



Cyber Threat Characterization: Electric Power Grid

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Sandia National Laboratories

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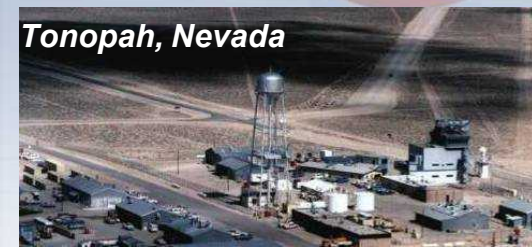
- National Security Laboratory
- Broad mission in developing science and technology applications to meet our rapidly changing, complex national security challenges
- Safety, security and reliability of our nation's nuclear weapons stockpile



The graphic features a large globe with the word "Sandia" in red script and "VISION" in blue block letters. A banner around the globe reads "helping our nation secure a peaceful and free world through technology". To the left of the globe is a vertical column of five gold stars, each containing a value: Integrity, Excellence, Service to the Nation, Each Other, and Teamwork.

Our highest goal is to become the laboratory that the U.S. turns to first for technology solutions to the most challenging problems that threaten peace and freedom for our nation and the globe.

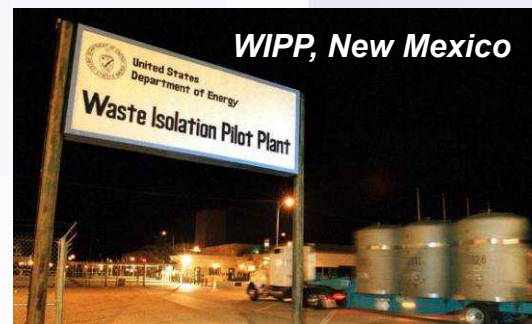
Sandia National Laboratories is Geographically Distributed



Tonopah, Nevada



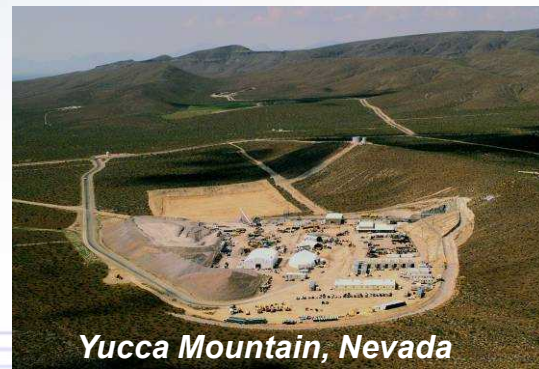
Pantex, Texas



WIPP, New Mexico



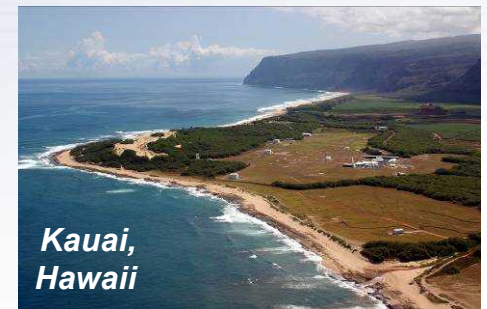
Albuquerque, New Mexico



Yucca Mountain, Nevada



Kodiak, Alaska



**Kauai,
Hawaii**

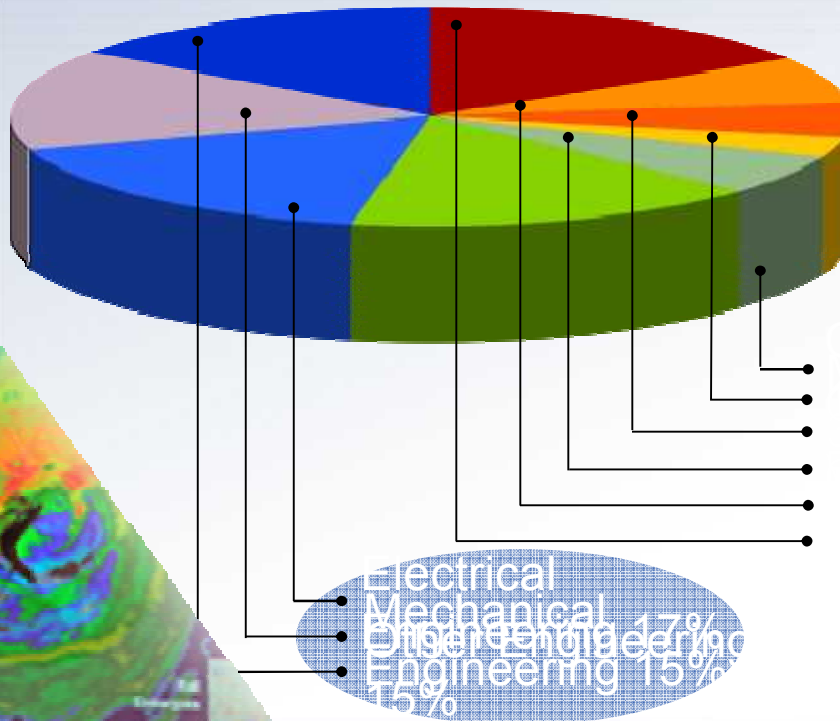


Livermore, California

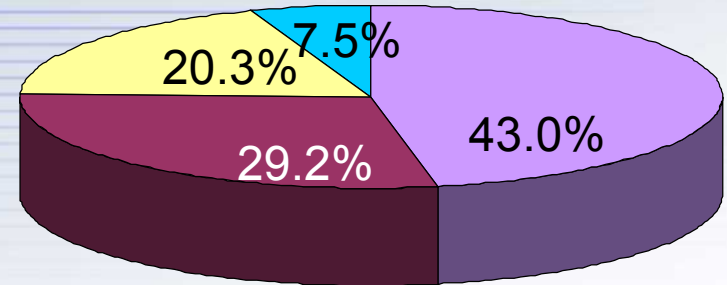
People and Budget

- FY07 permanent workforce: 8,478
- FY07 budget: \$2.4B

Technical Staff (3,921) by Degree
(Start of FY08)



