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# The interplay between thermodynamics and kinetics in the solid-state synthesis of layered oxides

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15   **The interplay between thermodynamics and kinetics in the solid-state synthesis of layered**  
16   **oxides**  
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18

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47 **Abstract**

48

49 In the synthesis of inorganic materials, reactions often yield non-equilibrium kinetic byproducts  
50 instead of the thermodynamic equilibrium phase. Understanding the competition between  
51 thermodynamics and kinetics is fundamental towards the rational synthesis of target materials.  
52 Here, we use *in situ* synchrotron X-ray diffraction to investigate the multistage crystallization  
53 pathways of the important two-layer (P2) sodium oxides  $\text{Na}_{0.67}\text{MO}_2$  (M = Co, Mn). We observe a  
54 series of fast non-equilibrium phase transformations through metastable three-layer O3, O3' and  
55 P3 phases before formation of the equilibrium two-layer P2 polymorph. We present a theoretical  
56 framework to rationalize the observed phase progression, demonstrating that even though P2 is  
57 the equilibrium phase, compositionally-unconstrained reactions between powder precursors  
58 favor the formation of non-equilibrium three-layered intermediates. These insights can guide the  
59 choice of precursors and parameters employed in the solid-state synthesis of ceramic materials,  
60 and constitutes a step forward in unraveling the complex interplay between thermodynamics and  
61 kinetics during materials synthesis.

62

63

64

65 Designing and synthesizing new materials with tailored properties are cumbersome tasks. When  
66 approaching materials synthesis, the thermodynamic phase diagram is often a general starting  
67 point. Guided by it, one should prepare precursors at a composition where a desired equilibrium  
68 phase is stable, and obtain it by holding the system under appropriate thermodynamic conditions  
69 (temperature and pressure) for a sufficiently long time. Both experimental and *ab-initio* predicted  
70 phase diagrams are guiding tools for synthesis <sup>1, 2, 3</sup>, yet they often become unreliable when  
71 reaction kinetics plays a major role. Notably, compounds predicted as thermodynamically stable  
72 often cannot be synthesized experimentally <sup>4</sup>, whereas metastable materials (i.e. higher in energy  
73 than the ground state phases) are often observed during materials formation <sup>5, 6, 7, 8</sup>.

74

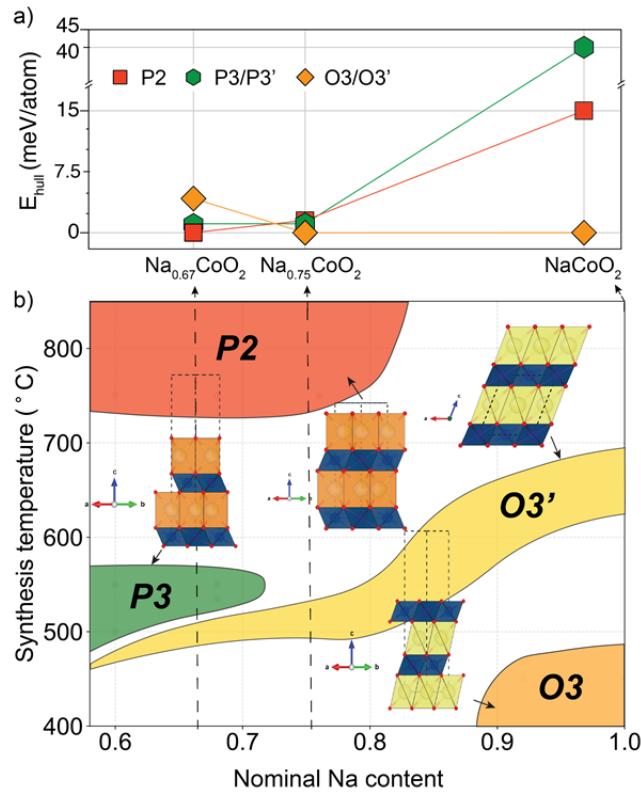
75 Several *in situ* studies of synthesis reactions <sup>9, 10, 11, 12, 13, 14, 15, 16, 17, 18</sup> have shown that the path  
76 towards the target phase often proceeds through multiple non-equilibrium intermediates. This  
77 pathway is important as long-lived metastable intermediates can persist as impurity phases in the  
78 final product, or they can structurally template ensuing phase transformations <sup>13, 14, 15</sup>. Although  
79 kinetic factors can be exploited to guide the outcome of specific reactions <sup>14, 15</sup>, currently no  
80 general guiding principles exist to predict or rationalize these pathways, which can be entirely  
81 thermodynamic, kinetic, or result from the intricate interplay of the two. Being able to account  
82 for and anticipate these metastable intermediates would represent a milestone in building a  
83 predictive theory of synthesis. This is especially important given the emergence of computational  
84 materials-by-design methods, which have dramatically increased the number of compelling  
85 materials to be experimentally investigated <sup>19, 20, 21</sup>.

86

87 In this paper, we systematically explore the non-equilibrium formation pathways of layered Na  
88 metal oxides by means of *in situ* synchrotron X-ray diffraction and *ab-initio* computations. We  
89 chose these Na-based compounds due to their technological relevance as battery electrodes <sup>22</sup>,  
90 thermoelectrics <sup>23</sup> and superconducting materials <sup>24</sup>; as well as for their structural complexity  
91 with many competing phases <sup>25, 26, 27, 28</sup>. The layered  $\text{Na}_x\text{MO}_2$  structures form in two major  
92 polytypes, which can be distinguished by their oxygen stacking sequence and Na environments  
93 (Figure 1b): P2, with a two-layer stacking; and O3 and P3, with a three-layer stacking. Symmetry  
94 breaking by secondary phenomena (e.g. Na ordering, Jahn-Teller distortions) are indicated by  
95 primes (e.g. O3'/P3'). Properties such as  $\text{Na}^+$  mobility and electronic and thermal conductivity  
96 are highly dependent on the stoichiometry and structure of the  $\text{Na}_x\text{MO}_2$  phase under  
97 consideration. For example, P2 phases are attractive Na-ion cathode materials exhibiting  
98 excellent  $\text{Na}^+$  conductivity <sup>29, 30</sup>.

99  
100 Understanding practical synthesis routes to these specific  $\text{Na}_x\text{MO}_2$  structures is essential. The  
101 thermodynamic stability of different  $\text{Na}_x\text{MO}_2$  polytypes varies with the Na content,  $x$ , as  
102 calculated in Figure 1a, where the unprimed labels (O3/P3/P2) are used to designate the stacking  
103 regardless of whether the symmetry is further broken. In the  $\text{Na}_x\text{CoO}_2$  system, the O3-type  
104 stacking exhibits octahedrally-coordinated alkali and transition metals, and is the lowest-energy  
105 phase at high sodiation; while at  $x = 0.67$ , a two-layer structure with prismatically coordinated  
106 Na ions (P2) is the ground state phase. Thus, though the DFT energy differences are small,  
107 thermodynamic considerations imply that P2 should be the equilibrium phase for  $\text{Na}_{0.67}\text{CoO}_2$  at  
108 low temperatures. However, the experimentally observed behavior is different. Figure 1b  
109 summarizes the *ex situ* experimental synthesis results for the different  $\text{Na}_x\text{CoO}_2$  polytypes <sup>31</sup>. At

110 low Na content ( $0.6 < x < 0.75$ ), P2 is only synthesized above 1000 K, while P3 and O3' are  
 111 obtained at lower temperatures. Thus, the metastable phase three-layer polytypes are the actually  
 112 observed low-temperature phases, while the two-layer P2 phase can only be synthesized at high  
 113 temperature, in apparent contradiction with the DFT stability predictions.



114  
 115 **Figure 1: Predicted thermodynamic stability and experimentally observed synthetic accessibility of  $\text{Na}_x\text{CoO}_2$**   
 116 **polytypes. a,** Energy above the convex hull ( $E_{\text{hull}}$ ) of the various polytypes of  $\text{Na}_x\text{CoO}_2$  in their lowest energy  
 117  $\text{Na/vacancy configuration at } x = 0.67, 0.75 \text{ and } 1$ , calculated with the DFT-SCAN metaGGA functional<sup>32</sup>. **b,** Sodium  
 118 layered oxides  $\text{Na}_x\text{CoO}_2$  experimentally stabilized as a function of their sodium content  $x$  and of the temperature at  
 119 which they are commonly synthesized in air. Colored areas denoted by P2, P3, O3' and O3 are single phase regions  
 120 suggested by Lei *et al.*<sup>31</sup>, representing the literature prior to this work. The crystal structure of each polymorph is  
 121 shown and labeled using the notation introduced by Delmas<sup>25</sup>: the letter stands for the type of Na environment (P:  
 122 prismatic, O: octahedral), while the number describes the oxygen stacking (e.g. in P2 Na ions occupy prismatic sites  
 123 in between ABBA oxygen stacking). Blue units represent  $\text{CoO}_6$  octahedral environments, yellow/orange units  $\text{NaO}_6$   
 124 octahedral/prismatic environments. A prime symbol (e.g. P3') indicates a monoclinic or orthorhombic distortion of

125 the unprimed structure, typically due to Na ordering (or Jahn-Teller distortions for the Mn system). For example, a  
126  $P3 - P3'$  reversible transition occurs at 350-370 K<sup>33</sup>. Note that in the computational results we use the unprimed  
127 notation for all structures (e.g.  $O3'$  is  $O3$ ) because the distinction is not very meaningful in the computations. For  $x$   
128 < 1, Na-vacancy ordering in the DFT already breaks the symmetry of the  $O3$  lattice and only a structure where the  
129 Na and vacancies are disordered (thereby reestablishing the equivalence of all Na sites) can have  $O3$  symmetry.

