



***Border Management
Systems Model
Module 2***



Why Utilize a Systems Model?

- All levels of border security policy, planning, and operations need to be considered as an integrated, interactive whole.
- What happens in one area inevitably impacts another.
- No person or organization operates in a vacuum.
- The systems model provides an integrated framework by which we can consider all of the components of border management.



Systems Model “Mission Statement”

A horizontal bar consisting of ten vertical segments of increasing length from left to right, transitioning in color from dark green to yellow.

Strategically deploy a system of personnel, physical elements, and information systems to implement border policies regulating the flow of people and goods across national boundaries, and defending against national security threats.

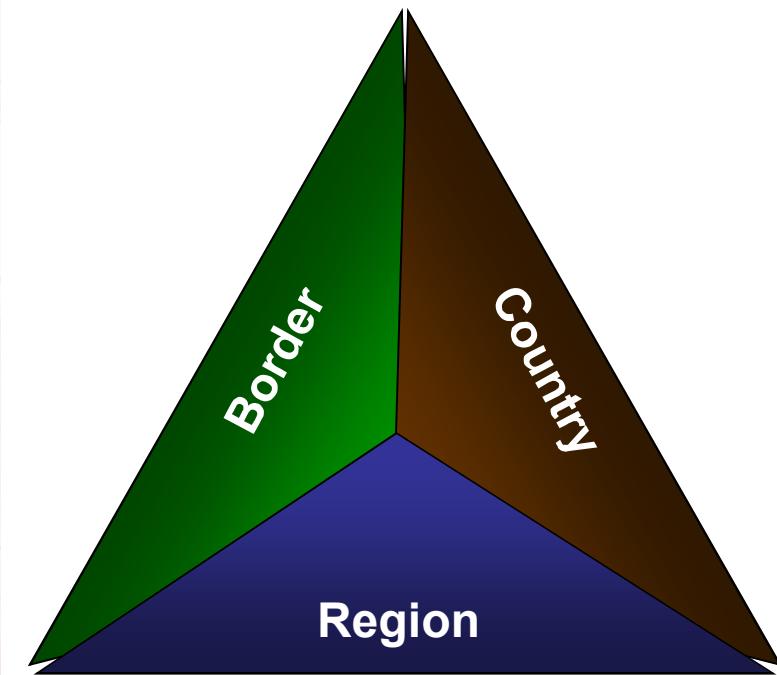
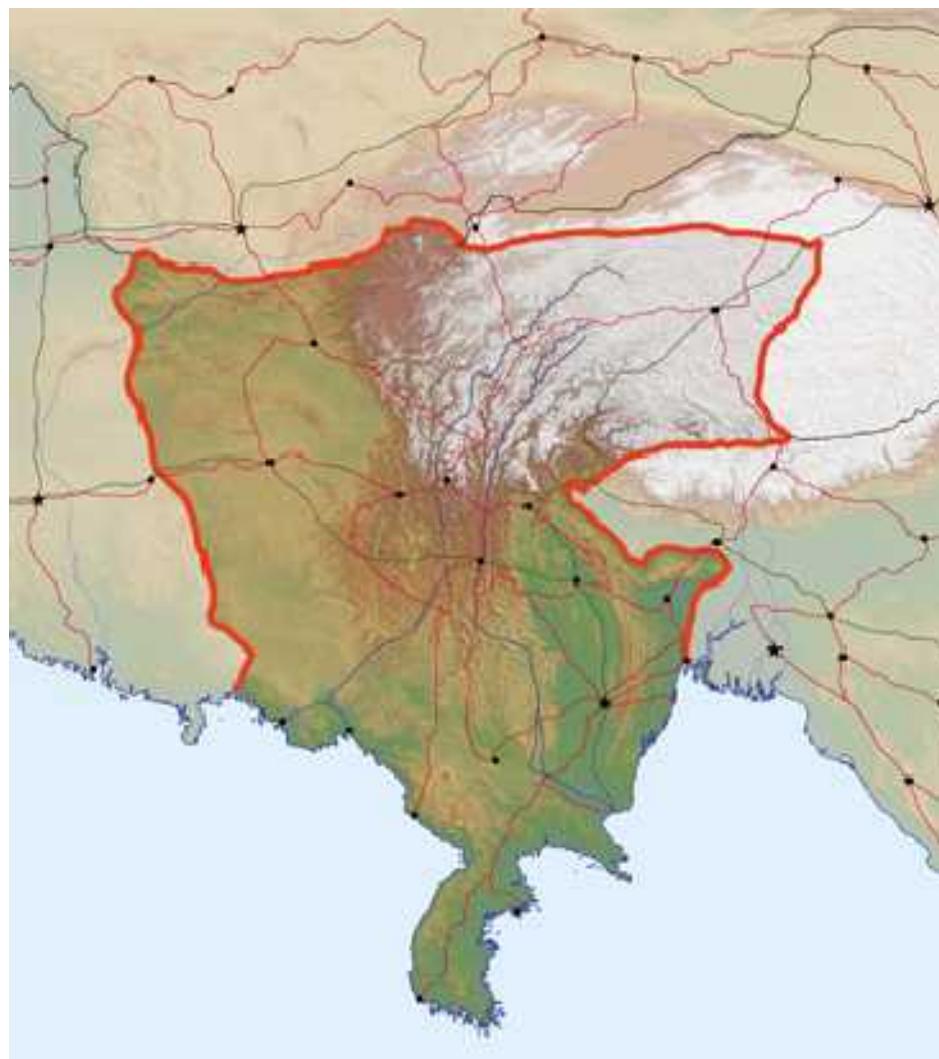


