



Global  
Material  
Security



# Report of the Sixth Regional Review Meeting of the Radiological Security Partnership

Colombo, Sri Lanka

6–9 March 2018

**Name**

**Title**

Office of Radiological Security  
National Nuclear Security  
Administration  
U.S. Department of Energy

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## Contents

1. Introduction.....	<u>87</u>
2. The Threat of Radiological Terrorism .....	<u>87</u>
2.1. Radiological Security Threats .....	<u>87</u>
2.2. ORS Economic Impact Study .....	<u>98</u>
3. Radiological Security Regulations: Progress and Trends .....	<u>109</u>
3.1. Update to IAEA Guidance Document NST 048 .....	<u>109</u>
3.2. Recent Regulatory Experiences .....	<u>109</u>
4. Advances in Physical Protection.....	<u>11+0</u>
4.1. ORS Initiatives in Physical Protection .....	<u>11+0</u>
5. Transportation Security Experiences and Training.....	<u>12+1</u>
5.1. Transportation Security .....	<u>12+1</u>
5.2. Sri Lankan Special Task Force in Action.....	<u>12+1</u>
6. Session on Alternative Technologies to High-Activity Radioactive Sources .....	<u>13+2</u>
7. Radiological Theft Response Experiences and Training Techniques.....	<u>13+2</u>
7.1. Radiological Theft Response .....	<u>13+2</u>
7.2. Introduction to the Facilitated Scenario Discussion.....	<u>14+3</u>
7.3. Facilitated Scenario Discussion .....	<u>14+3</u>
7.4. Retrospective and Lessons Learned .....	<u>15+4</u>
8. National Radiological Theft Response Introduction and Experiences .....	<u>16+5</u>
8.1. National Radiological Theft Response Code Briefing.....	<u>16+5</u>
8.2. Provincial Radiological Theft Response Plan Briefing.....	<u>17+6</u>
9. Cyber Security Awareness .....	<u>17+6</u>
9.1. Cyber Protection.....	<u>17+6</u>
10. Security Culture Experiences and Training .....	<u>17+6</u>
10.1. Radiological Site Security Culture Training .....	<u>17+6</u>
10.2. Update to IAEA Guidance Document NSS 28-T .....	<u>18+7</u>
10.3. Radiological Site Security Culture .....	<u>18+7</u>
11. Sustainability and Transition .....	<u>20+9</u>
11.1. Sustainability and Transition Discussion .....	<u>20+9</u>
11.2. Site Transition Process .....	<u>20+9</u>

11.3.	ASEANTOM Efforts in Radiological Security .....	<del>21</del> <u>20</u>
11.4.	Site Sustainability and Transition.....	<del>21</del> <u>20</u>
11.5.	Future Challenges to Radiological Source Security .....	<del>22</del> <u>21</u>
12.	Life Cycle Source Management.....	<del>22</del> <u>21</u>
12.1.	Deep Geological Repositories .....	<del>22</del> <u>21</u>
12.2.	Update to IAEA Guidance Document on the Management of Disused Sources ...	<del>22</del> <u>21</u>
12.3.	Lifecycle Management and Final Disposition.....	<del>23</del> <u>22</u>
13.	Closing of the 6th Regional Review Meeting on Radiological Security .....	<del>24</del> <u>23</u>
13.1.	Future Challenges in Radiological Security .....	<del>24</del> <u>23</u>
Attachment A: Meeting Participants.....		<del>25</del> <u>24</u>
Attachment B: Agenda.....		<del>26</del> <u>25</u>

## Acronyms and Abbreviations

AERC	Atomic Energy Regulatory Commission (Sri Lanka)
BAPETEN	Badan Pengawas Tenaga Nuklir (Indonesia)
BATAN	Badan Tenaga Nuklir Nasional (Indonesia)
CERN	European Organization for Nuclear Research
CNSC	Canadian Nuclear Safety Commission
CRP	Coordinated Research Project (IAEA)
DBT	design basis threat
DOE	United States Department of Energy
GAC	Global Affairs Canada
GCSI	Global Cesium Security Initiative
GNS	Global Nuclear Security
IAEA	International Atomic Energy Agency
IDD	In-Device Delay
INSSP	Integrated Nuclear Security Support Plan
INTERPOL	International Criminal Police Organization
IPPAS	International Physical Protection Advisory Services (IAEA)
IRT	International Response Training (ORS)
LINAC	linear accelerator
MOH	Ministry of Health (Malaysia)
MOSTI	Ministry of Science, Technology, and Innovation (Malaysia)
MSTS	mobile source transit security
NNSA	National Nuclear Security Administration
NRTRC	National Radiological Theft Response Code
NRTRP	National Radiological Theft Response Protocol
NSS	Nuclear Security Series (IAEA)
OAP	Office of Atoms for Peace (Thailand)
ORS	Office of Radiological Security (United States)
OSRP	Off-Site Source Recovery Program (United States)
PNRI	Philippine Nuclear Research Institute
RDD	radiological dispersal device

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RED	radiological exposure device
RRM	Regional Review Meeting
RSS	radioactive source security
STF	Special Task Force (Sri Lanka)
VARANS	Vietnam Agency for Radiation and Nuclear Safety
WGRSS	Working Group on Radioactive Source Security (IAEA)
WINS	World Institute for Nuclear Security
WMD	weapons of mass destruction

## 1. Introduction

The Sri Lanka Atomic Energy Regulatory Commission (AERC) and the United States Department of Energy (U.S. DOE) co-hosted the 6th Regional Review Meeting on Radiological Security involving representatives from over 20 countries, the International Atomic Energy Agency (IAEA), the International Criminal Police Organization (INTERPOL), and the World Institute for Nuclear Security. The purpose of the event was to discuss the implementation of, and plans for, high-activity radioactive source security (RSS). The U.S. DOE's National Nuclear Security Administration (NNSA) Office of Radiological Security (ORS) fully sponsored this review meeting.

Participants were welcomed to Colombo, Sri Lanka, and the meeting was formally opened by Nirmali Karunaratna of the Sri Lanka Atomic Energy Regulator Council who emphasized the strong partnerships among the participants. The opening Ceremony and Lamp Lighting included dignitaries from the sponsoring countries. Robert Hilton, Deputy Chief of Mission at the U.S. Embassy in Colombo, and Kristin Hirsch of the ORS gave other opening remarks that highlighted the social benefit from radiological sources in medicine, industry, and agriculture, while stressing the importance of addressing the risks associated with the malicious use of radiological sources. Emphasis was placed on the importance of partnerships among all the participants to help ensure the success of securing radiological materials throughout the world and the opportunity to share information and experiences. AERC was acknowledged with special thanks for hosting this event.

