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Emergency Management Program Overview

David Stuhan, CEM

Division Leader, Emergency Management Division

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Administrative

- **Emergency Actions** (*You are in TA-69, Building 0033*)

Four Protective Actions



Evacuate



Shelter in Place



Remain Indoors



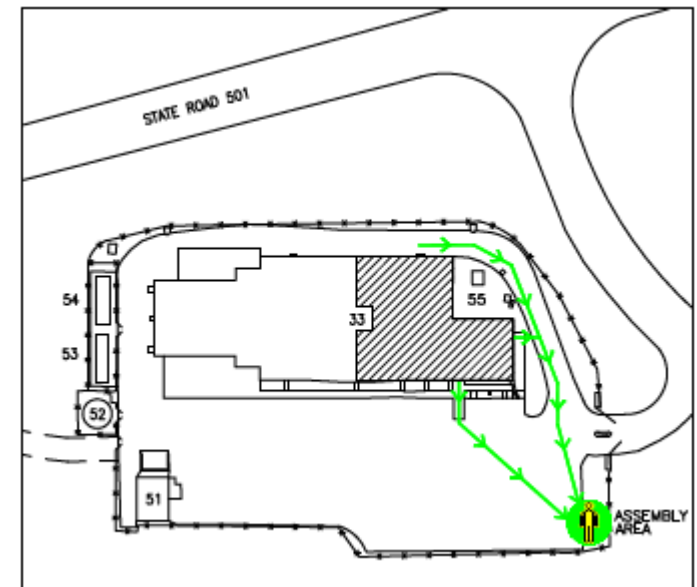
Lockdown

Dial 9-1-1 direct from most phones



- Bathrooms
- Refreshments (water, coffee)
- If you need anything, please let us know!

Evacuation Assembly Area



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Emergency Management Division (EMD)

Vision: The vision is to establish and sustain “world-class” emergency management and continuity programs by applying science and technology to meet the needs of our diverse group of customers in support of the vital national security mission.

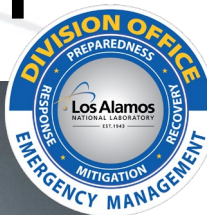
Mission: Our primary mission is to protect the workforce, public, property and critical infrastructure, and environment through integration of preparedness, response, recovery, mitigation, and readiness assurance.



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EMD Leadership Team

Emergency Management
Division Leader
David Stuhan



EMD-ER Group Leader
Jeff Dare



EMD-EO Group Leader
Marla Brooks



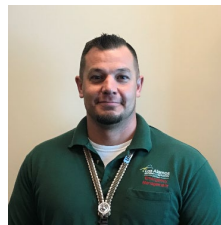
EMD-EP Group Leader
Jesse Sievers



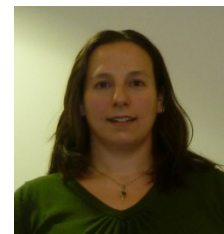
EMD-ER Team Leader
Matt Ahlquist



EOSC Team Leader
Darren Schnedler



IRC Team Leader
Jeremy Grondin



Site Preparedness
Program Team Leader
Jillian Konst



Facility Preparedness
Program Team Leader
Josh Miller

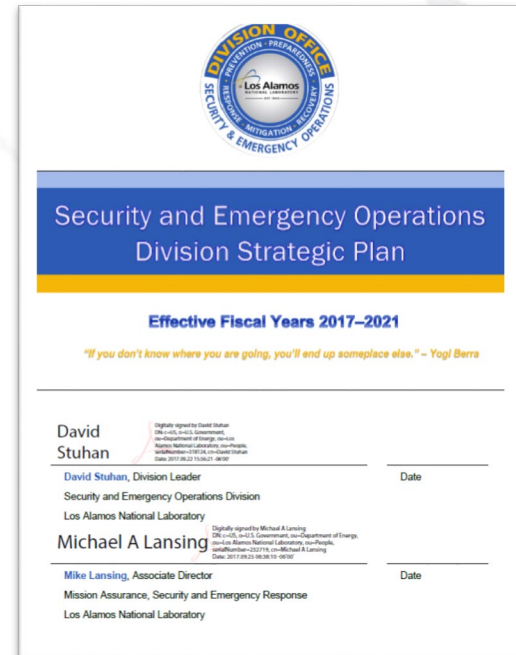
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Strategic Planning (5-Year Plan)

"If you don't know where you are going, you'll end up someplace else." – Yogi Berra

- **Mission and Vision**
- **Guiding Principles**
- **Strengths and Liabilities/Improvement**
- **Objectives and Goals (1-5 Years)**
- **Staffing and Resource Needs**
- **Life-Cycle Management and Planning**
 - Emergency Facilities and Equipment/System

FY20-FY25: EMD has started to update the original EMD Strategic Plan (FY17-FY21) with the goal of an approved plan no later than September 30, 2019.