FY07 Operating Revenue
\$2.3 B



(Operating Budget)

- Nuclear Weapons
- Defense Systems and Assessments
- Energy, Resources and Non-proliferation
- Homeland Security and Defense



The DOE National SCADA Test Bed

Reducing energy infrastructure security risk through asset-owners and solution providers

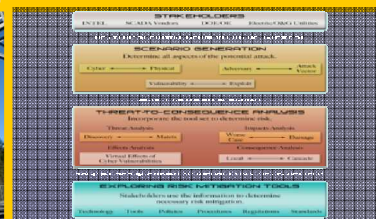
Reducing security weaknesses in today's SCADA technology:

- SCADA/EMS system Assessments
 - 9 Systems
- Completed: ABB, AREVA, GE, Siemens
 - 85% of vendors
- Cryptographic analysis of AGA-12 serial link encryption



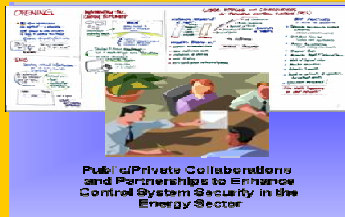
Development of an Integrated Risk Analysis capability:

- Modeling/Simulation to evaluate end-to-end cyber security risk – answer the questions: So What?; Should we be concerned?
- Threat discovery
- Effects, Impacts M&S, & Consequence analysis
- Assessing newly found Vulnerabilities



Outreach and Awareness:

- CS security training courses:
 - Red Team/Blue Team
 - 450 attended over the past 12mths
- Mitigation Techniques for NERC "Top-10" vulnerabilities
- Standard Catalog
- NERC CIP Assessment Guidelines
- Focus of Program to expand to Oil and Gas industry



Development of next generation security solutions:

- Virtual Control Systems Environment
- Open PCS Security Architecture Interoperable Design (OPSAID)
- Network Mapping tool (ANTFARM)
- Trust-Anchor for Supply-Chain threat

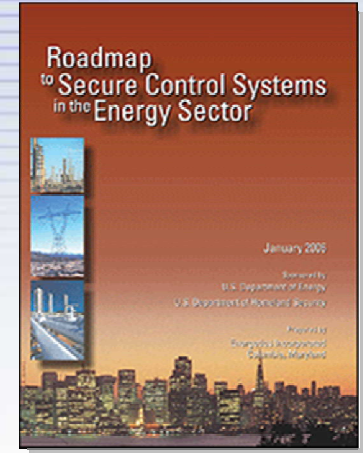
An Integrated Risk Analysis Approach is Important for Cyber Security

- ***“By systematically documenting and prioritizing known and suspected control system vulnerabilities [threats] and their potential consequences, energy sector asset owners and operators will be better prepared to anticipate and respond to existing and future threats.”***

- **Roadmap to Secure Control Systems in the Energy Sector, Identifying Strategic Risk (pg.A2)**

- **January 2006**

“Assess Risk: Determine risk by combining potential... consequences of a terrorist attack...known vulnerabilities...and general or specific threat information.”



Homeland
Security

National Infrastructure Protection Plan (NIPP), Risk Management Framework
Department of Homeland Security, 2005



Sandia National Laboratories



Cyber Risk and the Role of Threat

Characterization of Risk to the Grid

- Risk in terms of threat, vulnerability, and consequence.

