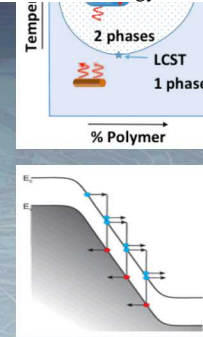
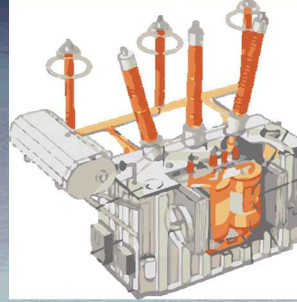


This paper describes objective technical results and analysis. Any subjective views or opinions that might be expressed in the paper do not necessarily represent the views of the U.S. Department of Energy or the United States Government.



# Sandia's Research in Electric Grid Resilience: Emphasis on Grid Cyber Security

24 May, 2018

Presentation to the Emergency Management Issues  
Special Interest Group

Charles Hanley  
Sr. Manager

Grid Modernization and Resilient Infrastructures

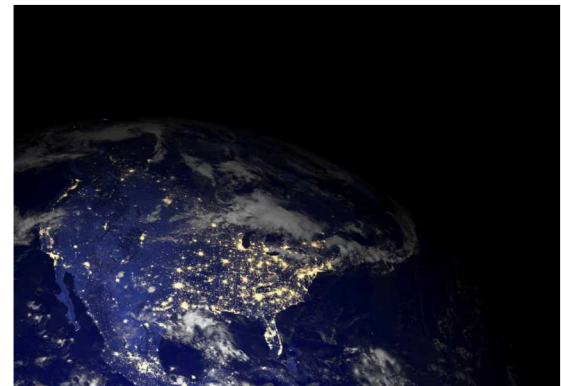
*Exceptional service in the national interest*



Sandia National Laboratories is a multimission laboratory managed and operated by National Technology and Engineering Solutions of Sandia, LLC, a wholly owned subsidiary of Honeywell International, Inc., for the U.S. Department of Energy's National Nuclear Security Administration under contract DE-NA0003525.

# Outline of this Presentation

- National recognition of the need for resilience
- Brief introduction to Sandia's grid modernization work
- The development of resilience metrics
- Applying these metrics – several scenarios
- Deeper dive: cybersecurity for the grid



# External Drivers for a Modern Grid

*Our 21<sup>st</sup> Century needs a 21<sup>st</sup> Century grid to adapt to new threats, energy sources, and economic drivers.*



Cyber Security Threats



Physical Threats



Extreme Weather Events



Aging Infrastructure



New Generation Sources




Customer Participation



Electric Vehicle Market



# Energy is Integral to National Security



After Hurricane Maria, Puerto Rico's Grid Needs a Complete Overhaul  
(Science, September 2017)

Ukraine's Power Outage Was a Cyber Attack.  
(Reuters, January 2017)

Russian Hackers Are Attacking the U.S. Energy Grid  
(Time, March 2018)

China Making Aggressive Moves in the Arctic  
(U.S. Naval Institute News, April 2018)

U.S. Electrical Grid on the Edge of Failure (Scientific American, August 2013)



# Emergence of Resilience as National Security Priority



HOMELAND SECURITY ADVISORY COUNCIL

## REPORT OF THE CRITICAL INFRASTRUCTURE TASK FORCE

JANUARY 2006

2006: a call for resilience



## National Infrastructure Protection Plan

Partnering to enhance protection and resiliency

2009

2009: resilience  
elevated to same level  
of importance as  
protection



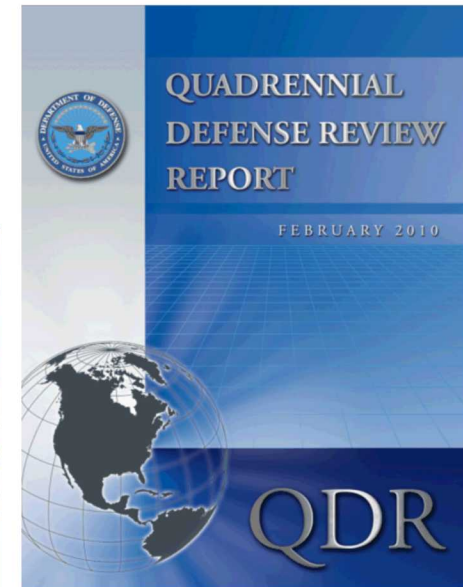
## Quadrennial Homeland Security Review Report:

A Strategic Framework for a Secure Homeland

February 2010



2010: Mission 5- "ensuring  
resilience to disasters"



2010: "Increase the  
resiliency of U.S. forward  
posture and base  
infrastructure"

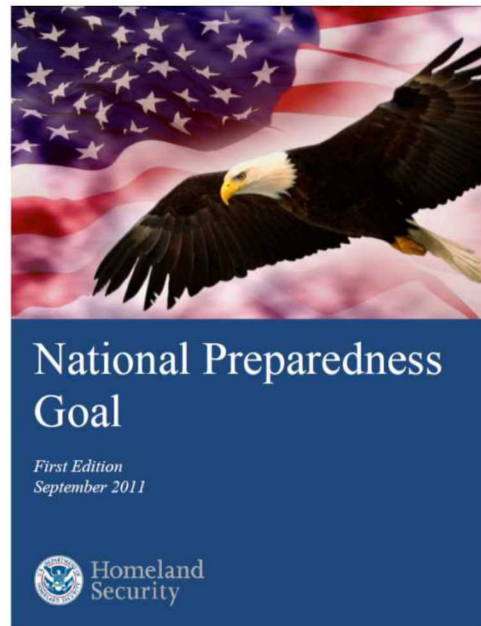
# Emergence of Resilience as National Security Priority (2)

## NATIONAL SECURITY STRATEGY

May 2010



2010: advance US  
interests by  
“Strengthen[ing] Security  
& Resilience at Home”



2011: Definition of  
success- “ a secure and  
resilient nation...”

Elements of preparedness  
include prevention,  
protection, mitigation,  
response, and recovery

## NATIONAL STRATEGY FOR GLOBAL SUPPLY CHAIN SECURITY

JANUARY 2012



2012: Strategic goal 2 (of 2)-  
“Foster a resilient supply chain”

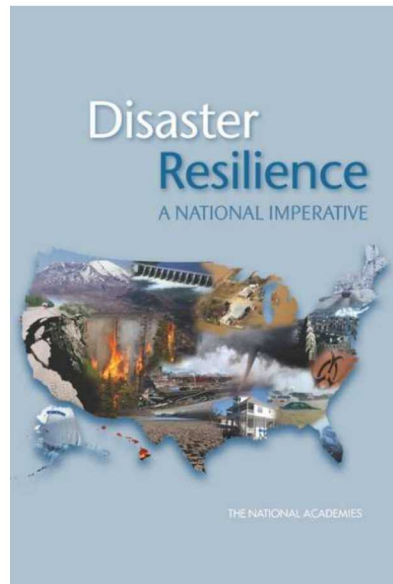


PPD-21 Critical Infrastructure Security & Resilience

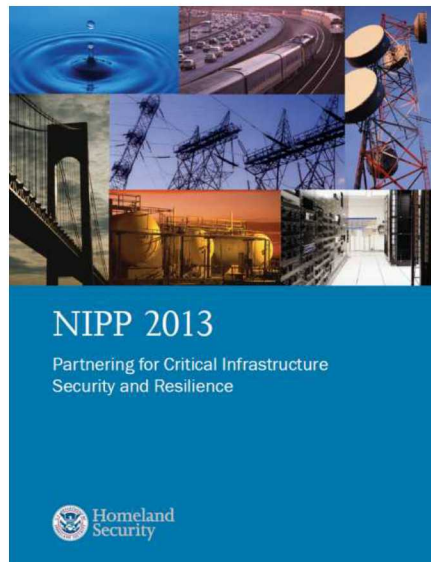
2013: “advances a national unity of effort to  
strengthen and maintain secure, functioning,  
and resilient critical infrastructure”



# Emergence of Resilience as National Security Priority (3)



2012: “recommendations about the necessary approaches to elevate national resilience to disasters in the United States”

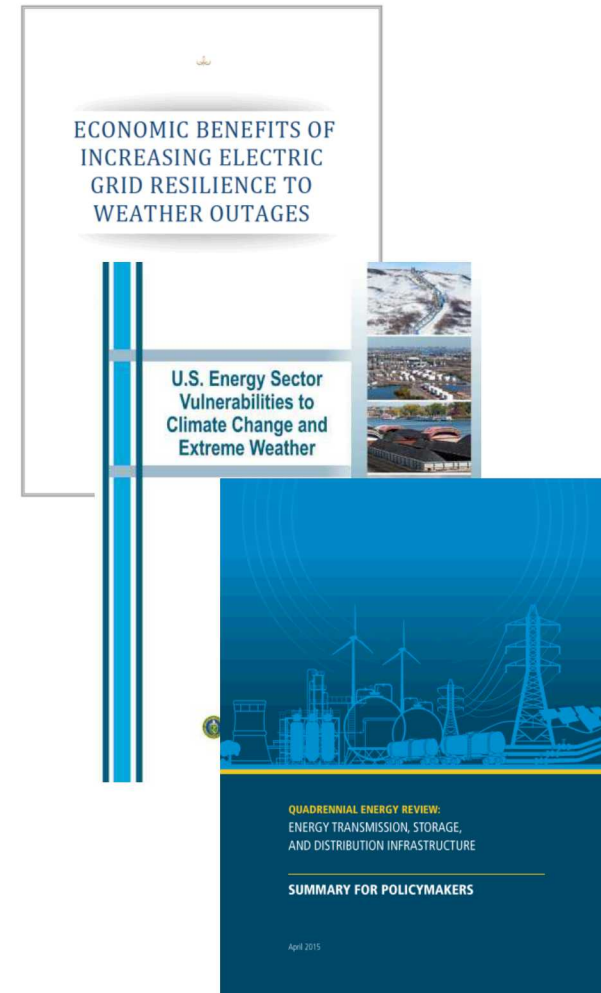


2013: Partnering for Critical Infrastructure Security and Resilience

2014 QDR has increased emphasis on resilience of space systems and supporting infrastructure



2014: “a more focused, collaborative Departmental strategy, planning, and analytic capability”



2013-2015: increased emphasis by DOE on resilience of the grid and energy infrastructure

# DOE Grid Modernization Initiative

- The Grid Modernization Initiative (GMI) works across the U.S. Department of Energy (DOE) to create the modern grid of the future. A modern grid must have:
  - Greater **RESILIENCE** to hazards of all types
  - Improved **RELIABILITY** for everyday operations
  - Enhanced **SECURITY** from an increasing and evolving number of threats
  - Additional **AFFORDABILITY** to maintain our economic prosperity
  - Superior **FLEXIBILITY** to respond to the variability and uncertainty of conditions at one or more timescales, including a range of energy futures
  - Increased **SUSTAINABILITY** through energy-efficient and renewable resources.



DOE Office of  
Electricity  
Delivery and  
Energy  
Reliability

DOE Office of  
Energy  
Efficiency and  
Renewable  
Energy

DOE Office of  
Energy  
Policy and  
Systems  
Analysis

Grid  
Modernization  
Laboratory  
Consortium  
(GMLC)

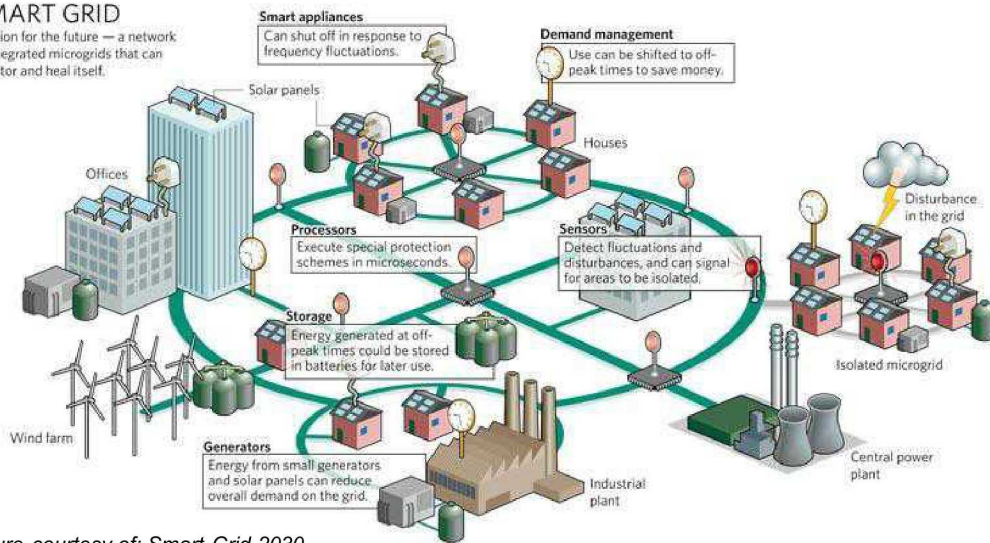


# Sandia's Future Grid Vision

- A world of interdependent and variable distributed systems that are optimized at multiple scales – including transmission – to maximize local resources in providing secure, resilient, and clean energy to all users at all times.*

## SMART GRID

A vision for the future — a network of integrated microgrids that can monitor and heal itself.