The image shows the cover of a document titled "Security and Emergency Operations Division Strategic Plan". At the top is the Los Alamos National Laboratory logo, which includes the text "DIVISION OFFICE", "PREPAREDNESS", "SECURITY & EMERGENCY OPERATIONS", and "MITIGATION". Below the logo, the title "Security and Emergency Operations Division Strategic Plan" is written in white on a blue background. Underneath the title, it says "Effective Fiscal Years 2017–2021". A quote by Yogi Berra is repeated: "If you don't know where you are going, you'll end up someplace else." – Yogi Berra. The document is signed by David Stuhan, Division Leader, and Michael A Lansing, Associate Director. It includes fields for the date of the signature.



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Emergency Planning and Hazards

- 43 square miles of DOE/NNSA property, surrounded by Los Alamos County, U.S. Park Service, U.S. Forest Service, and Pueblos.
- 22 Emergency Planning Hazards Assessments (EPHAs). These facilities exceed pre-determined DOE thresholds and require a quantitative analysis to support development of Emergency Action Levels (protective actions).
- Hazards/Threats:
 - Nuclear/Radiological/Tritium
 - Chemical
 - Biological
 - Wildland Fires (*high probability/high consequence*)
 - Active Threat/Active Shooter (*open campus*)
 - Natural Phenomenon (*earthquake, flooding, severe weather*)
 - Cyber-Security (*increasing threat*)



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Capabilities

Emergency Preparedness Elements

- Emergency Planning (plans, procedures, etc.)
- Emergency Response Organization Training
- Drills and Exercises
- Readiness Assurance (self-assessments and issues management)
- Wildland Fire Readiness and Mitigation
- TA-49, Multi-Purpose Emergency Response Training Center
- Emergency Facilities and Equipment/Systems
- Offsite Interface Program (LEPC, Public Safety Association, etc.)



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Capabilities (cont.)

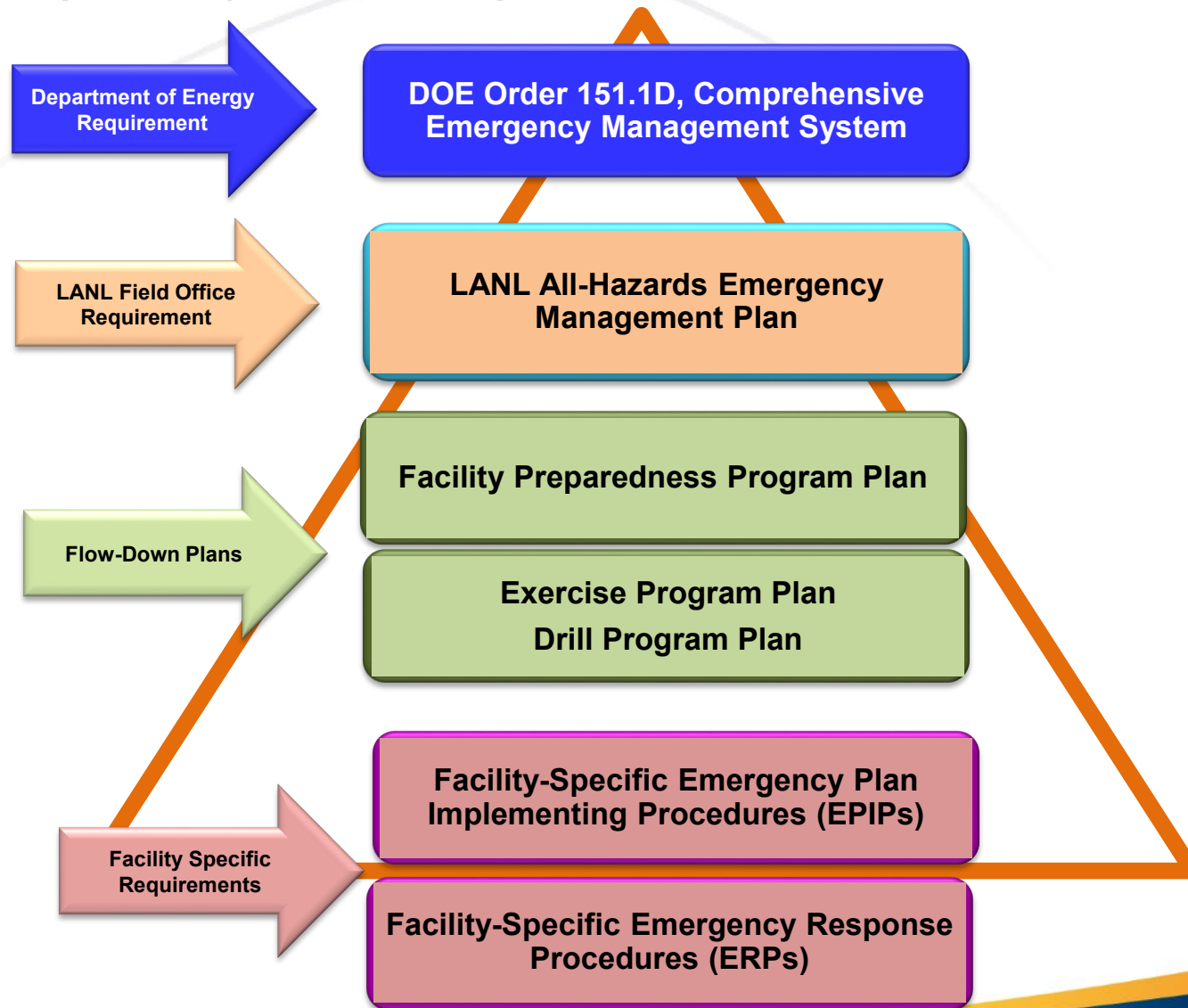
Emergency Operations and Response Elements

