

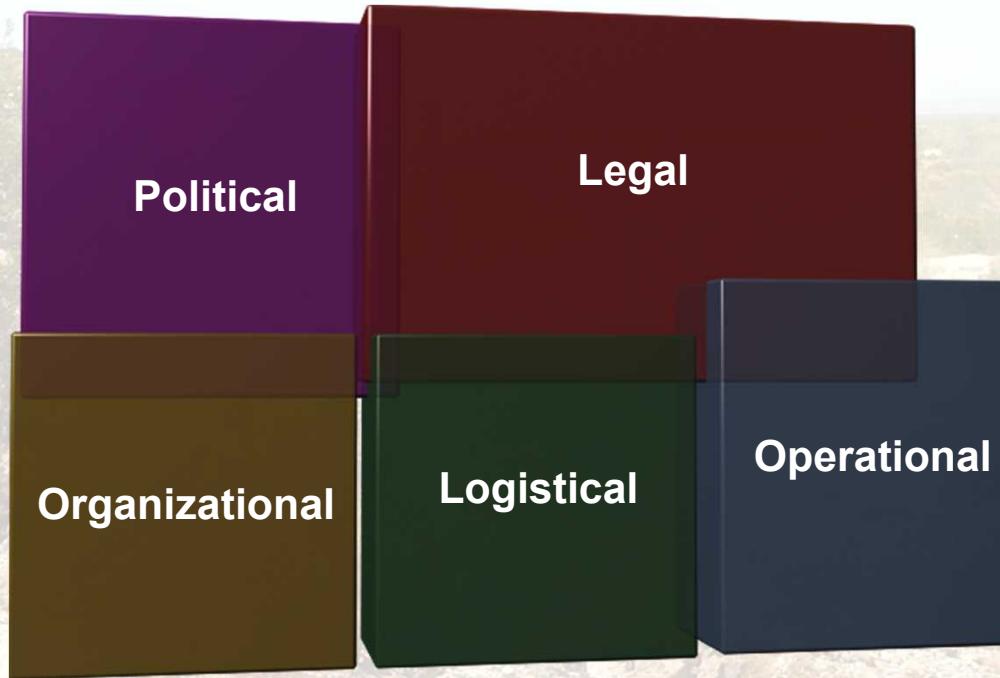


**INTERNATIONAL BORDER
MANAGEMENT SYSTEMS**

Border Management Constraints and Challenges

Constraints

Every country's border management system is subject to a variety of constraints, internal and external, potentially limiting freedom of action. These include:



Constraints

Border management systems face many constraints

Political

- Public Support & Relations
- Border Security Doctrine
- Treaties & Agreements
- Environmental Impact
- Trade
- Diplomatic

Legal

- Functions such as Search & Seizure
- Rules of Engagement
- Disposition of Persons & Materials
- Human Rights
- Authorities
- Boundaries

Organizational

- Central Authority
- Interagency Coordination
- Organizational Jurisdictions

Logistical

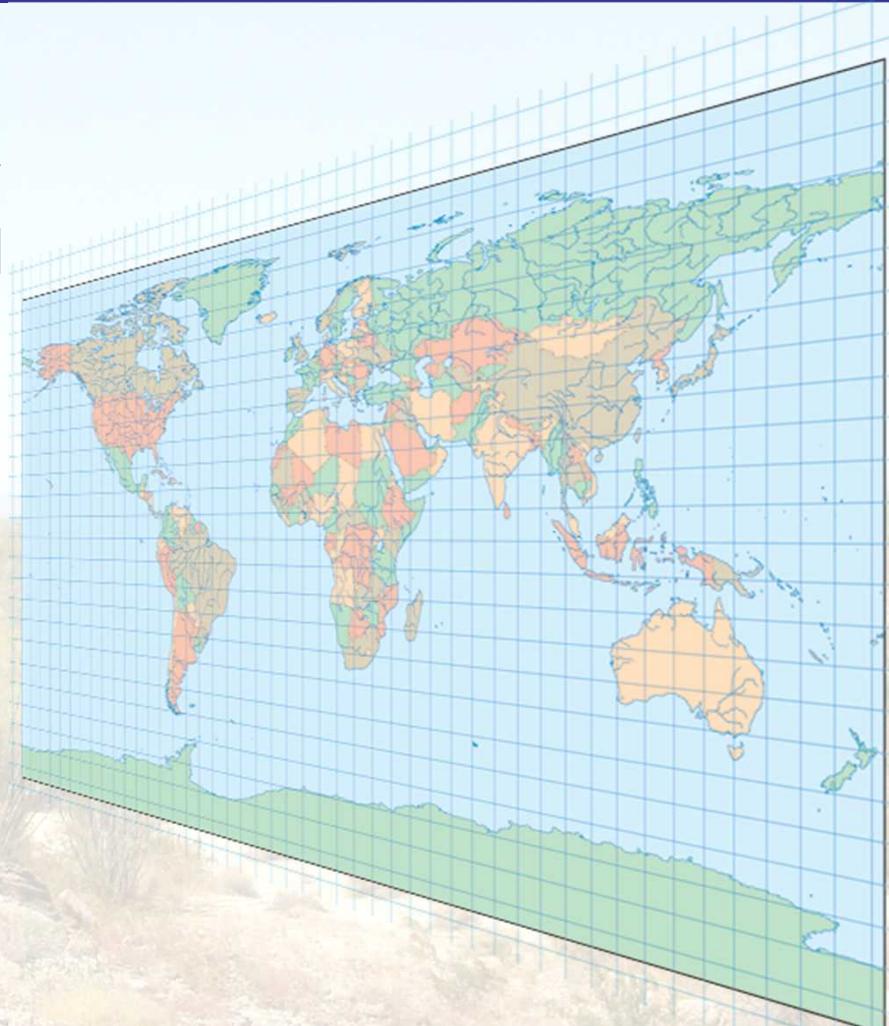
- Supply
- Maintenance
- Training
- Technology Development
- Test & Evaluation