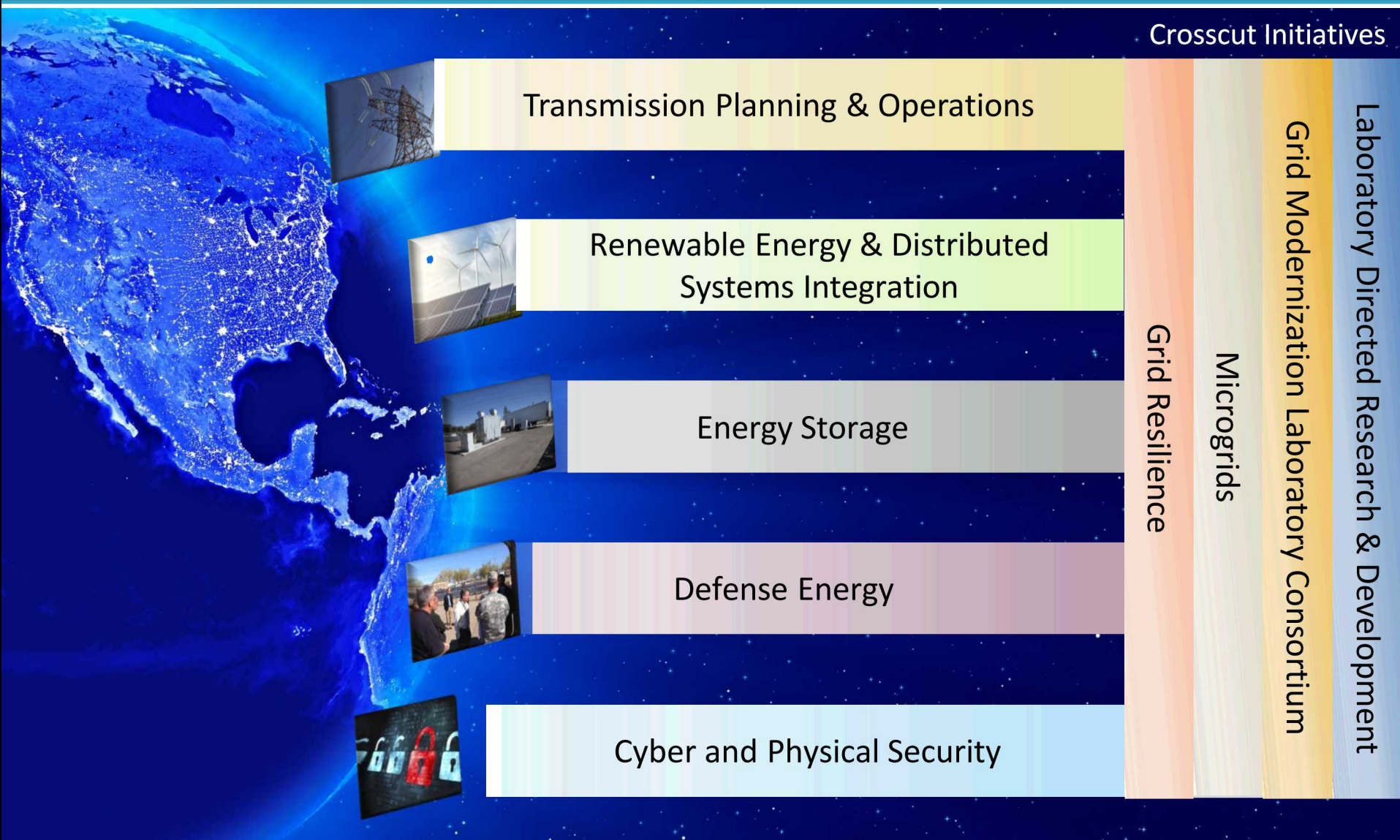


Picture courtesy of: Smart Grid 2030

*Our capabilities support this vision:*

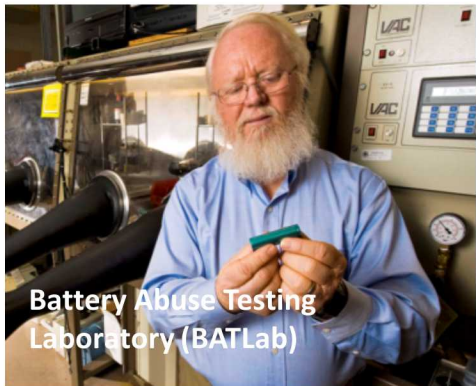
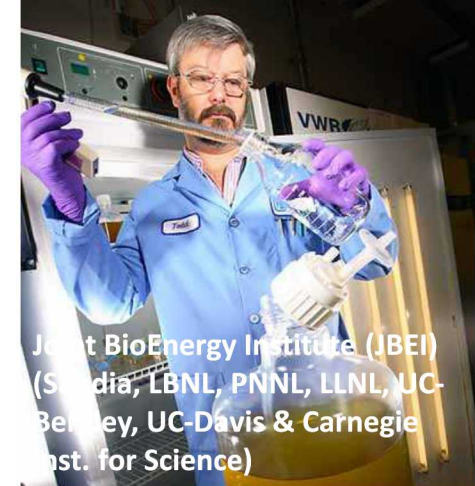
- DER and renewable energy integration
- Power electronics and controls
- Secure and scalable microgrids
- Advanced grid analytics/complex systems
- Infrastructure interdependencies
- Cyber and physical security
- Embedded sensors, information processing, and secure manufacturing
- Energy storage systems

# Sandia's Grid Modernization Program Approach



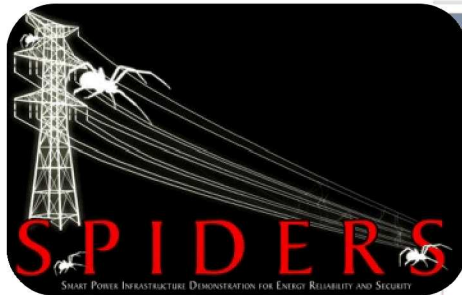


# Sandia Labs & Facilities for Grid Mod Work

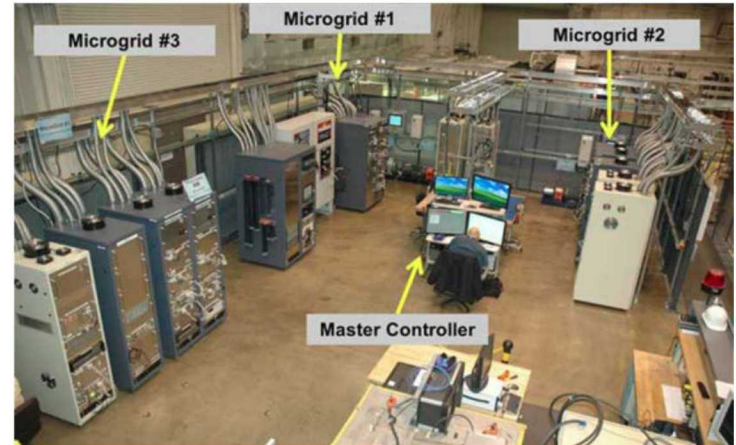
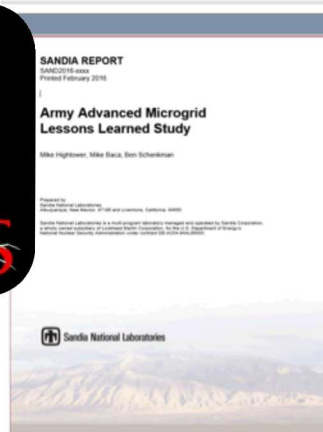




# Our Microgrid Work Began with Energy Assurance for Military Missions



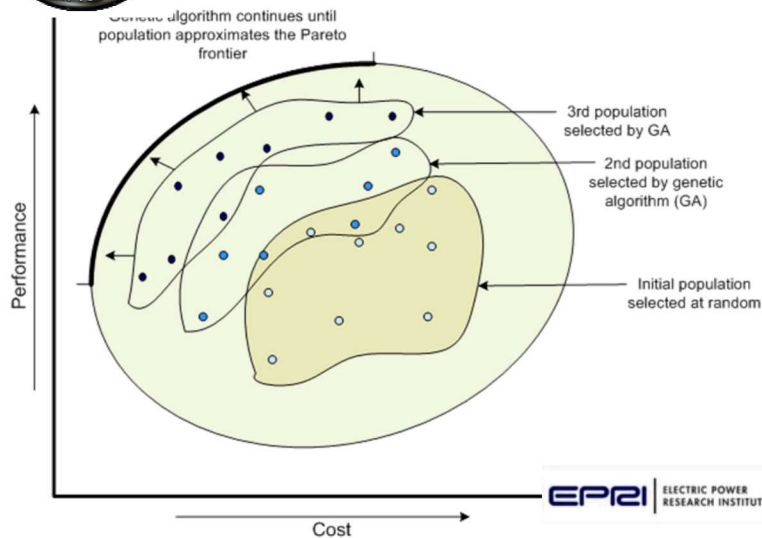
2015 JCTD TEAM OF THE YEAR AWARD



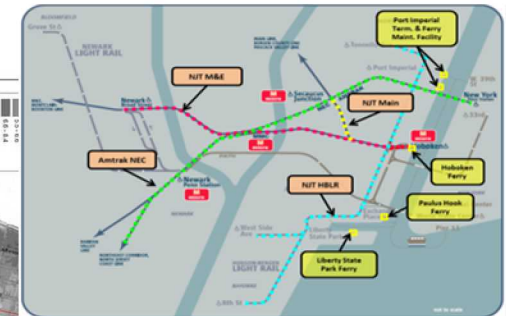
SECURE, SCALABLE MICROGRID GRAND CHALLENGE LDRD



SANDIA'S MICROGRID DESIGN TOOLKIT



HOBOKEN NJ



NJ TRANSIT



# Defining Resilience



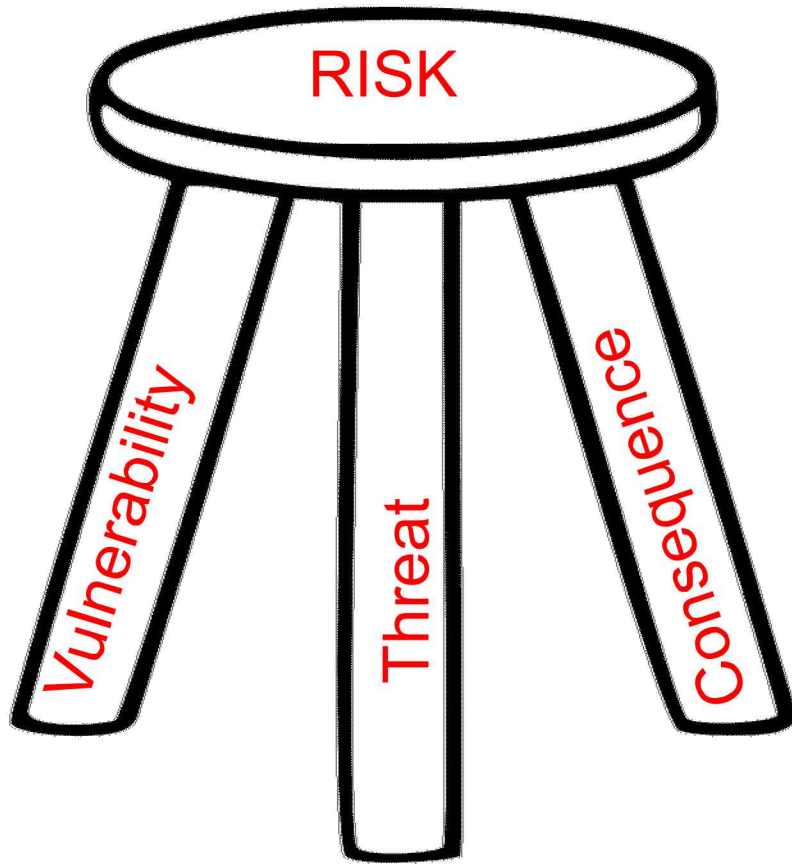
***“The term ‘resilience’ means the ability to prepare for and adapt to changing conditions and withstand and recover rapidly from disruptions. Resilience includes the ability to withstand and recover from deliberate attacks, accidents, or naturally occurring threats or incidents.” -Resilience definition from PPD-21***

Sandia adds two words: “system” and “measure.”

“Without some numerical basis for assessing resilience, it would be impossible to monitor changes or show that community resilience has improved. At present, no consistent basis for such measurement exists...”

*-Disaster Resilience: A National Imperative, National Academy of Sciences*

# Resilience: A Risk-Based Approach



Probability of Consequences =  
 $f(\text{vulnerability, threat})$

# Resilience versus Reliability

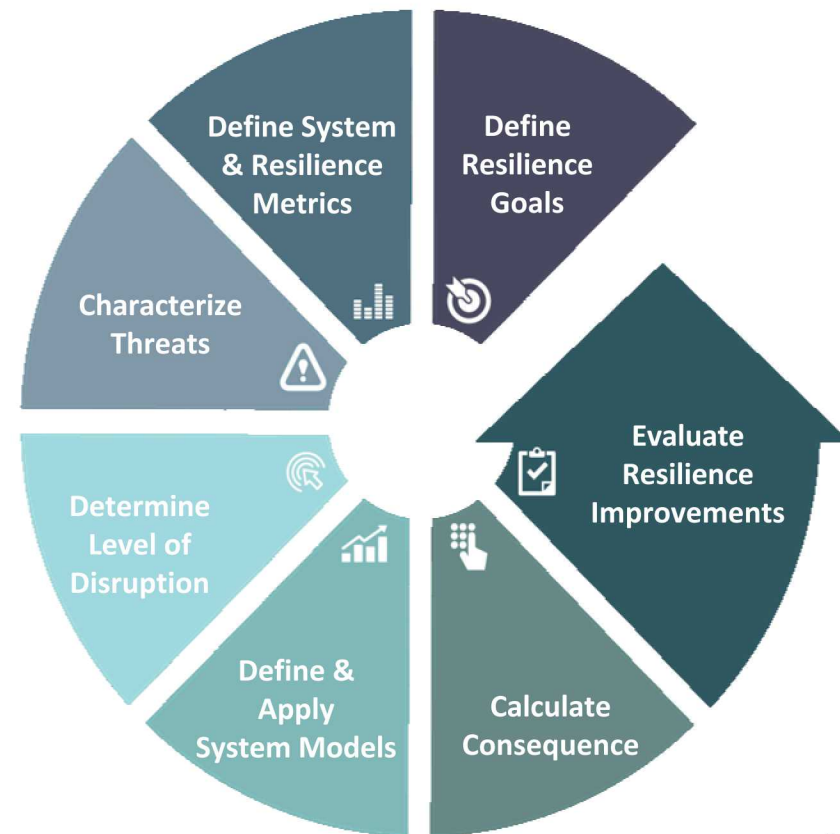
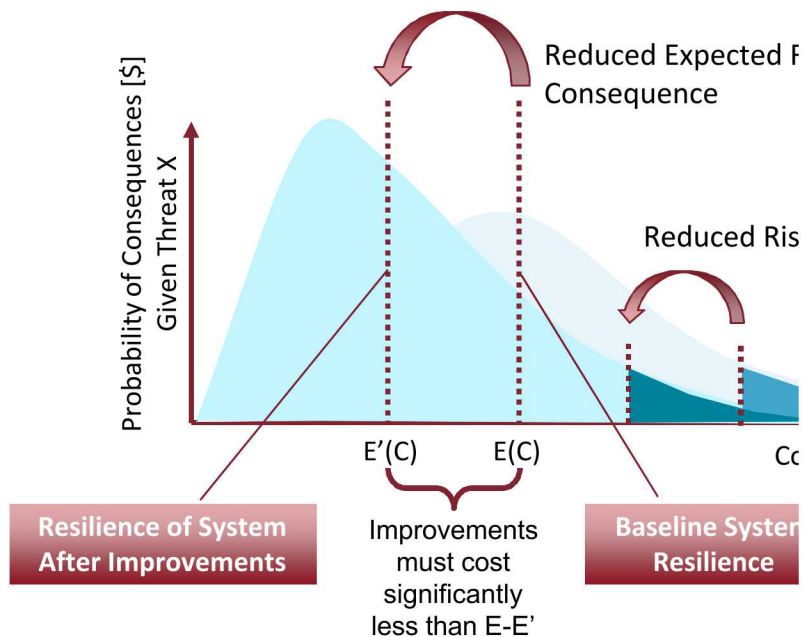
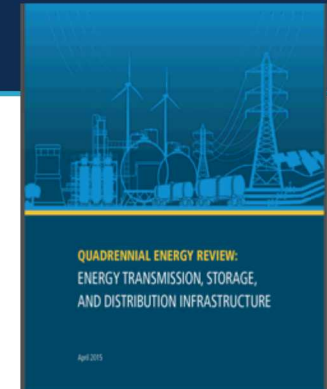
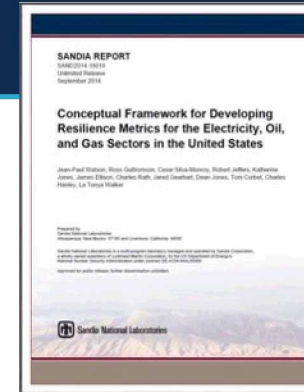
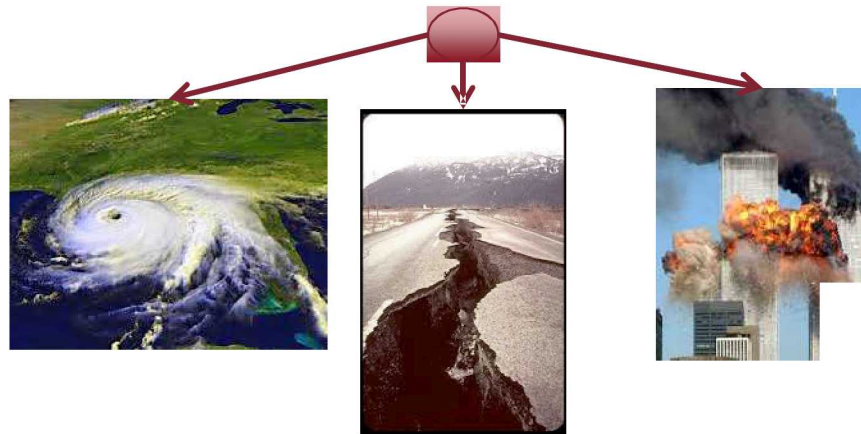
## Differentiating reliability and resilience is important