- Incident Management and Coordination for All Hazards
 - Incident Response Commanders (24x7 Operations)
 - Emergency Operations Support Center (24x7 Operations)
 - Emergency Operations Center (EOC)
 - Emergency Technical Support Center (Consequence Assessment)
- Hazardous Material Response and Explosive Ordnance Device Response
- Active Threat Response and Coordination (Protective Force and Law Enforcement)
- Unmanned Aircraft System (UAS) Operations/Counter-UAS Response Support
- DOE/NNSA National Response Programs (e.g. RAP, ARG, CM, JTOT)



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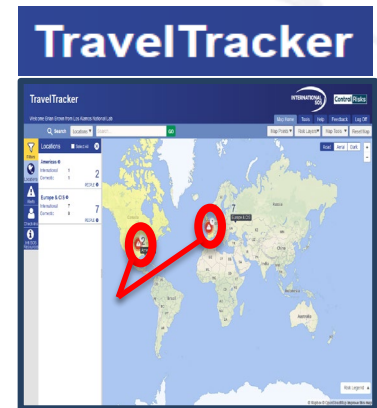
Emergency Management Documents



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Key Program Initiatives/Achievements

- New Emergency Management Plan (All-Hazards Plan)
- Facility Preparedness Program Enhancements (Nuclear/Non-Nuclear)
- Protective Action Improvements
- Implementation of DOE Order 151.1D, *Comprehensive Emergency Management System*
- Training and Qualifications and EOC Enhancements
- Drill, Exercise, and Readiness Assurance Program Enhancements
- New EOSC Program Plan
- International Travel Monitoring and Incident Coordination Program
- EOSC All-Hazards Incident Response Checklist
- Incident Notification and Reporting Program Enhancements
- 24/7 EOSC Watch Office / 24/7 Incident Response Commander
- EOSC Proficiency Demonstration Program
- EOSC Technology Enhancements



Emergency Management Division Administrative Emergency Drill Form	
This form is used to document administrative emergency drills, including drill planning, conduct, and results, including EOP proficiency demonstrations.	
DRILL PLANNING INFORMATION	
Drill Number: 6057	Drill Location: EOSC
Drill Planner Name: Darren Schneider	Position: EOSC Team Leader
Functional Purpose: Division of an unauthorized UAS on LANL property and performance of incident notification and reporting.	
Objective: Testing the actions of the EOSC in response to an unauthorized UAS on LANL property. Practice using and discussing the airborne team when filing out the EOSC Unauthorized UAS and CUAS Reporting and Notification Checklist, EOSC-CUAS IT-028.	
Planned Drill Completion: <input type="checkbox"/> Immediate <input checked="" type="checkbox"/> During Drill <input type="checkbox"/> Other	
EOSC/DRILL CONDITIONS: The Central alarm station (CAS) notifies the EOSC that a potential UAS has been detected and that they (Protective Force) have activated the Counter UAS system. The notification from CAS to the real site and time when drill is performed.	
DRILL PERFORMANCE DOCUMENTATION	
Drill Performed By: Name: _____	Position: EOSC Operator
Drill Date: _____	Start Time: _____ End Time: _____
Equipment/Systems Used: <ul style="list-style-type: none"> • Everbridge (Mass Notification System) • VOP Phone 	
Documents: <ul style="list-style-type: none"> • EOSC Line of Inquiry Form • EOSC Unauthorized UAS and CUAS Reporting and Notification Checklist, EOSC-CUAS-IT-028 	
Drill Results: <ol style="list-style-type: none"> 1. Review CAS IT-028 2. Fill out Line of Inquiry 3. Fill out EOSC Unauthorized UAS and CUAS Reporting and Notification Checklist, EOSC-CUAS-IT-028 4. All notifications will be discussed, but calls will be simulated. The EOSC Operator must verify the information received from the CAS. 5. All LANL security notification actions with the exception of sending will be completed on the Everbridge training site (DO NOT ENTER THE CONFERENCE AREA). 6. When receiving EOSC-CUAS-IT-028, Section C, send email message to ASD. (Make sure to insert "This is a UAS" at the top of the email.) 7. Record the outcome in the EOSC Log and make sure it is identified as a drill. 	