THREAT X VULNERABILITY X CONSEQUENCE

Resources

Weaknesses

Effect

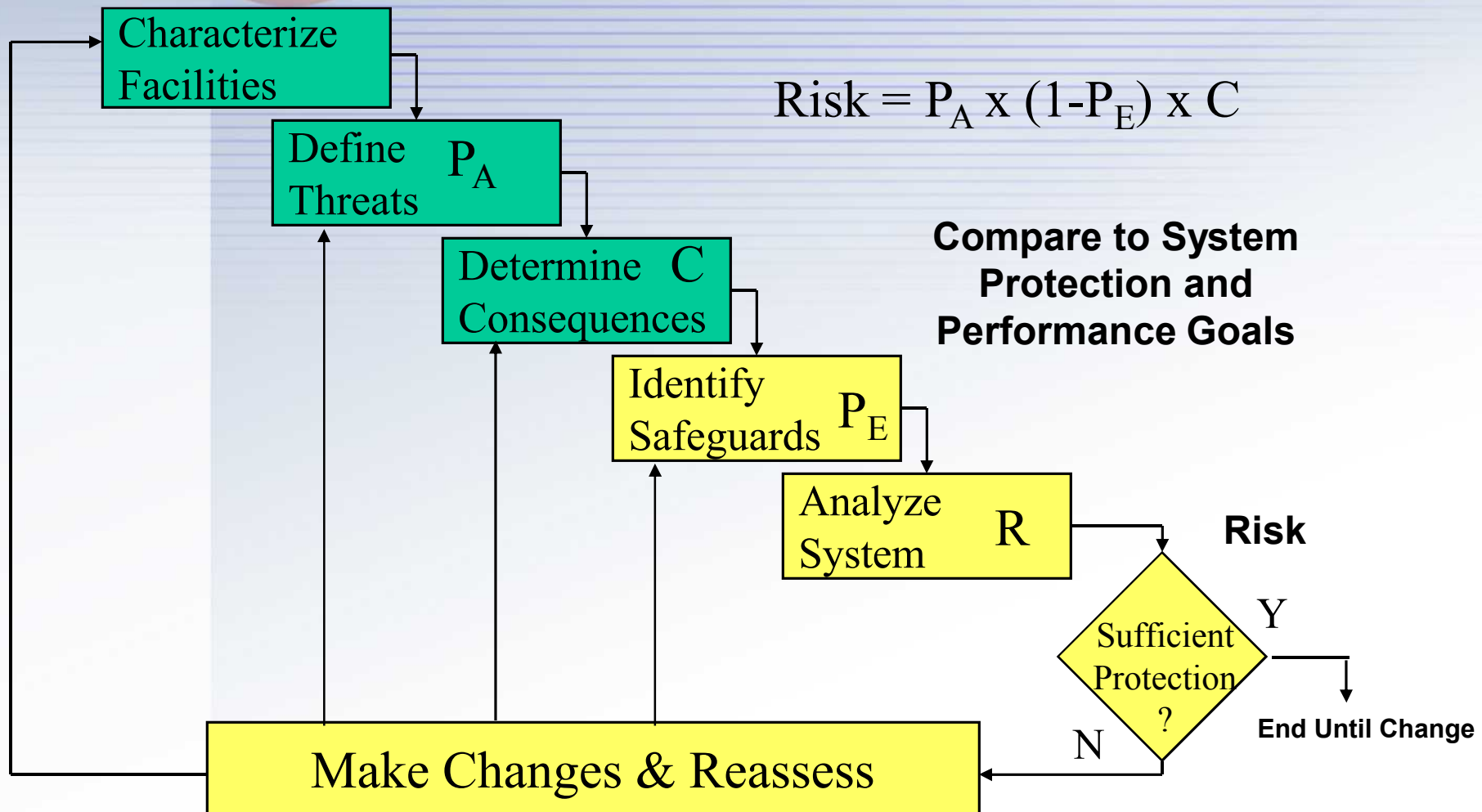
RISK

Business Impact
Physical Impact

- Threat is the entity able to do harm, intentionally or unintentionally. Can be a human, a weather event, a mechanical failure, etc.
- Vulnerability is a weakness in the system that can be exploited.
- Consequence is the resulting effect when a threat exploits a vulnerability.