- Reliability is compulsory
- Reliability is related to rate recovery
- Adoption of resilience metrics will be easier if reliability definitions remain as-is

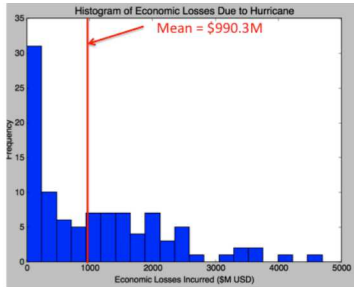
Reliability	Resilience
High Probability, Low Consequence (SAIDI/SAIFI exclude storm data)	Low Probability, High Consequence
Not risk based	Risk Based, includes: Threat (you are resilient to something) System Vulnerability (~reliability) Consequence (beyond the system)
Operationally, You are reliable, or you are not [0 1]. Confidence is unspecified	Resilience is a continuum, confidence is specified
Focus is on the measuring impact to the system	Focus is on measuring impact to humans



# Resilience Analysis Approach is Threat-Based, Rigorous, and Quantifiable

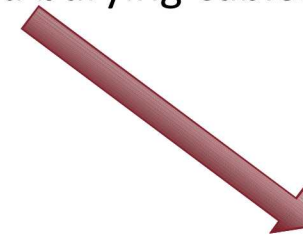


# Ex: How Should We Invest \$100M for a resilient grid infrastructure?

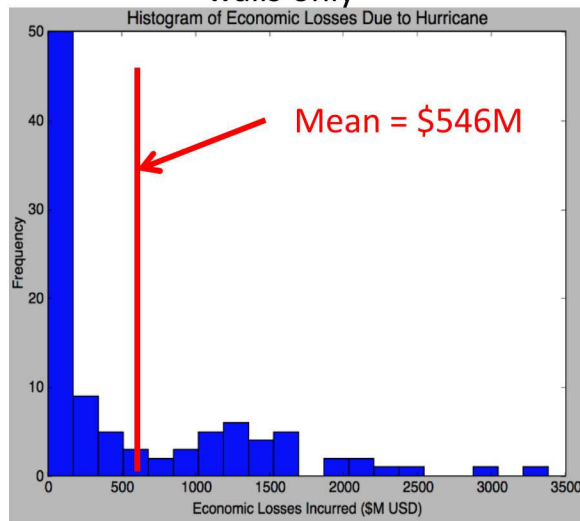


Baseline  
mean was  
\$990M

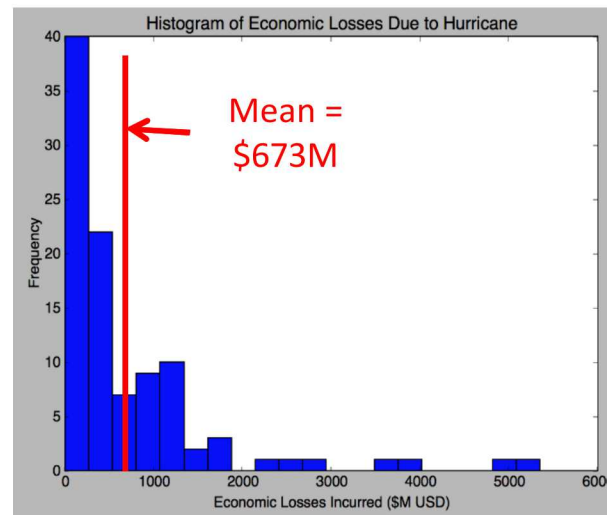
Invest the same \$100M in both  
flood walls and burying cables



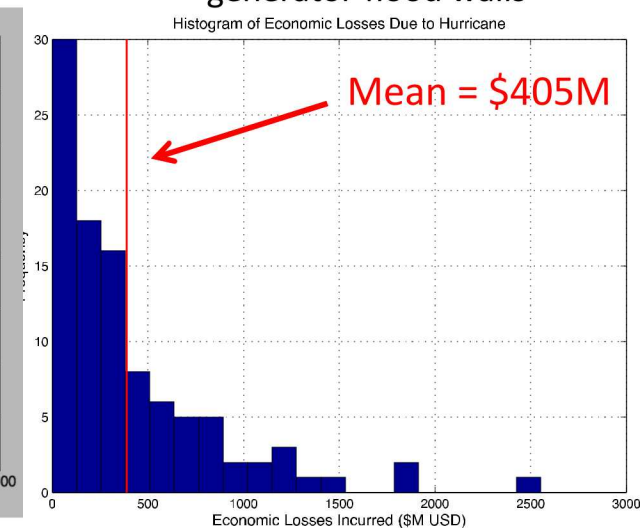
\$100M of generator flood  
walls only



\$100M of burying lines only

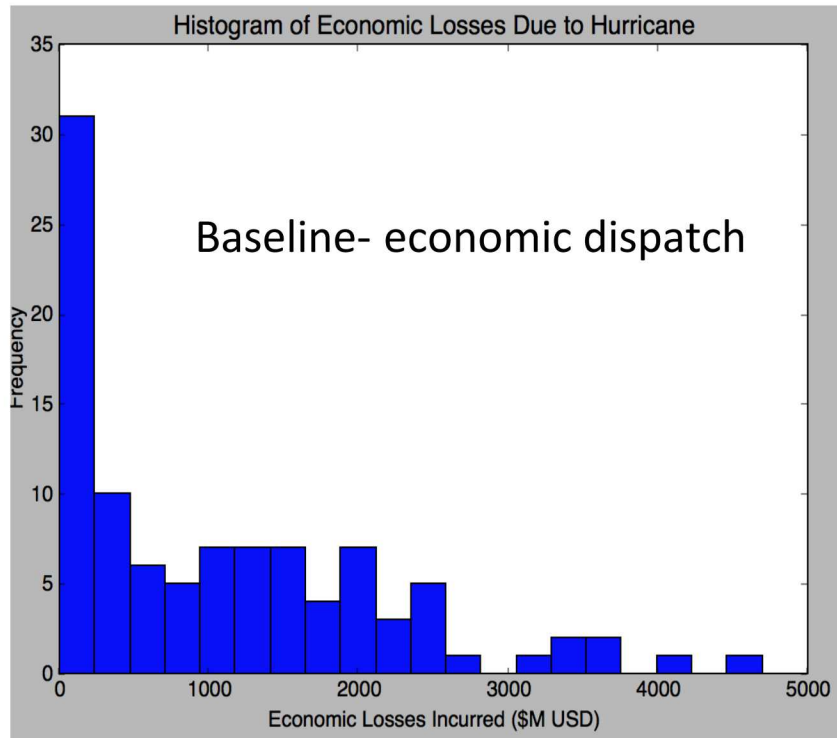


\$100M of burying lines and  
generator flood walls

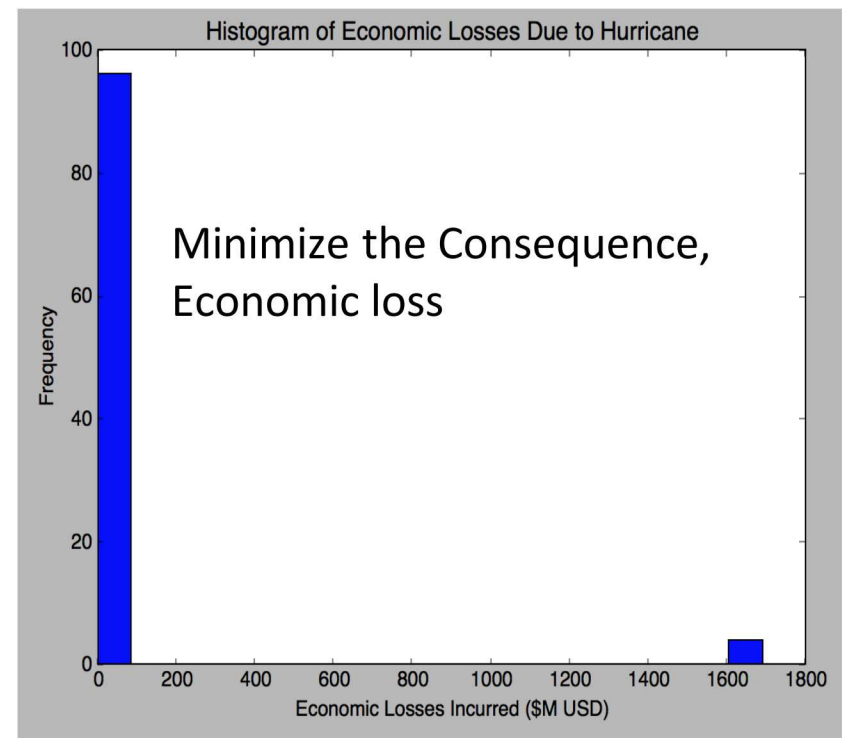


Simulations conducted as part of DOE's Quadrennial Energy Review, using IEEE 188-bus test case, to assess utility planning resilience to storms.

# What if we change the dispatch objective



VS



In our IEEE 118 bus resiliency example, it is possible to mitigate nearly all economic consequences of the posited hurricane



# With Utility Partners, Testing the Value of Resilience Metrics and Analysis for Decision-Making

- **Pennsylvania-Jersey-Maryland (PJM) ISO:**
  - Geomagnetic Disturbances (GMDs)

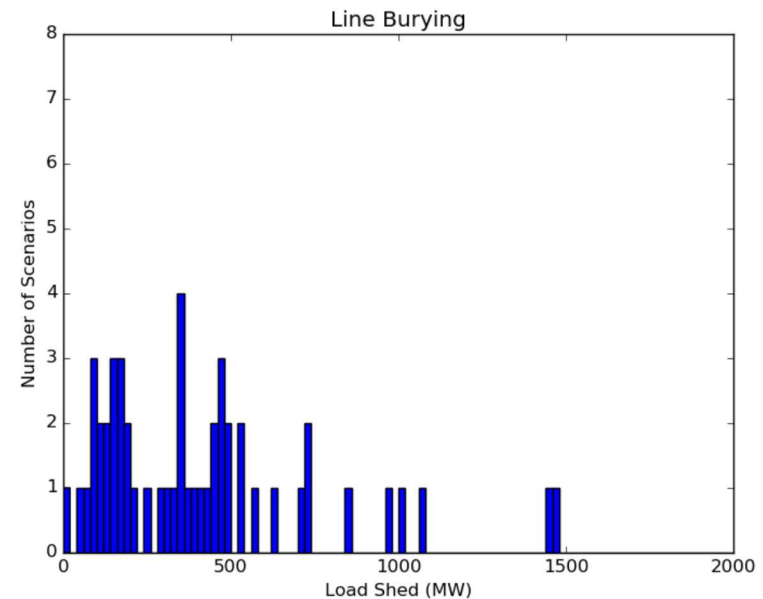
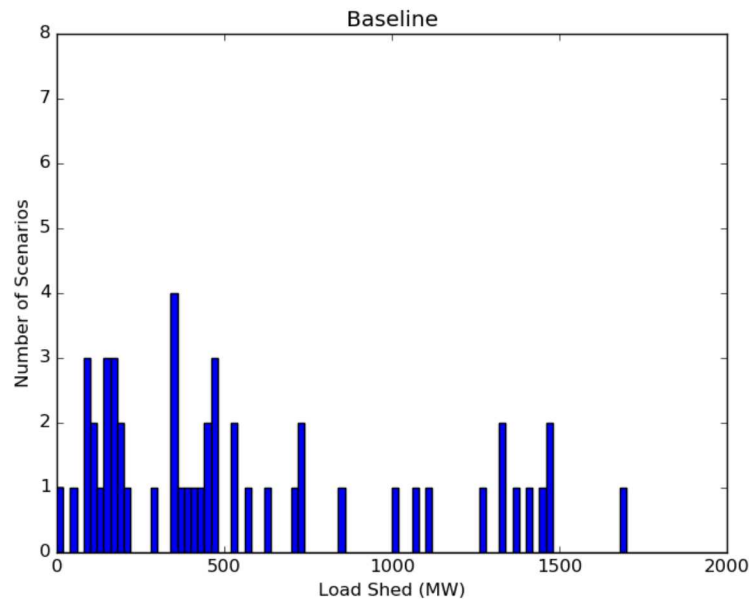


- **American Electric Power (AEP):**
  - Extreme weather (e.g., snow and ice storms)
  - Physical security threats (e.g., copper thieves and state actors)