130

131 Motivated by the need to understand what drives solid-state reactions in polytypic  $Na_xMO_2$   
132 systems, we undertake an in-depth study of the synthesis of  $Na_xCoO_2$  and  $Na_xMnO_2$ . Using *in*  
133 *situ* synchrotron X-Ray diffraction and differential scanning calorimetry (DSC), we observe a  
134 sequence of non-equilibrium three-layer phases during the solid-state ceramic synthesis of P2  
135 layered sodium metal oxides. We rationalize our findings using an *ab-initio* thermodynamic  
136 framework based on a powder precursor interfacial reaction model, and suggest a unifying  
137 principle that governs the initial phase formation in solid-state synthesis. Our work elucidates the  
138 subtle competition between thermodynamics and kinetics, providing fundamental insights  
139 towards a more rational understanding of solid-state ceramic materials synthesis.

140

141

#### 142 ***In situ* experimental study of P2 $Na_xCoO_2$ synthesis**

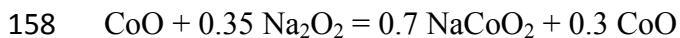
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144 High-energy synchrotron X-ray diffraction (XRD) is a powerful tool to monitor the structural  
145 changes and phase evolution during inorganic materials synthesis<sup>13, 14, 15, 16, 17</sup>. To understand the  
146 formation of P2- $Na_xCoO_2$ , we use *in situ* synchrotron XRD, observing the evolution of different  
147 phases from the mixture of precursors to the final compound, varying precursors, heating rate  
148 and annealing temperature, as described in the Methods and Supplementary Information (SI).

149

150 Figure 2 shows the result of a typical synthesis experiment: the formation of  $\text{Na}_{0.7}\text{CoO}_2$  from a  
151 ball-milled mixture of  $\text{CoO} + 0.35 \text{ Na}_2\text{O}_2$ , with a fast heating rate (36 °C/min) up to 850 °C in  
152 air. Only  $\text{CoO}$  is observed in the initial XRD scan, as  $\text{Na}_2\text{O}_2$  amorphizes during ball-milling.  
153 The  $\text{O}_3$  phase with composition  $\text{NaCoO}_2$  forms rapidly at 637 K (364 °C), about 7 minutes after  
154 the beginning of the synthesis (which starts at  $\approx 100$  °C). Figure 2b shows that, despite having a  
155 precursor ratio designed to target a  $\text{Na}_{0.7}\text{CoO}_2$  stoichiometry, nearly all of the Na reacts with Co  
156 in a 1:1 ratio, represented by the reaction:

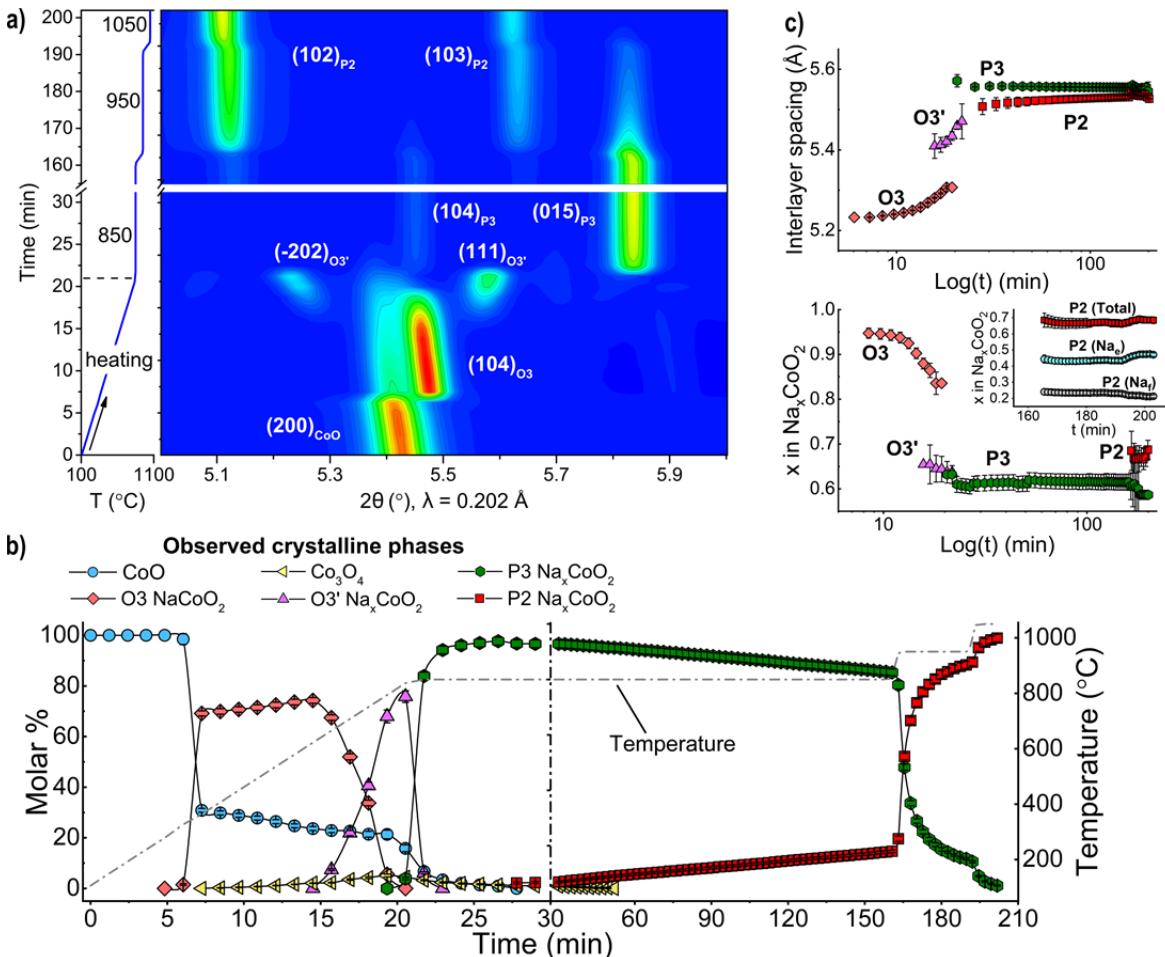
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163 *Figure 2: Solid-state synthesis of  $P2 Na_{0.7}CoO_2$  monitored by in situ synchrotron XRD. a, Contour plot*  
 164 *highlighting the evolution of the Bragg peaks. A sequence of layered compounds is observed ( $O3 \rightarrow O3' \rightarrow P3 \rightarrow$*   
 165  *$P2$ ). b) and c) Parameters obtained from Rietveld refinement of the XRD patterns. b, Evolution of the molar % of the*  
 166 *observed crystalline phases and c) interlayer spacing and Na content of each  $Na_xCoO_2$  polytype.*

167 The reaction is extremely fast – it is complete in 1 scan ( $\approx 75$  s) – and yields a crystalline  $O3$ -  
 168  $NaCoO_2$  at nearly full sodiation ( $x = 0.95(1)$ ). The rapid phase formation suggests fast oxygen  
 169 uptake and diffusion of Na cations into the rock salt-type  $CoO$  framework, supported by rapid  
 170 reorganization of the Co cations into layers<sup>34</sup>. Over the next fifteen minutes ( $T = 665$  °C,  $\approx 940$   
 171 K), the evolution of the interlayer spacing and Na occupancy shows that the Na fraction in  $O3$ -  
 172  $Na_xCoO_2$  decreases from 0.95 to approximately 0.8 (Figure 2c), after which a new monoclinic

173 O<sub>3'</sub> phase with Na<sub>0.65(3)</sub>CoO<sub>2</sub> composition appears. This change in Na<sub>x</sub>CoO<sub>2</sub> stoichiometry  
174 results from a reaction between the residual CoO precursor with O<sub>3</sub>-NaCoO<sub>2</sub> as the system  
175 evolves towards the target composition. The O<sub>3</sub> → O<sub>3'</sub> transition takes ≈6 minutes, after which  
176 O<sub>3'</sub> undergoes a rapid transition (< 75 s) to a P3 phase with large interlayer spacing (5.55 Å) and  
177 low Na content (0.61(2)). We speculate that the low Na content in the P3 phase indicates that  
178 some sodium may segregate from the layered oxide during the O<sub>3'</sub> → P3 phase transformation,  
179 likely as Na<sub>2</sub>O. As P3 forms, the amount of CoO decreases rapidly. Interestingly, this O<sub>3</sub>-O<sub>3'</sub>-P3  
180 phase transformation sequence observed upon heating is similar to the phase evolution when an  
181 O<sub>3</sub> oxide is desodiated electrochemically.<sup>35</sup>