A participant list is included as Attachment A, and the meeting agenda is provided as Attachment B. All presentations were made available to participants. The following sections summarize the meeting's presentations, discussions, issues, suggestions, and recommendations.

## 2. The Threat of Radiological Terrorism

### 2.1. Radiological Security Threats

John Buchanan of INTERPOL presented on various radiological security threats, including radiological dispersal devices (RDDs) and radiological exposure devices (REDs). Mr. Buchanan displayed a threat matrix that showed recent attacks, methods, and groups. He noted that recent attacks are not confined to one region of the world. Countries as diverse as Belgium, the United Kingdom, Indonesia, the United States, and Iraq have all experienced attacks. The methods of delivery in these attacks were varied, ranging from RDDs, REDs, drones, and insiders. Mr. Buchanan noted that the groups perpetrating these attacks were also diverse. They included Jihadist groups, ethnonational/separatist groups, right wing groups, and the lone actor.



Mr. Buchanan's presentation emphasized the need to stay ahead of the individuals who want to perpetrate a radiological attack, understand the methods they plan to use, and identify if they are associated with extremist groups or are operating as lone actors. Although the threat landscape is constantly changing, it is a certainty that international terrorist groups are trying to secure radioactive material and find better ways to deploy those materials if obtained. We must be prepared to counter them.

## 2.2. ORS Economic Impact Study

Mark Ladd from Sandia National Laboratories presented on a study to assess the economic impact of a hypothetical attack on Lower Manhattan, New York, involving three small vials of cesium. Before the presentation, Dr. Ladd polled the audience to discover what they felt would be the biggest effect of an improvised explosive device or dirty bomb on an area. Most respondents (over 40%) selected "psychological/social" as the primary effect. Dr. Ladd then continued with the results of the study. The analysis concluded that an RDD can cause significant economic consequences and disrupt an area for a decade or longer.

The scenario-based study analyzed the potential of an RDD to create contamination over a large area and what the economic impact would be based on a set of assumptions, including the area's prevailing weather patterns, architecture (predominance of tall buildings), and an assumed device design. Three primary impact categories were analyzed, including physical, response, and economic impact. The net effect of an event like this would be damage to the area's infrastructure, deaths/serious injuries from the dispersion explosion, and significant loss to the gross domestic product over a 10-year period. One of the most damaging economic effects identified was the perception by the public that the area was unsafe, even after clean-up efforts were complete. This negative perception caused a significant, long-term loss of tourism and business in the region. Dr. Ladd noted that the overall risk from radiological attacks can be mitigated with robust radiological security plans, use of alternative technologies (e.g., using x-ray machines rather than high-activity irradiators), and the prompt removal of disused sources. The study's methodology can be applied to perform risk-based assessments of other cities around the world.

### 3. Radiological Security Regulations: Progress and Trends

#### 3.1. Update to IAEA Guidance Document NST 048

David Ladsous of the IAEA Nuclear Security Program delivered updates to NST 048, *Security of Radioactive Material in Use and Storage and of Associated Facilities* (a revision of NSS 11). Mr. Ladsous opened his presentation with some statistics on the theft of radioactive material. From 2011 to 2017, there have been 163 reported thefts of radioactive material, including theft during transportation. In many cases, the stolen source has never been recovered. IAEA NSS 11, *Security of Radioactive Sources Implementing Guide*, provides guidance to States on developing regulations for the security of radioactive sources. Revisions to this document addressed three major issues: (1) Scope of the document, (2) Security-based categorization, and (3) Security measures for portable devices. One of the goals of the revision was to better align with the recommendations contained in NSS 14, particularly in clarifying applications of nuclear material, applying **RAM** throughout the lifecycle, addressing measures to protect against unauthorized removal, and adjustments based on radioactive decay and aggregation. Next Mr. Ladsous reviewed the status of *Guidance on the Management of Disused Radioactive Sources*. This guidance document was approved at the Guidance Committee in September 2017 and is currently awaiting publication. Mr. Ladsous concluded with a review of IAEA plans for the 2018-2019 South East Asia Regional Project.

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#### 3.2. Recent Regulatory Experiences

Regulatory development and approval is one of the largest hurdles countries face associated with securing and managing radioactive materials. This panel discussion focused on some of those challenges. Dr. Carlo Arbilla, Director of the Philippine Nuclear Research Institute, discussed the need for a legal framework to secure and manage radioactive materials and outlined the Philippine's legislative and regulatory framework. Dr. Arbilla also identified the assistance that the IAEA has provided the Philippines through workshops, scientific visits, and review of draft regulations and law.

Ishak Hasanuddin of the Nuclear Energy Regulatory Agency presented on the Indonesian Government's political commitment to the *Code of Conduct on the Safety and Security of Radioactive Sources* and implementation of *Supplementary Guidance on the Import and Export of Radioactive Sources*. Mr. Hasanuddin discussed the regulatory structure of Indonesian legislation and regulations associated with security of radioactive sources and the requirements of both the importers and exporters of those materials. He closed his presentation with a review of the training conducted by BAPETEN in Indonesia.

Suing Hong Nhat of the Vietnam Agency for Radioactive and Nuclear Safety discussed radioactive source security regulations and the challenges associated with developing the associated documents. Mr. Nhat identified the lack of experience in developing security plans and lack of funding to implement the supported activities as barriers to the successful development of radioactive source security regulations. He noted that facilities do not prioritize the development of security plans and have trouble implementing them on site. Other challenges include the lack of experience local police have with radiation. Mr. Nhat also reviewed the process to develop security plans, which starts with adoption of a strong security culture. He emphasized the difficulty of developing a security plan that harmonizes current facility security systems, practical threats, response capabilities, and traditional culture.

The panel concluded with a reminder to integrate safety and security in regulations, continue to have effective coordination and cooperation among relevant institutions, and ensure adoption of a strong security culture.

## 4. Advances in Physical Protection

### 4.1. ORS Initiatives in Physical Protection

Kristin Hirsch of the ORS introduced the Global Cesium Security Initiative (GCSI) and related In-Device Delay (IDD) Project. GCSI aims to accelerate and expand global efforts to enhance the security of cesium (Cs-137) devices and, where possible, replace them with safer alternative technologies, such as x-ray devices. The program operates based on the three ORS pillars of Protect, Remove, and Reduce. Specific goals of the initiative include end-of-life management of Cs-137; the reuse and recycle, consolidation, and repatriation of radiological material back to U.S.; the replacement of Cs-137 devices with safer alternative technologies, such as x-ray machines; installation of security enhancements for remaining Cs-137 sources; and response engagement, including training. Participation in GCSI is voluntary, and the U.S. offers financial incentives to participate.