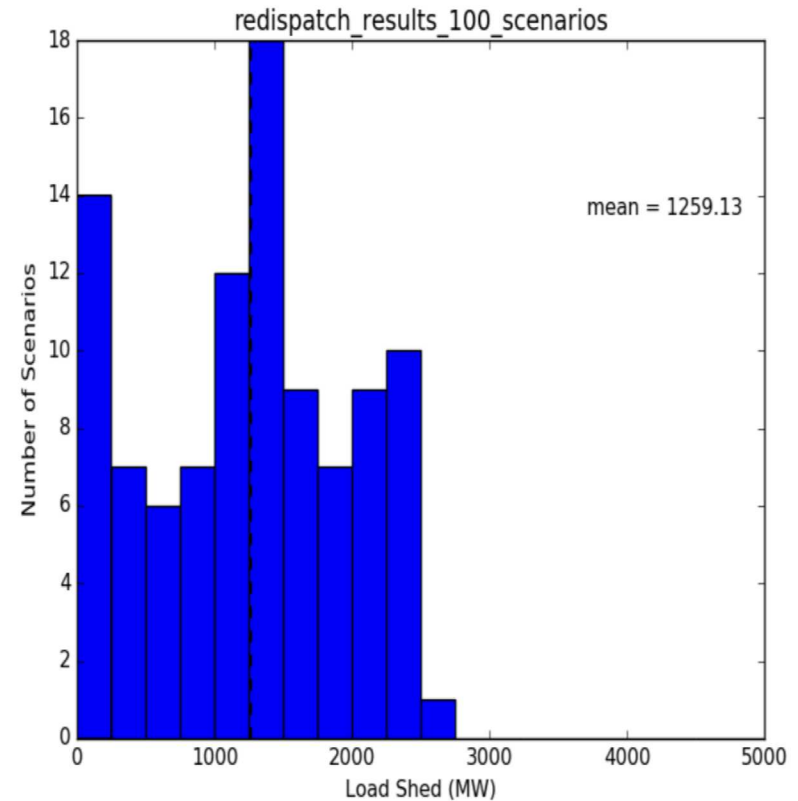
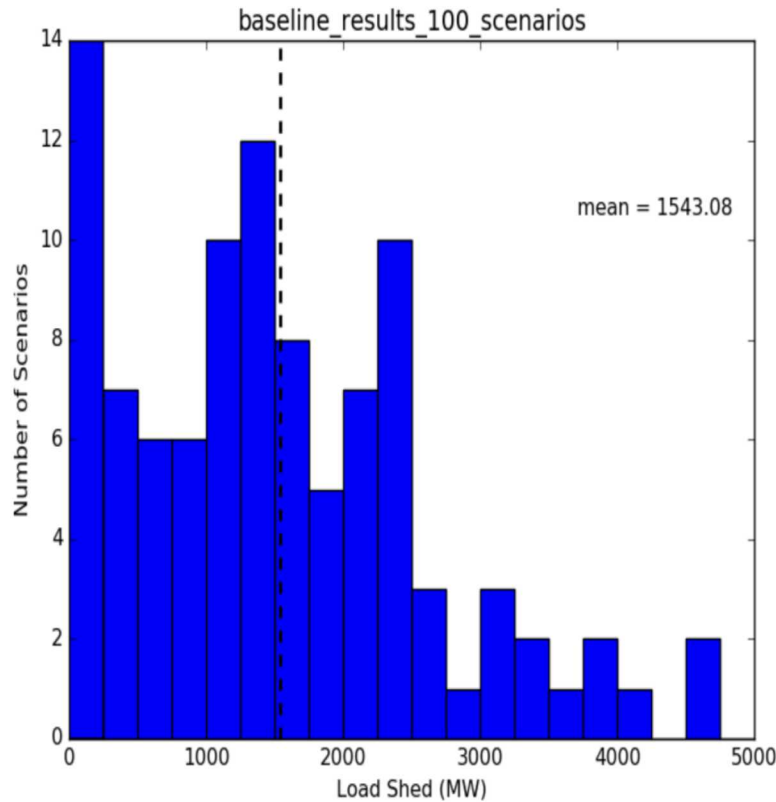
# Extreme Weather Planning Preliminary Results

- **Objective:** Minimize load shedding when an outage due to a sudden loss of transmission lines (30 on average) occurs, represented by 50 scenarios
- **Constraints:** Generators ramping constraints, budget on number of lines buried
- **Decision Variables:** Lines to bury, generation dispatch before the contingencies occur

Load shedding decreased from 600 MW to 400 MW



# Resilience to Extreme Weather: Baseline versus Proactive Redispatch



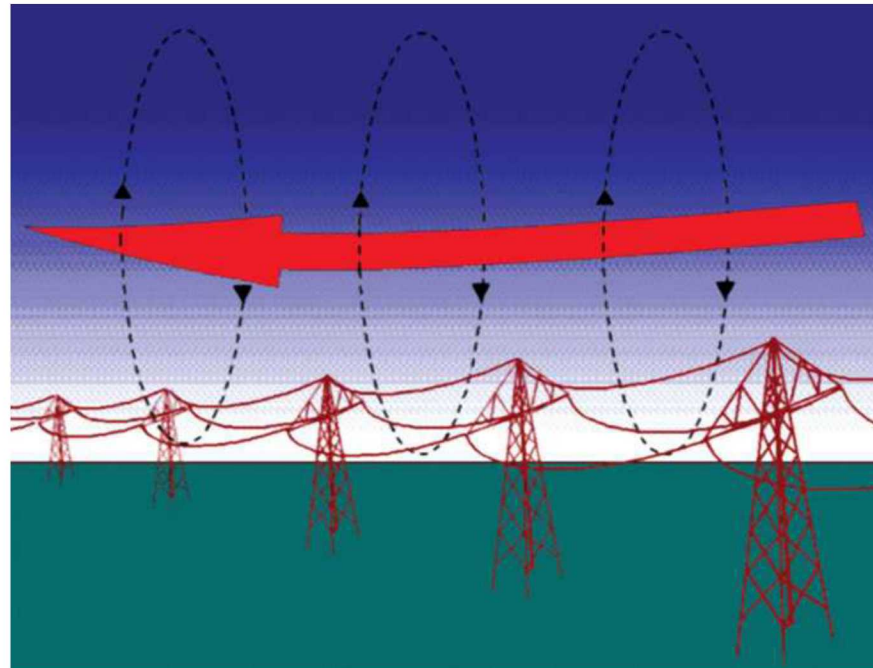
Simply re-dispatching generation in advance of a storm can significantly reduce consequences (as quantified by load shed)

*Note: conservative results did not use any a-priori knowledge of impending weather*



# GMD Effects on the Grid

- Electrojets perturb earth's geomagnetic field, inducing voltage potential at earth's surface and resulting in **geomagnetic induced currents (GICs)** in the grid
- Grid risks:
  - Damage to bulk power system assets, typically transformers
  - Loss of reactive power support which could lead to voltage instability and power system collapse

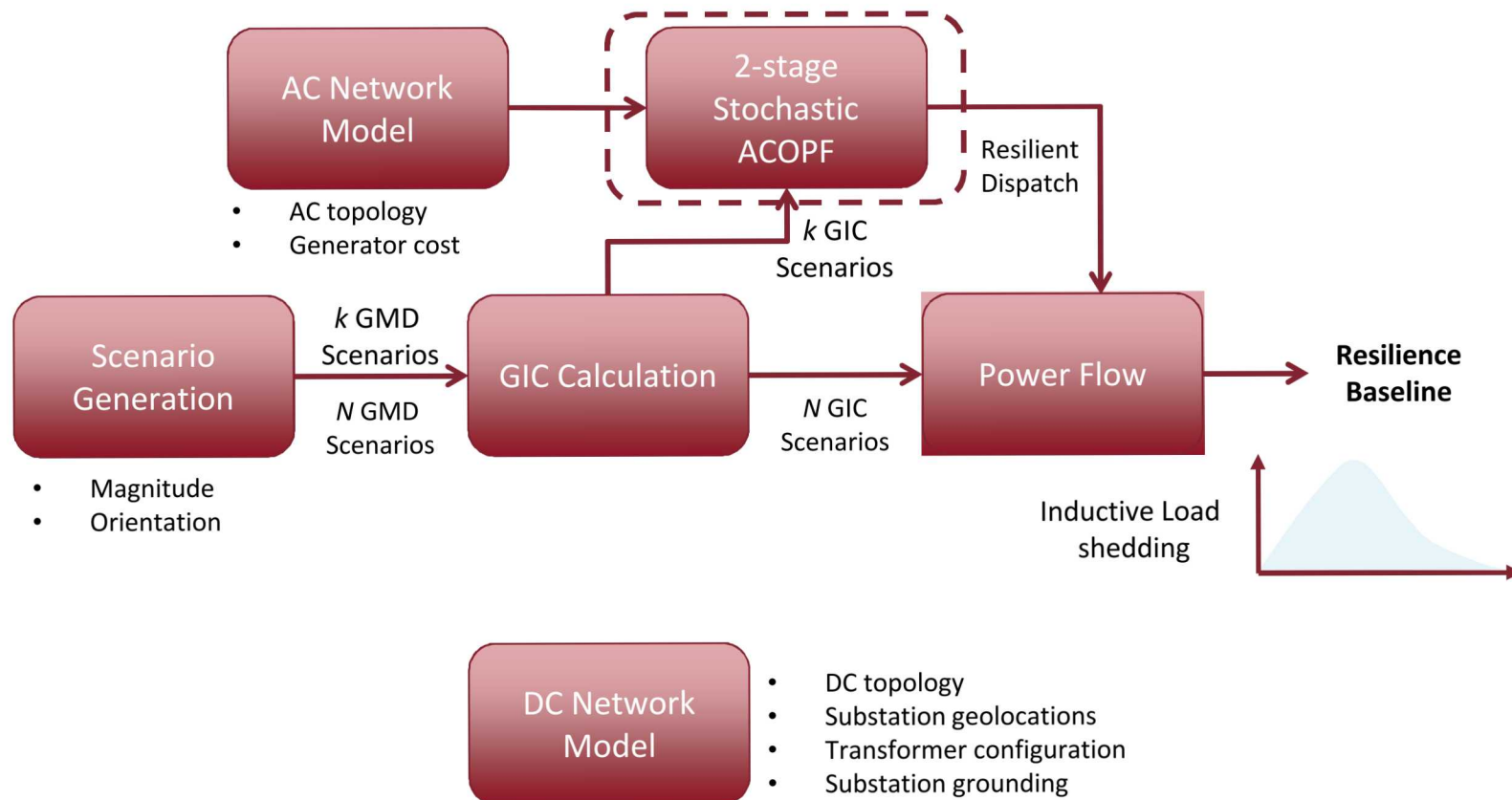


*Magnetic coupling between electrojet and power transmission line*

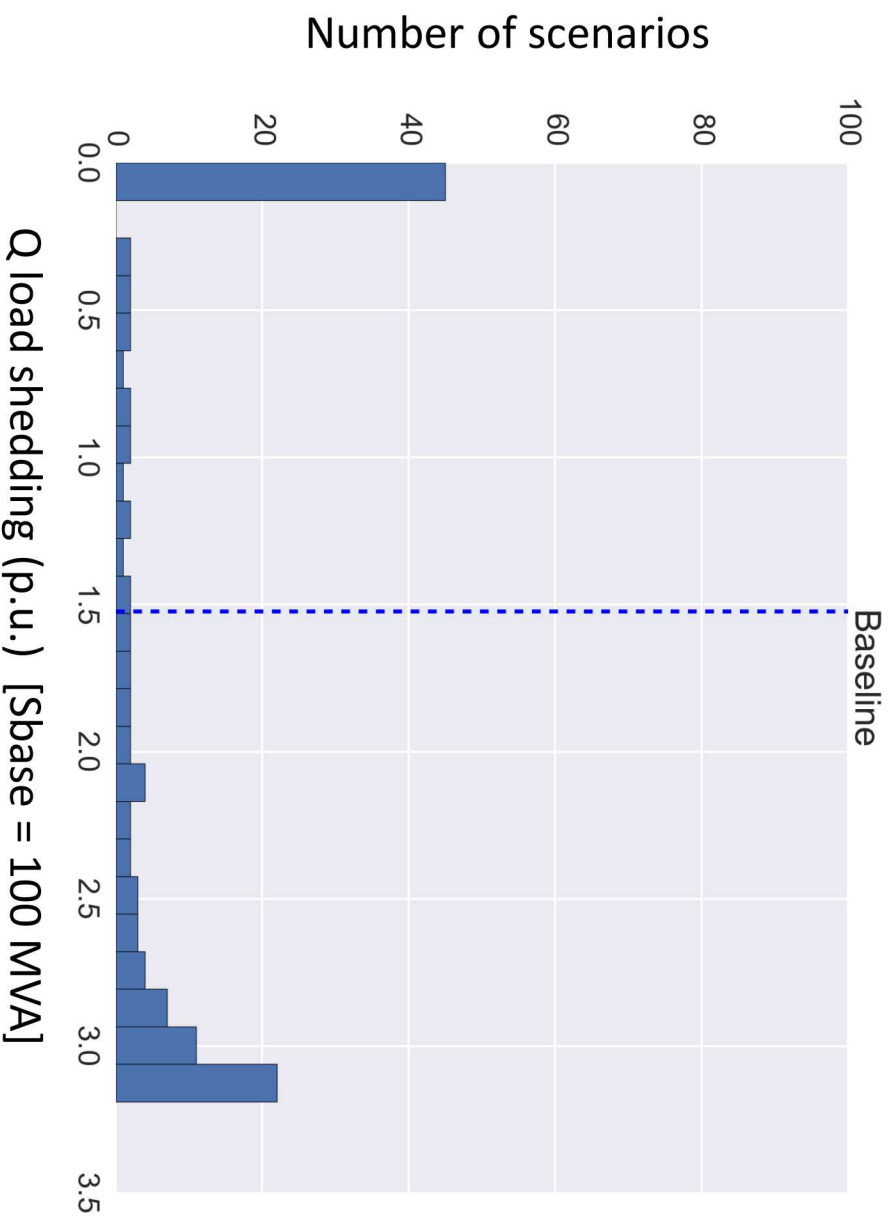
Source: D. Boteler, "Geomagnetic effects on power systems". IEEE Electrification magazine, pp. 4-7, Dec. 2015

# GMD Grid Resilient Performance

By switching from an economical operation to a resilience-based operation we are able to reduce the probability of system voltage collapse due to a GMD