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Key Program Initiatives/Achievements (cont.)

EOSC Initiatives

Incident Notification and Reporting Enhancements

- Established an Incident Notification and Reporting Working Group to strengthen incident reporting across the laboratory. Working on concept of operations for one-stop shop for all reporting.
- Installed a new phone number 7-2400 for the 24/7 EOSC. A number that all workers will remember!
- New emergency/incident reporting webpage linked from LANL Homepage.
- Developed an I-Phone App to assist workers with incident reporting and what actions to take during an emergency, with a focus on the four protective actions.

Report Emergency and Non-Emergency Incidents



Immediately report any emergency or non-emergency incidents.

Step 1: Call 9-1-1 for emergencies requiring police, fire, or emergency medical support.

Provide location (TA, building and room number), injuries, explanation of alarms, what protective actions have been taken, and your name and callback number. Limit use of acronyms.

Step 2: Call (505) 667-2400, the 24/7 Emergency Operations Support Center (EOSC). If your facility has an operations center, call it after calling 9-1-1, and the operations center will call the EOSC.

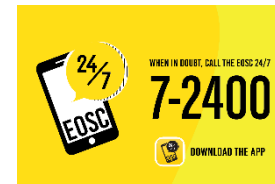
If you are at an off-site location, reporting emergency or non-emergency incidents to the EOSC is still required for notification purposes.



Download the App!

LANL has an iPhone app to assist you when you're away from your desk. Click the 7-2400 icon on your phone, and it will show you whom to call and when.

It also gives tips on what to do when you're asked to implement one of the Lab's four protective actions: Evacuate, Shelter in Place, Remain Indoors, and Lockdown.



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Key Program Initiatives/Achievements (cont.)

■ Wildland Fire Mitigation, Preparedness, and Response

- The LANL Wildland Fire Program has significantly enhanced wildland fire mitigation, preparedness, and response through fuels mitigation, collaborative planning, new response checklists, interagency training, integration of wildland fire technology, increased staffing, and stakeholder networking.
- LANL is integrated into the TA-49 Interagency Fire Center (LANL, U.S. Park Services, and U.S. Forrest Service) to enhance mitigation, preparedness, and response.
- Mitigation
 - LANL Wildland Fire Program has combined the Forest Health Plan with the Five-Year Wildland Fire Management Plan (**EMD-PLAN-200, Wildland Fire Mitigation and Forrest Health Plan**) to promote a consistent and viable approach to fuel mitigation and forest health and sustainability
 - Executed significant wildland fire mitigation projects in FY2018 to include re-establishing fire breaks, fire roads, and escape routes, etc.
 - Hiring a Fire Management Officer (FMO) position in FY19.



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Key Program Initiatives/Achievements (cont.)

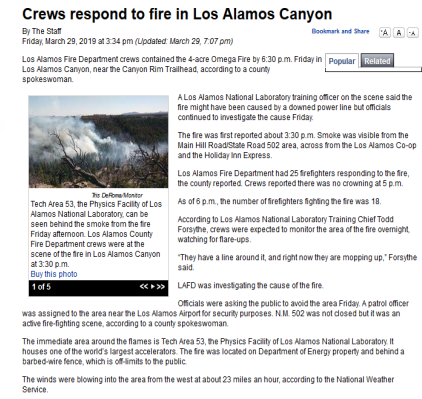
■ Wildland Fire Mitigation, Preparedness, and Response

- Preparedness

- Integrated the Wildland Fire Program into key program plans to ensure the hazard is assessed by a drill, exercise, or program assessment on a regular basis.
- Trained all LANL wildland fire responders to National Wildland Fire Coordination Group (NWCG) Standards for their respective positions within the Incident Command System (ICS). Obtained Red Card qualifications within the Incident Qualification Certification System (IQCS) for respective positions
- Tabletop drills on wildland fire response and coordination have been conducted in collaboration with LAFD and LANL Emergency Management.
- LANL Wildland Fire Scientists (EES-16) have developed two new modeling applications:
 - ✓ Fire Tech, which is a next generation modeling capability that enhances the precision of key variables in wildland fire behavior modeling such as localized wind and topography
 - ✓ Quick Fire, which is a compressed version of Fire Tech intended for wildland fire response. Integrating new wildland fire modeling capability within the EOC.