182

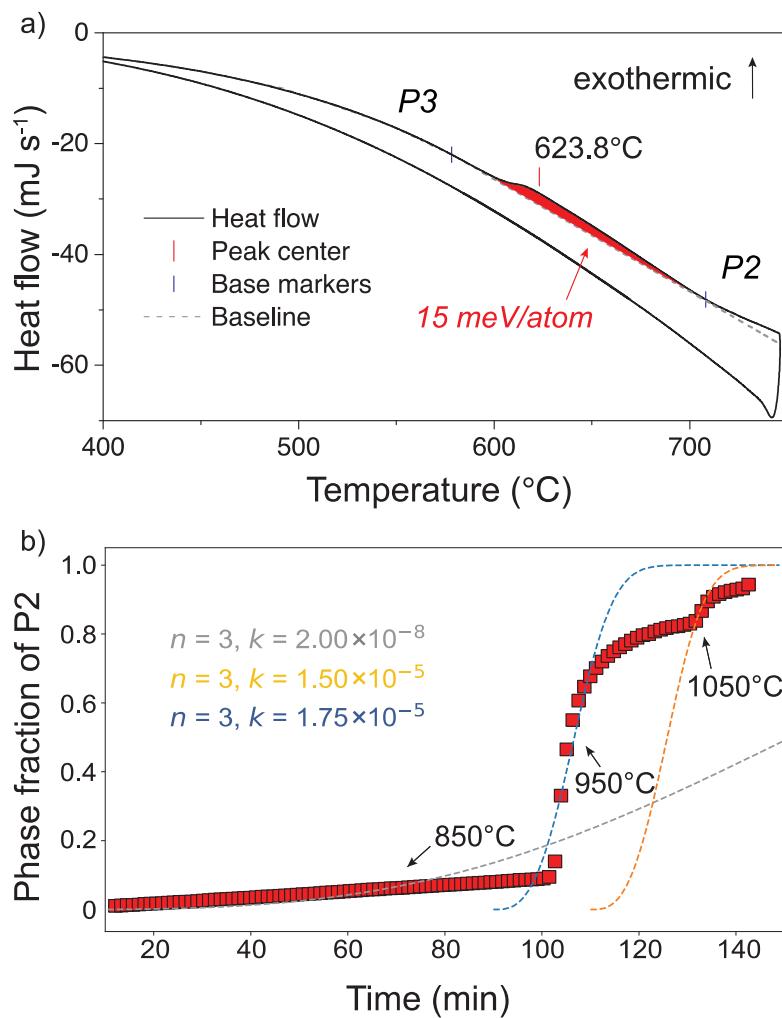
183 Finally, when the temperature is maintained constant at 850 °C (≈1123 K), P3 transforms into  
184 P2- Na<sub>0.67(2)</sub>CoO<sub>2</sub>. Even though this is the highest temperature, the transition is the slowest: only  
185 14.5(5)% of P2 has formed after 160 minutes. For this reason, we increased T to 950 °C and then  
186 1050 °C, and finally obtained a single-phase P2 compound. As evidenced also by its smaller  
187 interlayer spacing, P2 accommodates a larger sodium content than P3, confirming that the  
188 formerly segregated Na is still available in the mixture.

189

190 In the SI, we discuss hydroxide precursors (Figure S1) and we report complementary *in situ*  
191 experiments from CoO, showing that annealing at 550 °C results in a similar series of  
192 transformations, but without the formation of P2 (Figure S2). Moreover, the heating rate or  
193 choice of Co<sub>3</sub>O<sub>4</sub> as precursor does not significantly influence the results of the experiment  
194 (Figure S2 to S5), proving that, in the Na<sub>x</sub>CoO<sub>2</sub> system, this pathway is robust to synthesis  
195 variations. We show later that this is not the case when a Na<sub>2</sub>CO<sub>3</sub> precursor is used.

196

197



198

199 **Figure 3:  $P_3$  to  $P_2$  phase transition.** **a**, DSC curve of pure  $P_3$  -  $\text{Na}_{0.67}\text{CoO}_2$  powder (12.67 mg). An exothermic peak  
 200 is observed at  $\approx 624^{\circ}\text{C}$ . The amount of heat released in this phase transition is calculated by integrating the shaded  
 201 area. **b**, Phase fraction vs. time during the  $P_3$  to  $P_2$  transition obtained from Rietveld refinement and the  
 202 corresponding fitting by the Avrami equation for 3 temperature ranges ( $850^{\circ}\text{C}$ ,  $950^{\circ}\text{C}$  and  $1050^{\circ}\text{C}$ ) independently.  
 203 Note that  $P_3$  ( $\text{Na}_{0.61}\text{CoO}_2$ ) to  $P_2$  ( $\text{Na}_{0.67}\text{CoO}_2$ ) is not a constant-composition phase transition: it is limited not only  
 204 by reaction kinetics but also by Na diffusion, which can explain the deviation from perfect Avrami fitting near the  
 205 end of the transition.

206

207 According to the DFT stability calculations on  $\text{Na}_x\text{CoO}_2$  in Figure 1a, P2- $\text{Na}_{0.67}\text{CoO}_2$  is the  
208 equilibrium phase at low temperature. To confirm that the observed P3 to P2 transition is indeed  
209 an irreversible transformation from a metastable to a stable phase, as opposed to a reversible  
210 temperature-driven first-order phase transition, we performed differential scanning calorimetry  
211 on a sample of P3'- $\text{Na}_{0.67}\text{CoO}_2$ . Figure 3a shows that upon heating, an exothermic peak is  
212 observed at  $\approx 624$  °C and no transition is present upon cooling. After the measurement, we  
213 verified by XRD that the P3' sample had become P2, indicating that P2 is indeed lower in energy  
214 than P3' and confirming the DFT stability calculations. Furthermore, we confirm that P2  
215 obtained from P3' via annealing at 750 °C never reverts back to the initial P3' structure upon  
216 annealing for long times at lower temperatures (Figure S6). Finally, the phase fraction evolution  
217 during the P3-P2 transition follows a characteristic S-shaped profile for which the transformation  
218 rate is slow at both the beginning and the end, but rapid in the middle of the reaction. This profile  
219 can be explained and fitted by a nucleation-growth-saturation model, which is qualitatively  
220 expressed by an Avrami equation (Figure 3b)<sup>36</sup>. The Avrami-like behavior, together with our  
221 DSC results, confirms that  $\text{P3} \rightarrow \text{P2}$  is an exothermic, irreversible phase transformation driven  
222 by crystallization kinetics.

223

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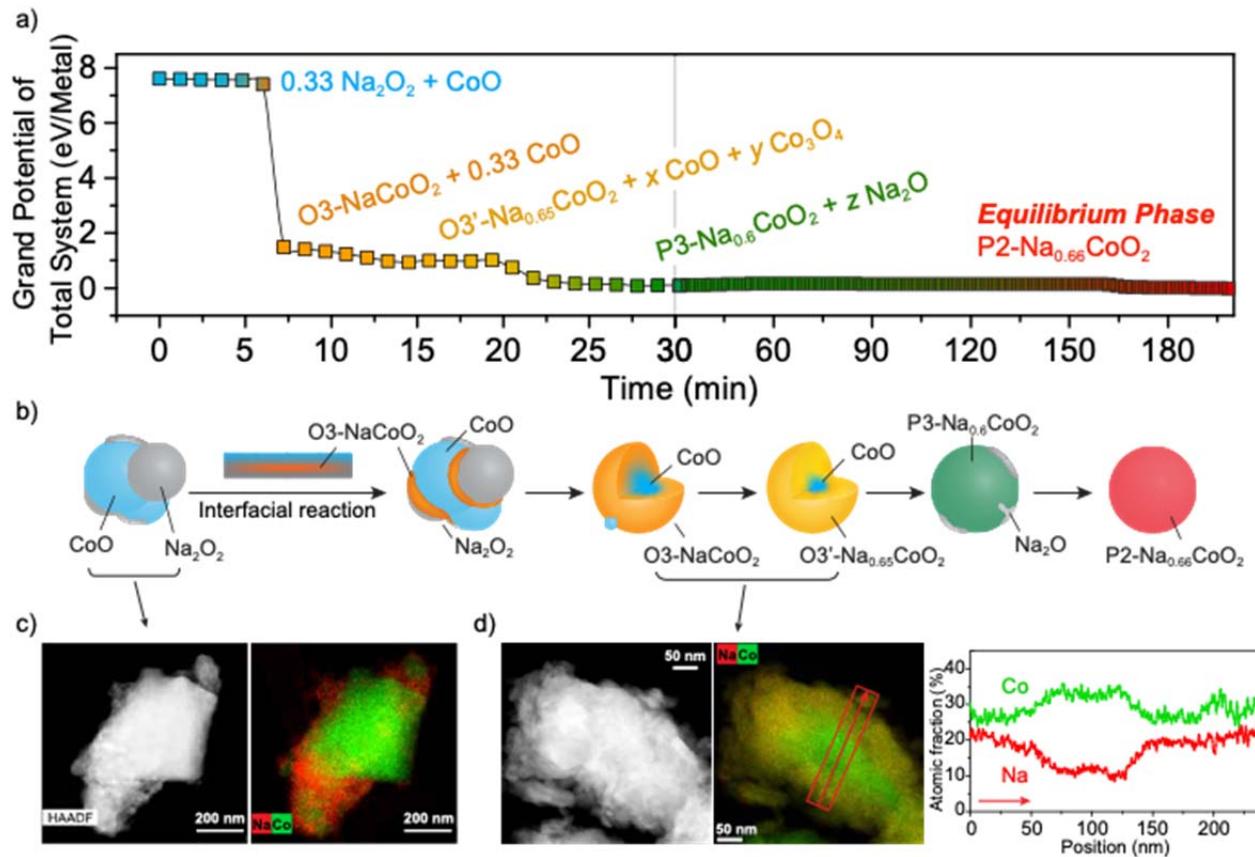
225 **Rationalizing the phase evolution of  $\text{Na}_x\text{CoO}_2$**