Model Principles

- **Command Structure Clarity**
 - Clear top-down articulation of policies, postures, and priorities
- **Information-Driven Operations**
 - Operators should be informed by timely intelligence and event analysis
- **Deterrence through Enforcement and Defense-in-Depth**
 - Enforcement and defensive measure send a message to challengers and adversaries
- **Technology Deployment as a Force Multiplier**
 - Technology is not a substitute for human resources, but can enhance capabilities
- **Flexibility to Address Dynamic Challenges**
 - The system must respond and adapt to ever growing and adapting challenges

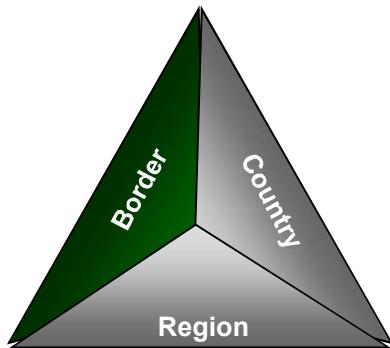


Border Management Systems Model





Border System Elements



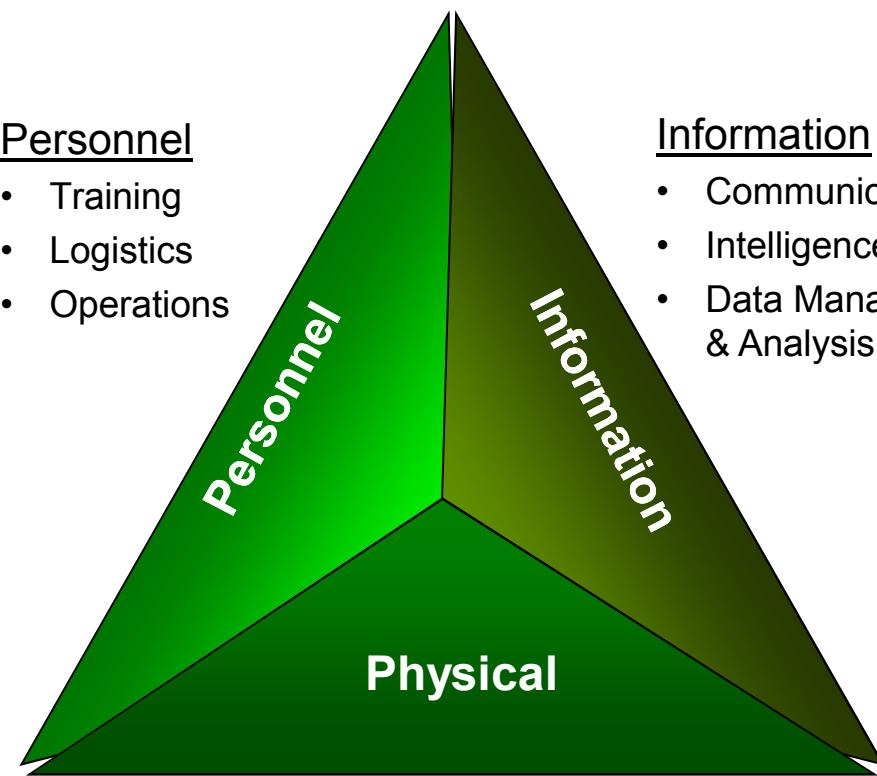
- Points of entry and areas in between, in the domains of:

- Land
- Water
- Air



Personnel

- Training
- Logistics
- Operations



Information

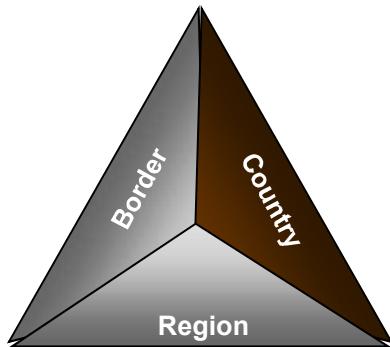
- Communications
- Intelligence
- Data Management & Analysis

Physical

- Infrastructure
- Equipment & Technology
- Logistics

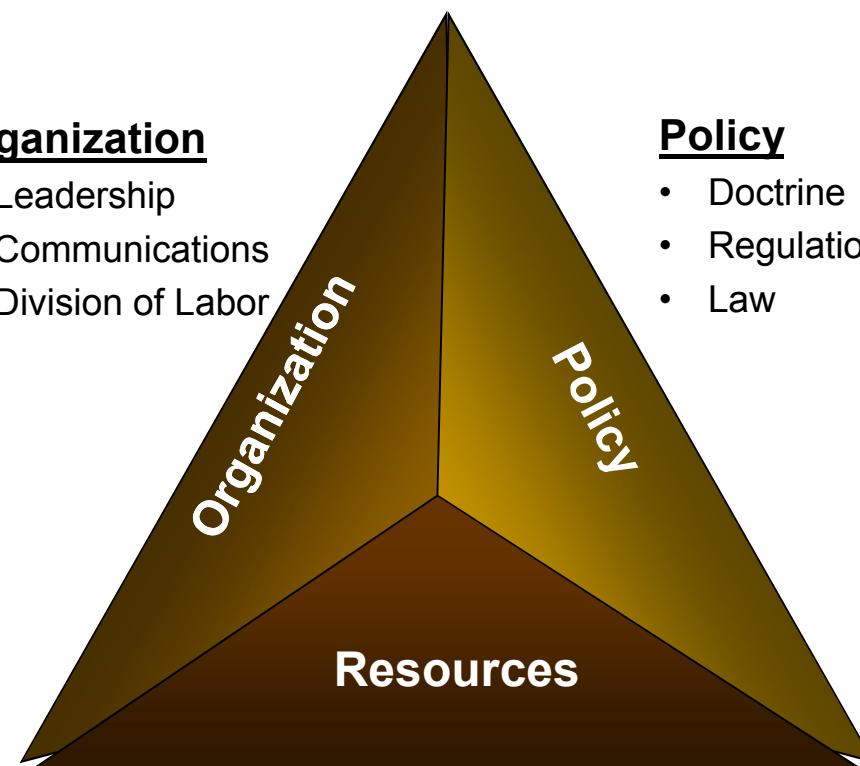


Country System Elements



Organization

- Leadership
- Communications
- Division of Labor



Policy