Risk Analysis for Energy Systems

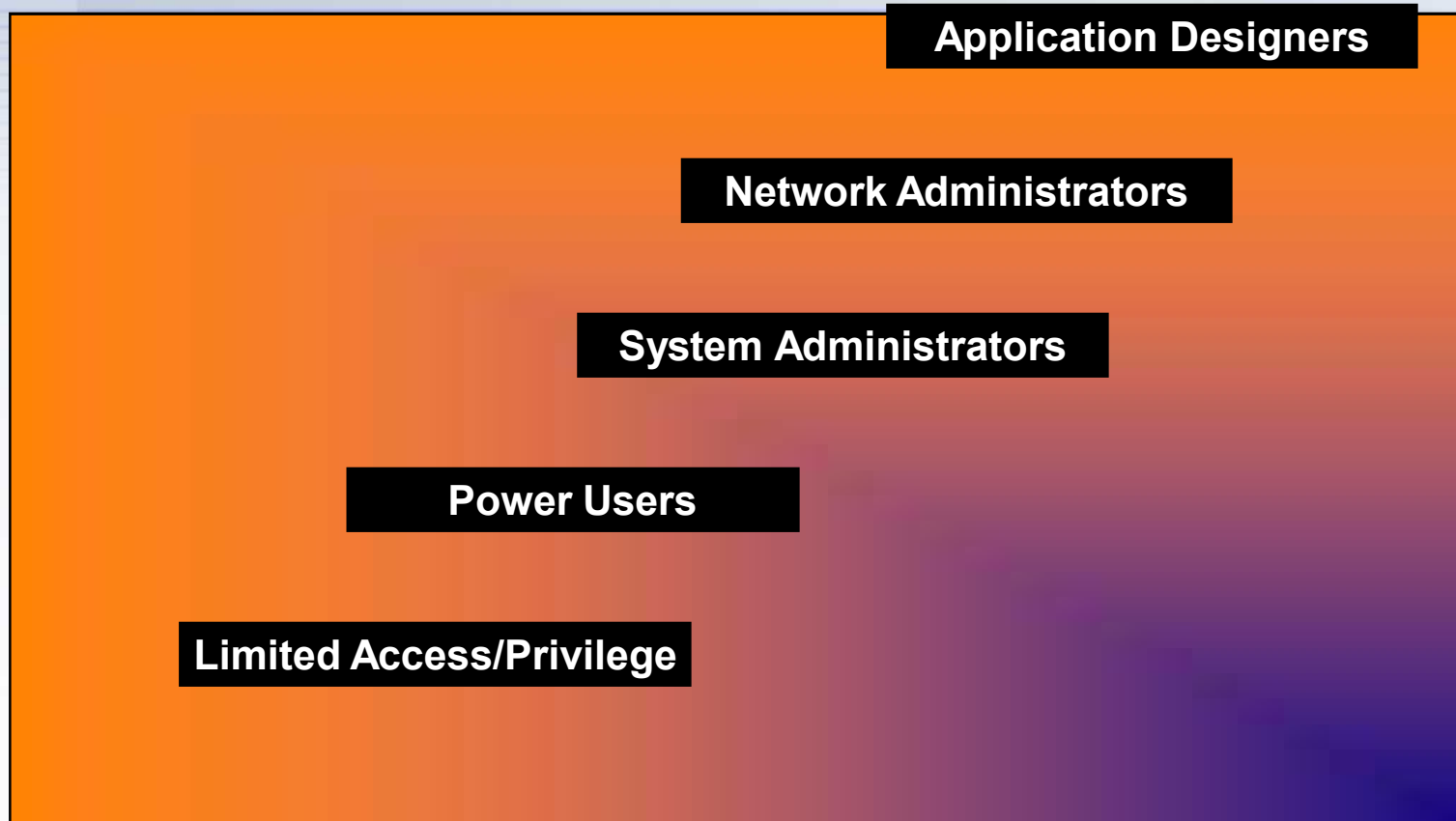


Threat Characterization

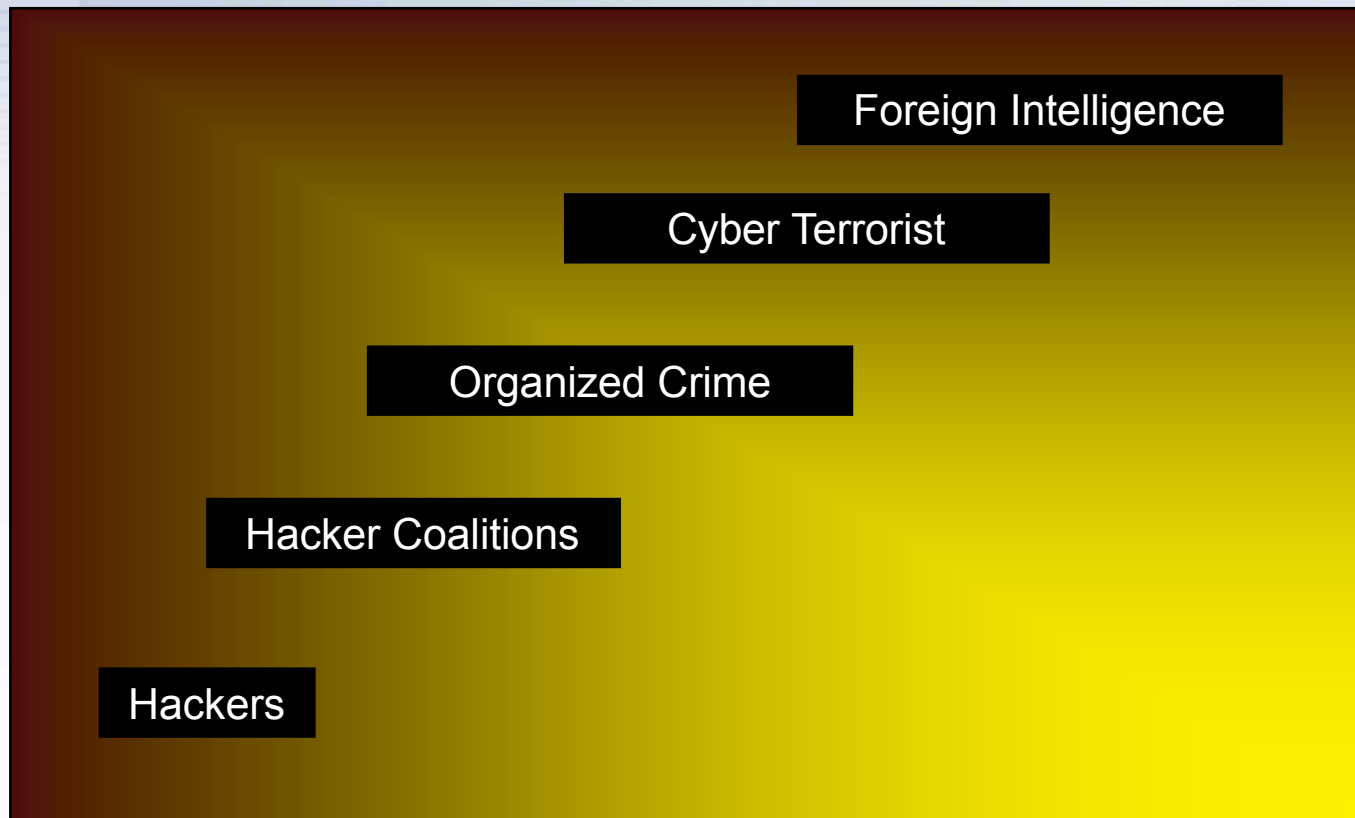
- Characterizing security threats to process control systems on the electric grid should consider:
 - Implication of impending danger (i.e., what may an attacker do?)
 - Source of that danger (i.e., who is the attacker?)
- Threats are individuals or groups with the potential to cause harm, can be characterized by their level of access, motivations, and capabilities.
- Threats can be insiders, hackers or crackers, terrorists, organized crime, and nation states. Because of the intimate knowledge of assets and ready access to these assets, insider attacks can do substantial damage.



Range of Threats: Insider Adversaries



Range of Threats: Outsider Adversaries



Example: Who is the Threat?

- **UK citizen accused of crashing systems at the Port of Houston by DoS attack and hacking on its computer systems on 20 Sep 2001**
 - Attack froze web service, containing vital data for shipping, mooring companies and support firms responsible for helping ships navigate in and out of the harbor
 - Attack traced to a computer at Caffrey's UK home by US police
 - Allegedly aimed at taking a South African chatroom user offline whose comments were attacking the US. Caffrey allegedly took offense at the comments because his girlfriend was American
- **Specific lessons**
 - IT systems vital in overall control system
 - Distance is not a factor
 - Damage may be a collateral effect of other hostile acts