226

227 The observed multistage phase evolution in Figure 2 can be classified into two major reaction  
228 sequences. First, there are a series of fast transformations that occur within 30 minutes, which

229 proceed through the non-equilibrium three-layer phases O3-O3'-P3 with decreasing Na  
 230 concentration from O3-Na<sub>0.95</sub>CoO<sub>2</sub> to P3-Na<sub>0.61</sub>CoO<sub>2</sub>. Second, we observe a slow polymorphic  
 231 transformation from the metastable P3 phase to the target equilibrium P2 polytype, which  
 232 proceeds over the next 150 minutes.

233



234

235 **Figure 4: Energy cascade and physical model for the solid-state reaction of CoO and Na<sub>2</sub>O<sub>2</sub> to form P2**  
 236 **Na<sub>2/3</sub>CoO<sub>2</sub>.** **a**, Evolution of the grand potential open to an external oxygen reservoir, for the total system in the  
 237 reaction vessel, normalized by the number of metal cations (Na, Co). Two different scales are used in the time axis  
 238 to highlight the multiple phase transitions in the first 30 minutes (same as figure 2b). **b**, Cartoon suggesting a  
 239 physical model of the reaction pathway via interfacial reactions. **c,d**, High-angle annular dark-field scanning  
 240 transmission electron microscopy (HAADF-STEM) and energy-dispersive X-ray (EDX) images showing the pristine  
 241 CoO+0.35Na<sub>2</sub>O<sub>2</sub> powders mixture (c), and the same mixture recovered after a brief annealing at 400 °C for 90

242 minutes (d). The STEM-HAADF and EDX images show an imperfect core-shell reaction, with sodiation proceeding  
243 inwards from the cobalt oxide particles surface.

244

245 To understand the thermodynamic evolution of the system, we plot the grand canonical free  
246 energy of the entire reaction vessel as a function of time, shown in Figure 4a, accounting for  
247 open boundary conditions with respect to oxygen as controlled by its chemical potential  
248  $\mu_{O_2}$  (Methods). The energy cascade shows that nearly all of the reaction free energy is consumed  
249 within the first 30 minutes of the solid-state reaction. Notably,  $\approx 85\%$  of the available reaction  
250 energy is consumed 6 minutes into the reaction to form  $O_3\text{-NaCoO}_2$ . The transformations from  
251  $O_3$  to  $O_3'$  and then  $P_3$  consume much of the remaining reaction energy, leaving  $< 2\%$  of the  
252 total reaction energy for the polymorphic transformation from  $P_3$  to  $P_2$ .

253

254 Our energy cascade rationalizes the observed reaction sequence. The fast transformations that  
255 occur in the first 30 minutes are *thermodynamically* driven by large reaction driving forces. We  
256 show below that the highest energy reaction is in the formation of  $O_3\text{-NaCoO}_2$ , which then  
257 transforms to the non-equilibrium  $O_3'$  and  $P_3$  phases. It is well-known that displacive  
258 transformations are facile between the three-layer polytypes;  $O_3'$  is a monoclinic distortion of  
259  $O_3\text{-NaCoO}_2$  associated with Na removal, and  $P_3$  can be formed from  $O_3$  by sliding the oxygen  
260 layer across the Na layer by  $(1/3, 1/3, 0)$ <sup>22,31,37</sup>. On the other hand, deriving the  $P_2$  phase from  
261  $O_3\text{/}P_3$  requires sliding of the oxygen layer across the Co layer, which has too large an energy  
262 barrier to occur by a diffusionless transformation (Figure S7 and S8), likely proceeding by  $P_2$ -  
263 nucleation instead. However, after 30 minutes, there is so little thermodynamic driving force  
264 remaining that higher temperatures are needed to accelerate the Avrami (JMAK) kinetics of the  
265  $P_3 \rightarrow P_2$  polymorphic transformation.

266

267 Despite preparing a Na:Co precursor ratio to target the  $\text{Na}_{0.7}\text{CoO}_2$  composition, the first phase to  
268 form is  $\text{O}_3\text{-NaCoO}_2$ , which seems to determine the reaction path by setting the system up for the  
269 kinetically-facile topotactic transformations through the metastable  $\text{O}_3'$  and  $\text{P}3$  three-layer  
270 phases. Thus, rationalizing the initial formation of the  $\text{O}_3$  phase is crucial towards understanding  
271 the phase evolution in this system.

272

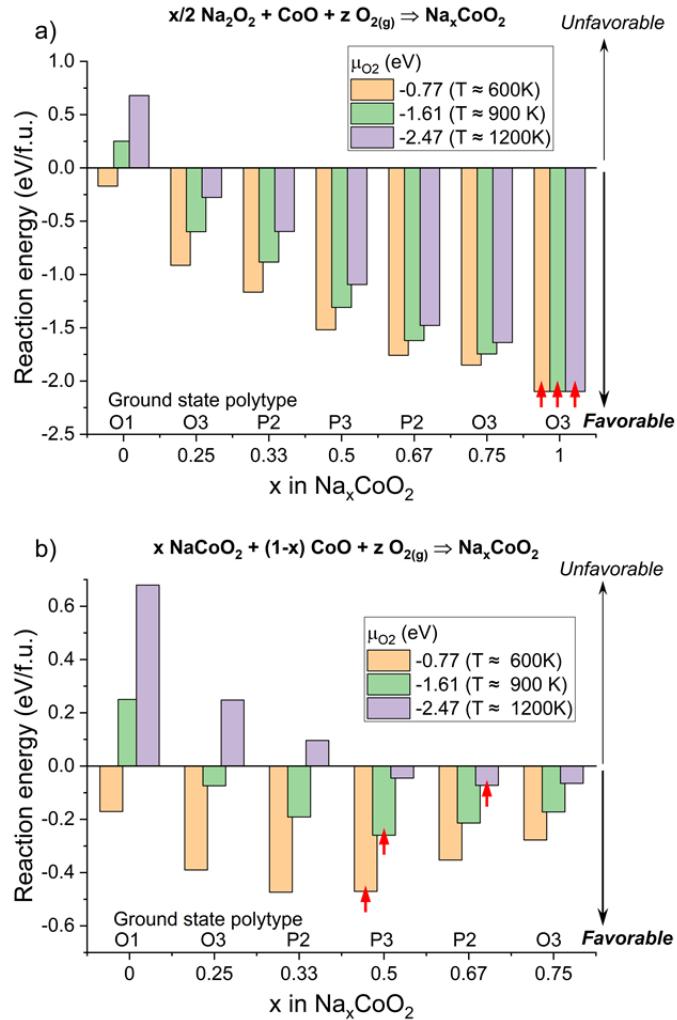
273 What is the mechanism driving this initial  $\text{O}_3\text{-NaCoO}_2$  phase selection? We can achieve some  
274 insight towards this question by considering that reactions between precursors initiate at the  
275 interfaces between powder precursors (Figure 4). While  $\text{Na}_{0.7}\text{CoO}_2$  is the composition of the  
276 entire reaction vessel, locally, powder precursors of  $\text{Na}_2\text{O}_2$  and  $\text{CoO}$  have no knowledge of the  
277 total stoichiometric composition of the system. Under these local interfacial boundary  
278 conditions, the first nucleus to form has, in principle, a compositionally-unconstrained reservoir  
279 of Na and Co to form from, for a given applied  $\mu_{\text{O}_2}$ . We demonstrate here that the first phase to  
280 form at this interface is the phase with the maximum reaction energy from the precursors. The  
281 stoichiometry of this reaction product is compositionally-unconstrained; in other words, this  
282 maximum reaction energy compound could have any Na/Co ratio—regardless of the prepared  
283 precursor ratio. When oxygen transport is fast, the oxygen stoichiometry of the product will be  
284 set by the  $\mu_{\text{O}_2}$  of the reaction atmosphere—reducing at high temperatures and low  $p_{\text{O}_2}$ ; and  
285 oxidizing at low temperatures and high  $p_{\text{O}_2}$ .