- Response

- LAFD is responsible for the initial attack for wildland fires on LANL property.
- Strengthened wildland fire response capabilities with the implementation of new wildland fire response checklists for LANL Agency Representatives, Wildland Fire Technical Specialists, and LANL Resource Advisors.



Fire In Los Alamos Canyon Consumes About 3 Acres



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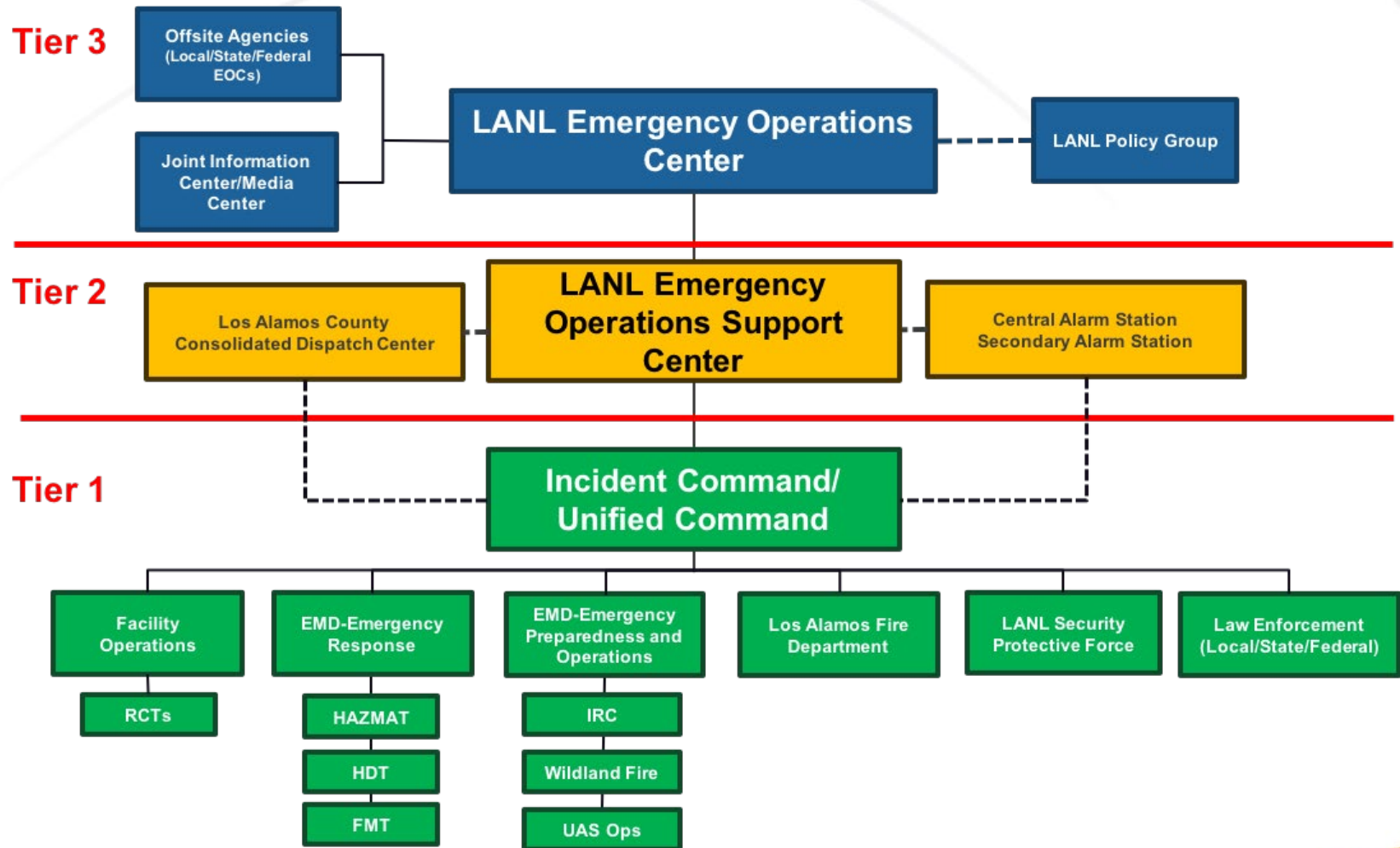
Key Program Initiatives/Achievements (cont.)

