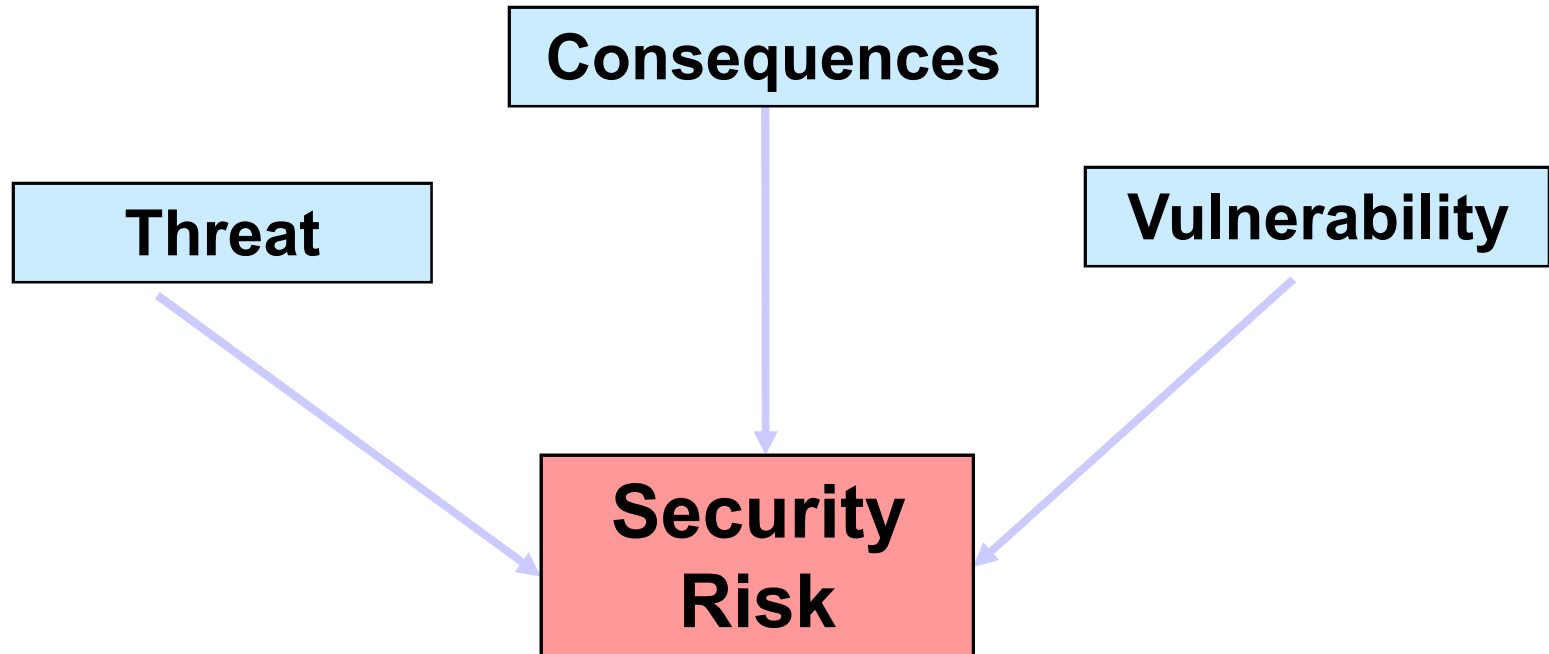
*Likelihood of Attack* →  $P_A$

*Likelihood of Adversary Success* →  $[1 - P_E]$

*Security System Effectiveness* →  $[1 - P_E]$

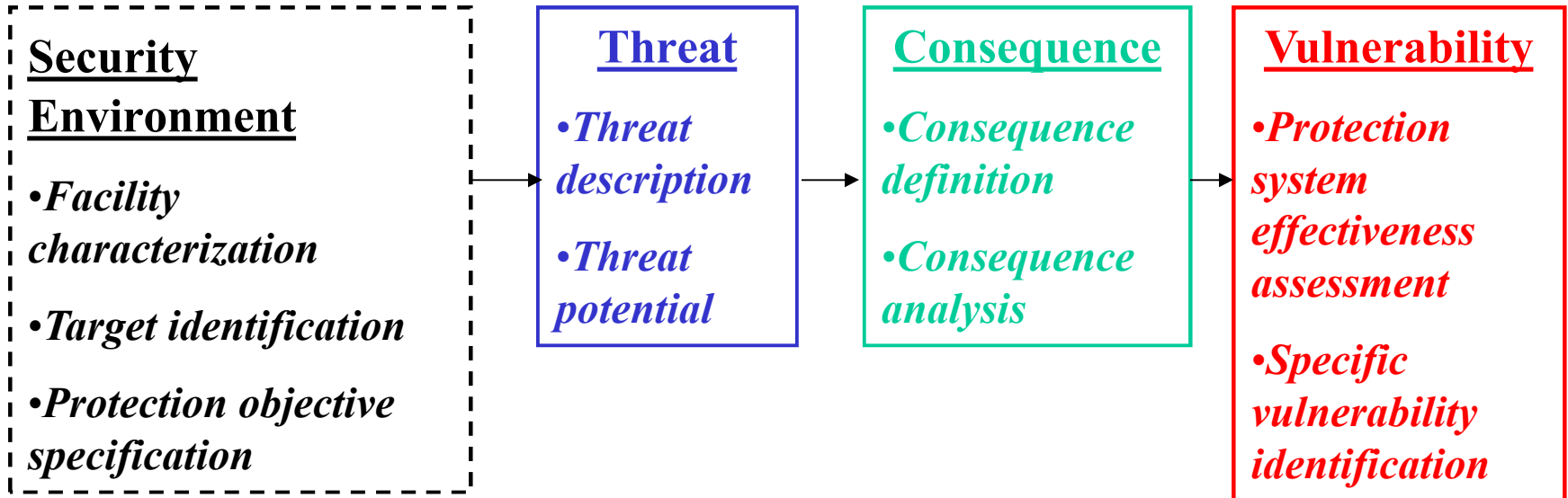


Security Risk is a Function of:





# Security Risk Assessment

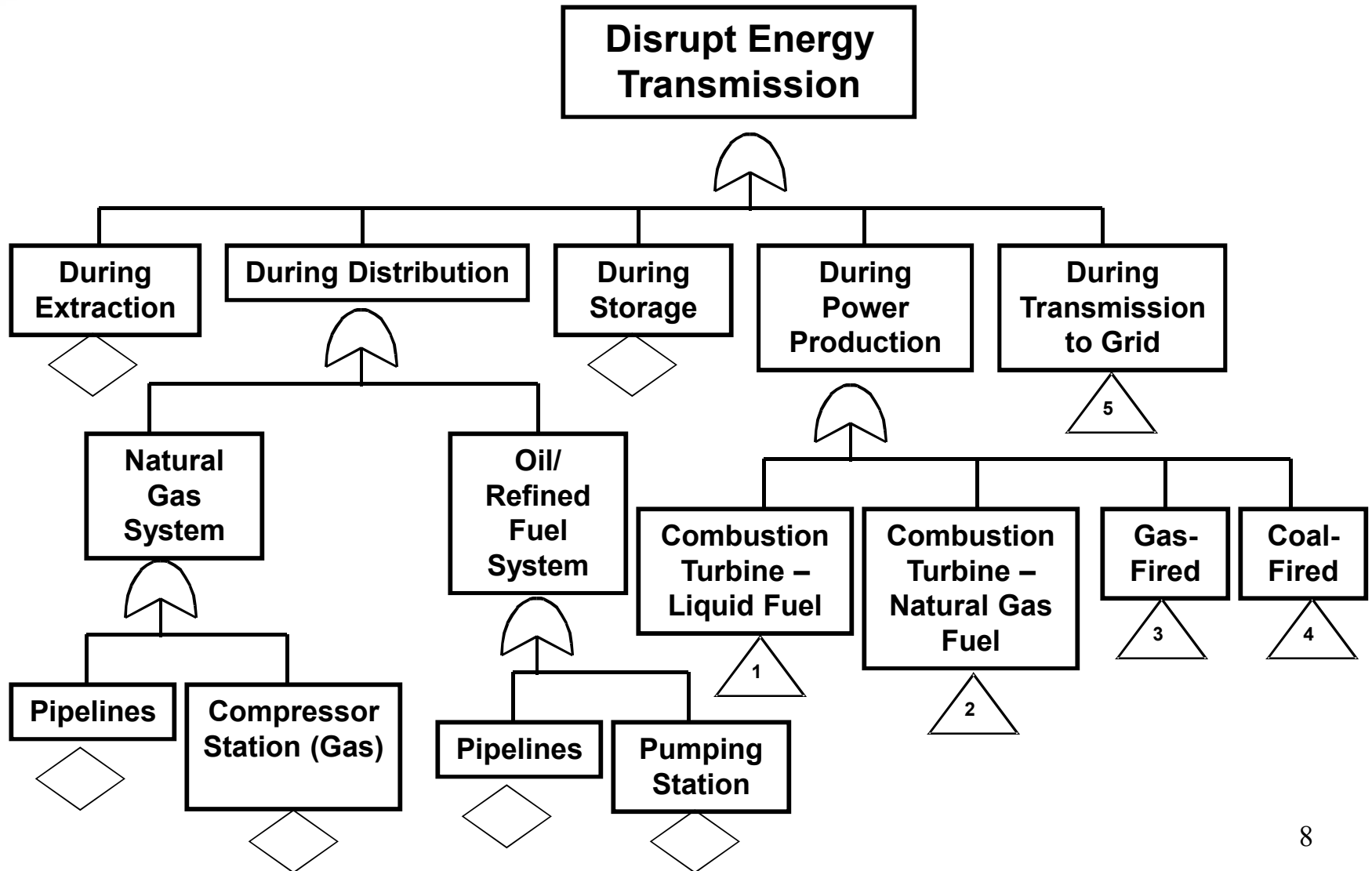




# Facility Characterization

- Facility description
  - Physical layout and description
  - Information system architecture (process control/SCADA)
  - Operations
  - Physical and cyber protection system features
  - Work force
- Undesired events - what events to prevent
- Targets – what items to protect
- Protection objectives – prevent events or mitigate consequences