286

287 The reaction energies for various  $\text{Na}_x\text{CoO}_2$  phases to form at the  $\text{CoO} \mid \text{Na}_2\text{O}_2$  interface in air is  
288 shown in Figure 5, calculated from a thermodynamic grand potential open to an external oxygen

289 reservoir <sup>1, 38</sup>, using a methodology as described in Richards et al. <sup>39</sup>. The temperature-  
290 dependence of the free-energy is dominated by the entropy of gaseous O<sub>2</sub>, and is approximated  
291 without consideration of the entropy in the solids (Methods), meaning the temperature scale in  
292 Figure 5 and related figures provides a measure of the oxidation potential in the reaction  
293 atmosphere. Figure 5a shows that, at all temperatures, the NaCoO<sub>2</sub> composition has the most  
294 negative reaction energy of all layered Na<sub>x</sub>CoO<sub>2</sub> compositions at the Na<sub>2</sub>O<sub>2</sub>|CoO interface, and is  
295 therefore the composition with the strongest driving force to form. The crucial observation is that  
296 *structure-selection* of the first-phase to form is largely governed by *composition-selection* of the  
297 maximum compositionally-unconstrained reaction energy. Specifically, the O<sub>3</sub> polytype is the  
298 ground-state structure for the NaCoO<sub>2</sub> composition (Table S1, Figure 1 and S9), which itself has  
299 the highest negative reaction energy under open-system boundary conditions.

300



301

302

303 **Figure 5: Reaction energies for the formation of the lowest-energy  $\text{Na}_x\text{CoO}_2$  polytype as a function of  $x$ .** a,  
 304 Reaction energy of reaction (1)  $x/2 \text{Na}_2\text{O}_2 + \text{CoO} + z \text{O}_{2(g)} \rightarrow \text{Na}_x\text{CoO}_2$ . b, Reaction energy of reaction (2)  $x$   
 305  $\text{NaCoO}_2 + (1-x) \text{CoO} + z \text{O}_{2(g)} \rightarrow \text{Na}_x\text{CoO}_2$ .  $\text{NaCoO}_2$  and  $\text{Na}_{0.75}\text{CoO}_2$  are O3-type structures, while  $\text{Na}_{0.67}\text{CoO}_2$  is  
 306 P2. The temperatures indicated in the legend correspond to  $p_{\text{O}_2} = 1 \text{ atm}$ , and are approximate (Methods). Red  
 307 arrows indicate the most negative reaction energy bars, for each given  $\mu_{\text{O}_2}$ .

308

309

310 Since the precursors were prepared at a  $\text{Na}_{0.67}\text{CoO}_2$  composition, the initial formation of O3-  
 311  $\text{NaCoO}_2$  at  $\approx 600 \text{ K}$  leaves remaining CoO precursor in the reaction vessel (Figure 2b). The

312 nucleation of P2-Na<sub>0.67</sub>CoO<sub>2</sub> around 30 minutes can further be rationalized by computing the  
313 compositionally-unconstrained  $\mu_{\text{O}_2}$ -dependent reaction energy between CoO and O3-NaCoO<sub>2</sub>.  
314 As shown in Figure 5b, the reducing conditions at high temperature make it increasingly difficult  
315 to stabilize layered oxides of low Na content, whereas at lower T they become favorable. Indeed,  
316 we find that O3' and P3 are already observed below 550 °C (Figure S2 and Figure S3). At the  
317 CoO|O3-NaCoO<sub>2</sub> interface above 900 K (Figure 5b), the most favorable composition to form is  
318 Na<sub>0.67</sub>CoO<sub>2</sub>. However, while the lowest energy structure at Na<sub>0.67</sub>CoO<sub>2</sub> composition is P2 (Table  
319 S1), the computed P2/P3 energy difference is small (1 meV/atom) so that the reaction sequence  
320 O3→O3'→P3 and O3→O3'→P2 are both thermodynamically competitive. The fact that the P3  
321 intermediate is observed experimentally is due to kinetically-facile layer-shifting from O3'→P3,  
322 versus O3'→P2. Our results show that when thermodynamic driving forces are small,  
323 kinetically-viable structural transformations guide structure-selection along the phase  
324 transformation pathway <sup>8</sup>. The nucleation of the P2 polytype likely also occurs at low T (near 27  
325 minutes, Figure 2), providing the germ nuclei for the Avrami reaction in the slow polymorphic  
326 transformation regime, but such nuclei can only grow at a measurable rate at high temperature.

327

328 It should be noted that the “imperfect core-shell” reactions that we observed in sequence (Figure  
329 4) may occur in parallel in certain situations—when spatial parameters (particle size and  
330 geometry) limit mass transport one is likely to experimentally observe different reaction  
331 progression in different parts of a sample. Studying synthesis pathways should therefore be  
332 performed with small-sized and well-mixed precursors to provide results that can be most easily  
333 interpreted, as long as the initial reaction can be captured by the time resolution of the  
334 experiment.

335

336 Conducting similar experiments and reaction analyses using a  $\text{Co}_3\text{O}_4$  precursor (Figure S4, S5)  
337 leads to similar conclusions (Figure S10). Like in the  $\text{CoO}$  case, our calculations illustrate that  
338 the initial formation of  $\text{O}_3$  is driven by the fact that it has the most negative compositionally-  
339 unconstrained reaction energy (Figure S10a). Then, at the  $\text{Co}_3\text{O}_4|\text{O}_3\text{-NaCoO}_2$  interface (Figure  
340 S10b), the  $\text{Na}_{0.67}\text{CoO}_2$  composition can be reached at sufficiently oxidizing conditions, such as  
341 low temperatures close to 600 K.

342

343

344 **Validation in the  $\text{Na}_x\text{MnO}_2$  system and effect of precursors**

345

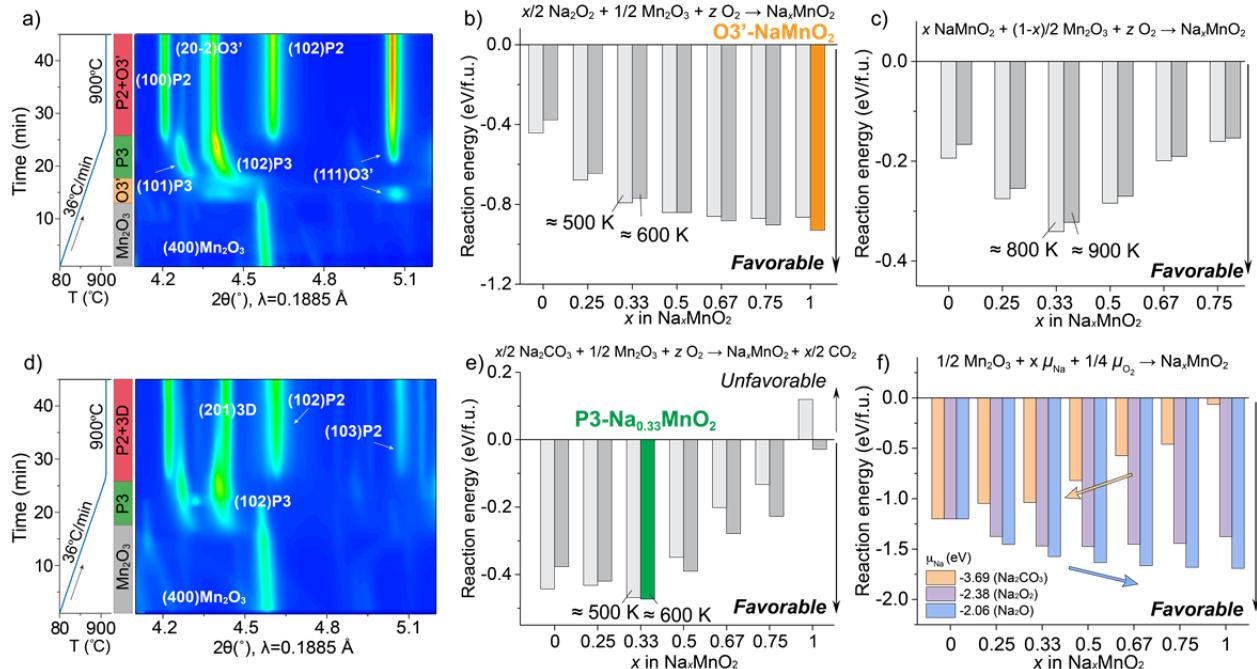
346 To validate our hypothesis that the first phase to form at powder precursor interfaces is the  
347 compound with the maximum compositionally-unconstrained reaction energy, we conduct  
348 analogous *in situ* experiments in the  $\text{Na}_x\text{MnO}_2$  system, using both  $\text{Na}_2\text{O}_2$  and  $\text{Na}_2\text{CO}_3$  as  
349 precursors. This has particular relevance considering that different synthesis outcomes are  
350 obtained when using  $\text{Na}_2\text{CO}_3$  *vs.*  $\text{Na}_2\text{O}_2$  in several other Na-layered oxides including  $\alpha\text{-NaFeO}_2$   
351<sup>40</sup> and  $\text{NaNi}_x\text{Mn}_{1-x}\text{O}_2$ <sup>41</sup>. Figure 6 shows the observed phase evolution and reaction energetics for  
352  $\text{Na}_x\text{MnO}_2$  using  $\text{Mn}_2\text{O}_3$  and either  $\text{Na}_2\text{O}_2$  (Figure 6a - c) or  $\text{Na}_2\text{CO}_3$  (Figure 6d - e). When  $\text{Na}_2\text{O}_2$   
353 is used, the fully sodiated phase  $\text{O}_3'\text{-NaMnO}_2$  is observed first (Figure 6a), before it quickly  
354 transforms into a Na-deficient P3 phase, similar to the phase evolution in the  $\text{Na}_x\text{CoO}_2$  system.  
355 Figure 6b shows that the initial  $\text{O}_3'\text{-NaMnO}_2$  phase has the maximum reaction energy in the  
356  $\text{Na}_2\text{O}_2|\text{Mn}_2\text{O}_3$  compositionally-unconstrained reaction, consistent with the principle we derived  
357 for the Co system.