**Port of Houston: 8th
largest in world w/
\$10.9B revenue**





Threat Capability and Characterization

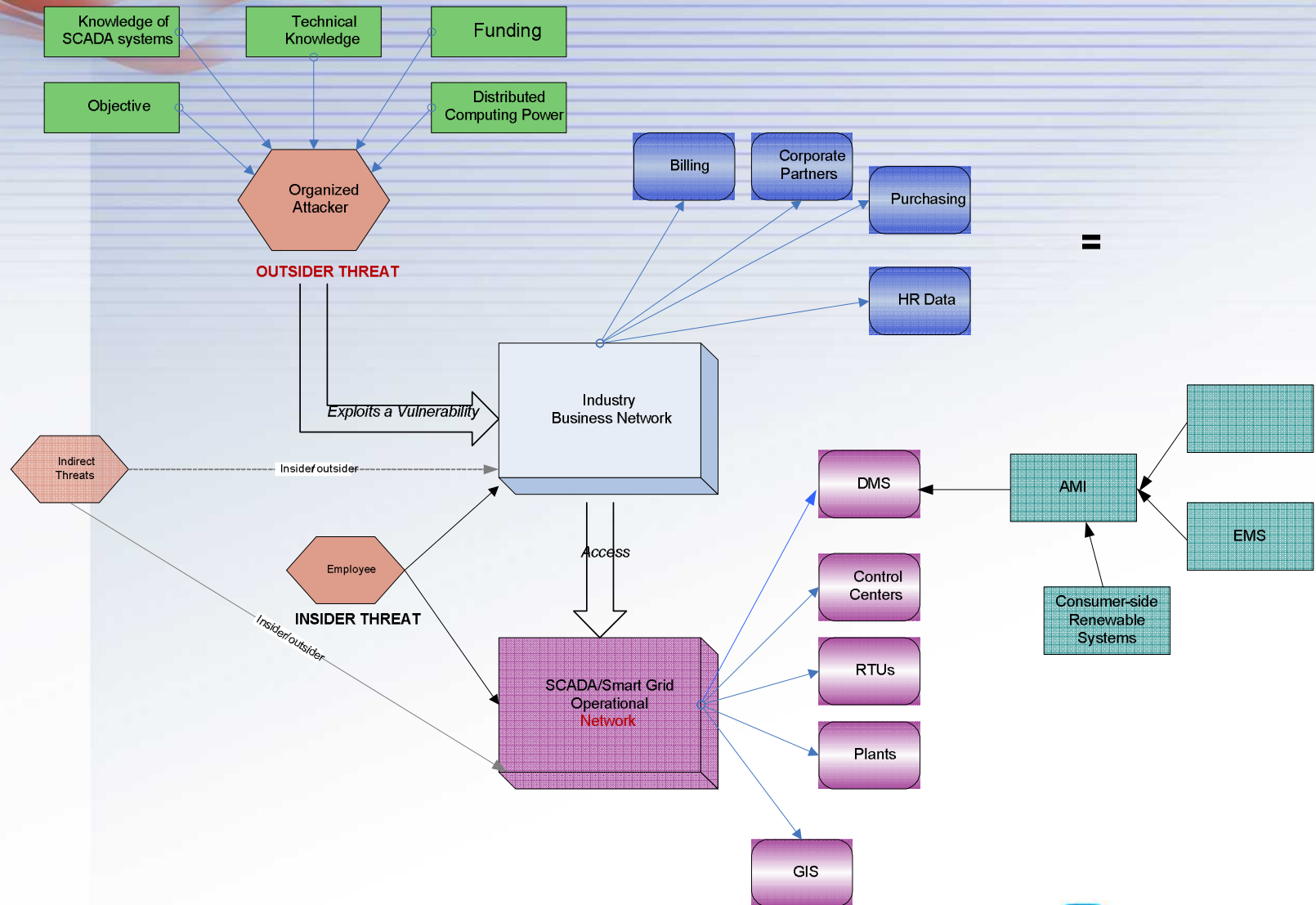


How does the Threat Work?

- Worms, viruses, trojans, backdoors, spear phishing, botnets,
- Openly available tools
 - Exploits within hours of public release of patches
 - Attack functions combined into multi-tools
 - Simpler tools are very mature
 - Open-source control protocol tools
- Openly available information
 - Open protocols
 - Openly available components



Anatomy of Threat Activity



Generic Threat Matrix

THREAT LEVEL	THREAT PROFILE						
	COMMITMENT			RESOURCES			
	INTENSITY	STEALTH	TIME	TECHNICAL PERSONNEL	KNOWLEDGE		ACCESS
					CYBER	KINETIC	
1	H	H	Years to Decades	Unlimited	H	H	H
2	H	H	Years to Decades	Years of Time	M	H	M
3	H	H	Months to Years	Years of Time	H	M	M
4	M	H	Weeks to Months	Years	H	M	M
5	H	M	Weeks to Months	Years	M	M	M
6	M	M	Weeks to Months	Once	M	M	L
7	M	M	Months to Years	Years	L	L	L
8	L	L	Days to Weeks	Once	L	L	L

- **“Categorizing threat : building and using a generic threat matrix.”** by *Sandia National Laboratories, Albuquerque, NM, Duggan, David Patrick, Thomas, Sherry Reede, Veitch, Cynthia K., Woodard, Laura.* Sandia Technical Report SAND2007-5791.





Threat

- Threat can be characterized as one of three types:
 - Normal Threat: An event or condition that affects the reliability of the day-to-day operations
 - Abnormal Threat: A natural disaster, such as hurricane-force winds or earthquakes.
 - Malevolent Threat: A manmade event or condition



Threat

- Threat Attributes
- Commitment Attribute Family
 - Three attributes in the commitment family: Intensity, Stealth, and Time.
- Resource Attribute Family
 - Three attributes in the resource family: Personnel, Knowledge, and Access.





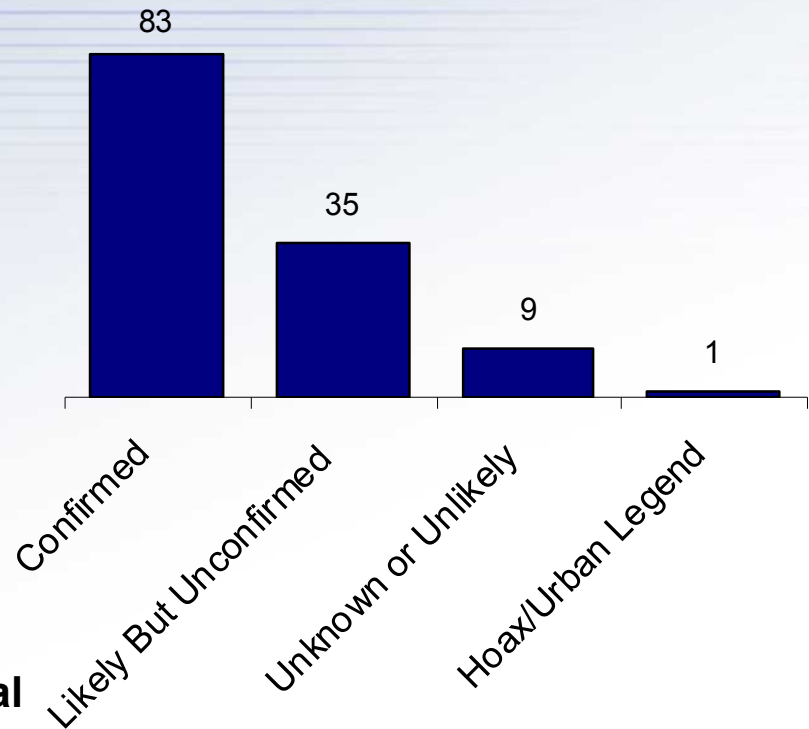
Threat Analysis

What Has Been Documented?

Insights from the Industrial Security Incident Database (ISID)

■ Spring 2006 ISID Status

- 135 Incidents (7 Pending)
- 22 Contributor companies from:
 - ♦ USA, Canada, UK, France, and Australia
 - ♦ Oil/Gas, Chemical, Power, Food, Water...