# Top Level Fault Tree





# Fault Tree for Natural Gas-Fired Electric Power Generation Plant

## Fault Tree Symbols, Abbreviations

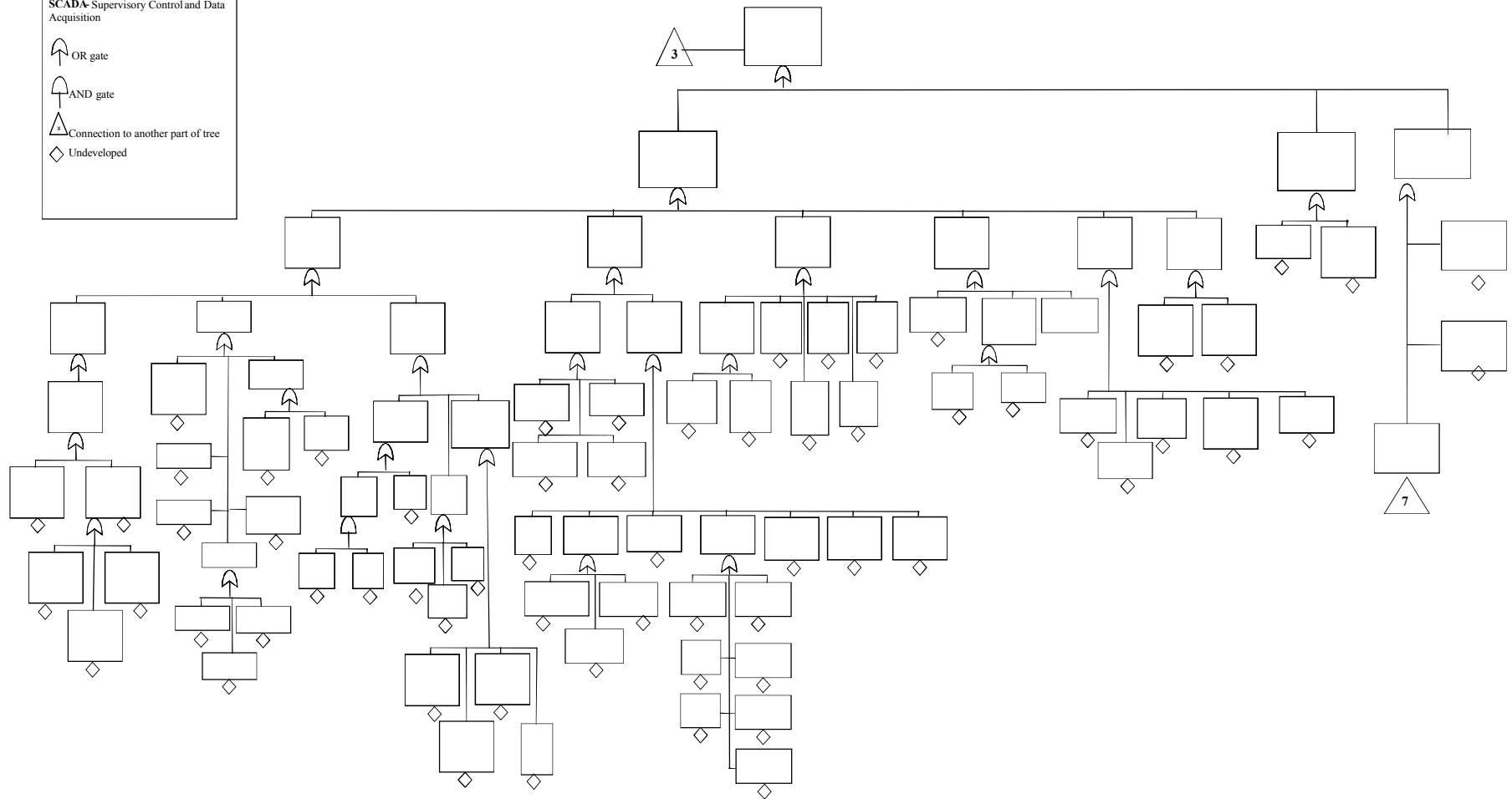
SCADA- Supervisory Control and Data Acquisition

↑ OR gate

⌋ AND gate

△ Connection to another part of tree

◇ Undeveloped





# Threat Definition

- Type of adversary
  - *Terrorists, criminals, extremists, militia, insider*
- Potential actions
  - *Theft, bombing, sabotage, damage*
- Motivations
  - *Ideological, economic, personal*
- Capabilities
  - *Numbers, weapons, equipment, transportation, technical experience*



