

Safety, Security, and Safeguards Integration in Nuclear Power Operations

SAND2010-8832P

“3S” Culture



Sandia is a multiprogram laboratory operated by Sandia Corporation, a Lockheed Martin Company, for the United States Department of Energy's National Nuclear Security Administration under contract DE-AC04-94AL85000.



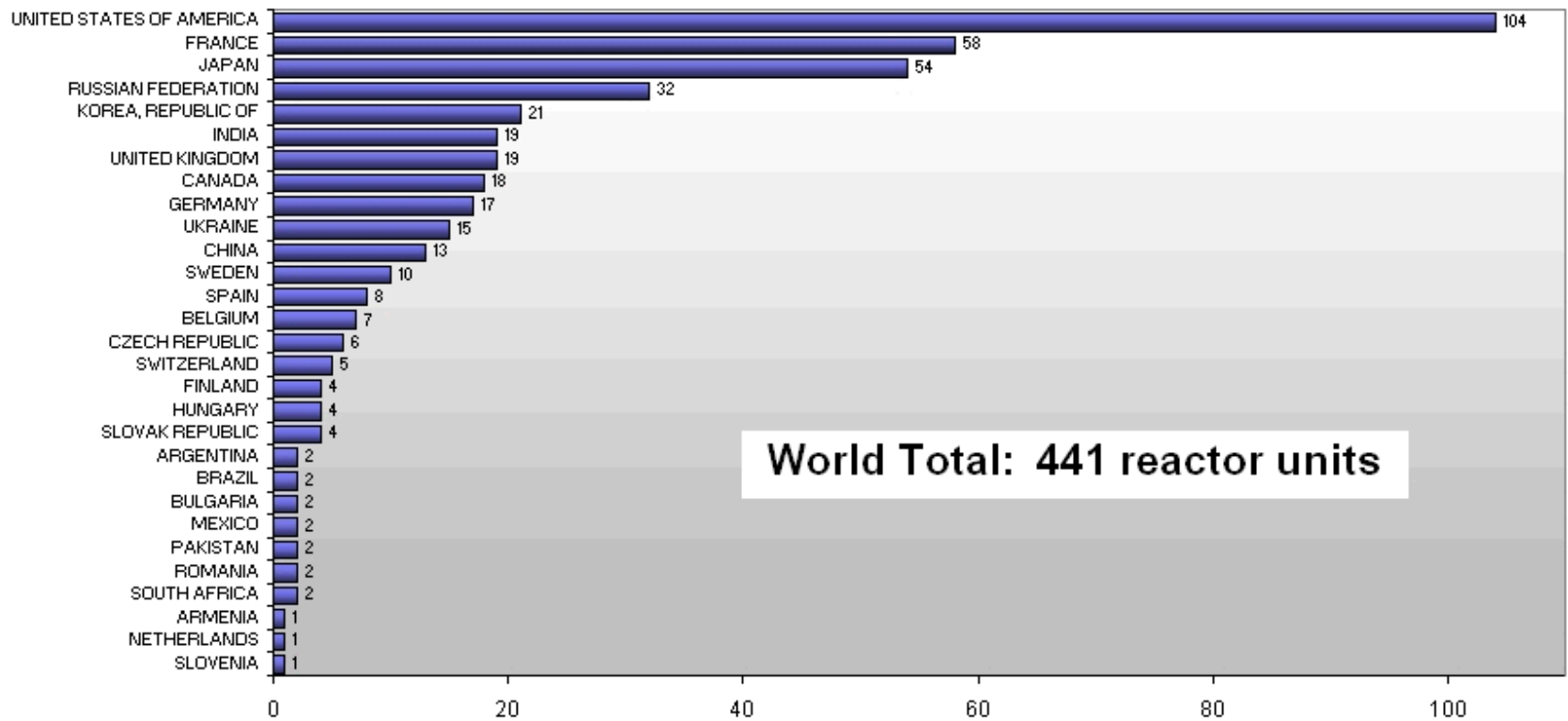
Overview

- Increased global energy demands leads to...
- Desire to expand nuclear power program leads to...
- Need to develop safeguards infrastructure accomplished by taking a...
- Holistic approach to integrate “3S” which is the...
- Optimal path forward as a responsible owner for the peaceful use of nuclear energy.