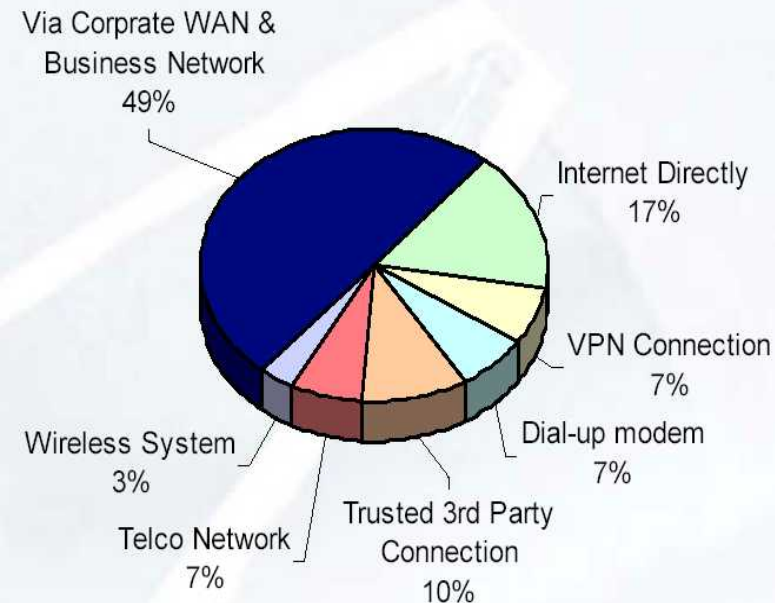
Source: Eric Byres and David Leversage, Industrial Security Incident Database

What Has Been Documented?

Insights from the Industrial Security Incident Database (ISID)

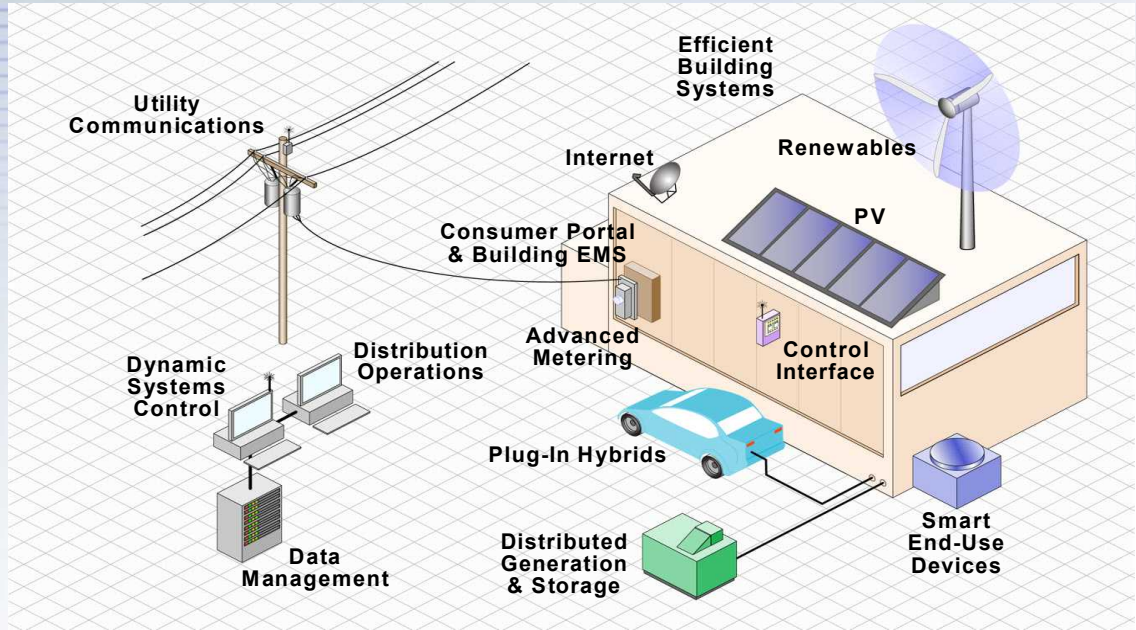
- **Major shift in point of entry**
 - 38% remote entry through 2001
 - 56% remote entry after 2001
- **Drivers include**
 - Adoption of COTS
 - Network convergence

Source: Eric Byres and David Leversage, Industrial Security Incident Database



How the bad guys got in...

- ing
 connectedness at all
 on of standardized
 ologies with known
 abilities
 ctivity of control
 s to other networks
 re connections
 read availability of
 al information about
 systems
 sing reliance on
 ation



Trends Impacting Security

- Open Protocols
 - Open industry standard protocols are replacing vendor-specific proprietary communication protocols
- Common Operating Systems
 - Standardized computer platforms increasingly used to support control system applications
- Interconnected to Other Systems
 - Connections with enterprise networks to obtain productivity improvements and information sharing
- Reliance on External Communications
 - Increasing use of public telecommunication systems, the Internet, and wireless for control system communications
- Increased Capability of Field Equipment
 - “Smart” sensors and controls with enhanced capability and functionality