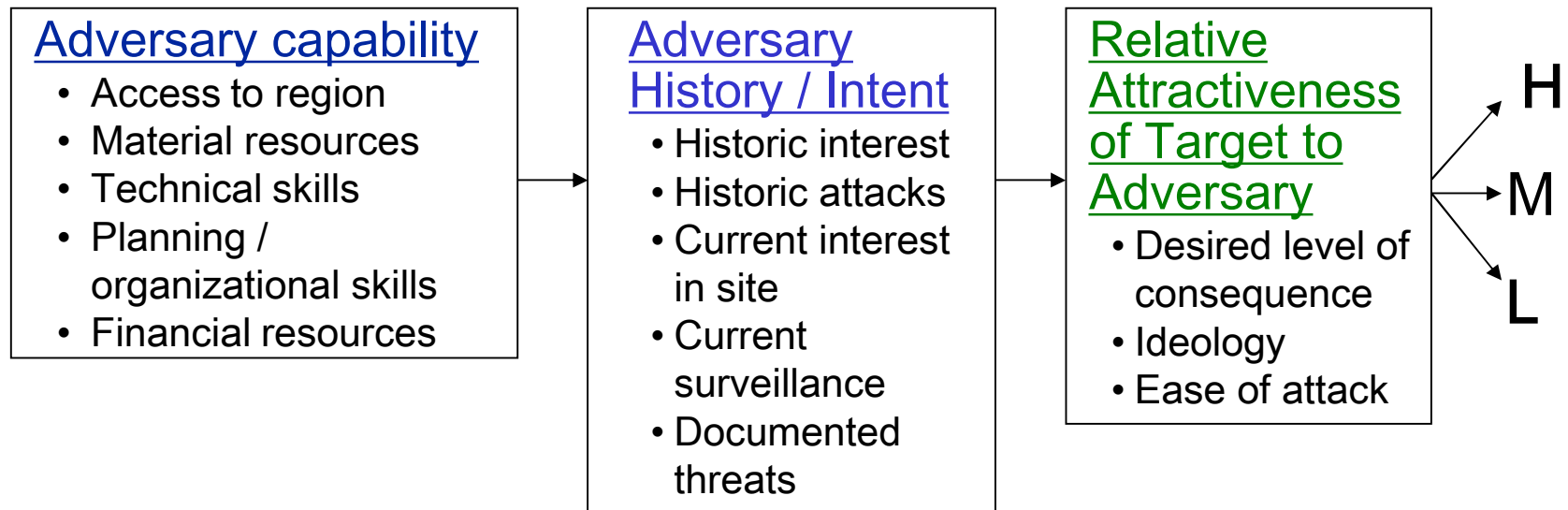
# Example Threat Spectrum

Type of Adversary	Number of Adversaries	Equipment	Vehicles	Weapons	Motivation	Tactics	Targets of Interest
International Terrorist (May include an insider colluding)	3-20	Unlimited hand/power tools, body armor, chem/bio, wireless comm	Car, pickup, 4x4, truck, semi-trailer truck, boat, barge aircraft	Handguns, automatics, <sup>2</sup> explosives, <sup>3,4</sup> chem/bio	Mass casualties, widespread fear, psychological impact, economic crisis	Catastrophic event, sniper, hostage, cyber	People. High visibility national events. Critical infrastructure. Soft targets. National icons.
Domestic Terrorist: Eco & Militia (May include an insider colluding)	3-5	Hand and power tools, body armor, chem/bio	All terrain vehicle, car, pickup, 4x4, truck, boat, aircraft	Handguns, automatics, <sup>2</sup> explosives, <sup>3,4</sup> chem/bio, incendiary devices	Retaliate against the government. Make a political statement. Change business practice.	Catastrophic event, hostage, sniper, arson, cyber	Specific government facilities. Facilities with environmental issues. People.
Extremists	5-10	Signs, chains, locks, hand tools	Car, pickup, 4x4, truck, boat, bus	Incendiary devices, clubs	Make a political statement. Protest.	Protest, civil disobedience, assault, damage, destruction, cyber	Facilities with political or environmental significance.
Criminal	2-3	Hand tools	Car, pickup, 4x4, truck	Handguns, automatics, <sup>2</sup> knives	Financial gain. Steal property.	Property theft, cyber	Banks, electronic equipment suppliers, high-monetary assets.
Gangs	5-100	Hand and improvised tools	Car, pickup, 4x4	Handguns, automatics, <sup>2</sup> knife	Gang superiority (turf), harassment	Assault, drug manufacturing	
Vandals / Hackers	2-5	Spray paint, rocks, knives	Car, pickup	Handguns, <sup>2</sup> automatics <sup>2</sup>	Vandalism.	Damage, destruction, hacking (cyber)	Conveniently located facilities.
Insider <sup>1</sup>	1	On-site equipment	Car, pickup, 4x4, boat	Handguns, automatics, <sup>2</sup> explosives <sup>3,4</sup>	Disgruntled.	Destruction, violence, theft, cyber	Facility asset(s) and equipment. Fellow employee(s)



