

Goodyear Tire and Rubber Company

December 4, 2008

Sandia Science & Technology Park *“Partnering for Innovation”*

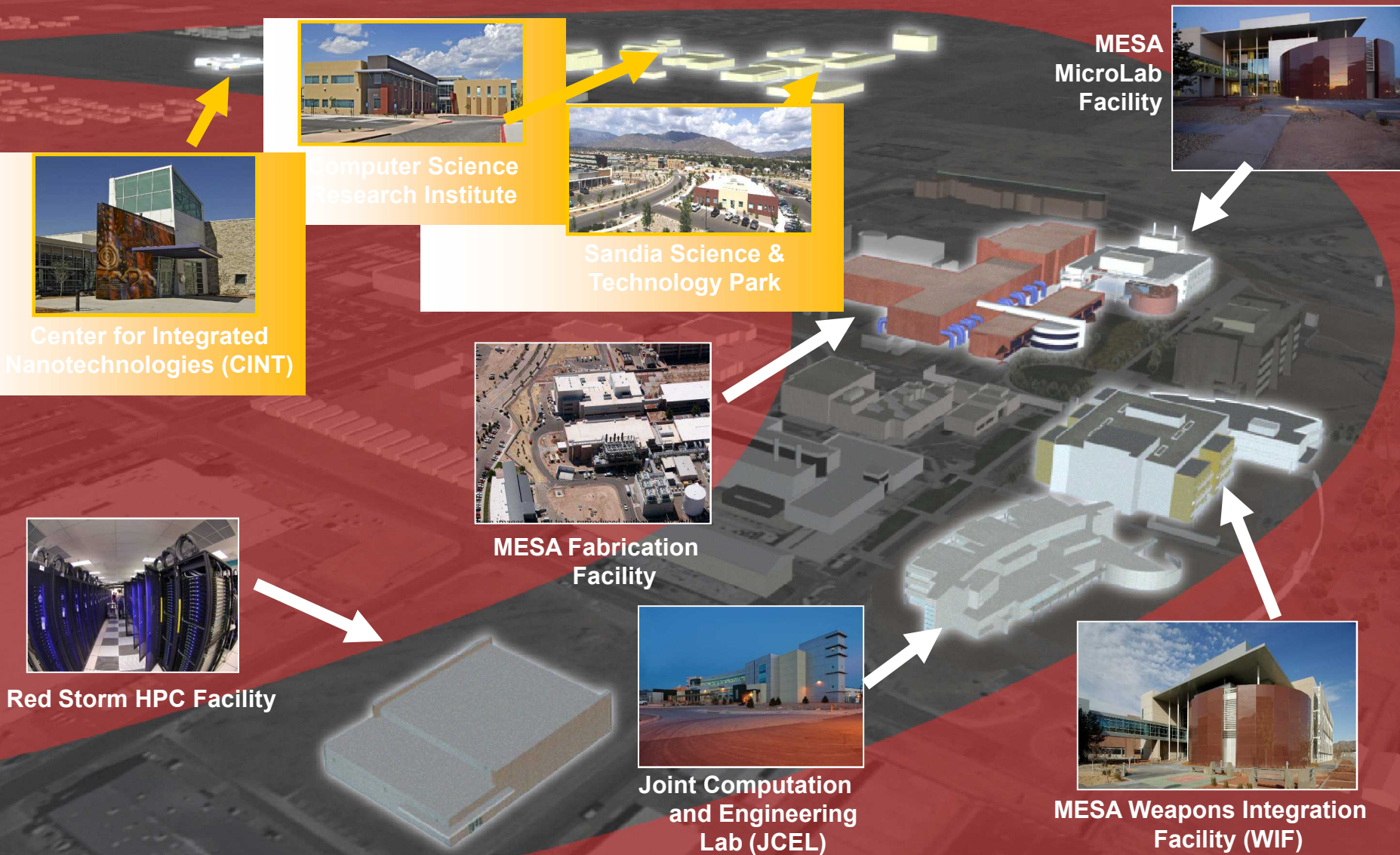
Jackie Kerby Moore
Executive Director

10 years of economic growth



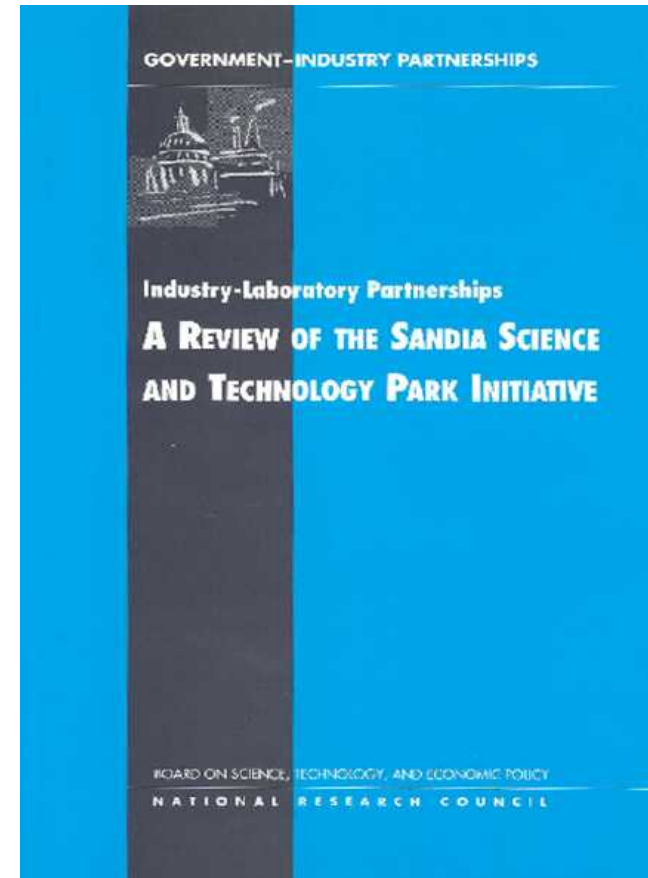
**SANDIA SCIENCE &
TECHNOLOGY PARK**

Sandia Innovation Corridor



1998 NAS Symposium Sandia Science & Technology Park

- Recognize importance of Sandia's partnerships with industry
- Cultivate synergies
- Focus on technologies and companies that are complementary to Sandia



Sandia Science & Technology Park