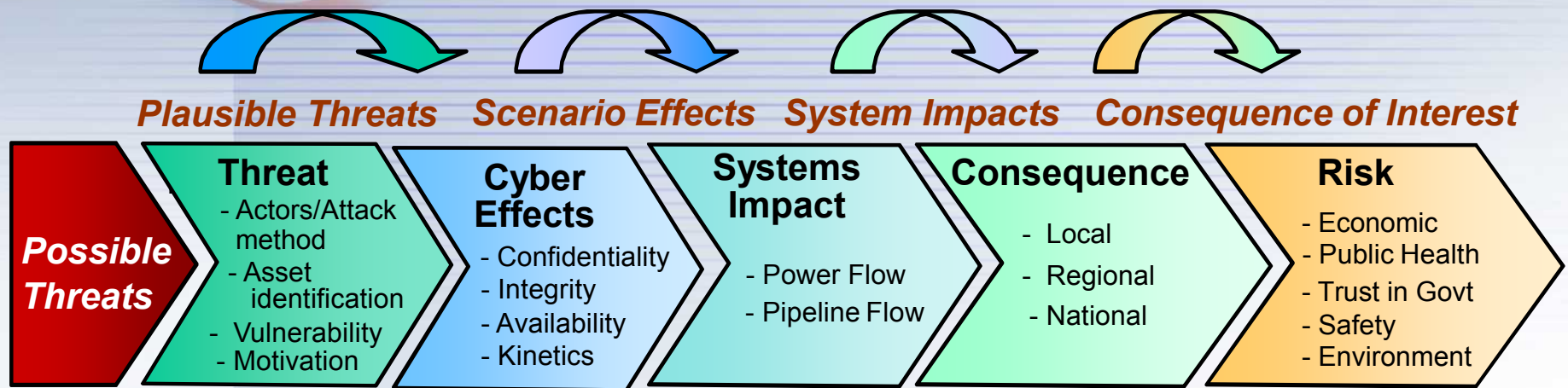


Pressures Against Effective Security

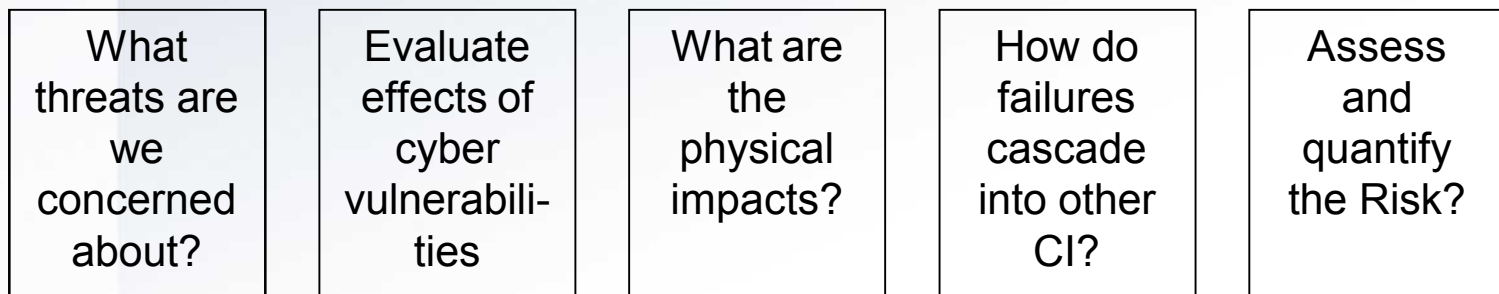
- Pressure against recognizing security as critical for automation system development, deployment, and management
- Limited security management policies and procedures for PCS and automation systems
- Wide availability of conventional information technology (IT) hardware and software/operating systems
- Desire for improved operational and process efficiency
- Lack of business case for PCS security investment
 - Little concrete data on automation system attacks
 - Legal precedent not well-established
 - Automation products that have limited intrinsic security capabilities
 - No contractual requirements for security
- Security is 5-10 years behind typical IT systems



Integrated Risk Analysis



Threat-to-Consequence Risk Model



Provides a Framework for Conducting Control Systems Risk Analysis



Anecdotes

- A common misconception is the separation of control system and business networks
 - One facility thought they had two separate networks and pointed to their pair of Cisco routers at the external connection as proof. Upon examination, the routers were configured as primary and backup for both the incoming business and control networks
 - Another facility thought they had done a good job of separation - until the assessment team discovered that their safety systems resided on the control network (not all that good an idea in the first place) and the safety engineers programmed the safety systems from their corporate desktops

Anecdotes

- You may believe your business and control networks are well-separated, but -
 - A facility used PLCs in addition to their DCS, run by different departments in the organization and the PLC engineers worked on their systems from their corporate desktops
 - Another activity that seems to breach the separation is advanced optimization - sometimes the control engineers do much of their data gathering, planning and setup on their corporate systems and directly transfer their settings to the control network for step testing



Reported Data

- Collecting data reported optionally by industry and utilities is a difficult process.
- Analysis often includes extrapolated data.
- BCIT/ISID, HSIN, and CERT are groups collecting incident data. These are focused on identifying vulnerabilities, reducing risk, and assessing threat.
- SANS Internet Storm Center offers
 - Top 10 ports targeted
 - Top 10 source IPs
 - Data/Reports
 - Trends



Reported Data

- Incident data for critical infrastructure that is meaningful includes
 - 2000-3000 estimated incidents to Fortune 500 companies each year (ISID, Symantec)
 - 100 incidents per year or more occur to industry (BCIT Indus Sec)
 - In 2004, BCIT investigated 41 industrial security incidents, with 11 pending, and 7 classed as hoaxes.



Report Address Cyber-to-Physical Impacts

Reliability Impacts from Cyber Attack on Electric Power Systems

Jason Stamp, Member, IEEE, Annie McIntyre, non-member, and Bryan Ricardson, non-member

Abstract—The level of risk from cyber attack against control systems used in the electrical grid is uncertain. At various times, the likelihood of attack, the availability of opportunity in the form of cyber vulnerabilities, the impact to the power system, and the consequences have all been debated at length. This research addresses the issue of grid impacts from cyber attack. (The remaining issues are not considered; as such, intent and opportunity are assumed.) One significant part of the analysis is the development of a Cyber-to-Physical (C2P) bridge, which links cyber attack vectors to resulting events in the Electric Power Grid (EPG); for example, a successful cyber penetration of a protective relay in a substation may result in an unplanned breaker trip. The analysis approach calculates an estimate of the grid performance degradation of cyber attacks, as they affect system reliability. The work models cyber attack in terms of unexpected outages to grid equipment; this way, for a given probability of cyber attack, the additional degradation to system reliability that results may be quantitatively determined. After simulation, the difference in reliability (with or without cyber attack) is the average grid impact for a given attack probability. This report includes tests for the algorithm to show its efficacy and versatility for analysis of various cyber impacts. With refinement, the proposed approach could be used as an important tool for control system risk analysis.

Index Terms—Power system reliability, computer network security, power system protection, SCADA systems.

This work was supported by the National SCADA Test Bed (NSTB) program at the United States Department of Energy's Office of Electricity Delivery and Energy Reliability.