# Threat Potential

- Relative score – not a probability
- Scored per undesired event and per adversary group





# Consequence Assessment

- Consequence of loss of the target should be developed.
- Establish units of consequence
  - Loss of human life
  - Loss of dollars
  - Loss of asset
  - Loss of operations/activity
- Rank in order of importance/value
- Assign relative value to each consequence





# Sample Consequence Table

Measure of Consequence	High	Medium	Low
Economic loss (property loss + revenue)	> \$5M	\$1 – 5M	< \$1M
Economic loss (users)	> \$5M	\$1 – 5M	< \$1M
Deaths	>3	1 - 3	0
Geographic Impact	National	Regional	Local



# Prioritization

**Consequence**

<b>High</b>	<b>Terrorist (sabotage)</b>		<b>Insider (theft)</b>
<b>Med</b>		<b>Insider (sabotage)</b>	
<b>Low</b>	<b>Vandal (graffiti)</b>		<b>Hacker (web deface)</b>
	<b>Low</b>	<b>Med</b>	<b>High</b>

**Threat**

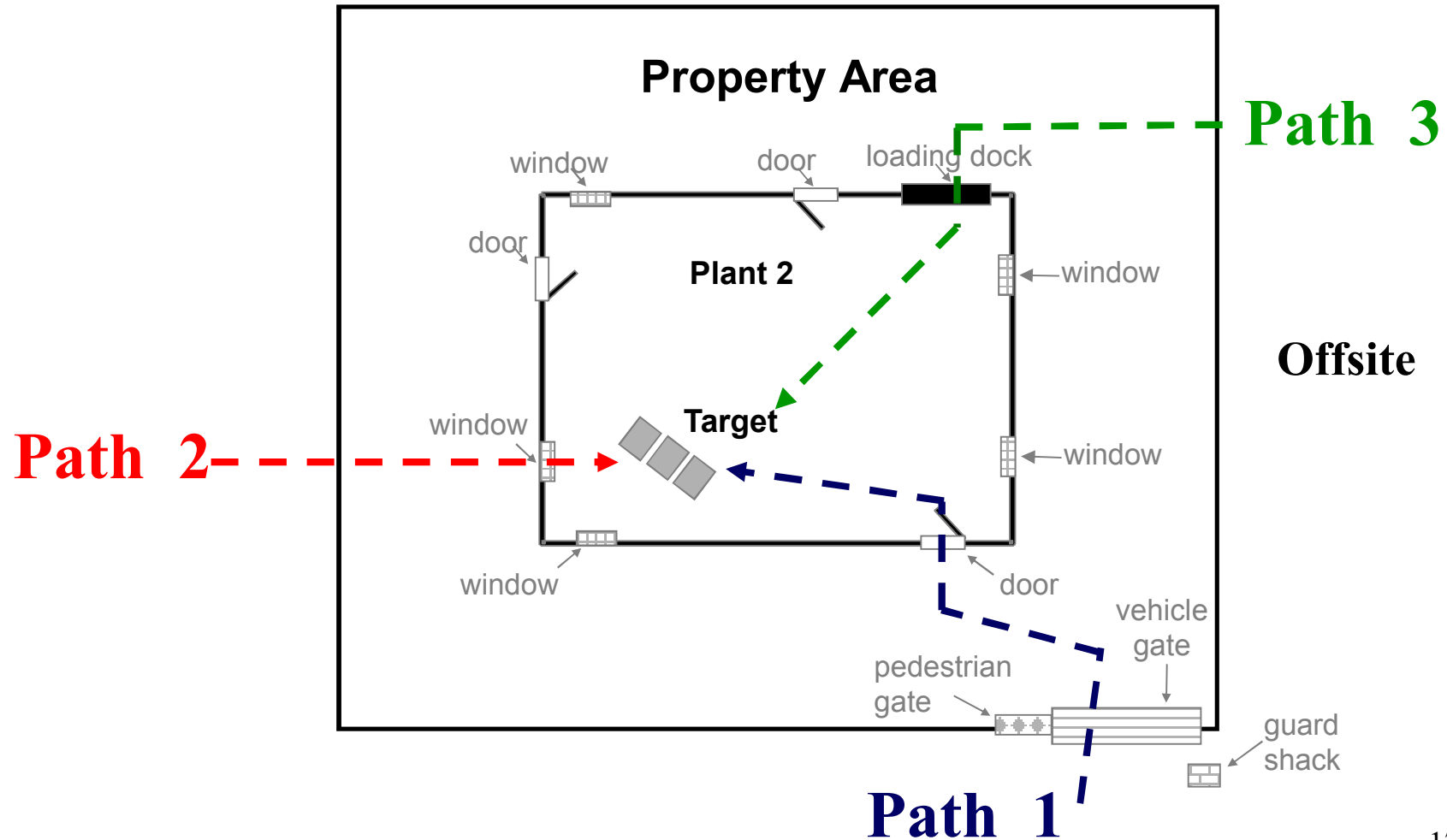


# System Effectiveness

- A measure of how effectively security system meets protection objective(s):
  - Physical attack: Prevent undesired event(s) with functions of detection, delay, response
  - Cyber attack: Preserve confidentiality, integrity, and availability of critical data with functions of authentication, authorization, audit