Ms. Hirsch described the successful Protect measure of IDD technology, in which additional material or mechanical complexity is added to the irradiator shielding as enhanced protection against theft or tampering. IDD uses hardened plates, tamper-resistant fasteners, special materials, and other features to increase the time margin for local law enforcement to respond to a potential theft. The original manufacturer installs the IDD kit, so the warranty will not be voided. In conclusion, Ms. Hirsch emphasized that ORS is trying to identify industry-wide standards for security associated with Cs-137 sources.

## 5. Transportation Security Experiences and Training

### 5.1. Transportation Security

Robert Rudich of the ORS facilitated a panel on challenges and successes in transport security in Asia. The panel included David Ladsous from IAEA Nuclear Security, Mike Schultze of the U.S. Office of Radiological Security, Pennapa Kanchana from Thailand's Office of Atoms for Peace, and Sumith Kumara of the Sri Lanka Atomic Energy Regulatory Agency.

David Ladsous discussed the IAEA's Nuclear Security Series, which provides States with international consensus guidance on all aspects of nuclear security. One statistic he noted during the presentation was that there have been 479 reported thefts of radiological materials during transport over the past 25 years. The IAEA's Nuclear Security Series offers training and guidance to respond to transportation security needs.

Mike Schultze reviewed transportation security courses offered by ORS, which include training on transport security plans, pre-shipment verification, and tabletop exercises to evaluate or identify gaps in a transport security plan and procedures. Tabletop exercises also help facilitate discussions between law enforcement and operators. Mr. Schultze discussed the challenges of developing a robust transport security plan, including staff turnover due to retirements or promotions and coordination among the various agencies involved in transporting radiological material.

Sumith Kumara gave a briefing on the status of transportation security regulations in Sri Lanka. A draft was developed in partnership with the IAEA and is under review. Kumara discussed the challenges of getting regulations passed, training security personnel, and securing funding and staff to successfully carry out operations.

Pennapa Kanchana gave a briefing associated with transport security in Thailand. Although current regulations do not require GPS tracking of vehicles transporting radiological materials, Thailand has installed GPS tracking devices on 12 vehicles. Thailand has held various training courses through the IAEA and ORS with future plans to raise security awareness of operators, develop training plans for inspectors, and develop in-house train the trainer courses.

### 5.2. Sri Lankan Special Task Force in Action

S.W.A.B. Athula Daulagala of the Sri Lankan Special Task Force (STF) demonstrated Sri Lanka's transportation security and response capabilities. An overview of the Special Task Force's capabilities preceded the live demonstration.

## 6. Session on Alternative Technologies to High-Activity Radioactive Sources

The World Institute for Nuclear Security hosted and facilitated this session on alternative technologies to high-activity radioactive sources.

## 7. Radiological Theft Response Experiences and Training Techniques

### 7.1. Radiological Theft Response

Raphaël Duguay of the Canadian Nuclear Safety Commission facilitated a panel with Athula Daulagala of the Sri Lanka Special Task Force Department and Prageeth Kadadunne of the Sri Lanka Atomic Energy Regulatory Commission. The discussion focused on building partnerships between site staff and local responders, target folder development, and partnerships between regulators and law enforcement.

Prageeth Kadadunne of the Sri Lanka Atomic Energy Regulatory Council noted that physical protection of high-activity sources began in 2009 during a collaboration with U.S. DOE/Global Material Security programs. Since then, the physical security of five sites has been assessed.

Strong security requires building partnerships between site staff and local responders. On-site radiation protection officers are responsible for radiation security, notifying the contractors who maintain security systems, conducting inspections of sources, developing documents, and issuing directives related to corrective measures if unsafe, or potentially unsafe, conditions are detected.

The target folder was identified as a tool to facilitate discussion between the site and police to help the police better understand what the adversary is trying to access. Discussion focused on what happens when an alarm is triggered, and an officer has never been to the site. The target folder includes maps, radiological material in use, and other information the police may need until specialized teams can reach the site.

Athula Daulagala of the Sri Lanka Special Task Force Department identified other elements of a robust radiological theft response, including:

- **Training:** Since 2010, Global Nuclear Security (GNS) has conducted many training courses. Other trainings include train the trainer courses for security inspectors, a national training course on physical protection and security management of radioactive sources, a National Radiological Theft Response Protocol (NRTRP) development workshop, and a tabletop exercise on National Radiological Theft Response Code (NRTRC). The Sri

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Lankan Special Task Force has a specially trained unit to respond to threats based on their level of severity.

- Integrated Partnerships: In 2009, the Sri Lankan Special Task Force was invited to partner with GNS. Source search and recovery partnerships have repatriated four high-activity Co-60 sources to India and the U.S. using instruments provided by GNS.

## 7.2. Introduction to the Facilitated Scenario Discussion

John Duda of Summit and Matt Thompson of Sandia National Laboratories explained the capabilities, benefits, and techniques of tabletop exercises and facilitated scenario discussions as they relate to radiological theft response.

A facilitated discussion is a simulated emergency in which members come together to work through what if scenarios. The purpose of a facilitated discussion is to describe, identify, validate, and train stakeholders to prepare for an emergency. During the event, participants practice plans, improve interoperability, identify gaps, improve performance, and define roles. These exercises can accommodate as many as several hundred participants or as few as ten. Participants are typically mid-level to senior-level in rank/experience. Facilitated scenarios simulate an emergency event in a stress-free environment, providing participants with a scenario that requires them to work through responses with no prior planning. These events can help stakeholders meet each other in a team-building environment. They offer a cost-effective way to identify gaps and review and practice response plans. To be successful, objectives need to be clearly defined and challenging but manageable within the established timeframe.

## 7.3. Facilitated Scenario Discussion

John Duda of Summit and Matt Thompson of Sandia National Laboratories delivered this scenario-driven event to guide participants through a site-level response to hypothetical radiological material theft.

Scenario One: Incident involving radiological material in a large city. The presenters discussed how information is typically shared, including through formal channels and peer to peer communications. Identified responsibilities include the need to validate the threat, notify the licensee that there is a threat, and improve security.

Scenario Two: Adversary has entered site. The presenters asked the participants to identify top priorities to prevent the theft of the radiological material. Responses were: physical security upgrades (68%), site security (15%), and law enforcement (10%). The presenters reviewed the three elements of a robust physical security system: detection, delay, and response

Scenario Three: Alarm is sent to local law enforcement. The presenters asked the participants to identify the primary action their organizations would take if faced with an alarm in a room

housing radioactive material. Responses were to lock down the facility (31%) and to evacuate facility, review camera feeds, and send security to the room (64%). When asked which organization they would notify first, participants selected: regulator (18 %), law enforcement (77%), and military (5%). When asked what the most effective measure is to assist with immediate response, participants answered with target folders/site response plans (60%), responder awareness of material (14%), and effective notification (16%).