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B. Richardson is with the Critical Infrastructure Systems department at Lockheed Martin Corporation.

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Sandia National Laboratories report 2008-7074C.

Manuscript received October 24, 2008.

I. INTRODUCTION

THE Roadmap to Secure Control Systems in the Energy Sector identifies a critical need to better understand the possible impacts of attacks on electric power systems in order to better prioritize mitigation investment to control risk. The roadmap also points out that "asset owners are hard-pressed to justify control system security" because they are unable to "quantify and demonstrate the potential impacts of cyber attacks on energy sector control systems." [1]

There are significant technical challenges. The existing infrastructure is large and complex, the problem is inherently uncertain (e.g., the behavior of both the attackers and the infrastructure is probabilistic), and quantitative, scientifically rigorous impact assessments are needed.

In today's infrastructures, most effects achievable by control system — opening a breaker, shutting down a generator — can be achieved by cyber attack, with the effort required dependent on cyber security measures in place [2]. The primary effect of including cyber attack in an impact analysis is that it increases both the size of the system under study (not just considering the physical components, but also the cyber components) and the number of ways it can be attacked (by adding cyber vulnerabilities). A cyber-capable adversary can exploit a larger set of vulnerabilities against a system that now must be considered as a physical network and a cyber-based control system operating together [3]. Adding "cyber" makes finding plausible scenarios harder by increasing the number of possible scenarios by several orders of magnitude.

Previous approaches to analyzing the system-wide impact of attacks and perturbations to infrastructures have included:

- 1) *Ad hoc analysis*: e.g., subject matter experts performing reductive analysis via hierarchical risk decomposition.
- 2) *Static analysis*: e.g., based on studies of system equilibria.
- 3) *"Brute force" methods*: requiring extensive and expensive computer simulations of outage permutations.

These techniques are useful and do provide insight into infrastructure failure mechanisms but ultimately none provides an efficient way to study cyber threat impact.

This Impacts Analysis (IA) research is intended to provide a means to quantitatively estimate electric supply interruptions that can be caused by cyber attack. An approach like this can be used to help answer two critical questions for control systems cyber security:

- What attack scenarios are plausible to achieve a significant electric supply interruption?

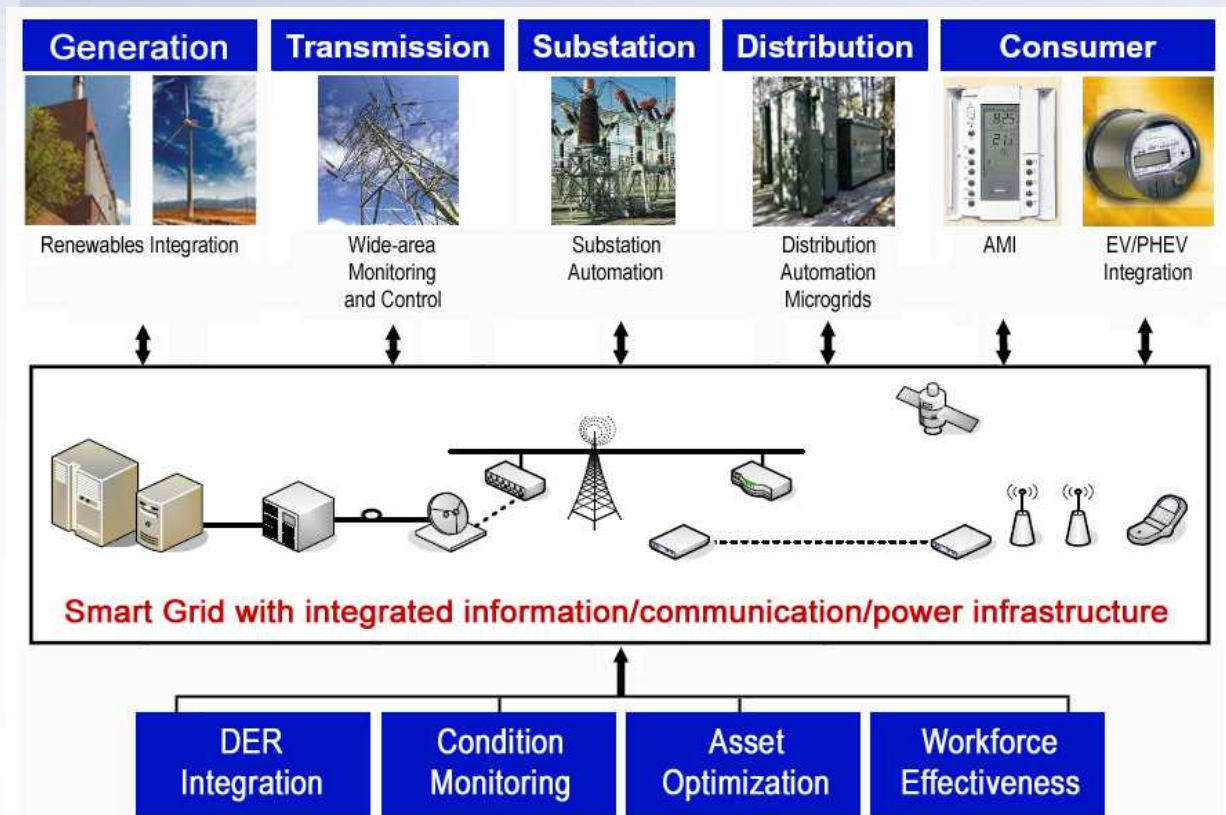
■ Conclusions on Data Reporting:

- Reported numbers are by choice
- Understanding incident trends can be beneficial
- Categorizing incidents by threat aids analysis
- Extrapolated data can reduce overall risk
- Useful in business continuity planning and ROI



Path Forward – Addressing Smart Grid Risk

Smart Grid Enables Dynamic Optimization of Grid Resources and Operations





Summary & Questions

- Risk characterization and mitigation requires an understanding of threat.
- Threat can be defined by motivations, commitment, and resources.
- Threat analysis can assist in preparedness and risk reduction.
- Catalogued incident data can be useful, but....*the threat is constantly changing!*