World Summary

Number of Reactors in Operation Worldwide



World Total: 441 reactor units

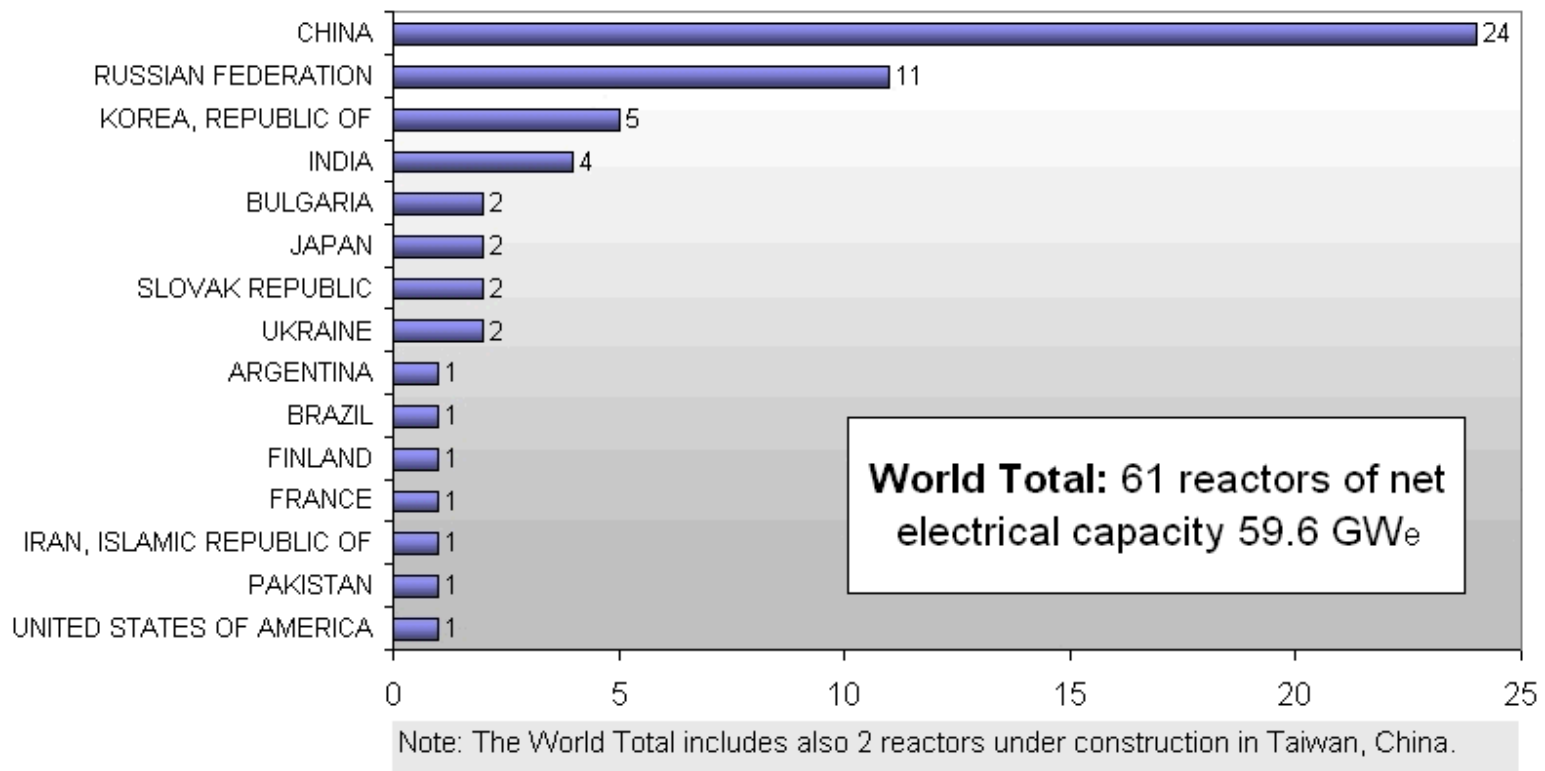
Note: Long-term shutdown units (5) are not counted

Source: IAEA (Aug. 2010)



World Summary (Cont.)