Scenario Four: Law enforcement requests special tactical teams. The presenters asked the participants to identify the most important aspect of their containment strategy. Responses were: adequate delay or deterrence (42%), access to radiological detection equipment (11%), having initial responders implement containment of the site (11%), and well-exercised coordination between all responders (37%).

Scenario Five: News agencies and social media are reporting conflicting information. In this scenario, the presenters asked the participants to identify their most important public messaging priority. Responses were to assist law enforcement (15%), control narrative (5%), deliver timely and accurate information to the public (76%), and counter false information (2%). The presenters advised the participants to ensure there is only one point of contact who provides information to the media.

#### 7.4. Retrospective and Lessons Learned

Matt Thompson of Sandia National Laboratories delivered a 10-minute presentation on how tabletop exercises have helped identify gaps and improve or revise response plans, standard operating procedures, and interagency agreements. Thompson identified the following elements of tabletop exercises:

##### **Evaluation**

- Existing or proposed Physical Protection System
- Procedure/communication
- Incident command
- Current or postulated threats
- Response plans
- Response strategy

##### **Training**

- Interagency rehearsals
- Coordination

##### **After Action Review**

- Discussion with stakeholders and participants after the exercise has been completed

Athula Daulagal, STF Superintendent of Police, then discussed what his organization has learned during tabletop exercises. He noted that, as a military organization, planning is the most important aspect. Their organization reviews the potential scenario and, after performing several tabletops exercises, they begin to see results. They structured their tabletop exercises with red, green, and blue teams and used supplemental information, such as how fast someone can run, odds of shooting and hitting your target, to create their scenarios. Daulagal also discussed the importance of managing the tabletop exercise's timeline. The Sri Lanka Navy is now using the tool to evaluate unauthorized boats.

## **8. National Radiological Theft Response Introduction and Experiences**

### **8.1. National Radiological Theft Response Code Briefing**

Neel Fernando of the Sri Lanka Atomic Energy Regulatory Council delivered a briefing and Q&A session on Sri Lanka's National Radiological Theft Response Code (NRTRC).

High-activity radioactive material is used worldwide, and considerations should be made to establish a plan for responding to theft. Sri Lanka's NRTRC was developed to identify key roles, responsibilities, and actions of identified stakeholders to ensure an effective and practical response to theft is in place. Topics covered in Sri Lanka's NRTRC include possible theft and response, planning and assumptions, and roles and responsibilities.

To prepare the code, officials first defined the document's scope (including identification of key stakeholders, roles, and responsibilities). Next, officials identified high-activity radioactive sources. Category I and II sources are used in Sri Lanka, to include Co-60 and Cs-137. The group held two meetings between the Sri Lanka Atomic Energy Regulatory Council and the ORS. These meetings included law enforcement and the Sri Lankan Special Task Force. During the first meeting, key stakeholders responsible for radiological security incidents were identified. A draft of the Sri Lanka National Radiological Theft Response Code was developed during the second meeting.

One of the biggest challenges of this effort was that this was the first attempt in Sri Lanka to publish a national code to bridge gaps in radiological security. This is a new field for the stakeholders, and there is a learning curve to understand the need and requirements. Additional updates to the code are needed before it will receive final approval; however, the code is expected to have a positive impact on radiological security in the country.



## 8.2. Provincial Radiological Theft Response Plan Briefing

Kieu Ngoc Dung from Vietnam's National Committee for Incident, Disaster Response, and Search and Rescue delivered a briefing and Q&A session on Vietnam's Provincial Radiological Theft Response Plan.

The primary goal of Vietnam's National Committee for Incident, Disaster Response, and Search and Rescue is to help the government with disaster management. The group organizes exercises for search and rescue and manages radiological monitoring throughout the country. A national radiological theft plan has been approved since 2017. Vietnam has identified 24 facilities with Category 1 radioactive sources. Their plan includes 24-hour security, good program documents, an inventory of sources, and regular training. They have on-site security forces and adequate equipment.

## 9. Cyber Security Awareness

### 9.1. Cyber Protection

Tarun Chaudhary from Pacific Northwest National Laboratory offered an overview of recent efforts to ensure that U.S. Office of Radiological Security upgrades are protected from cyber threats.

## 10. Security Culture Experiences and Training

### 10.1. Radiological Site Security Culture Training

Khairul from the National Nuclear Energy Agency of Indonesia (BATAN) introduced key concepts of radiological site security culture and basic steps for building and evaluating a security culture program. Khairul and Phil Richard of the U.K. Department for Business, Energy, and Industrial Strategy facilitated the discussion.

The objective of radiological site security culture training is to prevent the loss of control of radioactive sources. In most organizations, managers delegate security to lower tiered staff and tend to focus on protecting people from the sources and not the sources from the people. Radiological security and culture should be blended into an overall security regime. Organizations should apply a risk-based graded approach to these issues. Those with direct access to the sources need to be the focus. Elements of a strong security culture include:

- Commitment
- Awareness

- Training and education
- Leadership as a driving force

The presenters reviewed IAEA culture indicators for radioactive sources as a supplement not a replacement. Culture indicators need to be developed in the workforce. Culture indicators include:

- Management of sources
- Inventory
- Disposal time
- Recover lost or stolen

Security awareness and culture assessments play a key role in developing and maintaining an awareness of the organization's strengths and weaknesses. The IAEA can provide direct and indirect support for self-assessments (IAEA technical guidance NSS No. 28-T).

### 10.2. Update to IAEA Guidance Document NSS 28-T

David Ladsous of IAEA Nuclear Security Information summarized updates to NSS 28-T, *Self-assessment of Nuclear Security Culture in Facilities and Activities*.

### 10.3. Radiological Site Security Culture

Phil Richard of the U.K. Department for Business, Energy, and Industrial Strategy facilitated a panel with audience participation on major challenges to security culture implementation, examples of success, and ways to improve. Panel participants included Mohd Nathir Bin Mohd Kamari of the Malaysian Ministry of Health, Dr. Kanchan P. Adhikari from Nepal's Ministry of Science Technology and Environment, Raphaël Duguay of the Canadian Nuclear Safety Commission, Khairul of the National Nuclear Energy Agency of Indonesia, and David Ladsous from IAEA Nuclear Security.

Mohd Nathir Bin Mohd Kamari of the Malaysian Ministry of Health presented on a self-assessment trial to determine if nuclear security is part of an organization's structure, receive feedback on IAEA partnerships, and assess radioactive source security. This involved a review of current regulations, guidance documents, standard operating procedures, and work instructions as well as participation in a national workshop on nuclear security culture self-assessment. The pilot included a hospital and national blood center. A security culture baseline assessment was developed and executed at the pilot sites. A training was held to introduce the self-assessment tool, which included a questionnaire/survey and focus group interviews. Leadership and personnel behavior groups were engaged. Assessment results showed that security systems are in place but that personnel have not fully embraced the security culture. Another round of surveys is planned.