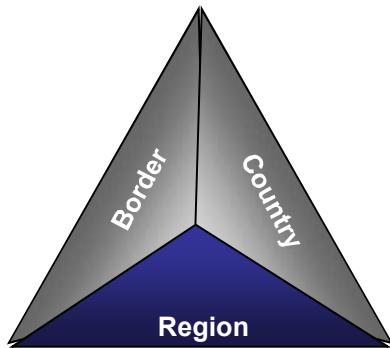
- Doctrine
- Regulations
- Law

Resources

- Financial
- Technical
- Human



Regional System Elements

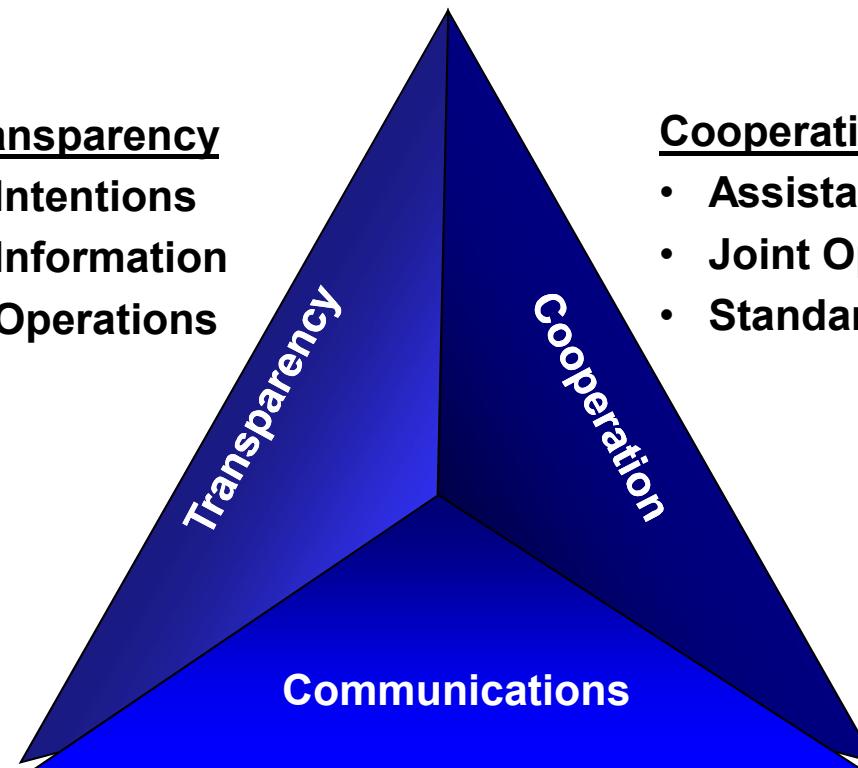


Transparency

- Intentions
- Information
- Operations

Cooperation

- Assistance
- Joint Operations
- Standards



Communications

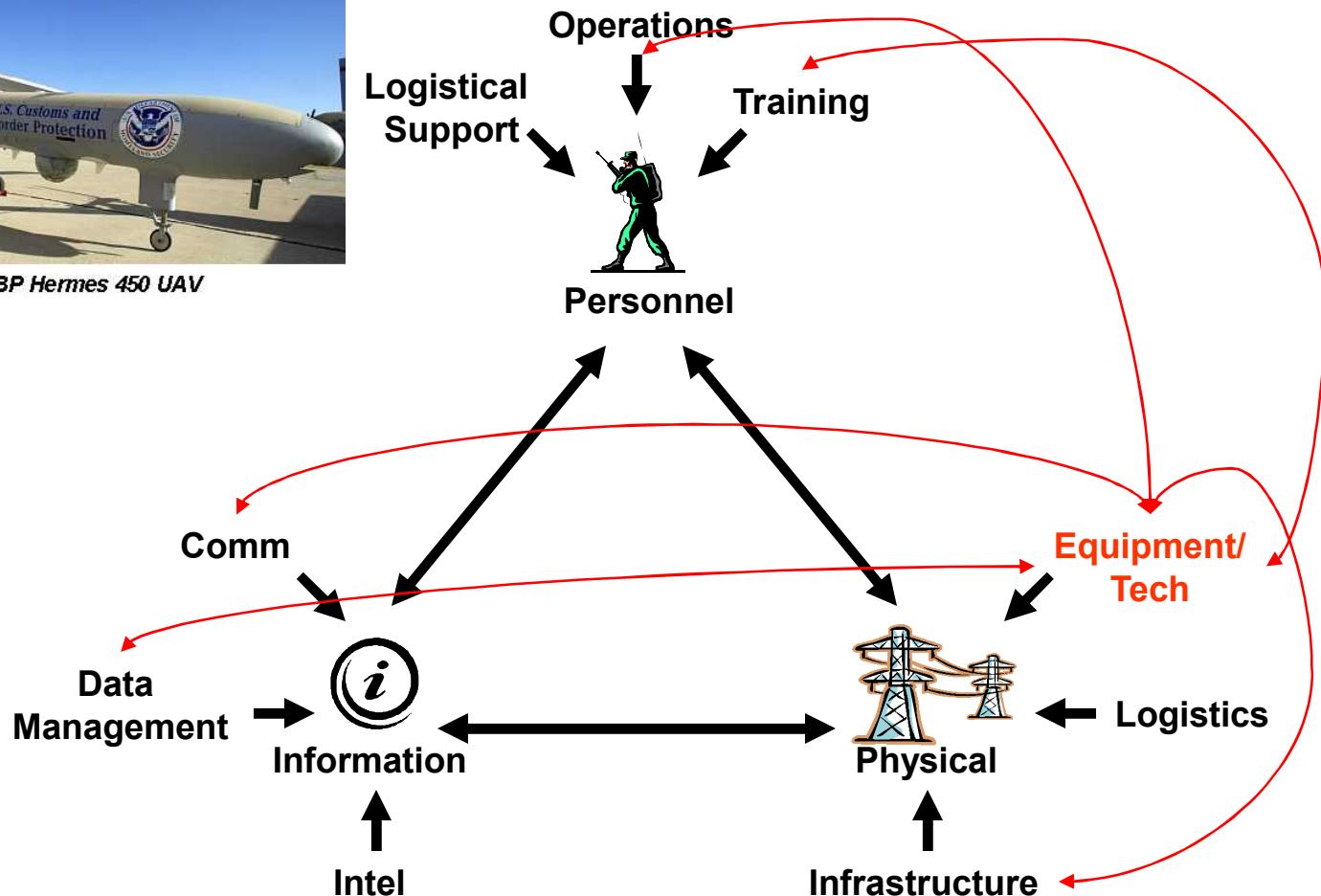
- Operational
- Bilateral
- Multilateral