358

359 The subsequent formation of P3- $\text{Na}_{0.42(1)}\text{MnO}_2$ , ultimately transforming into P2, is consistent  
 360 with the predicted Na content at which the unconstrained reaction energy between  $\text{NaMnO}_2$  and  
 361 excess  $\text{Mn}_2\text{O}_3$  is maximal, as shown in Figure 6c. Interestingly, after the formation of P3,  $\text{O}_3'$   
 362 forms again and coexists with P2 (Figure S12). This behavior is the result of the influence of  $\mu_{\text{O}_2}$   
 363 on the  $\text{O}_3'$ -P3 equilibrium and can be well explained by our reaction energy calculations (Figure  
 364 S13). In short, initially  $\mu_{\text{O}_2}$  is high (low T) and P3 is the favorable product. When T increases  
 365 sufficiently (low  $\mu_{\text{O}_2}$ ) the situation is reversed and  $\text{O}_3'$  may form again. This can only occur if a  
 366 sufficient amount of Na is available, which is the case for  $\text{Na}_x\text{MnO}_2$  because the formed P3  
 367 phase is found to have a lower Na content ( $x = 0.42$ ) than P3 in the Co phase (Figure S14).

368

369



370

371 *Figure 6: Generalization to the  $\text{Na}_x\text{MnO}_2$  system of in situ XRD during solid-state synthesis and reaction energy*  
 372 *calculations. a, In situ XRD pattern of the reaction between  $1/2 \text{Mn}_2\text{O}_3 + 1/3 \text{Na}_2\text{O}_2$ . Note that  $\text{NaMnO}_2$  is labelled*

373 as  $O_3'$  because the Jahn-Teller active  $Mn^{3+}$  induces a monoclinic distortion. The final P2 is a pure hexagonal phase  
374 at 1050 °C, while after cooling it yields a mixture of hexagonal P2 (with Mn vacancies) and distorted orthorhombic  
375 P2' (Figure S11), in agreement with the literature<sup>42, 43</sup>. **b**, Reaction energies between  $Mn_2O_3$  and  $Na_2O_2$ , according  
376 to the reaction  $x/2 Na_2O_2 + 1/2 Mn_2O_3 + z O_{2(g)} \rightarrow Na_xMnO_2$ .  $O_3'$ - $NaMnO_2$  has the most negative formation energy  
377 at the beginning of the synthesis ( $\approx 600$  K, orange bar). **c**, Reaction energies between  $Mn_2O_3$  and  $O_3'$ - $NaMnO_2$ ,  
378 according to the reaction  $x NaMnO_2 + (1-x)/2 Mn_2O_3 + z O_{2(g)} \rightarrow Na_xMnO_2$ . **d**, In situ XRD pattern of the reaction  
379 between  $1/2 Mn_2O_3 + 1/3 Na_2CO_3$ ; **e**, Reaction energies between  $Mn_2O_3$  and  $Na_2CO_3$ , according to the reaction  $x/2$   
380  $Na_2CO_3 + 1/2 Mn_2O_3 + z O_{2(g)} \rightarrow Na_xMnO_2 + x/2 CO_{2(g)}$ .  $P3$ - $Na_{0.33}MnO_2$  has the most negative formation energy at  
381 the beginning of the synthesis ( $\approx 600$  K, green bar). **f**, Reaction energies between  $Mn_2O_3$  and various sodium  
382 precursors at fixed  $\mu_{O_2}$  (0 eV) according to  $\frac{1}{2}Mn_2O_3 + x \mu_{Na} + \frac{1}{4}\mu_{O_2} \rightarrow Na_xMnO_2$ . The temperatures in b), c) and e)  
383 are approximate (Methods).

384

385 Figure 6d shows that  $Mn_2O_3$  reacts differently with  $Na_2CO_3$  than it does with  $Na_2O_2$ . Instead of  
386 initially forming  $O_3'$ - $NaMnO_2$ , the sodium deficient P3 phase ( $P3$ - $Na_{\approx 0.4}MnO_2$ ) appears first. As  
387 the temperature increases, P3 transforms into a mixture of P2 and a phase with a 3D tunnel  
388 structure ( $3D$ - $Na_{\approx 0.4}MnO_2$ )<sup>44</sup>. Figure 6e shows the reaction energies between  $Mn_2O_3$  and  
389  $Na_2CO_3$ . Unlike the case when  $Na_2O_2$  is the precursor, the sodium deficient phase  $P3$ -  
390  $Na_{0.33}MnO_2$  now has the most negative formation energy at intermediate temperatures (for  
391 example  $T = 600$  K), hence consistent with the idea that it will first form in the compositionally-  
392 unconstrained interfacial reaction between the precursors.

393

394 Because  $Na_2CO_3$  and  $Na_2O_2$  induce a different reaction path for the Mn system, we also  
395 evaluated *in situ* the synthesis of  $Na_{0.67}CoO_2$  starting from  $CoO$  and  $Na_2CO_3$  (Figure S15). We  
396 find that  $Na_2CO_3$  is poorly reactive at low temperature, thus  $CoO$  first oxidizes fully to  $Co_3O_4$ ,

397 which then sodiates at higher temperature. Interestingly, the first phase to form is not O3-  
398 NaCoO<sub>2</sub>; a P3 polymorph forms first, followed by P2. We calculate new reaction energies for the  
399 Na<sub>2</sub>CO<sub>3</sub> | Co<sub>3</sub>O<sub>4</sub> interface (Figure S16), which yields a prediction of the P3 polymorph as the  
400 compositionally-unconstrained maximum reaction energy product, consistent with our  
401 experimental observation.

402

403 In conclusion, despite the short *in situ* reaction times (< 1 hour), we are able to capture the first  
404 phase to form, and we validate the theory that the compound with the most negative  
405 compositionally-unconstrained reaction energy governs the composition and structure of the first  
406 phase to form. Additionally, our theory can rationalize how changing precursors influences this  
407 first phase. Different Na precursors (Na<sub>2</sub>O<sub>2</sub> vs. Na<sub>2</sub>CO<sub>3</sub>) exhibit different sodium chemical  
408 potentials, which in turn create a different dependence of the reaction free energy as a function of  
409  $x$  in Na<sub>x</sub>MO<sub>2</sub>. In Figure 6f, we show that the higher the Na chemical potential in the precursor,  
410 the more the reaction free energies will tilt favorably towards compounds with high Na content.  
411 For the precursors with ‘loosely-bound’ sodium with high  $\mu_{Na}$  (Na<sub>2</sub>O: -2.06 eV, Na<sub>2</sub>O<sub>2</sub>: -2.379  
412 eV), a fully sodiated O3 phase has the most negative formation energy, whereas when Na is  
413 ‘locked up’ in the stable Na<sub>2</sub>CO<sub>3</sub> phase ( $\mu_{Na}$  = -3.69 eV) the trend is reversed, resulting in the  
414 preferable formation of sodium deficient phases.