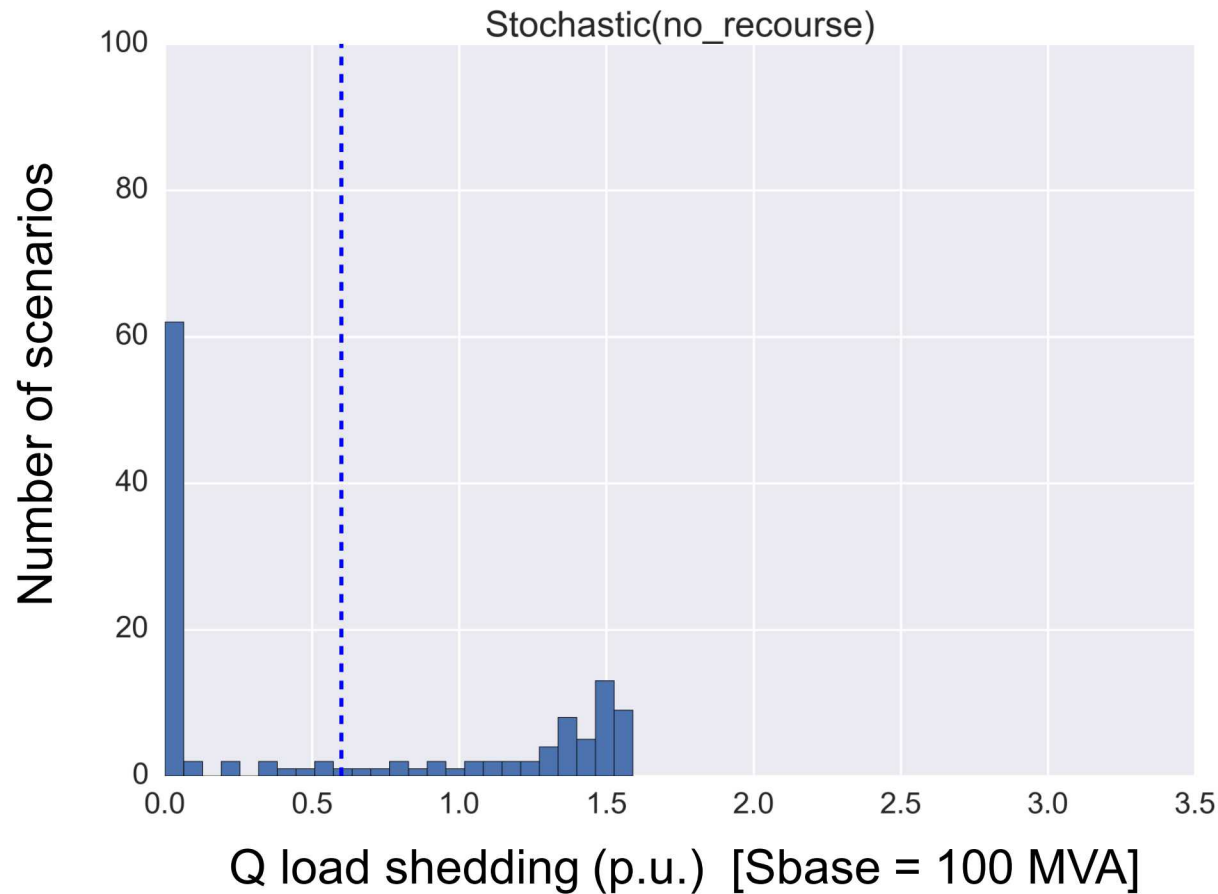


# 20-Bus Test Case – Baseline

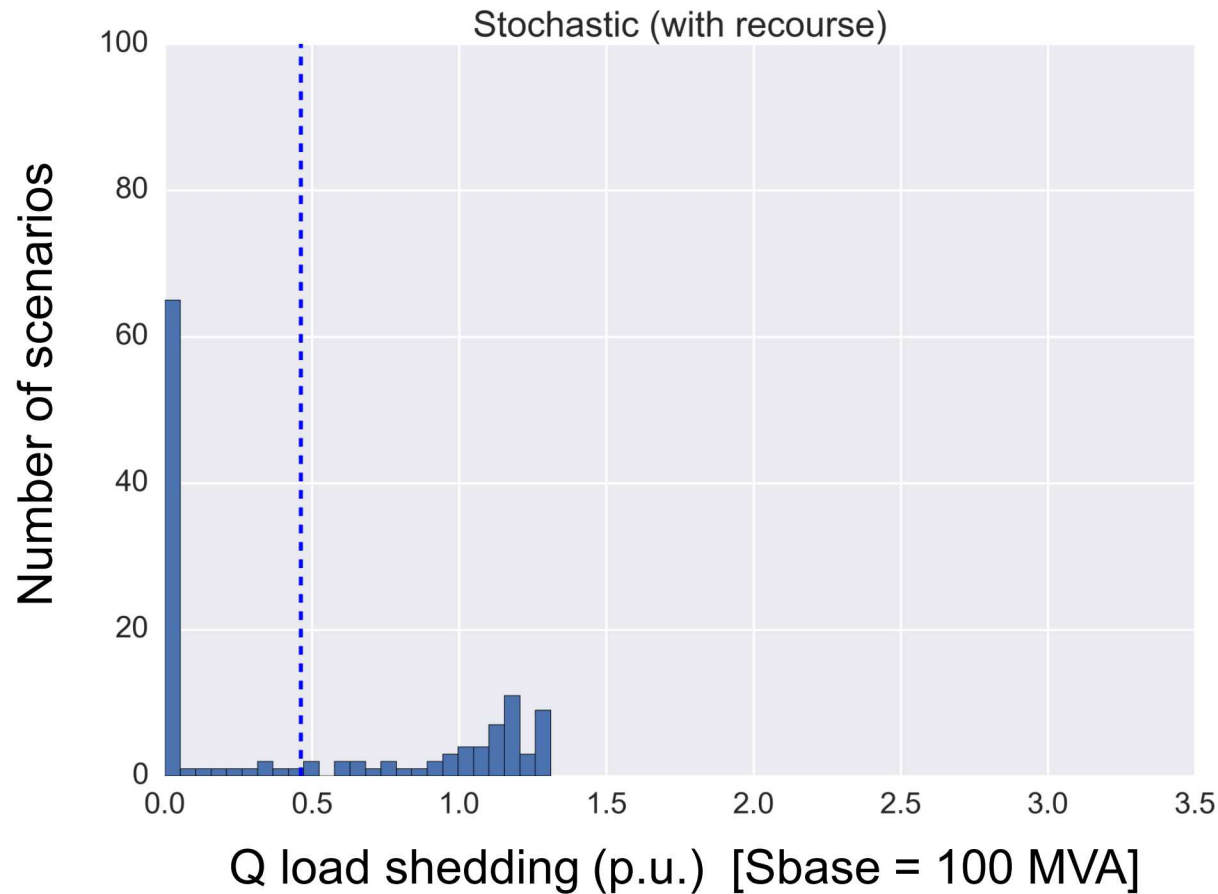




# 20-Bus Test Case – Stochastic (no recourse)



# 20-Bus Test Case – Stochastic with Recourse



# Goals for Physical Security Model

- Prioritization system-wide security investments
  - Consider investments across multiple sites
  - Consequence Metrics include **deterrence**, **detection**, and **delay**
  - Investments must impact one or more of those three categories
- Include lifecycle cost and address uncertainty around benefit
- Provide an optimal multi-year investment plan across sites given limited resources, focusing on performance for the highest priority locations (e.g. specific substations)

The Design and Evaluation of  
PHYSICAL  
PROTECTION  
SYSTEMS



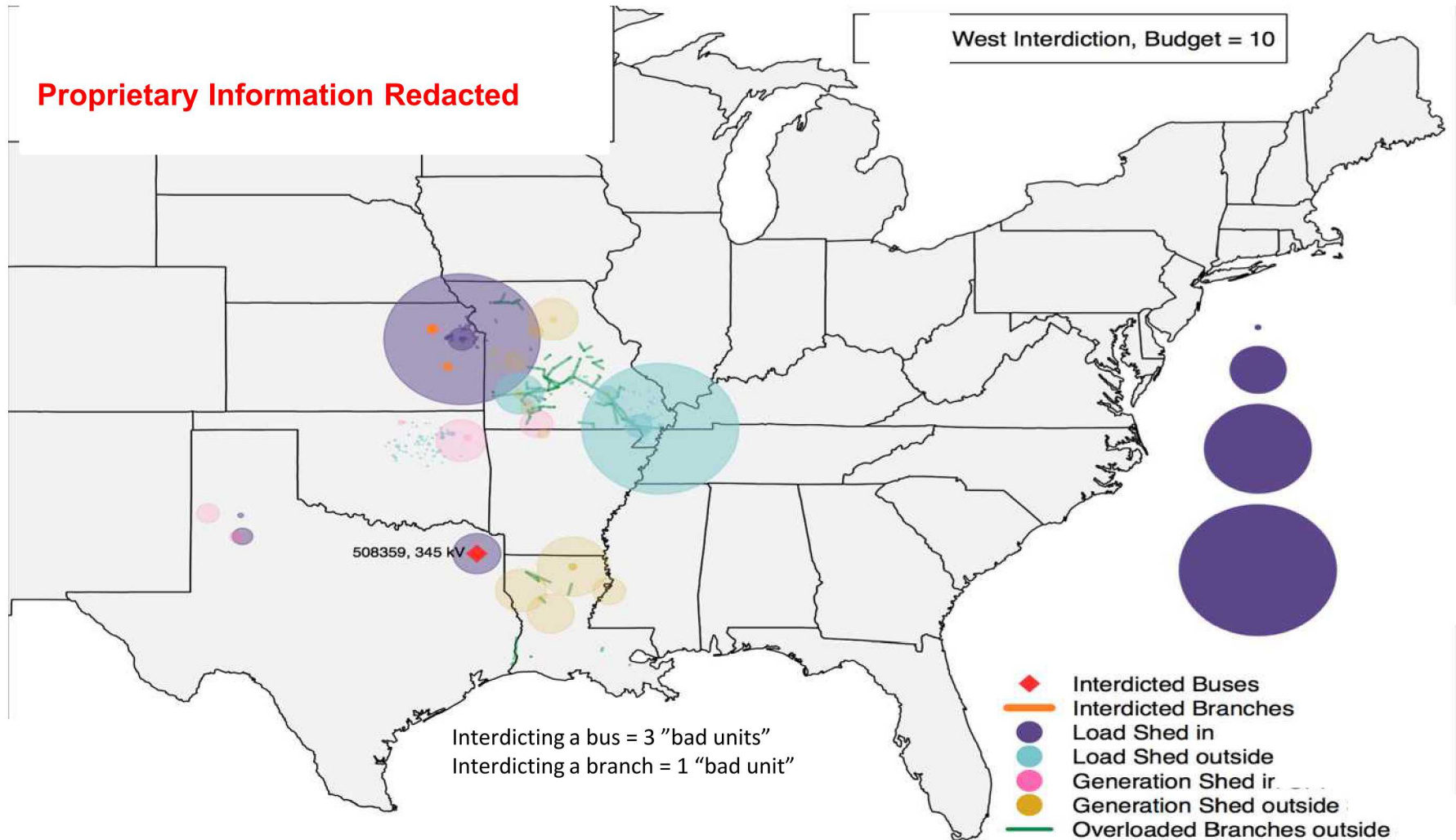
Systems-level Analysis

Evaluation of Criticality

Design Recommendations

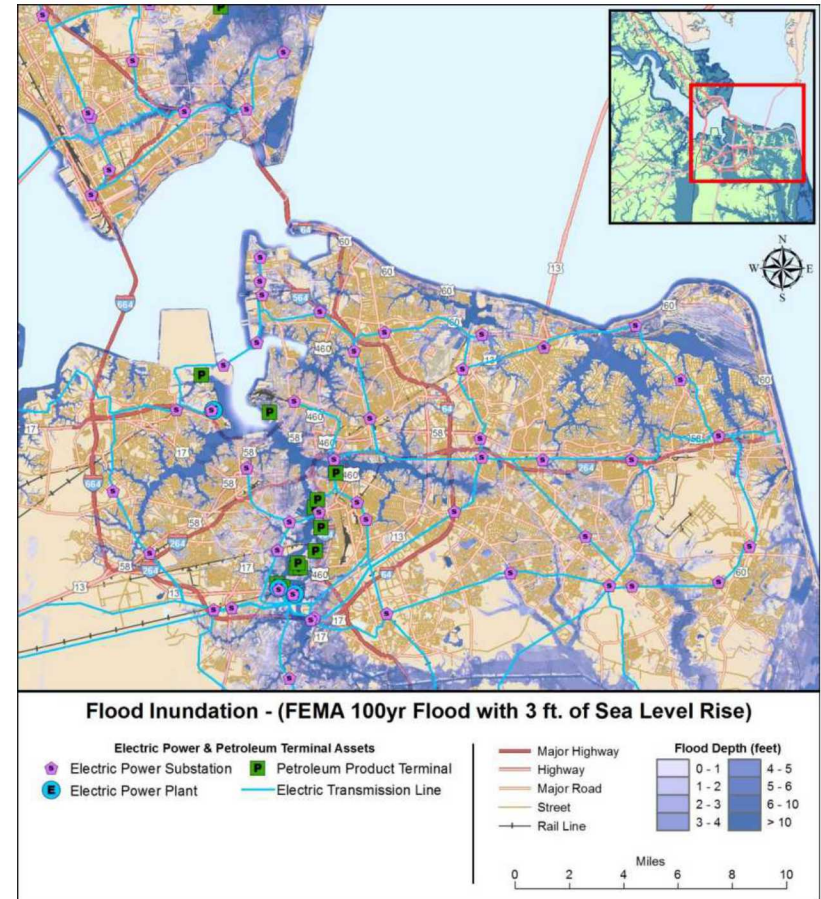
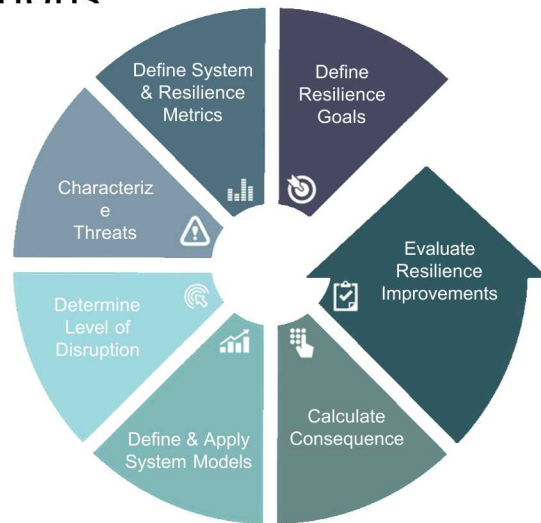


# Model Shows Optimized Impacts Based on Interdiction Budget – Preliminary Results



# Application of Sandia Resilience Methods to the City of Norfolk, VA

- Design Basis Threat (DBT): 100 Year Flood +0ft, +1.5ft, +3ft
- Scope: power, fuel, communications and transportation systems
- Applied analysis principles to identify and compare resilience enhancement options