Dr. Kanchan P. Adhikari from Nepal's Ministry of Science Technology and Environment discussed radiological site and security culture in Nepal. Nepal has been an IAEA Member State since 2008 and has held Physical Protection and Security Management (PPSM) workshops. They currently have a Co-60 source and one blood irradiation machine. The increase in cancer is driving the need for additional radiotherapy machines. Security systems have been installed since 2009. Challenges are the lack of a regulatory body, insufficient rules and regulation on security, lack of leadership, problems with hierarchy/accountability/communication, lack of qualified manpower and excessive workloads, inability to adequately maintain security equipment, inadequate budgets, lack of knowledge and commitment to threat assessments, and an unstable political situation. To mitigate these problems, the Ministry of Science and Technology issued a nuclear material regulatory directive in 2015. Since then, security equipment has been installed, the IAEA has held workshops, and regulations are working their way through the approval process.

Raphaël Duguay of the Canadian Nuclear Safety Commission noted that Canada is one of the world's major suppliers of sealed radioactive sources, and they have a broad cradle-to-grave nuclear regime that includes a nuclear safety and control act, general nuclear safety and control regulations, and licensed conditions. Requirements are in place for Category 1,2, and 3 sources and prudent management for Category 4 and 5 sources.

Security culture is based on procedures and processes. There is no one-size-fits-all approach to achieving a strong security culture, but leaders must place a high value on the role of the individual.

Challenges at the sites include belief, attitude, and adoption of behavior and management systems. It is important to provide transparency through clear security guidance and bulletins.

Safety culture can be driven by awareness. Often, the culture is there but it is not assessed or tracked. Some methods for this include:

- Continuous Behavioral Observation Program
- Security Awareness Program
- Trustworthiness and Reliability Verifications

Canada is working to engage law enforcement agencies in site visits and establish response arrangements. They still need to update requirements and guidance to foster and enhance a strong nuclear security culture program. Building culture takes time and is a team effort.

## 11. Sustainability and Transition

### 11.1. Sustainability and Transition Discussion

Kristin Hirsch of the U.S. Office of Radiological Security introduced ORS's approach to sustainability for both national and site levels. The ORS seeks to enhance global security by preventing high-activity radioactive materials from use in acts of terrorism. ORS uses the following approaches to carry out its mission: Protect, Remove (and dispose) and Reduce. The goal of sustainable security is to have sites with radioactive sources possess the technical means, infrastructure, personnel, procedures, and funding to ensure the security of those sources without external support. Security regulations should cover both fixed and mobile sites and include detect, delay, and response measures as well as lifecycle management, authorization to conduct security inspections, and source inventory.

ORS collaborates with national and site partners that promote sustainability security. ORS envisions long-term collaborations. Timetables for transition from ORS financial support are based on the unique circumstances of each country. Sites should plan to take full ownership of their security systems through resource plans, system maintenance and testing plans, knowledge of the system, law enforcement integration for theft response, and maintenance of a strong security culture.

### 11.2. Site Transition Process

Mike Hazel of the U.S. Office of Radiological Security provided an overview of the process for communicating site-level transitions and tools for regulators or other national authorities in support of site-level sustainability and transition. Mr. Hazel noted that there is a difference between national- and site-level activities. National-level capabilities are critical to ensure successful site transition. Approved regulations, trained, authorized regulators and inspectors, and effective response capabilities must be in place to protect against a malicious act. ORS supports site security development in five areas: security plan development, site/responder interaction, training job knowledge, maintenance and testing, and budget/lifecycle planning.

ORS teams discuss with site partners the steps to take toward sustainability during their visits. The challenge is that ORS team visits do not occur regularly at all sites, but all sites need to move towards transition. The regulator can help ORS move sites towards transition since they interact with the site much more frequently than the ORS teams. Site regulator partnerships with ORS improve site awareness and security culture around radiological materials.

The decision to initiate a site transition is made based on the site's readiness. ORS will provide written notice to the regulator when sites are identified for transition. ORS then will meet with the regulator and the site to address outstanding issues, define final transition dates, and establish

a date to end equipment warranty and maintenance support. ORS will provide ongoing assistance to help sites achieve sustainable security.

### 11.3. ASEANTOM Efforts in Radiological Security

Wee Teck Hoo of Singapore's Radiation Protection and Nuclear Science Department National Environment Agency delivered a briefing on ASEANTOM's contributions to and hopes for radiological security sustainability.

Commented [EME3]: Not defined anywhere.

ASEAN was first established in Thailand's Office of Atoms for Peace in September 2011 and adopted at the SEAN Joint Preparatory Meeting in September 2013. Activities included initiatives to develop regional capabilities in nuclear and radiological emergency preparedness and response. The agency established a national radiochemistry laboratory and ambient radiation monitoring network and has conducted national security work with local agencies to carry out security audits of licensees with higher risk radioactive material and enhance security measures at storage sites. The agency has also worked to license shipments of nuclear material in transit through Singapore. Singapore has launched a Protective, Analytical and Assessment Facility at the Immigration and Checkpoint Authority. Future activities are to enhance regional cooperation and collaboration in nuclear security through sharing good practices to enhance border interactions.

Commented [EME4]: Not defined anywhere.

Commented [EME5]: Not defined anywhere.

### 11.4. Site Sustainability and Transition

Julia Gibson of Global Affairs Canada facilitated a panel on stakeholder strategies, thoughts, and questions about site-level transition activities. Sugeng Sumbarjo from the Nuclear Energy Regulatory Agency of Indonesia (BAPETEN) joined Dr. Kanchan P. Adhikari of Nepal's Ministry of Science Technology and Environment and Bui Thi Thuy Anh of Vietnam's Agency for Radiation and Nuclear Safety on the panel.

Dr. Kanchan P. Adhikari of Nepal's Ministry of Science Technology and Environment discussed radiological security site sustainability and transition in Nepal. Nepal's first brachytherapy machine was introduced in 1976. Since that time, the country has continued to address challenges including an incomplete inventory of sources, difficulty in getting regulations approved, and a lack of trained workers. One of the country's biggest hurdles is having a regulatory body in place. However, multiple sites have had security equipment installed and many are shifting from Co-60 to alternative technology.