415

416

## 417 Conclusion

418 Understanding the role of thermodynamics versus kinetics during materials formation is a  
419 foundational question in materials processing and synthesis science. Although qualitative

420 heuristics for navigating these concepts are commonplace, it has been difficult to establish a  
421 quantitatively rigorous understanding of the competition between thermodynamics and kinetics  
422 for real synthesis reactions. This has been due to two reasons: 1) reactions occur in a ‘black box’,  
423 meaning that the initial phase evolution often remains unknown. 2) the energies of these  
424 reactions are difficult to measure as a function of reaction progress.

425

426 In this work, we leveraged *in situ* synchrotron X-ray diffraction to characterize the early stages  
427 of phase evolution for  $\text{Na}_x\text{CoO}_2$  and  $\text{Na}_x\text{MnO}_2$  during solid-state ceramic synthesis. In contrast to  
428 the traditional belief that solid-state reactions are slow, we observed a number of fast reactions  
429 that take place within minutes of initiating synthesis. By combining the observed reaction  
430 pathways with *ab-initio* thermodynamics, we were able to show that the first phase to form can  
431 consume a majority of the total reaction free energy and topotactically template the structural  
432 evolution through a series of non-equilibrium phases. To rationalize the structure-selection  
433 mechanism of the first phase to form, we proposed a model where the first phase to nucleate at  
434 the interface between solid-state powder precursors is the compound, or set of compounds, with  
435 the maximum compositionally-unconstrained reaction energy. This first phase to form has the  
436 *composition* with the most negative reaction free-energy, and its *structure* is governed by the  
437 ground-state crystal structure at such composition. We note that this mechanism is particularly  
438 relevant in reactions where thermodynamic driving forces are large, such as these solid-state  
439 chemical reactions. In synthesis methods at lower temperatures and with smaller driving forces  
440 (on the order of  $k_{\text{B}}T$ ), such as hydrothermal synthesis, structure-selection may instead be driven  
441 by size-dependent thermodynamics and competitive nucleation kinetics<sup>16, 45, 46, 47, 48</sup>.

442

443 The compositionally-unconstrained powder reaction model has two major consequences: 1) the  
444 first phase to form does not necessarily have the composition corresponding to the overall  
445 precursor composition in the reaction vessel, and 2) the first phase to form can be targeted by  
446 careful precursors selection, as demonstrated by switching from  $\text{Na}_2\text{O}_2$  to  $\text{Na}_2\text{CO}_3$  in both Co  
447 and Mn systems. This rationalization of the first phase to form creates a valuable design handle  
448 by which reaction paths can be tailored to go through, or circumvent, specific non-equilibrium  
449 intermediates.

450

451 While we often separate thermodynamics and kinetics conceptually, our analysis here shows that  
452 they are intimately coupled during the early stages of materials formation. Fast reaction kinetics  
453 during multistage crystallization are a consequence of large thermodynamic driving forces,  
454 whereas small driving forces lead to slow kinetics, requiring high reaction temperatures for  
455 reactions to complete, as demonstrated by the formation conditions of the P2 phase in this work.  
456 While we argue that the high initial reaction energy of the precursors leads to a thermodynamic  
457 composition selection, the ensuing transformations can often be kinetically-selected by simple  
458 composition variations, or by topotactically-facile layer shifting, as is the case in the layered  
459 compounds that we studied. By better understanding the intricate relationship between  
460 thermodynamics and kinetics during materials formation, this work facilitates the design of more  
461 sophisticated strategies towards the targeted synthesis of inorganic materials.

462

463

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635

636 **Methods**

637

638 **Synthesis and experimental characterization**

639

640 O<sub>3</sub> NaCoO<sub>2</sub> was synthesized using a conventional solid-state method. Stoichiometric amounts of  
641 Co<sub>3</sub>O<sub>4</sub> (Aldrich, 99.5%, nanopowder) and Na<sub>2</sub>O<sub>2</sub> (Aldrich, 97%) were mixed thoroughly by a  
642 Spex Mixer/Mill 8000M for 90min. The precursors were then pressed into pellets before  
643 annealing at 450°C for 16h under flowing oxygen. P3' Na<sub>0.67</sub>CoO<sub>2</sub> was prepared by chemically  
644 desodiating O<sub>3</sub> NaCoO<sub>2</sub>. Stoichiometric amounts of O<sub>3</sub> NaCoO<sub>2</sub> and NO<sub>2</sub>BF<sub>4</sub> (Aldrich, ≥ 95%)  
645 were added to acetonitrile (Aldrich, 99.8%, anhydrous) in an Argon-filled glove box. NO<sub>2</sub>BF<sub>4</sub>  
646 dissolves while Na<sub>x</sub>CoO<sub>2</sub> remains as a solid phase. The solution was then stirred for 2 days  
647 before the resulting black powder was filtered and washed three times with acetonitrile. The  
648 sample was then dried at 70 °C in vacuum overnight and stored in the Argon-filled glovebox.

649

650 The differential scanning calorimetry (DSC) measurement were performed using a SDT Q600  
651 system (TA Instruments). 12.67 mg of P3' Na<sub>0.67</sub>CoO<sub>2</sub> powder was heated from room  
652 temperature to 750 °C at a heating rate of 5 °C/min under flowing Argon, then cooled at the  
653 same rate. The powder after DSC was recovered and used for XRD analysis using a Rigaku  
654 diffractometer, in Bragg–Brentano geometry with Cu K $\alpha$  radiation.

655

656 For the *in situ* synthesis, we target the formation of Na<sub>0.7</sub>CoO<sub>2</sub> by using different oxide  
657 precursors (CoO (Alfa, 99.995%) and Co<sub>3</sub>O<sub>4</sub>) with Na<sub>2</sub>O<sub>2</sub> as sodium source. Two sets of  
658 precursors were mixed (Spex Mixer/Mill 8000M for 90min), pelletized and then annealed at 550  
659 and 850 °C in air, respectively. Two heating rates were used, one fast (36 °C/min) and one slow  
660 (0.5 °C/min). A synthesis experiment was also done using a mixture of CoO and Na<sub>2</sub>CO<sub>3</sub>. For  
661 the *in situ* synthesis of Na-Mn-O system, two sets of precursors, 0.67Na<sub>2</sub>O<sub>2</sub>+Mn<sub>2</sub>O<sub>3</sub> and

662 0.6Na<sub>2</sub>CO<sub>3</sub>+Mn<sub>2</sub>O<sub>3</sub> were mixed (Spex Mixer/Mill 8000M for 90min), pelletized and then  
663 annealed at 900 °C in air, respectively, with a heating rate of (36 °C/min). *In situ* synchrotron X-  
664 ray diffraction was performed at F2 (CHESS) and 28-ID-2 (NSLS-II, BNL) for the experiment in  
665 the main text. 28-ID-2 (NSLS-II, BNL), F2 (CHESS) and 17-BM-B (APS, ANL) were used for  
666 experiments in the Supp. Info. Each scan takes  $\approx$ 12 seconds and the interval between the end of a  
667 scan and the beginning of the next one is one or three (varying from experiment to experiment)  
668 minutes (for data processing). The *in situ* synthesis experiment using Na<sub>2</sub>CO<sub>3</sub> and CoO was  
669 performed in a Bruker D8 diffractometer using Bragg-Brentano geometry (starting from 200 °C,  
670 a 1 hour-long XRD scan is taken every 50 °C).

671

672 For TEM, the powder samples were diluted in hexane and sonicated to obtain good particle  
673 dispersion. The TEM samples were prepared by drop casting the solution onto a standard 400  
674 copper mesh TEM grid with lacey carbon support. The samples were loaded into a Gatan 648  
675 vacuum-transfer holder to transfer the sample from the glovebox to the microscope in an inert Ar  
676 atmosphere. The HAADF-STEM and EDX maps were performed on a FEI TitanX 60-300  
677 microscope equipped with the Bruker windowless EDX detector at an acceleration voltage of  
678 200 kV. The particles size for the Co and Mn oxides used in our experiments is found to be of a  
679 few hundred nanometers (100-400 nm) after ball-milling of the precursors mixture. Na  
680 precursors retain instead little crystallinity and have smaller particles size.

681

682 Rietveld refinement was carried out using Fullprof<sup>1</sup>. Multiple phases were included in each  
683 refinement. A point-by-point background was manually selected. Zero-shift value was refined in  
684 the first scan and then kept constant for all subsequent scans. Peak shapes were modeled with a

685 Thompson-Cox-Hastings pseudo-Voigt function (Npr=7). U, V, W, X, Y values were kept  
686 constant as possible between scans, although the subsequent nucleation of different phases  
687 induced peak width variation and thus made it necessary to refine them (mostly X). Unit cell  
688 parameters were always refined for all phases. Fractional atomic coordinates, site occupancy  
689 factors and Debye-Waller factors, as a rule of thumb, were refined whenever the relative phase is  
690 more than  $\approx 10$  wt% to avoid divergence. Debye-Waller factors were refined as a common value  
691 for all atoms ( $B_{\text{overall}}$ ) in a given phase. Refinements were deemed acceptable only when  $R_{\text{bragg}}$  of  
692 the main phases were consistently  $< 10$ .