Operational

- Personnel
- Equipment
- Materials
- Coverage & Gaps
- Responsibilities
- Reporting
- Administrative

Geopolitical Challenges

- Differing, and possibly opposing, country border management policies and postures
- Militarized tensions between countries
 - Ongoing hostilities
 - Disputed boundaries
 - Opposing forces
 - Demilitarized zones
- Unstable and/or uncooperative neighbors



Other Human Challenges

Human challenges to effective border management take many forms:

	Routine	Non-routine
Non-threatening	<ul style="list-style-type: none"> • Cross-border nomads and tribal movement • Traders • Travelers and tourists 	<ul style="list-style-type: none"> • Refugees • Illegal immigrants
Threatening	<ul style="list-style-type: none"> • Criminal • Smugglers and illicit traffickers 	<p>Non-state national security threats</p> <ul style="list-style-type: none"> • Terrorists • Insurgents

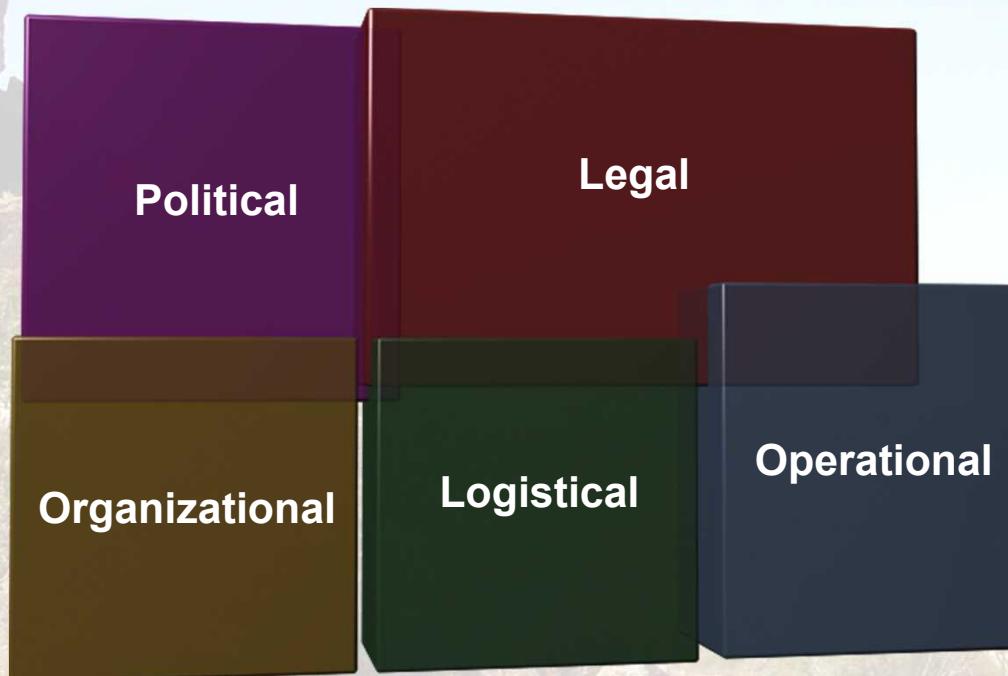


Commodity Challenges

- **Fraudulent Documents**
Visas, travel papers, passports
- **Tariff/License Avoidance Products**
Cigarettes, autos, counterfeit goods, etc...
- **Contraband**
Drugs, wildlife, literature, precious gems/metals, stolen goods, etc...
- **Currency**
Real and counterfeit
- **Human Beings**
Voluntary and non-voluntary, for purposes of immigration, employment, prostitution, etc...
- **Conventional Weapons**
Small arms, heavy weapons, explosives, etc...
- **Weapons of Mass Destruction**
Nuclear, biological, chemical, radiological, missile delivery systems



Discussion



- Which of these constraints have the greatest impact on your particular situations?
- Do you have suggestions on how these constraints can be addressed or adapted to?

Discussion

- Differing, and possibly opposing, country border management policies and postures
- Militarized tensions between countries
 - Ongoing hostilities
 - Disputed boundaries
 - Opposing forces
 - Demilitarized zones
- Unstable and/or uncooperative neighbors
- Which of these political challenges represent your greatest border challenges and why?
- What do you think is needed to make a difference against these challenges?

Discussion

	Routine	Non-routine
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Threatening	<ul style="list-style-type: none"> • Criminal • Smugglers and illicit traffickers 	<p>Non-state national security threats</p> <ul style="list-style-type: none"> • Terrorists • Insurgents

- What makes these human elements challenging to your border management systems?
- In your opinion, what do you think is needed to make a difference against these challenges?

Discussion

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- Which of these commodities pose the greatest challenge to your system and why?
- What do you think is needed to make a difference against any of these challenges?