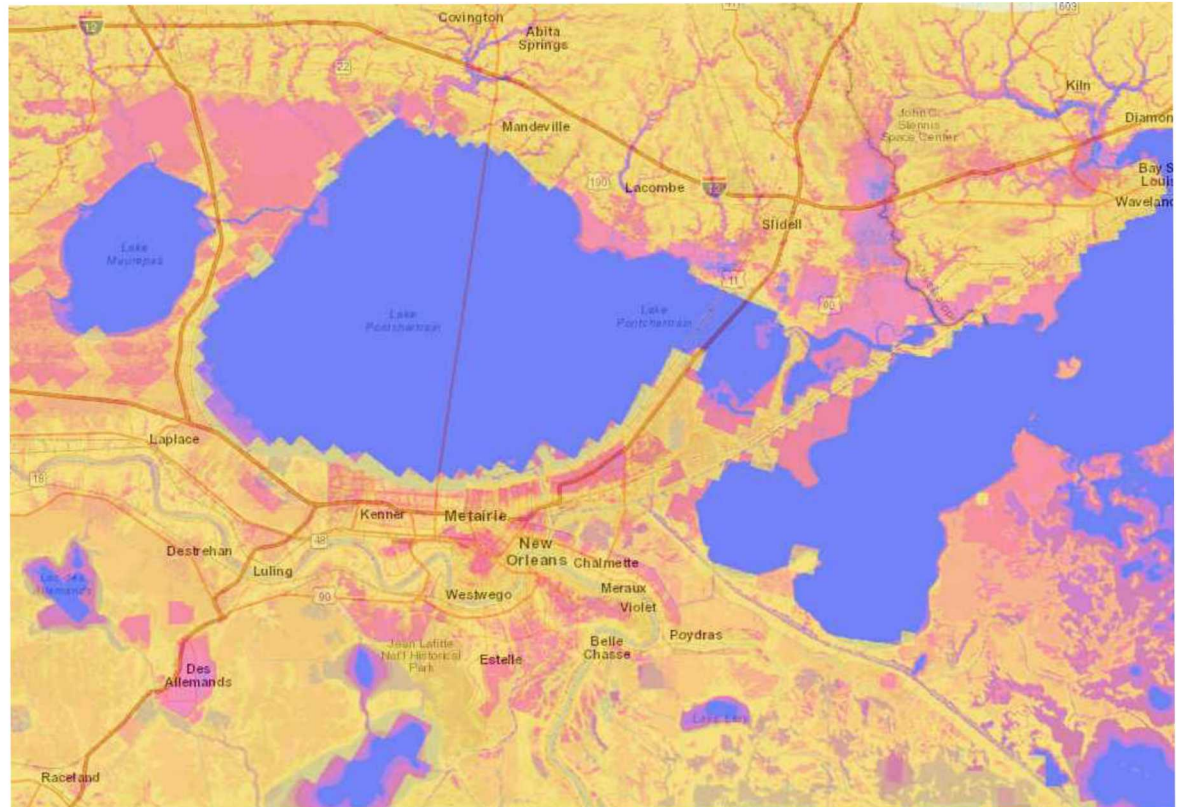
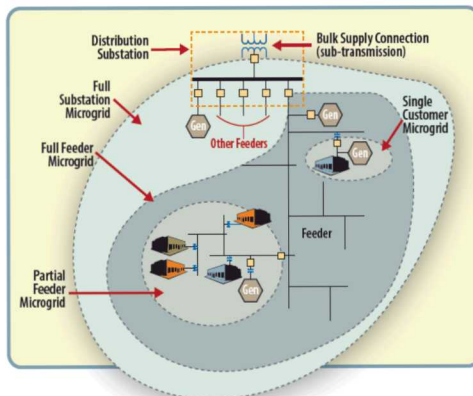




# Case Study: New Orleans, LA



## GRID MODERNIZATION LAB CONSORTIUM

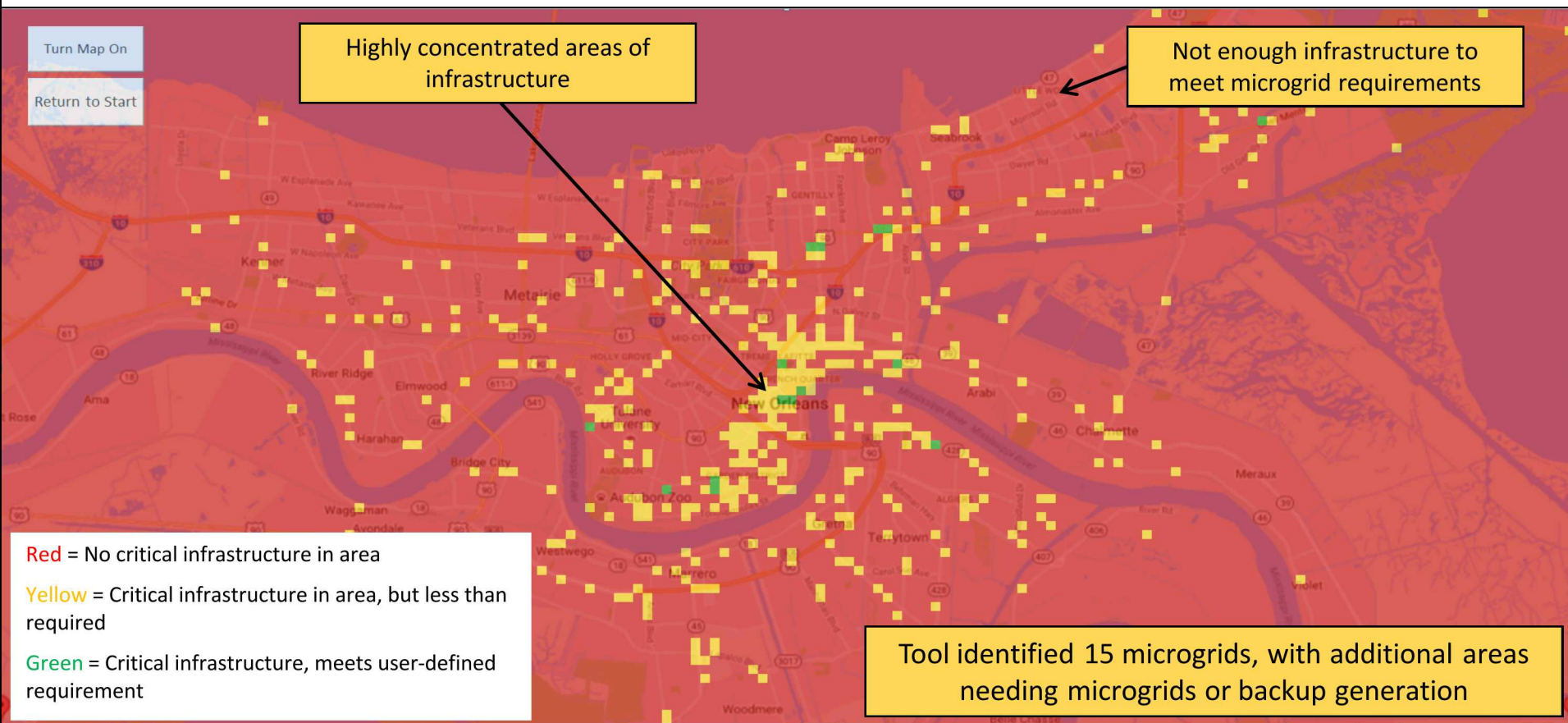


*Results of Hurricane Inundation Modeling for New Orleans and surrounding regions*

- **New Orleans:** applying grid and infrastructure modeling to determine grid investments that will improve community resilience.
- **Resilience metric:** use microgrid designs to maximize the number of people with access to key services during flooding scenarios.



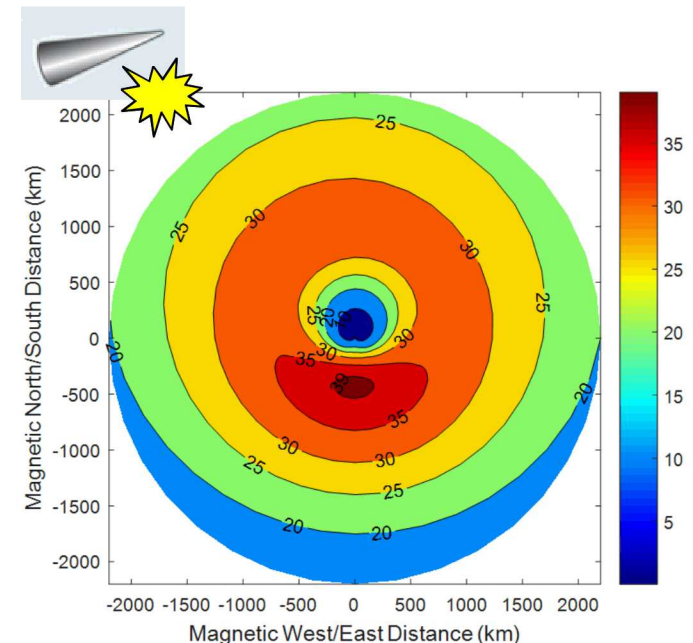
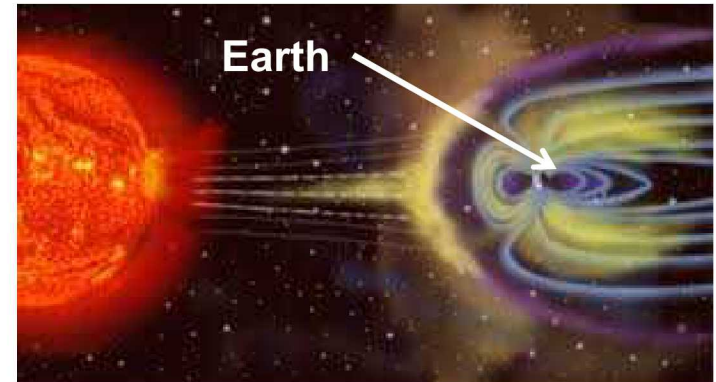
# New Orleans Microgrid Screening



Area size of 1000 ft x 1000 ft | minimum of 4 buildings per microgrid

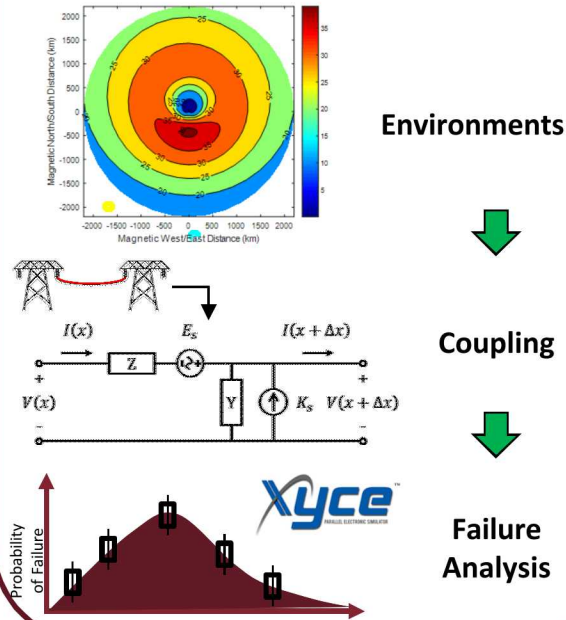
# EMP Threats

- **Geomagnetic disturbance**
  - Solar mass ejections generate variations in the Earth's magnetic field
  - **Induced power line currents can saturate and damage transformers**
- **Nuclear weapon detonation**
  - Ionizing radiation output creates a non-ionizing radiation environment at the Earth's surface
  - Large geographic coverage for a high altitude explosion
  - Electromagnetic fields have both space and time dependencies
- **Directed energy sources**
- **More...**



# Sandia's Lab-Directed R&D Approach: Three Integrated Thrusts

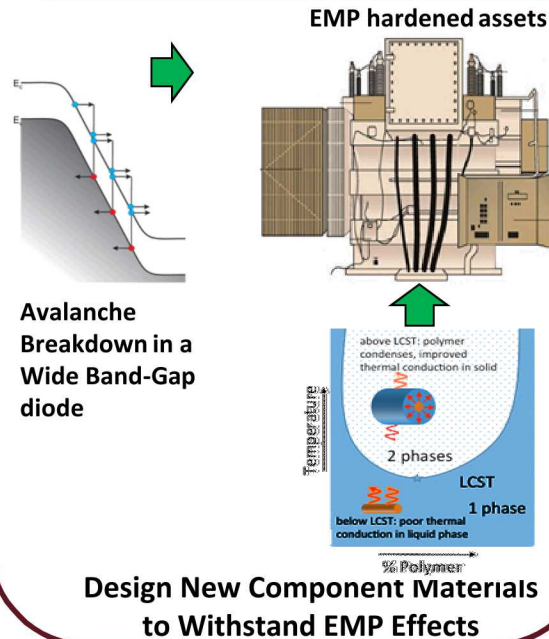
## Thrust 1 Vulnerability Assessment



### R&D

- Large scale coupling modeling with significant number of unknowns
- Component response and failure estimation to EMP waveforms

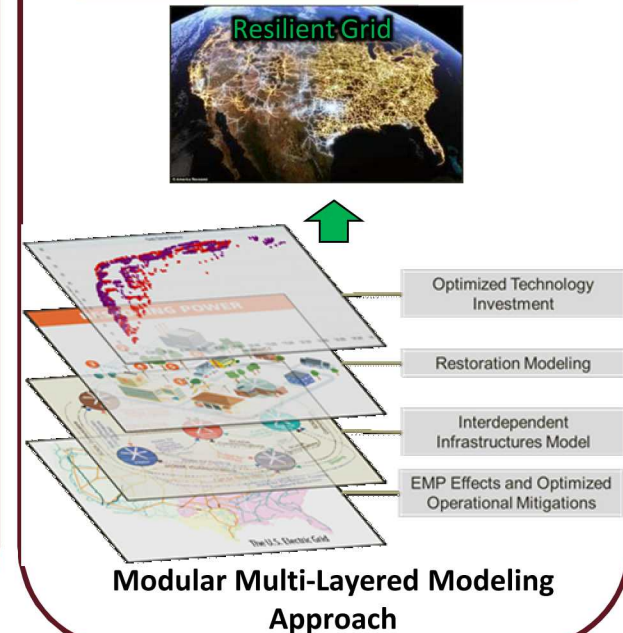
## Thrust 2 Material & Device Innovation



### R&D

- Develop Wide Band-Gap EMP arrestor
- LCST Polymers for thermal management during E3/GMD

## Thrust 3 Optimal Resilience Strategies



### R&D

- Baseline assessment of EMP Effects w/ Large Scale Stochastic, AC Dynamic Optimization
- Risk mitigation by Tech Deployment, Operational Mitigation & Optimal Restoration

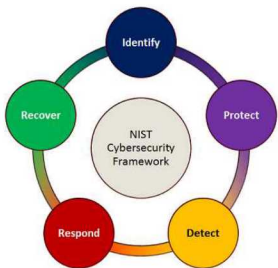


# Sandia's R&D on Cybersecurity for the Electric Grid

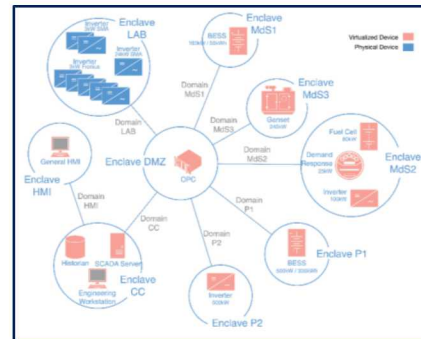
*Energy enables our way of life. Digitization of energy generation and distribution is growing and must be protected from cyberattack.*