Applying the Model: Border Level

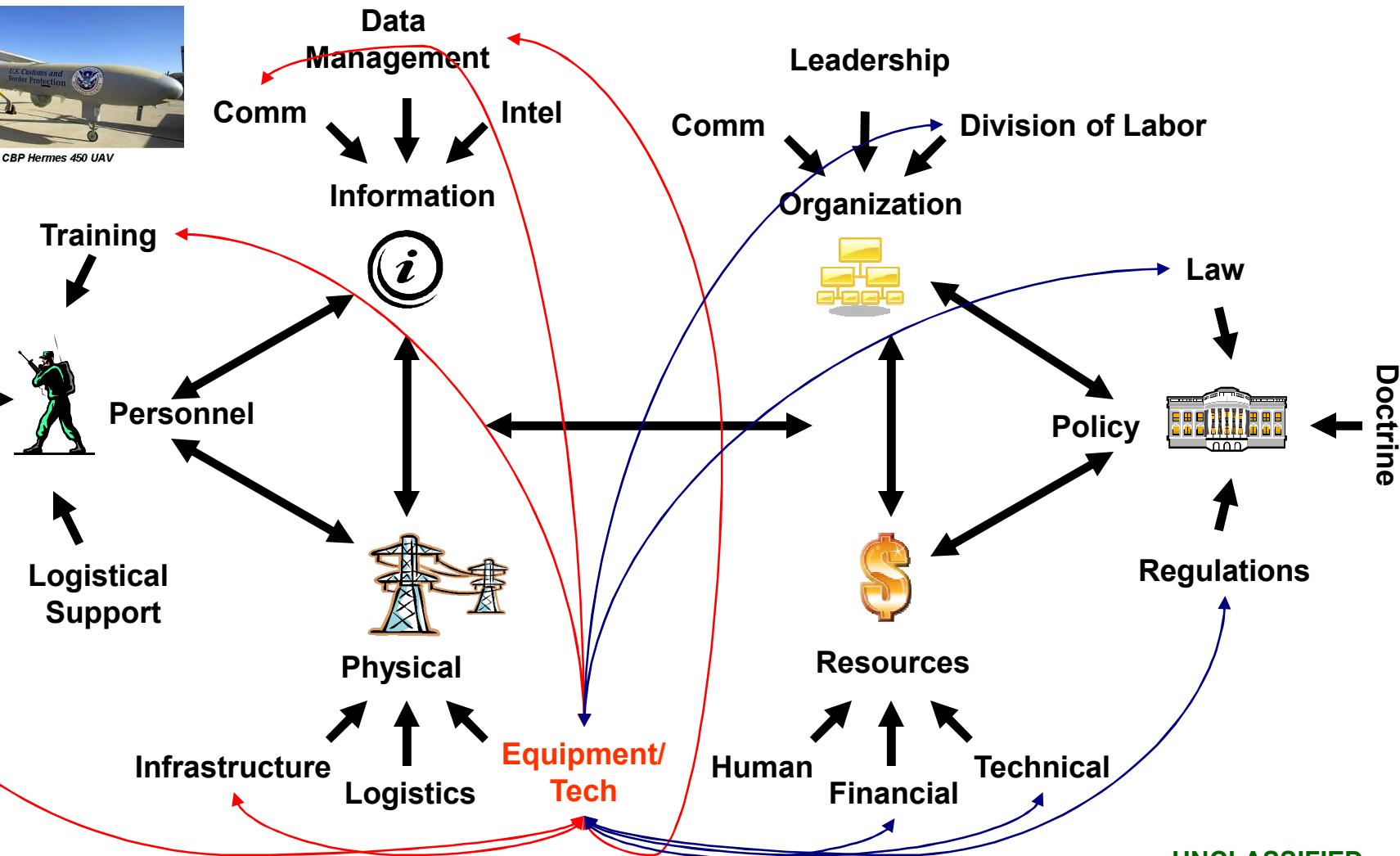


CBP Hermes 450 UAV





Applying the Model: Border and Country Level





Country Border Security Overview



- Complete the Country Border Security Overview Worksheet
- Using the map provided
 - Depict operational border sectors
 - Identify land, water, air ports of entry
 - Identify demarcated frontier borders



Exercise 2-2 *Regional Facets*

- Complete the worksheet to identify
 - Transparency Elements
 - Cross-Border Communication Elements
 - Regional Cooperation Elements