“A Master-Planned Technology Community”

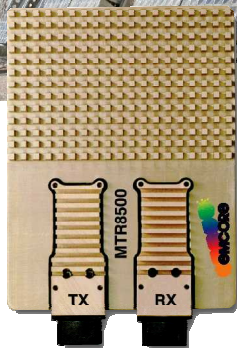
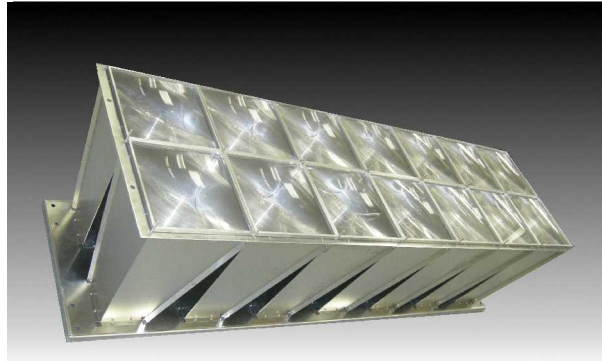


- **Founded in 1998**
- **200+ Acres**
- **Affiliated with Sandia National Laboratories**
- **Pedestrian-Oriented, Campus-Style Park**
- **State-of-the-Art Fiber Optics Network**

Role of the Park

- **Partnership Tool for Sandia**
 - **Create Joint Research and Development**
 - **Commercialize Technologies**
 - **Develop Business**
 - **Strengthen Supplier Relations**
 - **Foster Economic Development**
- **Innovation Tool for Sandia and Its Partners**