Bui Thi Thuy Anh of Vietnam's Agency for Radiation and Nuclear Safety discussed the country's regulatory framework under the Atomic Energy Law, 2008, which includes basic measures to ensure security of radioactive sources and outlines responsibilities of facilities and the country's regulatory body. Program documents that include material storage and characterization have been developed. Two sites with security systems in place are ready to

transition from ORS support. These sites have developed and implemented robust site security plans. Training has helped move the sites closer to transition. Regulatory inspections will take place at the two sites, which will serve as a model to the other sites for future transition.

Sugeng Sumbarjo noted that Indonesia currently has over 7,000 sources in use and another 16,000 not in use. Sources are distributed throughout the country. Inspection and Law Enforcement ensure licensees meet requirements. Both scheduled and unplanned inspections are periodically performed, and the inspectors are paid by the government. There is a defined inspection schedule and noncompliance penalty based on the source type. If issues are identified, consequences include everything from suspension to written warnings. Inspection results are identified with a color-coded sticker. The Indonesia program follows a source from cradle to grave.

### 11.5. Future Challenges to Radiological Source Security

This working lunch explored future challenges to radiological source security.

## 12. Life Cycle Source Management

### 12.1. Deep Geological Repositories

Dr. Carlo Arcilla of the Philippine Nuclear Research Institute (PNRI) presented information on deep geological repositories. Nuclear waste is one of the main reasons people cite for opposing nuclear power. Only one nuclear power plant out of 400 has a license to construct and dispose of nuclear material. The U.S. military uses the Waste Isolation Pilot Plant, or WIPP, for its waste.

When a nuclear reactor is granted a license, it must also receive a license for a disposal site. Disposal sites must be carefully designed to provide long-term engineered barriers. The design must also evaluate if the site is isolated from surface perturbations, has “quiet” geology, and no resource conflicts. Other considerations include the need for low water flux/movement and communities that are receptive to nuclear waste. Deep boreholes are worth consideration.

### 12.2. Update to IAEA Guidance Document on the Management of Disused Sources

Kate Roughan of the IAEA’s Nuclear Fuel Cycle & Waste Technology program spoke on the *Code of Conduct Supplemental Guidance on the Management of Disused Radioactive Sources*. The *Code of Conduct* encourages States to improve the safety and security of their disused sources according to established standards. Supplemental guidance was drafted and approved in 2017. This code applies to all radioactive sources, including orphan sources; however, it does not address how a source becomes labeled as “disused.” The code does cover short-term storage and

transport, transit and trans-shipment, and options for management of disused sources, including reuse, recycle, and long-term storage. Additional terms and definitions have been added to the code since its original release. While this *Code of Conduct* address both the safety and security of radioactive sources, it is not a legally binding document.

### 12.3. Lifecycle Management and Final Disposition

Dr. Carlo Arcilla of the Philippine Nuclear Research Institute facilitated a panel discussion on lifecycle management and final disposition of radioactive sources. The panel included representatives from the Malaysia Atomic Energy Licensing Board (Faeizal Ali), Bangladesh Atomic Energy Commission (Dr. A.K.M. Fazle Kibria), IAEA Nuclear Fuel Cycle & Waste Technology program (Kate Roughan), National Nuclear Energy Agency of Indonesia (Husen Zamroni), and Thailand's Office of Atoms for Peace (Pennapa Kanchana).

Ms. Pennapa Kanchana discussed nuclear energy organizations in Thailand. In 2014, an expert mission on drafting the national policy and strategy for managing radioactive waste and spent fuel was held. The goal was to ensure radioactive waste will be safely managed in a cost-effective manner. The current and future financial arrangements for management of radioactive waste will be the responsibility of the generator, and they must set aside funding to meet this requirement. The government will take the responsibility when there is no generator. Currently 70% of sites with Category 1 material have been secured by ORS. The rest of the sites will develop their own security upgrade program or plan to remove the radioactive material. Waste treatment, conditioning, and storage have been identified. Some challenges still exist, such as awareness of security and security culture, availability of competent security staff, effectiveness and sustainability of a security regime, conducting threat assessments, and transport security.

A.K.M. Fazle Kibria stated that Bangladesh has been using nuclear technology for over six decades. Increased usage of radioactive sources in the health and industrial sectors has resulted in a significant increase in disused sources. The country has experienced difficulties with returning the sources to their countries of origin, and the absence of a national policy for reuse or recycle has contributed to the daily increase in disused sources. A Waste Processing and Storage Facility exists, and the disused radioactive source program includes collection, transport, and storage. A national policy for radioactive waste and spent fuel management is pending government approval. Challenges include getting policies approved, maintaining a qualified workforce, establishing a capability for long-term storage/disposal for Category 1, 2 materials, the need to switch to non-isotopic alternatives, and a lack of hands-on training in the region.

Faeizal Ali of the Malaysia Atomic Energy Licensing Board noted that since 1984 the Atomic Energy Licensing Board has implemented the country's regulations, which have included radioactive waste management since 2010. They are not disposing of sources, but instead focusing on long-term storage. They have identified the definition of a disused source. Challenges and issues include the need to gain control of orphan sources and sources out of

regulatory control, transportation security measures, the expense of shipping radioactive materials, and the need to provide for sustainable, safer, and secure long-term management solutions. Long-term management involves return to supplier, transfer to an authorized recipient for disposal, decay in storage, interim or long-term storage at licensee facility, and reuse/recycle. The country is working on establishing a national registry of sealed radioactive sources.

Kate Roughan reported on the IAEA Nuclear Fuel Cycle & Waste Technology program. Key components of a national lifecycle management strategy are a detailed regulatory infrastructure, technical infrastructure, and management disposal options. The first step to developing a national strategy is a thorough inventory of sources, including material characterization. The next step is to identify a centralized storage facility. Managing disused sources involves conditioning to reduce volume, reuse/recycle or return to supplier, or long-term storage. When a source is purchased, the following should be done: develop an estimate disposal costs, establish funding mechanism, and use decision-aiding documents to determine best option for disposal. The IAEA has the tools and information to help manage disused sources.

## **13. Closing of the 6th Regional Review Meeting on Radiological Security**

### **13.1. Future Challenges in Radiological Security**

Pierre Legoux of the World Institute for Nuclear Security facilitated a discussion on stakeholder concerns regarding emerging adversaries, technologies, and techniques that threaten radiological source security.