# Physical Paths





## Physical Protection Functions

### Detection

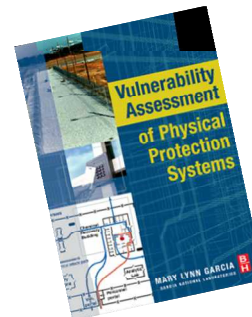
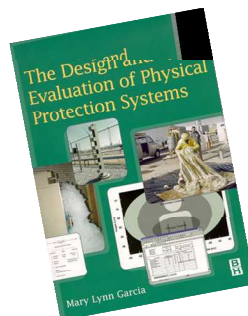
- Intrusion Sensing
- Alarm Communication
- Alarm Assessment
- Access Control
- Contraband Detection

### Delay

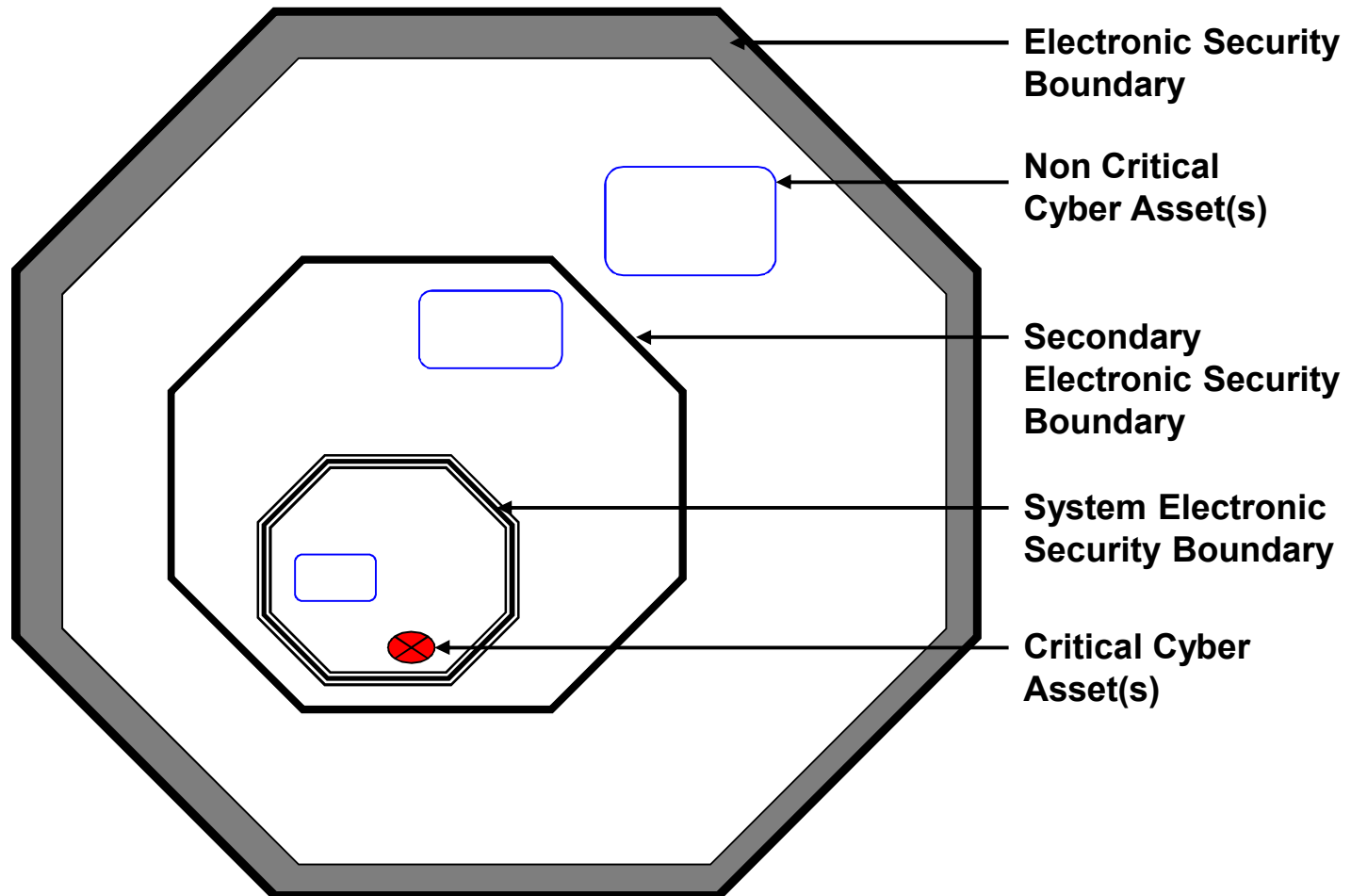
- Barriers
- Dispensable Barriers

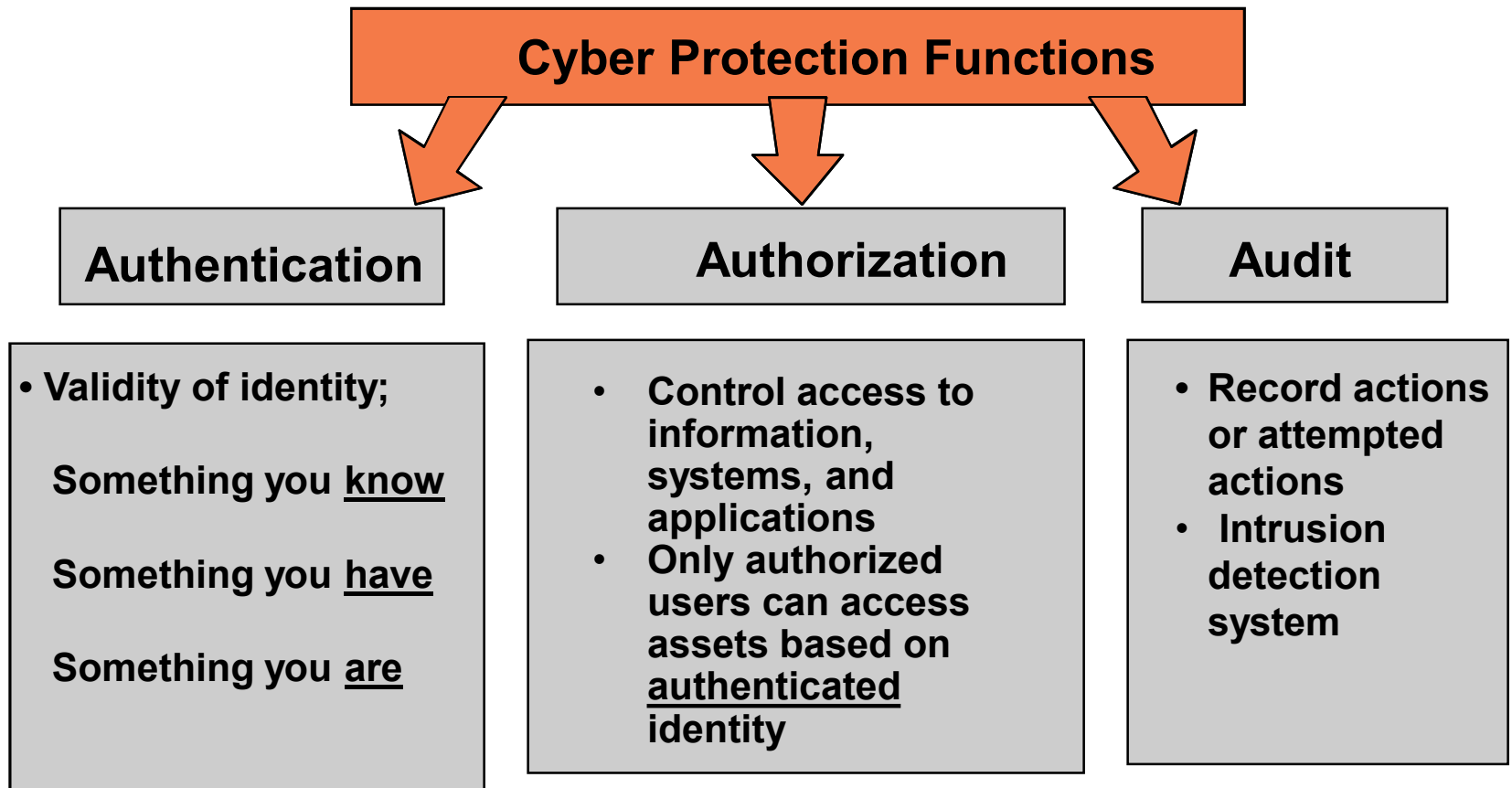
### Response

- Interruption:
  - Communication to Response Force
  - Deployment of Response Force
- Neutralization