693

#### 694 **First principles calculations**

695

696 Spin-polarized density functional theory (DFT) calculations <sup>2</sup> were carried out using the Vienna  
697 Ab Initio Simulation Package (VASP) <sup>3</sup> and the projector-augmented wave (PAW) method <sup>4</sup>.  
698 Each calculation used a reciprocal space discretization of  $25 \text{ \AA}^{-1}$  and consisted of two sequential  
699 structural optimization steps, where both lattice parameters and atomic positions were relaxed in  
700 the absence of symmetry constraints. The threshold energy difference for self-consistent field  
701 (SCF) convergence in the total free energy was set to  $1 \times 10^{-3}$  eV, and a Gaussian-type smearing  
702 of the Fermi level was applied. We note that the relative stability of various  $\text{P}2\text{-Na}_x\text{CoO}_2$   
703 configurations obtained using total energy convergence criteria of  $1 \times 10^{-3}$  and  $1 \times 10^{-5}$  eV  
704 yielded very similar results, so that the less stringent convergence criterion was deemed  
705 sufficient here. A plane wave energy cutoff of 520 eV was used throughout. The choice of the  
706 SCAN meta-GGA exchange-correlation functional was motivated by its accurate prediction of

707 the energy and structure of materials with diverse bonding and its comparable efficiency to that  
708 of standard LDA and GGA functionals<sup>5, 6, 7</sup>.

709

710 **Construction of finite-temperature phase diagrams**

711

712 To determine the energy above the convex hull of  $\text{Na}_x\text{CoO}_2$  structures and construct a ternary  
713 Na-Co-O phase diagram (Figure S9), calculations were performed on  $\text{O}_2$ ,  $\text{CoO}$ ,  $\text{Co}_3\text{O}_4$ ,  $\text{Na}_2\text{O}_2$   
714 and  $\text{Na}_x\text{CoO}_2$  structures ( $0 \leq x \leq 1$ ) using analogous parameters as those described above. The  
715 ground state Na/vacancy configurations of the various  $\text{O}_3$ ,  $\text{P}2$  and  $\text{P}3$   $\text{Na}_x\text{CoO}_2$  ( $0 < x < 1$ )  
716 phases considered in this work were determined in two steps. First, the energy of several hundred  
717 possible Na/vacancy orderings at different Na content was computed using the fast GGA+U  
718 functional. For all structures with energy below 50 meV/atom from the convex hull (between 60  
719 and 300 Na/vacancy configurations, depending on the Na content) the ground state configuration  
720 was recalculated using the more accurate SCAN meta-GGA functional. For the lowest enthalpy  
721  $\text{O}_3$ ,  $\text{P}2$ , and  $\text{P}3$  structures, we calculated vibrational phonon contributions to the free-energy<sup>8</sup>,  
722 finding that they do not affect the qualitative polymorphic energy orderings from Table 1, details  
723 are discussed in the SI (Figure S17). Finite temperature phase stability and compositionally-  
724 unconstrained reaction energies were evaluated by including the entropy of  $\text{O}_2$  gas, while  
725 assuming the  $\Delta S$  between solid phases to be negligible, as is common for equilibria against  
726 oxygen<sup>9</sup>. The free energy of  $\text{O}_2(\text{g})$  is obtained as:

727

728 
$$E_{\text{O}_2} = H_{\text{O}_2} - S_{\text{O}_2} \times T, \quad (1)$$

729

730 where  $H_{O_2}$  is the 0 K formation enthalpy obtained for an isolated O<sub>2</sub> dimer using SCAN, and  $S_{O_2}$   
731 is the experimental entropy at the temperature ( $T$ ) of interest obtained from the JANAF  
732 thermochemical tables<sup>10</sup>. Likewise, the free energy of CO<sub>2(g)</sub> was calculated as:

733 
$$E_{CO_2} = H_{CO_2} - S_{CO_2} \times T. \quad (2)$$

734

735

736 **Grand canonical reaction energy calculations**

737

738 Reaction energies to form the ground state Na<sub>x</sub>CoO<sub>2</sub> polytypes at various  $x$  contents were  
739 obtained from a grand-canonical ensemble description at different oxygen chemical potentials,  
740  $\mu_{O_2}$ . As described by Ong et al.<sup>9</sup>,  $\mu_{O_2}$  takes the form:

741

742 
$$\mu_{O_2}(T, p_{O_2}) = h_{O_2}(T, p_0) - T \left( s_{O_2}(T, p_0) - k \times \ln \left( \frac{p_{O_2}}{p_0} \right) \right) \quad (3),$$

743

744 where  $p_0$  is the reference pressure,  $p_{O_2}$  is the O<sub>2</sub> partial pressure and  $k$  is the Boltzmann constant.  
745 Lower case  $h_{O_2}$  and  $s_{O_2}$  denote the enthalpy and entropy of oxygen gas per O<sub>2</sub> molecule. In this  
746 work,  $\mu_{O_2}$  values are referenced such that  $\mu_{O_2} = 0$  eV / O<sub>2</sub> under standard conditions of  
747 temperature and pressure (T = 298.15 K, and  $p_{O_2} = p_0 = 1$  atm). So while the trends we observe  
748 are meaningful, as proven in similar recent work<sup>11</sup>, the exact temperature values may be offset  
749 with respect with experimental ones. Reaction energies are calculated according to the specific  
750 reaction equations provided in each figure caption, without further normalization.

751

752

753 The relative chemical potential of Na in a particular Na precursor (for example  $\text{Na}_2\text{O}_2$ ) in Figure  
754 6f is defined as the difference between the precursor's formation energy and the chemical  
755 potential of all other elements in the precursor (*in*  $\text{Na}_2\text{O}_2$ :  $\mu_{\text{Na}} = \frac{1}{2}(\mu_{\text{Na}_2\text{O}_2} - \mu_{\text{O}_2})$ ). For sodium  
756 binary oxides, the free energy of  $\text{O}_{2(\text{g})}$  at ambient temperature is taken as the reference  $\mu_{\text{O}_2}$ . For  
757  $\text{Na}_2\text{CO}_3$ , the chemical potential of the  $\text{CO}_{2(\text{g})}$  at ambient temperature is taken as reference.

758

759 **Constructing the Energy Cascade**

760

761 The energy cascade is constructed by multiplying the *in situ* XRD observed phase fraction of  
762 each phase at a given time by its grand canonical free energy,  $\Phi = G - n_{\text{O}}\mu_{\text{O}}$ , using the  $\mu_{\text{O}}$  value  
763 discussed above. The number of Na and Co ions are conserved throughout the entire reaction,  
764 while oxygen is in exchange with the open air reservoir, so the grand canonical free energy is  
765 normalized to the overall metal concentrations throughout the reaction; Na = 0.67, Co = 1. The  
766  $\text{Na}_2\text{O}_2$  phase is amorphous (XRD not well suited to its quantification), so we infer its phase  
767 fraction in the early stages of synthesis from the concentrations of  $\text{CoO}$  and  $\text{NaCoO}_2$ , where we  
768 assume that all the  $\text{Na}_2\text{O}_2$  is consumed in this initial reaction. In the  $\text{O}_3' \rightarrow \text{P}_3$  transformation, the  
769 Na concentration in the layered phase decreases from approximately 0.67 to 0.6. We assume the  
770 Na is ejected from the layer phase in an oxide form, whose grand free energy can be  
771 approximated by the energy of solid  $\text{Na}_2\text{O}$ . For the energy cascade,  $\Phi = 0$  eV/metal is set to the  
772 grand free-energy of  $\text{P}_2\text{-Na}_{0.67}\text{CoO}_2$ , which is the equilibrium phase at all temperatures  
773 throughout the reaction. Formation energies for intermediate  $x$  in  $\text{O}_3\text{-Na}_x\text{CoO}_2$  from  $0.8 < x <$   
774 1.0 are derived from the ordered structures in Kaufman and Van der ven<sup>12</sup>.

775

776 **Data availability**

777 All relevant data within the article are available from the corresponding author on request.

778 Source data for Figures are provided with the paper.

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824

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826

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842

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845

846 **Contributions**

847 W.S. and G.C. initiated and supervised the project; M.B. and J.W. designed the experiments; J.W.  
848 conducted synchrotron-based measurement with the help of T.S., M.Z., J.B., F.W. and H.K.;  
849 M.B. and J.W. performed XRD data analysis and Rietveld refinement; R.J.C. and B.O.  
850 conducted DFT and reaction energy calculations and analyzed the results with the help of D.K.;  
851 R.J.C. constructed the finite-temperature phase diagram; P.X. carried out the SSNEB calculation;  
852 Y.Z. acquired the TEM and EDS data; Y.W. performed phonon frequency calculations; W.S.  
853 conceived and calculated the energy cascade with the help of J.W.; M.B., J.W., W.S. and G.C.  
854 wrote the manuscript.

855

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858

859 **Competing interests**

860 The authors declare no competing interests.

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