- **Counter-Unmanned Aircraft System (CUAS) Program**
 - Developed a new CUAS Program for Incident Notification and Reporting and Emergency Response (Render Safe) as part of overall CUAS Program initiatives for NA-70, Defense Nuclear Security. This is fully implemented.
- **TA-49 Emergency Response Training Center**
 - Completed significant enhancements to the TA-49 Emergency Response Training Center to include installation of new props, such as hotel, grocery store, gas station, truck stop, confined space, and extension of rail line to allow training in a realistic and controlled environment. In addition, upgrades were made to base course and utilities. The work-for-others mission support continues to increase.
 - Annually hosts a HAZMAT Challenge, which includes attendance by first-responders from across the nation.



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LANL Emergency Response Organization



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Tier-1: First-Responders



Incident Command System (ICS)

- EMD-Emergency Operations - Incident Response Commander (IRC)
 - ✓ Agency Representatives (*Wildland Fires*)
- Los Alamos Police Department (LAPD)
- Los Alamos Fire Department (LAFD)
- Protective Force

- EMD-Emergency Response
 - Hazardous Material Team (HAZMAT)
 - Field Monitoring Team (FMT)
- Radiological Control Technician (RCT)
- Wildland Fire Technical Specialists



Incident Command Function

Incident Command Support

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Incident Response Commander (Cont.)

Key roles and responsibilities:

- Makes time-urgent categorization and classification decisions in accordance with DOE Order 151.1d, Comprehensive Emergency Management System.
- Makes time-urgent emergency notifications and decisions for onsite protective actions and offsite Protective Action Recommendations and ensures effective implementation.
- Monitors local, regional, and national incidents and weather conditions and coordinates appropriate response activities.
- Responds to abnormal events, non-emergency significant events, Operational Emergencies (OE), and other situations on Department of Energy (DOE) property.
- Assumes incident command or participates in unified command when appropriate and coordinates with facility operations centers and other agencies and organizations.
 - Provides on-scene command and control through the implementation of the Incident Command System (ICS)



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Emergency Operations Support Center

- The 24/7 Emergency Operations Support Center (EOSC) continues to be staffed 24/7 to support incident management and coordination and other key activities:
 - Monitors the laboratory fire alarm system.
 - Conducts time sensitive notifications to laboratory stakeholders (federal, contractor).
 - Deploys LANL emergency response assets, such as IRCs, Hazardous Material Team, etc.
 - Implements worker protective actions.
 - Monitors and tracks LANL international travelers to ensure safety during international incidents.



The EOSC provides 24/7 customer service to laboratory workers, federal and contractor leadership, and all other internal and external stakeholders.

The IRC conducts incident management and coordination from the EOSC before they deploy to the field to support the Incident Command function.

Communication and
Coordination



**Incident Response
Commander (IRC)**

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LANL Emergency Operations Support Center