EMCORE/Sandia Partnership

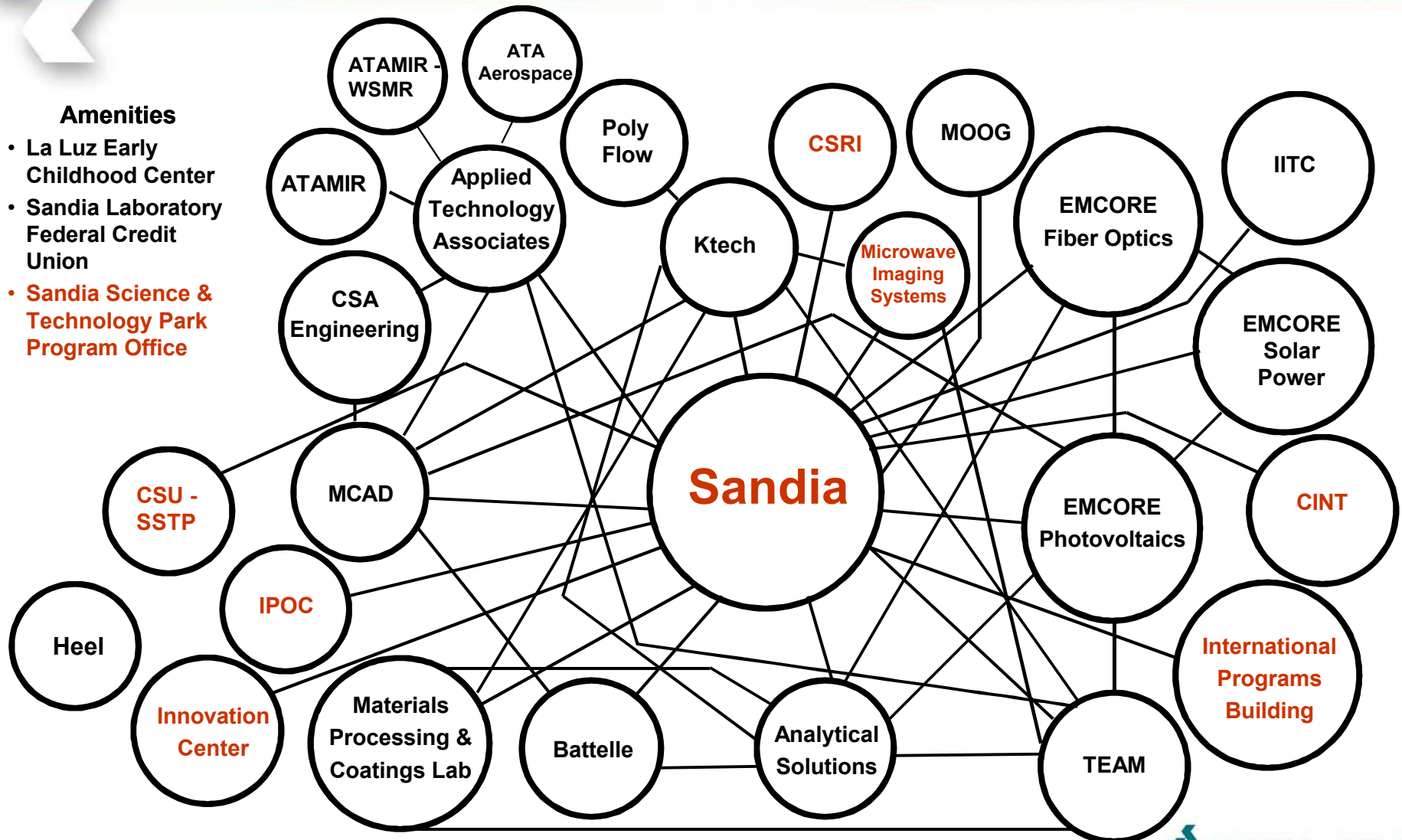


- EMCORE is a publicly traded company
- First company to move into Park in 1998
- Licensed VCSEL, solar cell, and transponder technologies
- Manufacturing solar cells for space and land applications
- Manufacturing fiber optic communications products
- \$112M investment in Park
- 500 employees at Park

Synergistic Cluster of Companies

Amenities

- La Luz Early Childhood Center
- Sandia Laboratory Federal Credit Union
- Sandia Science & Technology Park Program Office



18 New Facilities



Future Vision for Park

“The Place for Interaction, Integration, and Innovation”

- **Research District**
- **Innovation Corridor**
- **Center for Innovation**
 - **Multi-Tenant Building for Sandia Partners**
 - **Conference Space**
 - **Open Public Space**
- **Hotel**
- **Restaurants**



10 Year Anniversary



10 YEARS
of economic growth

10 years of economic growth



**SANDIA SCIENCE &
TECHNOLOGY PARK**

Business Model

ORIGINAL PARTNERS

- Created vision
- Provides executive-level champion
- Provides executive director and program staff
- Manages day to day activities, including marketing



**Sandia
National
Laboratories**



- Shared vision
- Funds infrastructure

- Founded Science & Technology Park Development Corporation (STPDC), the nonprofit entity which oversees the Park
- Provides chairman of the board for STPDC
- Manages grants

Park MOU
Signatories

LAND OWNERS



**New Mexico State
Land Office**

- Sell and lease land
- May build and own buildings

OTHER KEY PARTNERS



**Provides
planning
funds**



**Provides
telecommunications
infrastructure**



**Provides
infrastructure**



**Provides
economic impact
analyses**



**Provides
leadership and
support**

10 years of economic growth



**SANDIA SCIENCE &
TECHNOLOGY PARK**