Sandia's grid cyber and resilience efforts address all aspects of the NIST Cybersecurity Framework:

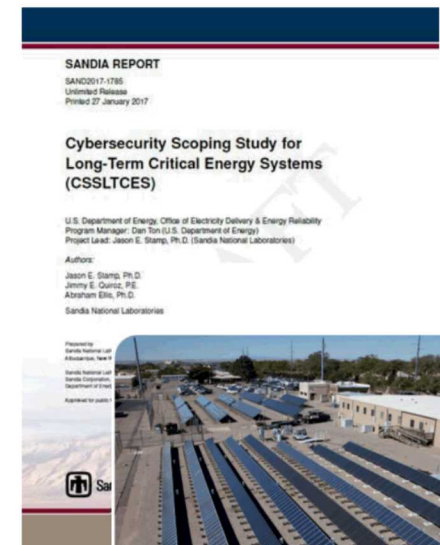
- **Identify:** Situational awareness, risk management and consequence analysis
- **Protect:** Supply chain integrity
- **Detect:** Firmware intrusion detection
- **Respond, Recover:** Adaptive system architectures; moving-target defense
- Tools: Emulytics™, SCEPTRE™, Weaselboard



As Sandia engineers develop new grid communications and control technologies, cybersecurity is built in from the start



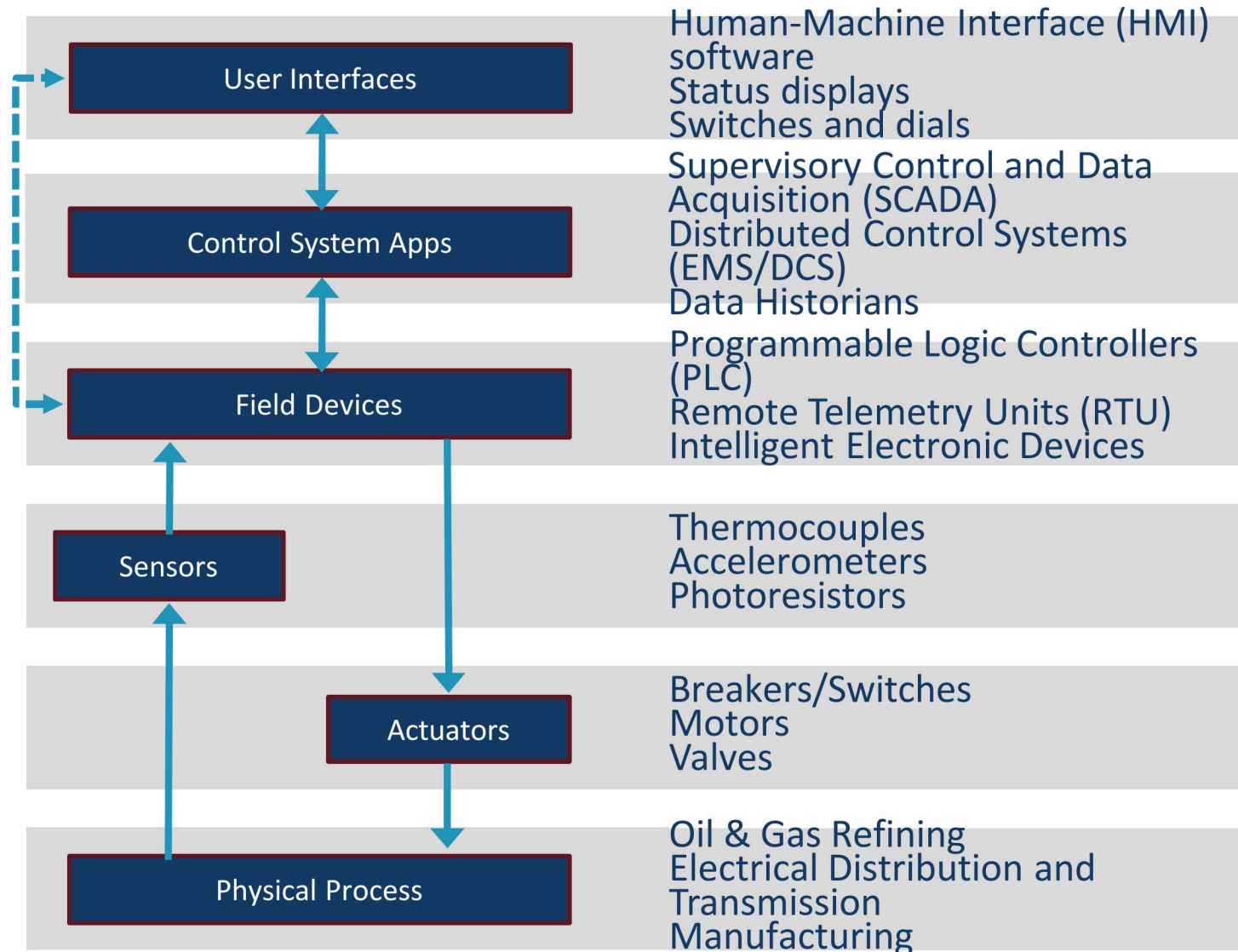
Sandia's Cyber Reference Architecture enclaves distributed energy devices to minimize vulnerabilities.



Experiments at the Distributed Energy Technologies Laboratory (DETL) provide new technologies and inform the community.

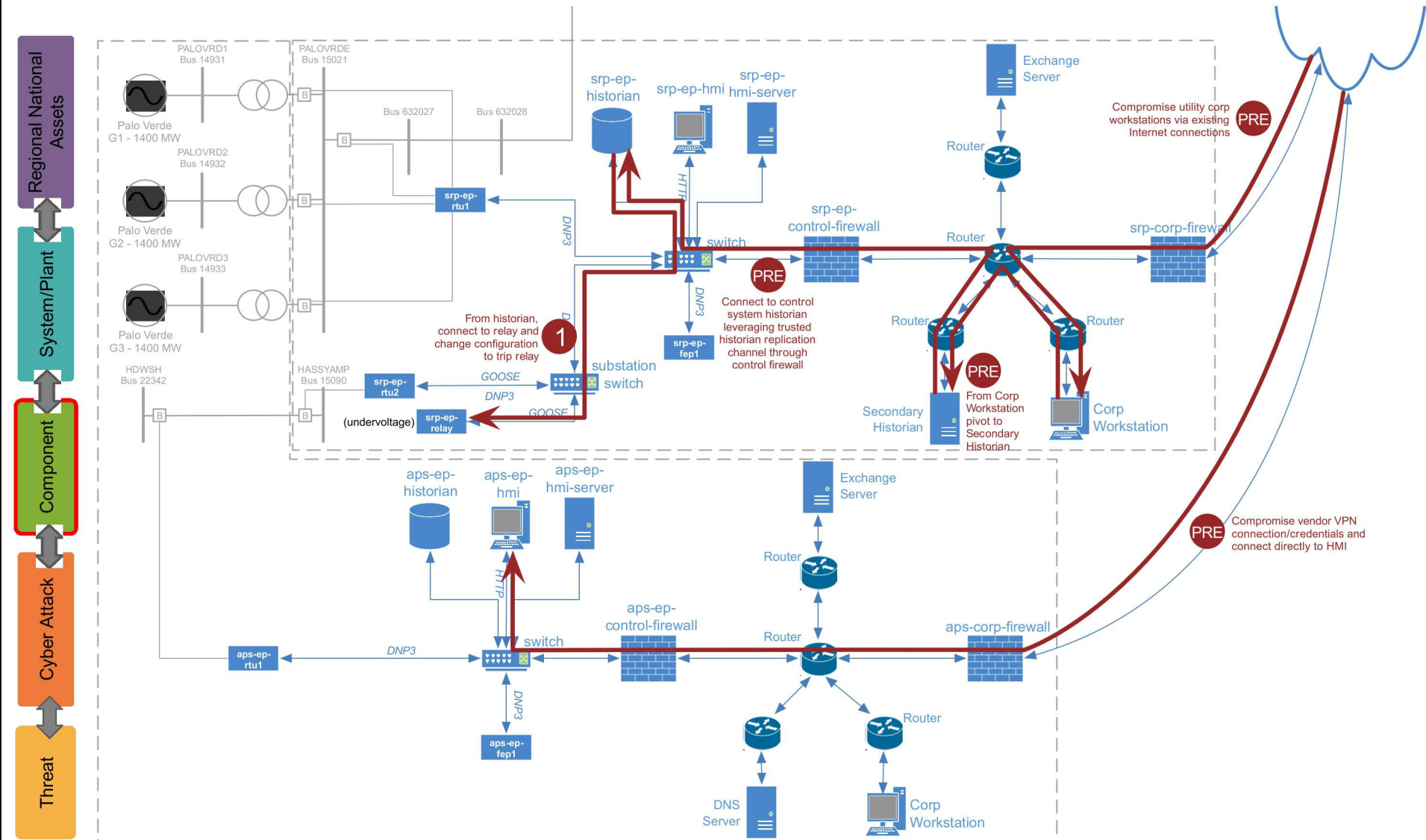
We combine deep expertise in cyber defense with technology leadership in the evolving grid to address the toughest national cybersecurity issues.

# Control System Architecture: Susceptibility At All Levels



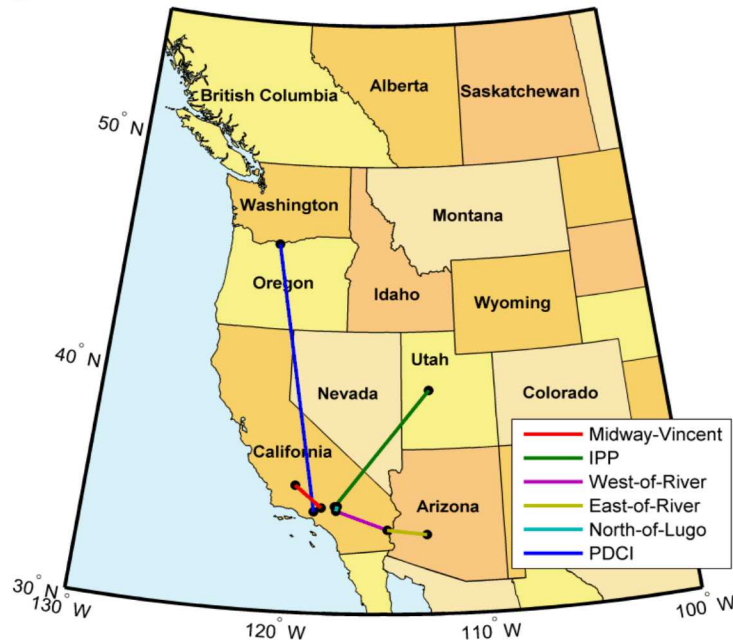
# Integrated Cyber Physical Grid Model

## Attack Execution (Step 1) – Transmission Scenario

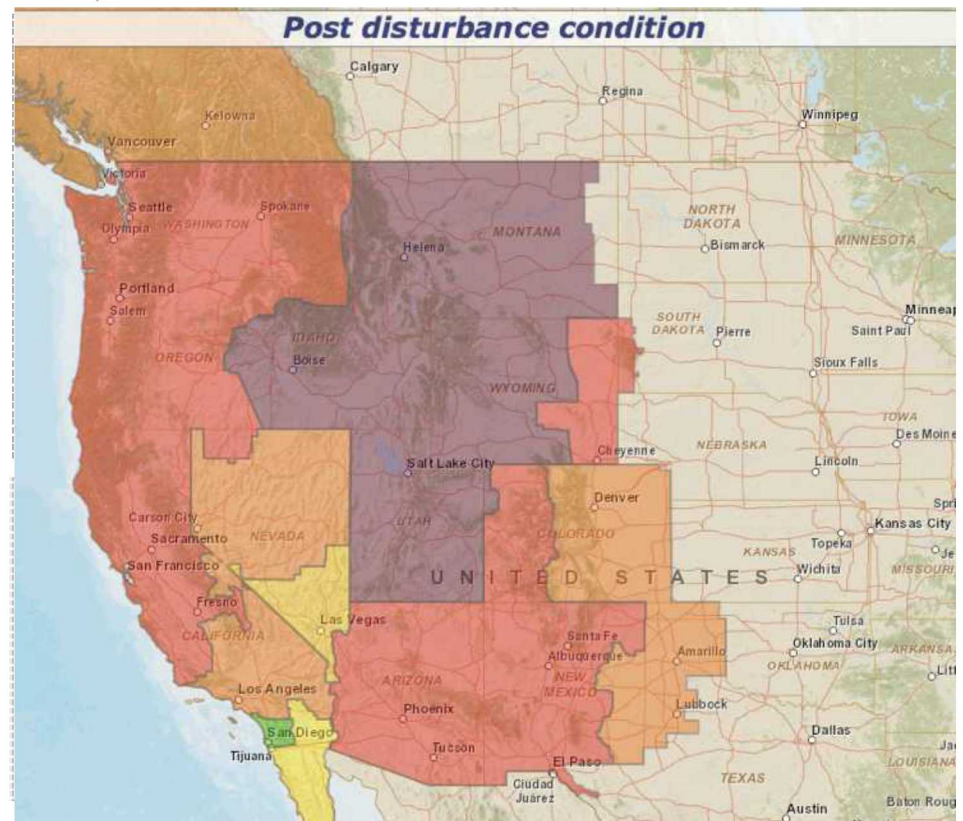




# We Explored a Full-scale Simulation of a Cyber Attack on the Western US Grid



- Assets of 4 major power providers
- Extensive prepositioning (3 insiders)
- Multiple steps in execution (6 coordinated steps)



Consequence models employed Sandia's FASTMAP tool and expertise in DHS' National Infrastructure Simulation and Analysis Center (NISAC)

# Recommendations for Critical Energy Systems Cybersecurity

- Study conducted for DOE/OE Smart Grid R&D Program
  - Networked and remote microgrids, distribution-connected systems
- Employing “Defense-in-Depth” approach: Multiple security layers addressing *People, Technology & Operations* vulnerabilities