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**ATTACHMENT A: MEETING PARTICIPANTS**

**ATTACHMENT B: AGENDA**

# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

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3		Dr. A.K.M. Fazle Kibria  kibriaf@yahoo.com	Chief Scientific Officer & Director; Nuclear Safety, Security and Safeguards Division
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			Bangladesh
4		Mrs. Selina Yeasmin  kibriaf@yahoo.com	Chief Scientific Officer & Head; Health Physics Division
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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

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9		Deputy Director and Senior Program Manager
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		Fiji
10		
10		Senior Nuclear Security Officer
		IAEA

# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018


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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018




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34		Dr. Carlo Abundo Arcilla  caarcilla@pnri.dost.gov.ph	Director
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			Philippines
35		Dr. Hoo Week Teck	Head – Ionizing Radiation Control Section
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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018


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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018




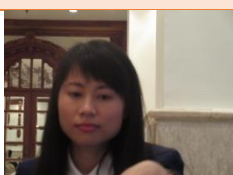

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48		Ms. Pennapa Kanchana
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49		Dr. Rungdham Takam
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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

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		Mr. Pierre Legoux/ World Institute for Nuclear Security

# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

Name/Contact			Position/Affiliation/Country
56			
57			
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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

Name/Contact			Position/Affiliation/Country
61			
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# 6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY

## Meeting Participates

THE KINGSBURY HOTEL, COLOMBO, SRI LANKA

MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018

Name/Contact			Position/Affiliation/Country
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**6<sup>TH</sup> REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY**  
**THE KINGSBURY HOTEL, COLOMBO, SRI LANKA. MARCH 6<sup>TH</sup> – 9<sup>TH</sup> 2018**

**MONDAY, MARCH 5<sup>TH</sup> 2018**

(Afternoon/evening)    Participants Arrive

**TUESDAY, MARCH 6<sup>TH</sup> 2018**

**Opening of the 6th Regional Review Meeting on Radiological Security**

- |               |   |
|---------------|---|
| 08.00 – 09.00 | Participant/Guest Sign-in   |
| 09.00 – 09.10 | Opening Ceremony and Lamp Lighting  |
| 09.10 – 09.45 | Welcoming comments <ul style="list-style-type: none"><li>▪ Sri Lankan Atomic Energy Regulatory Commission</li><li>▪ Sri Lankan Government Chief Guest</li><li>▪ Office of Radiological Security (Kristin Hirsch)</li><li>▪ Vote of Thanks – Sri Lanka</li></ul> |
| 09.45 – 10.15 | Participant Introductions   |
| 10.15 – 10.30 | Photo   |

**10.30 – 10.45      Coffee Break (Time Approximate)**

**The Threat of Radiological Terrorism**

- |               |   |
|---------------|---|
| 10.45 – 11.15 | Radiological Security Threats: Presentation on the threats posed by Radiological Dispersal Devices (RDD) and Radiological Exposure Devices (RED). Presentation will cover recent events that targeted radiological material as well as information on who might currently be targeting material and for what purposes.<br><i>(John Buchanan – International Criminal Police Organization)</i> |
| 11.15 – 12.15 | ORS Economic Impact Study: Presentation on the financial impact of a hypothetical dispersal of radiological material in Manhattan, New York.<br><i>(Mark Ladd – Sandia National Laboratory)</i>   |
| 12.15 – 13.15 | <b>Lunch: Working lunch with discussion questions</b><br>Topic: Screening of the ORS International Video  |

**Radiological Security Regulations: Progress and Trends**

- |               |   |
|---------------|---|
| 13.15 – 13.45 | IAEA Guidance Document Update: Presentation on updates to <i>NST048, Security of Radioactive Material in Use and Storage and of Associated Facilities</i> (revision of NSS 11) <i>(David Ladsous – IAEA Nuclear Security)</i> |
|---------------|---|

## 6TH REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY (CURRENT AS OF 23 Feb)

13.45 – 14.30 Recent Regulatory Experiences: A panel on challenges and successes from recent experience enacting new regulations. 10 minute presentations followed by 15 minutes Q&A.

- *Nuclear Energy Regulatory Agency of Indonesia (BAPETEN)*
- *Duong Hong Nhat – Vietnam Agency for Radiation and Nuclear Safety*
- *Maria Teresa Alvarez Salabit – Philippine Nuclear Research Institute*

### Advances in Physical Protection

14.30 – 15.00 ORS Initiatives in Physical Protection: An introduction to The Global Cesium Security Initiative (GCSI) and related In Device Delay (IDD) Project.  
(*Kristin Hirsch – U.S. Office of Radiological Security*)

15.00 – 15.15 **Coffee Break (Time Approximate)**

### Transportation Security Experiences and Training

15.15 – 16.15 Transportation Security: A panel on challenges and successes in transport security in Asia. 10 minute presentation followed by 20 minutes Q&A.

- *David Ladsous – IAEA Nuclear Security*
- *Mike Schultze – U.S. Office of Radiological Security*
- *Pennapa Kanchana – Thailand's Office of Atoms for Peace*
- *Sumith Kumara – Sri Lanka Atomic Energy Regulatory Commission*  
(*Facilitated by: Robert Rudich – U.S. Office of Radiological Security*)

16.15 – 17.15 Sri Lankan Special Task Force in Action: A Demonstration of Sri Lanka's transportation security and response capabilities  
(*S.W.A.B. Athula Daulagala – Sri Lankan Special Task Force*)

## WEDNESDAY, MARCH 7<sup>TH</sup> 2018

09.00 – 17.30 Session on Alternative Technologies to High Activity Radioactive Sources: details available on the World Institute for Nuclear Security agenda.  
(*Hosted and Facilitated by the World Institute for Nuclear Security*)

18.30 Sri Lankan Cultural Dinner  
(*Hosted by the Sri Lanka Atomic Energy Regulatory Council*)

## THURSDAY, MARCH 8<sup>TH</sup> 2018

### Radiological Theft Response Experiences, and Training Techniques

09.00 – 09.15 Welcome and daily objectives

09.15 – 10.15 Radiological Theft Response: A panel on building partnerships between site staff and local responders, target folder development, and partnership between regulators and law enforcement. 10 minute presentation followed by 20 minutes Q&A.

- *Department of Atomic Energy*
- *Royal Malaysian Police*
- *Prageeth Kadadunne – Sri Lanka Atomic Energy Regulatory Commission*
- *Sri Lankan Special Task Force*  
(*Facilitated by: Raphaël Duguay – Canadian Nuclear Safety Commission*)