Number of Reactors under Construction Worldwide



Source: IAEA (Aug. 2010)



Nuclear Power Program

Entities involved with development:

- Government
- Owner/operator
- Regulator



Nuclear Power Program (Cont.)

- Decide energy strategy
- Commitment
- Develop Infrastructure
- Design
- Construction
- Operations



“3S” in Context

- **Nuclear Safety**

Operating conditions, prevention of accidents/mitigation of consequences, resulting in the protection of workers, the public, and the environment from undue radiological hazards.

- **Nuclear Security**

Prevention and detection of, and response to sabotage, unauthorized access, or other malicious acts involving nuclear material, other radioactive substances or their associated facilities.

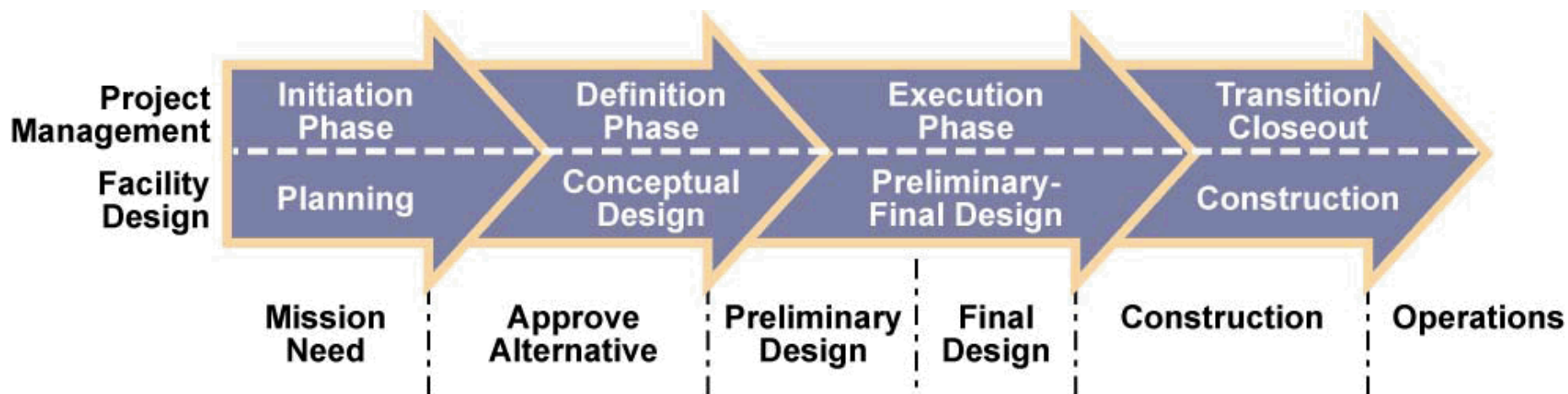
- **Nuclear Safeguards**

Prevention and detection, through the use of material control and accountancy, of theft or diversion of special nuclear material from civilian facilities.



Nuclear Power Program

- Phases -





Nuclear Power Program - Infrastructure -

- National Position
- Nuclear Safety
- Management
- Funding and Financing
- Legislative Framework
- Safeguards
- Regulatory Framework



Nuclear Power Program - Infrastructure (Cont.) -

- Radiation Protection
- Electrical Grid
- Human Resources Development
- Stakeholder Involvement
- Site and Supporting Facilities
- Environmental Protection