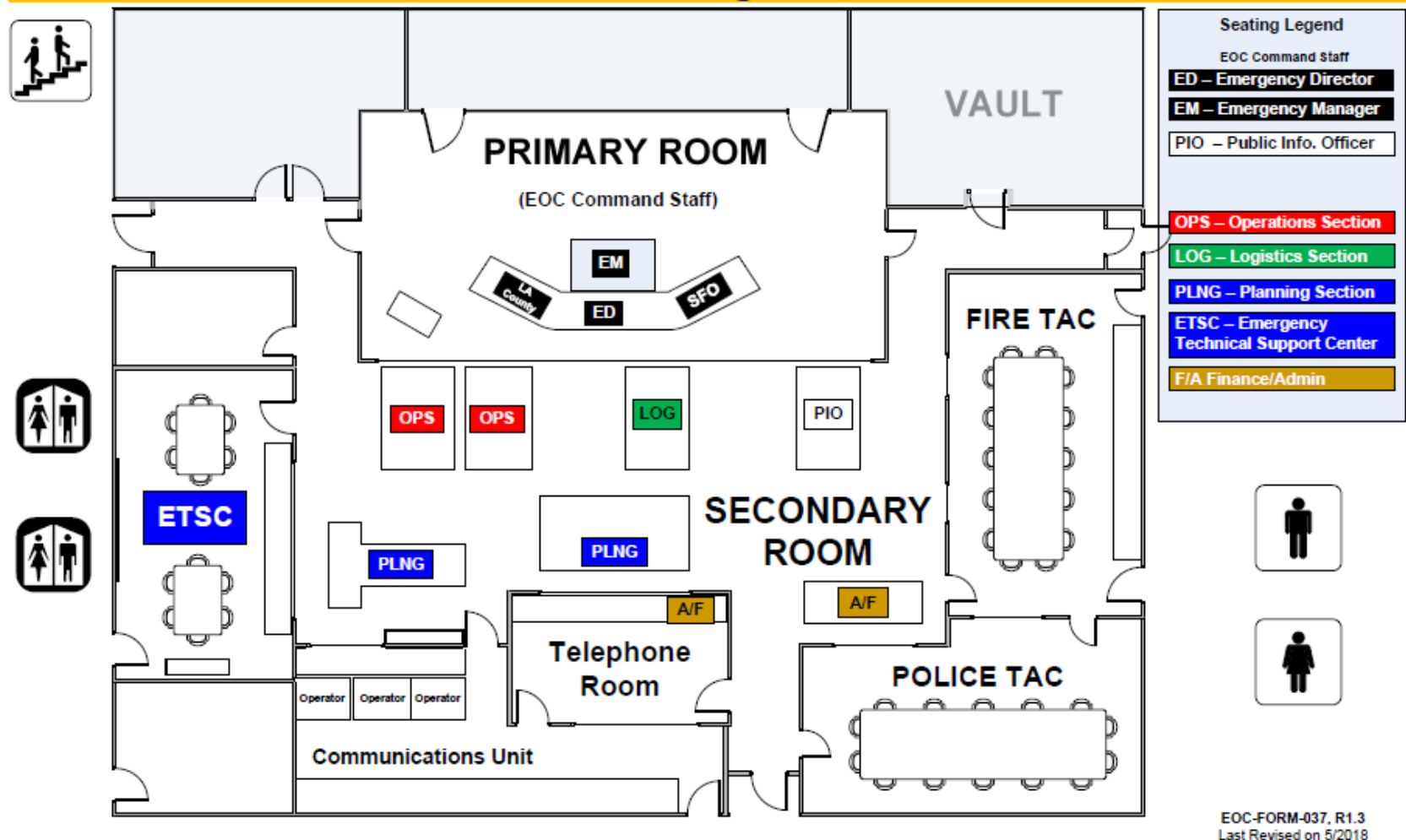


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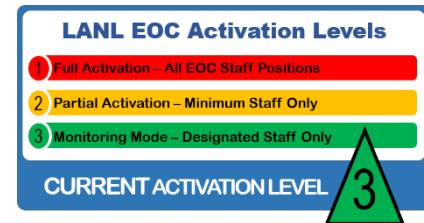
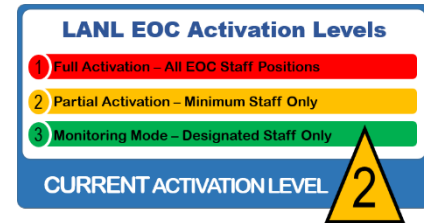
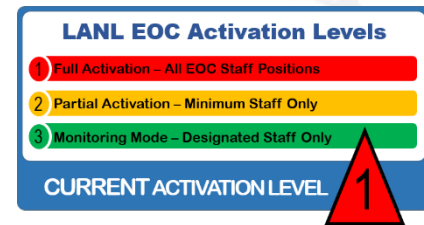
LANL EOC Layout