## 6TH REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY (CURRENT AS OF 23 Feb)

- 10.15 – 10.30 Introduction to the Facilitated Scenario Discussion: Explanation of the capabilities, benefits and techniques for table top exercises and facilitated scenario discussions as they relate to radiological theft response. Instructions on how to participate in the upcoming facilitated scenario discussion.  
*(John Duda – Summit and Matt Thompson – Sandia National Laboratory)*
- 10.30 – 10.45 **Coffee Break (Time Approximate)**
- 10.45 – 11.45 Facilitated Scenario Discussion: A scenario driven event that guides participants through a site level response to hypothetical radiological material theft. The discussion and presentation will highlight the value of table top exercises and similar activities. The scenario, site and resources being discussed in this event are all fictitious.  
*(John Duda – Summit and Matt Thompson – Sandia National Laboratory)*
- 11.45 – 12.45 **Lunch: Working Lunch with Mini Table Top Exercise Groups**  
Topic: Participants will discuss what they learned and prepare a brief dialog on lessons learned during the discussion
- 12.45 – 13.15 Retrospective and Lessons Learned: A 10 minute presentation on how table top exercises have helped identify gaps and improved or change response plans, standard operating procedures and interagency agreements and a Q&A focused on participant insights and lessons learned from the Facilitated Scenario Discussion.  
*(Matt Thompson – Sandia National Laboratory)*
- National Radiological Theft Response Introduction and Experiences**
- 13.15 – 13.45 NRTRC Briefing: A briefing followed by Q&A on Sri Lanka’s National Radiological Theft Response Code, the process to develop it and their recent TTX.  
*(Neel Fernando – Sri Lanka Atomic Energy Regulatory Council)*
- 13.45 – 14.15 PRTRP Briefing: A briefing followed by Q&A on Vietnam’s Provincial Radiological Theft Response plan, the process to develop it and their recent TTX.  
*(Kieu Ngoc Dung – Vietnam’s National Committee for Incident, Disaster Response, and Search and Rescue)*
- Cyber Security Awareness**
- 14.15 – 14.45 Cyber Protection: An overview of recent efforts to ensure that ORS provided upgrades are protected from cyber threats.  
*(Tarun Chaudhary – Pacific Northwest National Laboratory)*
- 14.45 – 15.00 **Coffee Break (Time Approximate)**

## 6TH REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY (CURRENT AS OF 23 Feb)

### Security Culture Experiences and Training

- 15.00 – 15.30 Radiological Site Security Culture Training: An introduction to the key concepts of radiological site security culture and basic steps for building and evaluating a security culture program.  
*(Khairul – National Nuclear Energy Agency of Indonesia (BATAN))*
- 15.30 – 16.00 Update to IAEA guidance document: Information and updates to *NSS 28-T, Self-assessment of Nuclear Security Culture in Facilities and Activities*.  
*(David Ladsous – IAEA Nuclear Security)*
- 16.00 – 17.15 Radiological Site Security Culture: A panel with audience participation, questions will focus on major challenges to security culture implementation, examples of success, way to improve. Emphases will be on site level security culture but may include national level programs. 15 minute presentations followed by 30 minutes of Q&A.
- *Mohd Nathir Bin Mohd Kamari – Malaysian Ministry of Health*
  - *Dr. Kanchan P. Adhikari – Nepal's Ministry of Science Technology and Environment*
  - *Raphaël Duguay – Canadian Nuclear Safety Commission*
  - *Khairul – National Nuclear Energy Agency of Indonesia (BATAN): Q&A only*
  - *David Ladsous – IAEA Nuclear Security): Q&A only*
- (Facilitator: Phil Richard – U.K. Department for Business, Energy and Industrial Strategy)*

### FRIDAY, MARCH 9<sup>TH</sup> 2018

#### Sustainability and Transition

- 09.00 – 09.15 Welcome and daily objectives
- 09.15 – 10.00 ORS Sustainability and Transition Discussion: Introduction to ORS's approach to sustainability for both the national and site levels. The program will offer its perspective on goals for building a sustainable radiological security program.  
*(Kristin Hirsch – U.S. Office of Radiological Security)*
- 10.00– 10.30 Site Transition Process: Overview of the process for communicating site level transitions and tools for regulators or other national authorities to support site level sustainability and transition.  
*(Mike Hazel – Office of Radiological Security)*
- 10.30 – 10.45 Coffee Break (Time Approximate)**
- 10.45 – 11.00 ASEANTOM Efforts in Radiological Security: A briefing on the Association's contributions and aspirations to radiological security sustainability.  
*(Wee Teck Hoo – Singapore's National Environment Agency)*

## 6TH REGIONAL REVIEW MEETING ON RADIOLOGICAL SECURITY (CURRENT AS OF 23 Feb)

- 11.00 – 12.00 Site Sustainability and Transition: A panel on stakeholder strategies, thoughts and questions regarding site level transition activities. 10 min presentation followed by 30 minutes Q&A.
- *Nuclear Energy Regulatory Agency of Indonesia (BAPETEN)*
  - *Dr. Kanchan P. Adhikari – Nepal's Ministry of Science Technology and Environment*
  - *Bui Thi Thuy Anh – Vietnam Agency for Radiation and Nuclear Safety*  
(Facilitated by: *Julia Gibson – Global Affairs Canada*)

- 12.00– 13.00 Lunch: Working lunch with discussion questions**  
Topic: Future Challenges to Radiological Source Security

### Life Cycle Source Management

- 13.00 – 13.15 Presentation on deep geological repositories  
(*Dr. Carlo Arcilla – Philippine Nuclear Research Institute*)
- 13.15 – 13.45 Update to IAEA guidance document: Information and updates to *Code of Conduct Supplemental Guidance on the Management of Disused Radioactive Sources*  
(*Kate Roughan – IAEA Nuclear Fuel Cycle & Waste Technology*)
- 13.45 – 15.00 Lifecycle Management and Final Disposition: A Panel on national strategies for management of disused radioactive sources. 10 min presentations followed by 25 minutes Q&A.
- *Faeizal Ali – Malaysia Atomic Energy Licensing Board*
  - *Dr. A.K.M. Fazle Kibria – Bangladesh Atomic Energy Commission*
  - *Kate Roughan – IAEA Nuclear Fuel Cycle & Waste Technology*
  - *Pennapa Kanchana – Thailand's Office of Atoms for Peace*
  - *Husen Zamroni – National Nuclear Energy Agency of Indonesia (BATAN)*  
(Facilitator: *Dr. Carlo Arcilla – Philippine Nuclear Research Institute*)

- 15.00 – 15.15 Coffee Break (Time Approximate)**

### Closing of the 6th Regional Review Meeting on Radiological Security

- 15.15 – 16.00 Future Challenges in Radiological Security: A facilitated discussion on stakeholder concerns regarding emerging adversaries, technologies and techniques which threaten radiological source security.  
(Facilitator: *Pierre Legoux – World Institute for Nuclear Security*)
- 16.00 – 16.30 Event Summary and Report Approval  
(*Jeff Jarry – Sandia National Laboratory*)
- 16.30 – 17.00 Closing Remarks
- *Anil Ranjith – Sri Lanka Atomic Energy Regulatory Council*
  - *Athula Daulagala – Sri Lankan Special Task Force*
  - *Kristin Hirsch – Office of Radiological Security*

## SATURDAY, MARCH 10<sup>TH</sup> 2018

Morning/Afternoon Participants Depart