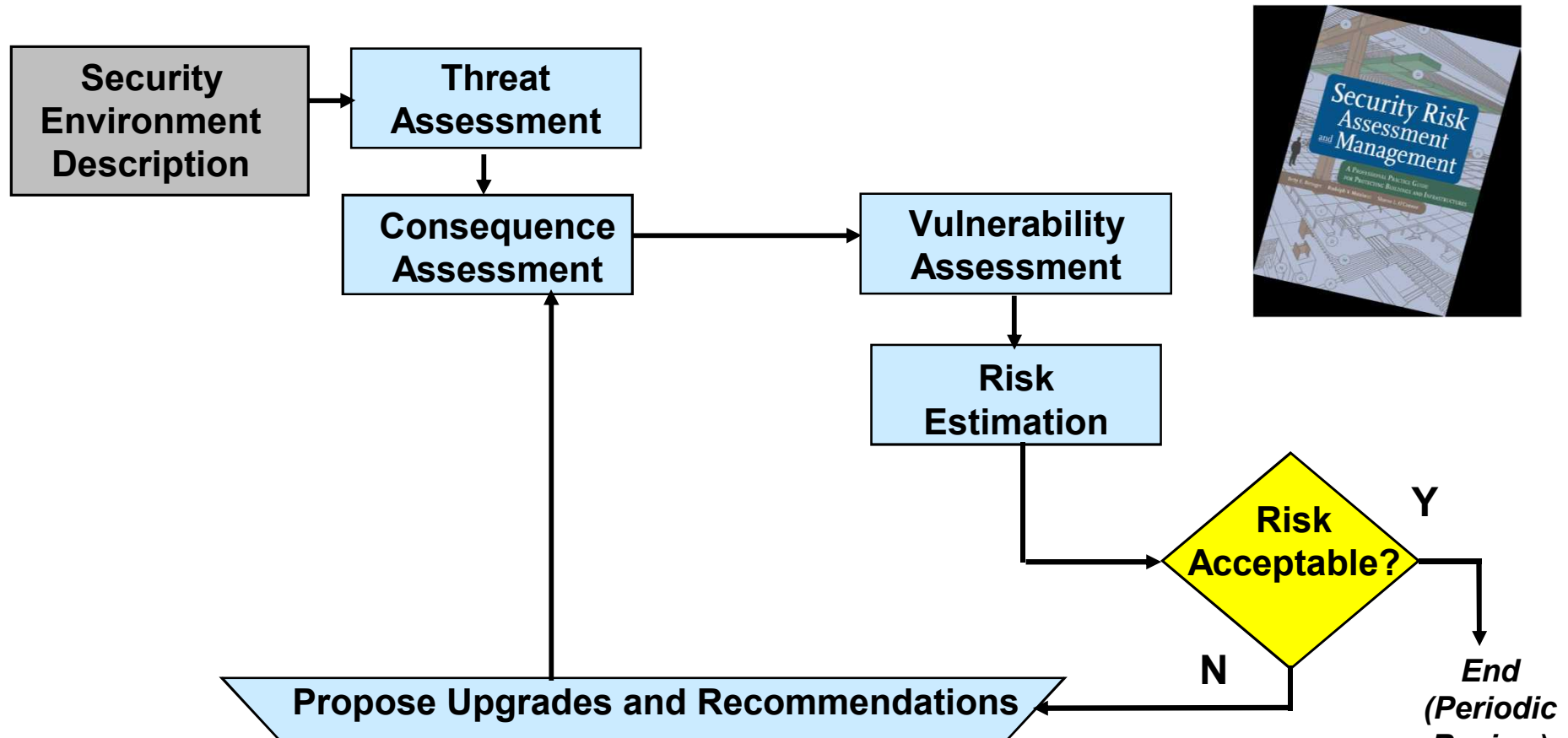


# Cyber Paths





# Security Risk Assessment





# Reducing Security Risk

- Reduce Threat level
  - Deterrence
  - Difficult to measure
- Reduce Vulnerability
  - Detection, Delay, Response
  - Authentication, Authorization, Audit
- Reduce Consequence level
  - Mitigation features
    - Redundant equipment
    - Function transfer
    - Structural hardening
  - Improve emergency response



# SNL Security Risk Assessment Methodologies

- **RAM-D (Dams)**
  - Interagency Forum for Infrastructure Protection
- **RAM-T (Electrical Utility Transmission Systems)**
  - Interagency Forum for Infrastructure Protection
- **RAM-W (Municipal water systems)**
  - American Waterworks Research Foundation, EPA
- **RAM-C (Communities)**
  - Partnerships w/communities and law enforcement agencies
- **RAM-CF (Chemical facilities)**
  - DOJ, EPA, many chemical industry stakeholders
- **RAM-P (Prisons)**
  - DOJ, State Department of Corrections
- **RAM-E (Pipelines, Electric Power Generation, in development)**
  - DOE, Gas Associations, Oil/Gas Industry
- **RAM-FAA (airspace management facilities)**
- **RC RAM-W (RAMCAP/NIPP compliant version)**
  - Under direction of ASME with support from DHS. EPA

See [www.sandia.gov/ram](http://www.sandia.gov/ram)



# Summary

- Decisions required for a security risk assessment
- Security risk is a function of threat, vulnerability, and consequence
- Security risk assessment provides valuable information for risk managers