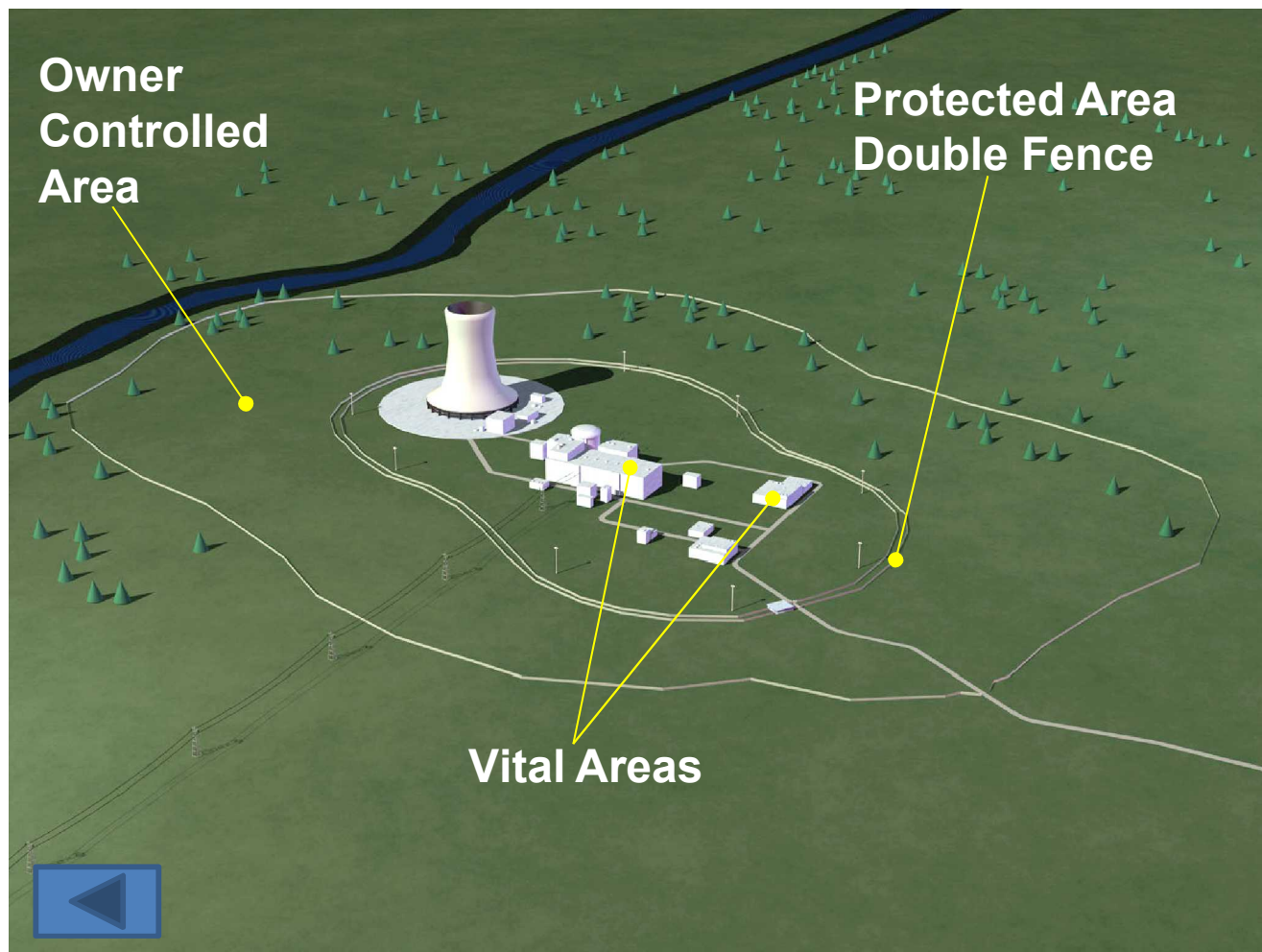


Nuclear Power Program - Infrastructure (Cont.) -

- Emergency Planning
- [Security and Physical Protection](#)
- Nuclear Fuel Cycle
- Radioactive Waste
- Industrial Involvement
- Procurement



Security & Physical Protection



Access Control Points



Mission Perspective



Elements
work together
to provide
safe, secure,
reliable, and
economical
electrical
energy



Barriers to Integration

- Culture
- Risk Assessment
- Top-down Implementation
- Cost



Culture Comparisons

	Safety	Security	Safeguards
Information Flow	Transparency	Need-to-know	Graded Transparency
Personnel Flow	Ease of Movement	Restricted Movement	Restricted Movement
Threat	Human/Equipment Failure	Deliberate Acts	Deliberate Acts
Implementation	Facility Environment	Facility Environment	Facility Environment
Authority	State	State	IAEA





Tools for Integration

- Structural design
- Access control measures
- Consideration of all hazards
- Material control & accountability
- Management support
- Supervision, Procedures, Training
- Sharing Lessons Learned