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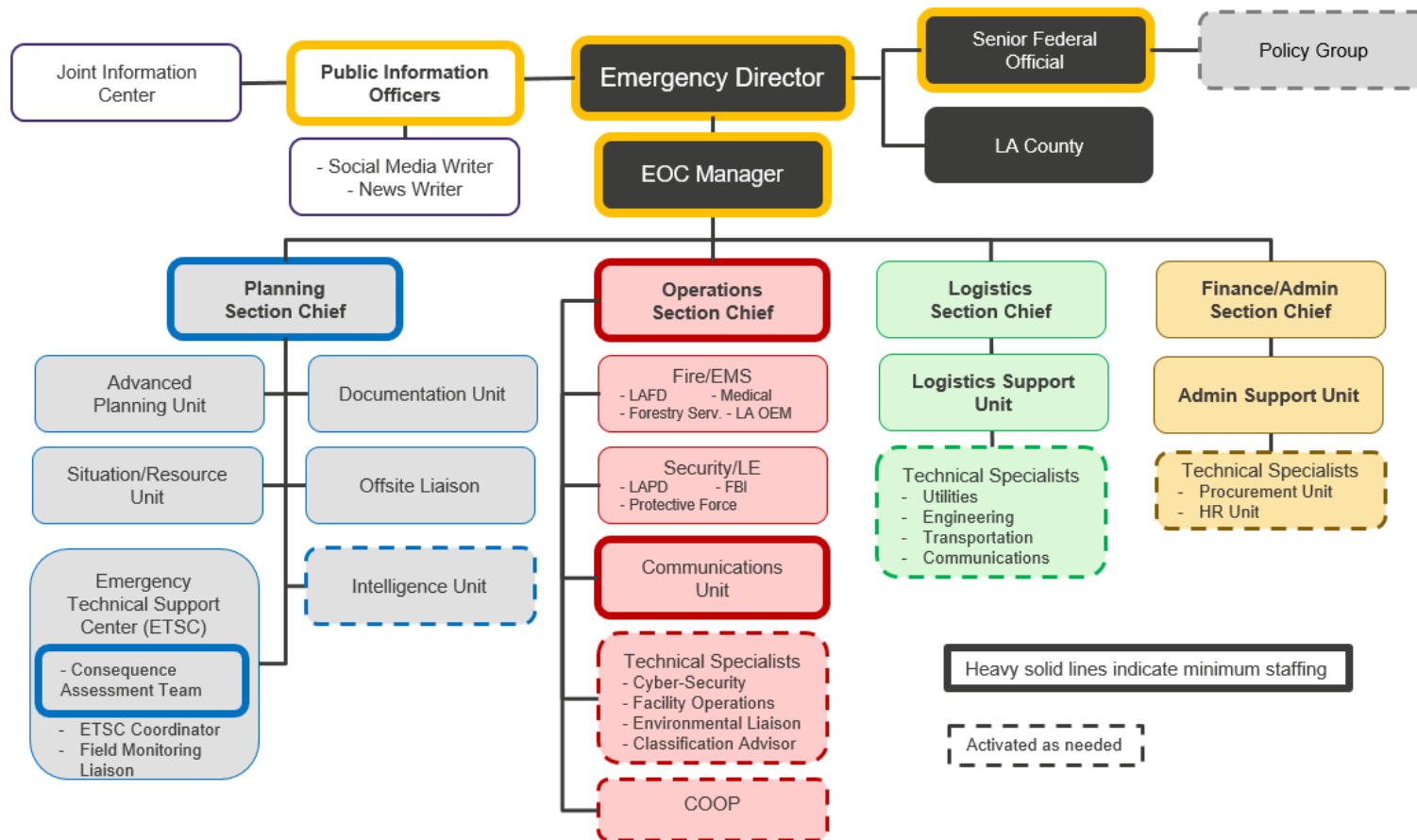
EOC Activation Levels

- **Level 1 – Full Activation – all EOC staff positions**
 - All OEs or by direction of on-duty IRC, IC, EMD-DL, EMD-EO GL, or EMD-EP GL.
 - Minimum staffing requirements apply to declare EOC operational.
- **Level 2 – Partial Activation – minimum staff only**
 - Minimum staffing positions only – Minimum staffing requirements apply.
 - For significant events that are not Operational Emergencies.
 - Activated by direction of on-duty IRC, IC, EMD-DL, EMD-EO GL, or EMD-EP GL.
- **Level 3 – Monitoring Mode – designated staff only**
 - Team of EMD staff and SMEs.
 - Activated by direction of on-duty IRC, IC, EMD-DL, EMD-EO GL, or EMD-EP GL.
 - For local, regional, national informational monitoring of incidents or high-visibility planned events.
 - Minimum staffing requirements do NOT apply.



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LANL EOC Organizational Structure



Based on NIMS/ICS Terminology, Principles, and Concepts.

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Conclusion

- Our efforts continue toward a robust and comprehensive all-hazards emergency management program that is tested and validated through drills and exercises, with a focus on continuous improvements and long-term program sustainability.
- We are a learning organization and will continue to implement program improvements as a result of performance-based and programmatic-based assessments, from both internal and external assessments in pursuit of a program of excellence in emergency management.
- We are developing staff through training, benchmarking, and career development planning across the division.
- We continue to collaborate across the DOE-complex and with other agencies to enhance our emergency management program and apply best practices. EMD is significantly involved in NA-41 sponsored DOE Emergency Management Issues Special Interest Group (EMI SIG).
- The partnership between NNSA NA-LA Emergency Management Program Management and other NA-LA stakeholders and Emergency Management Division is exceptionally strong and healthy.
- EMD works closely and collaboratively with local, State, and Federal agencies to ensure we are prepared and capable to respond to all hazards at LANL.



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Questions/Comments?



Thank You For Your Time!

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