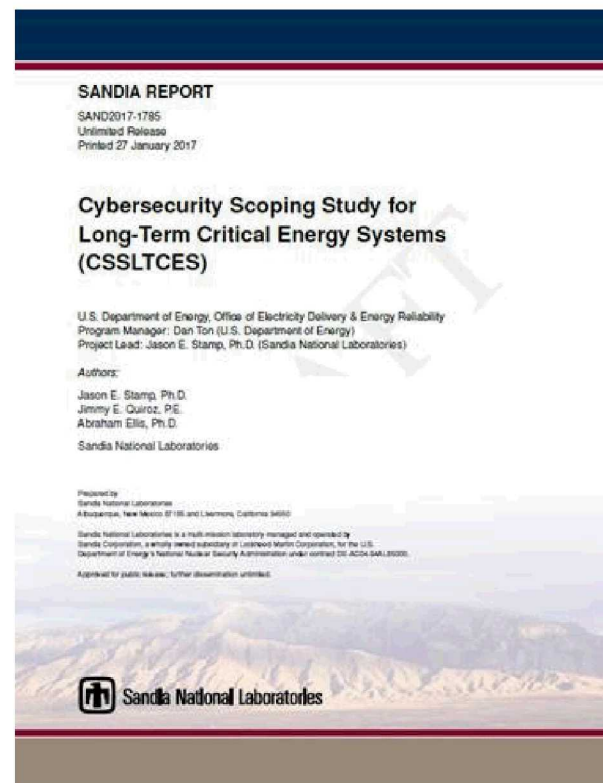
## Short-term gaps

- 1) Reliability Mgmt. Framework difficult & ad hoc to apply (NIST-derived)
- 2) Great gains to be made through improved hygiene
- 3) Many stakeholders not attuned to cyber needs (e.g., some DOD)
- 4) Unclear authorities/responsibilities



## Long-term R&D Recommendations

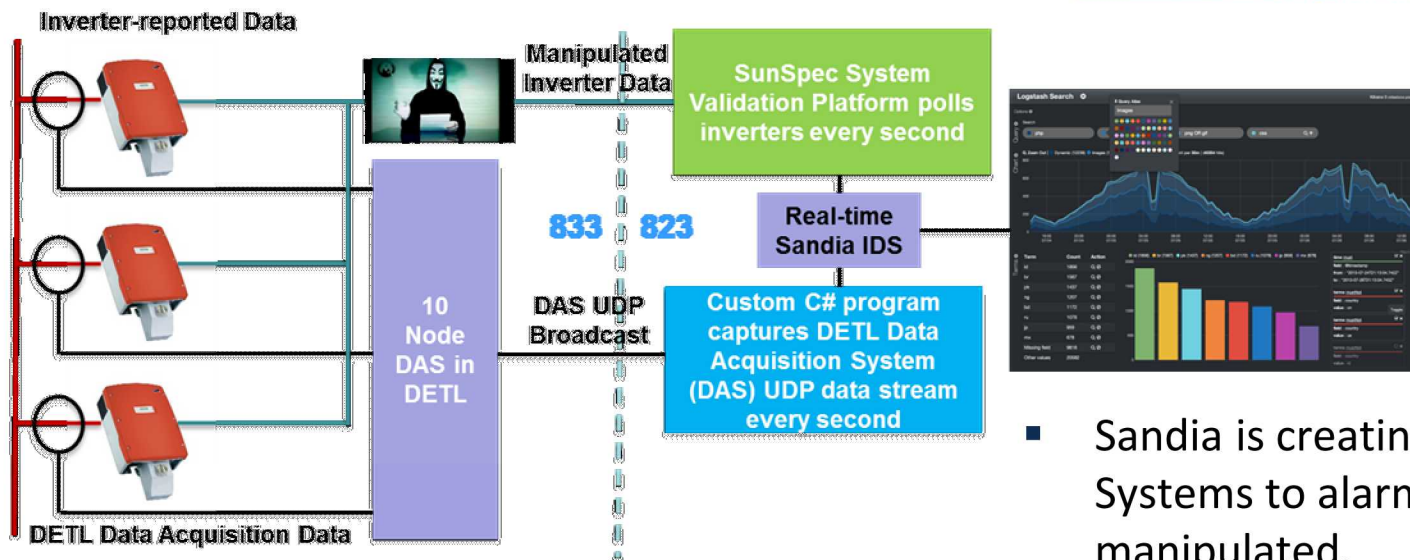
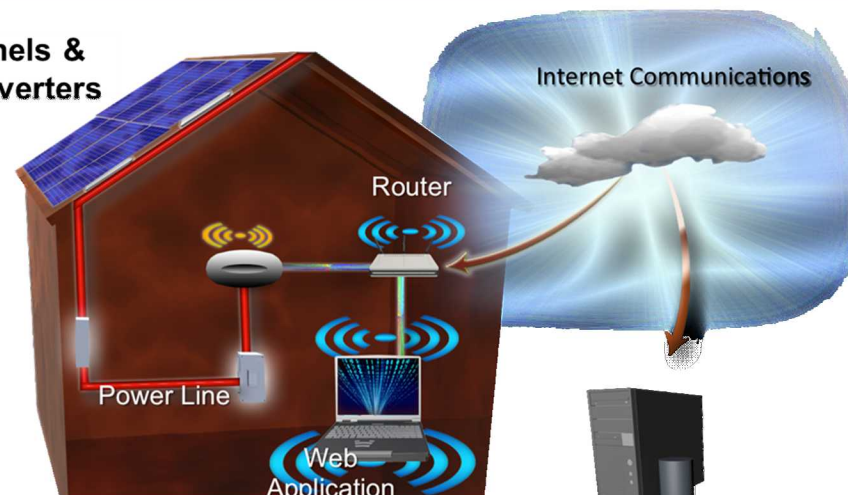
- 1) Trusted Monitors
- 2) Virtualization
- 3) Field Device Security
- 4) Security Analytics



# Cyber Defense Against DER Data Manipulation

- Scenario: modify inverter performance data to cause billing problems and adjust control set points to impact grid stability
- Analysis at Sandia combines SNL's cyber, power system, and critical infrastructure modeling and simulation capabilities

PV Panels & Microinverters

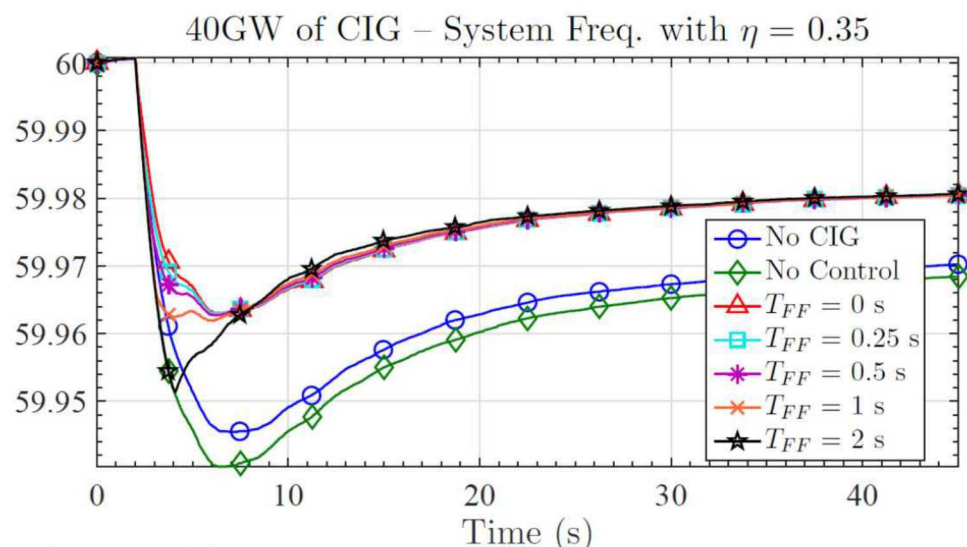
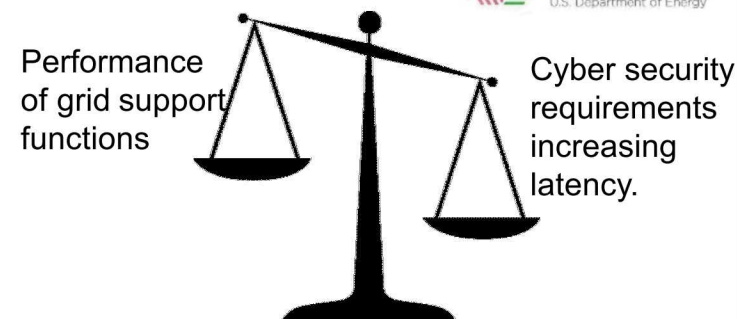


- Sandia is creating Intrusion Detection Systems to alarm when DER data is manipulated.

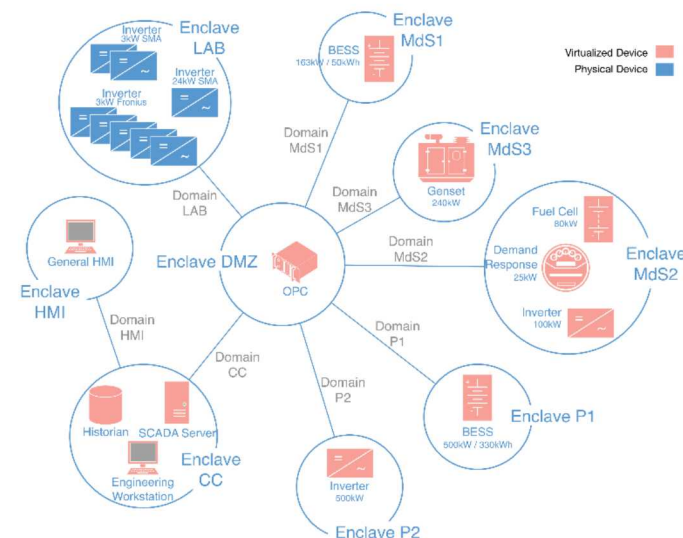


# GMLC: System Performance vs Latency/Security

- DER will soon provide many grid-support capabilities (dispatchable power, contingency reserves, etc.) – in some cases via communications from grid operators, utilities, aggregators – through the public internet.
- The effectiveness of the function can be highly dependent on the speed of the communication.
- Sandia is studying the balance between implementing the highest degree of cyber security without eroding the performance of the distributed control system.



**Influence of Communications Enabled – Fast Acting Imbalance Reserve (CE-FAIR) delay on N-1 nadir in western North American Power System (wNAPS).**

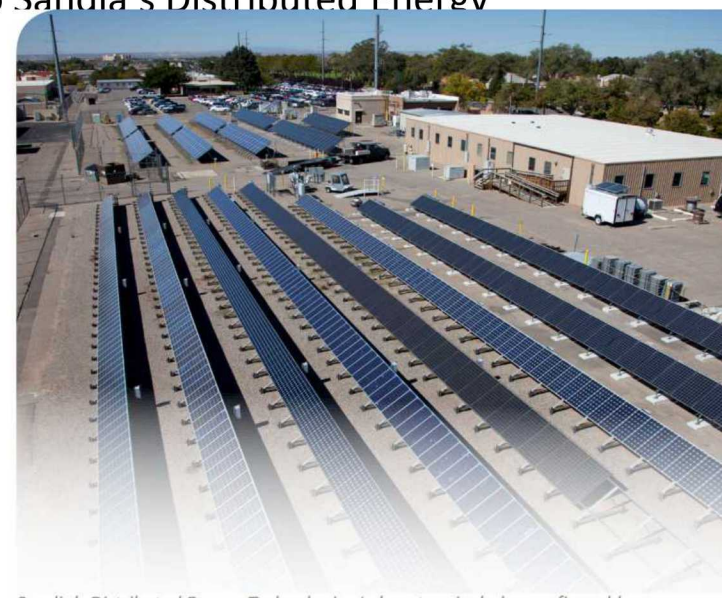


**Cyber Reference Architecture which enclaves DER devices to minimize common-mode vulnerabilities.**



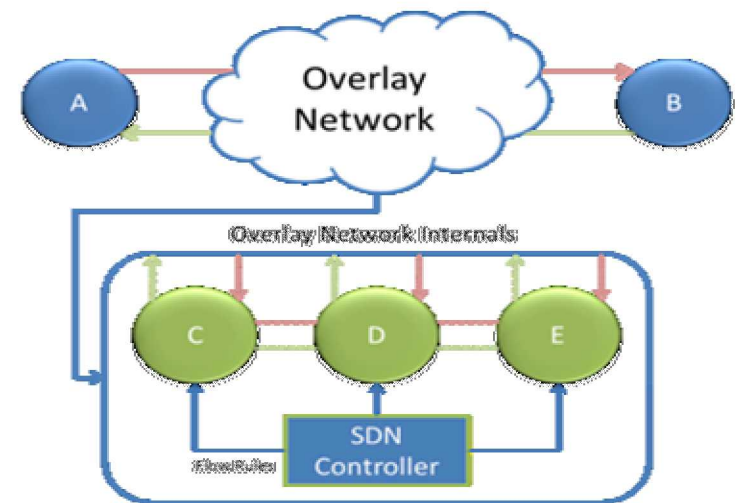
# GMLC: Threat Detection and Response with Data Analytics

- Goals: Develop machine learning to distinguish cyber threats from physical threats within a control system environment
- Progress: Integrated SEL-3620 (Ethernet Security Gateway) into Sandia's Distributed Energy Technologies Laboratory (DETL)
- Currently Implementing NESCOR scenarios within DETL environment
  - WAMPAC.11 – Compromised communication between substations
  - DER.6 - Compromised DER sequence of commands cause power outage
  - DER.16 – DER SCADA system issues invalid command
- Next steps: Configure and complete NESCOR scenario implementation
  - Analyze machine learning features and classification of cyber/physical events



# Artificial Diversity and Defense Security (ADDSec)

- Moving Target Defense (MTD) cybersecurity for the energy sector
  - Change the energy delivery control system moment-by-moment to help prevent reconnaissance
  - Proactively disrupt and detect adversary at initial phases of attack planning
- Solution can be retrofitted into existing legacy/modern
- Partner SEL is developing compatible ADDSec commercial product for energy delivery control systems
  - Successful interoperability testing performed
    - April 12, 2017 within Virtual Power Plant environment (DETL will be integrated in July)
    - May 3, 2017 at SEL site
- SNL-led research team has upcoming demonstration at DoD Fort Belvoir microgrid site
  - Targeted for week of July 24, 2017 for initial tests/demonstration

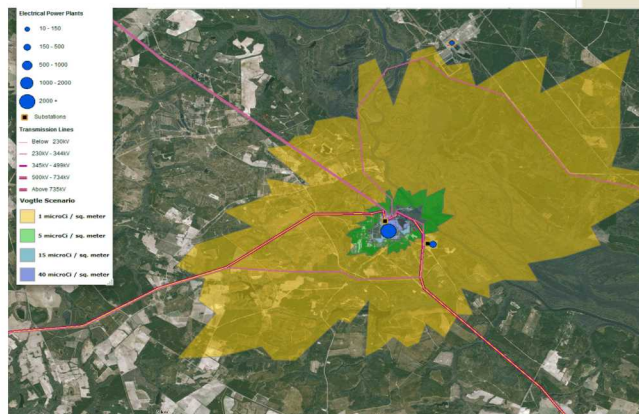




# SNL Nuclear Cyber R&D Research Thrusts

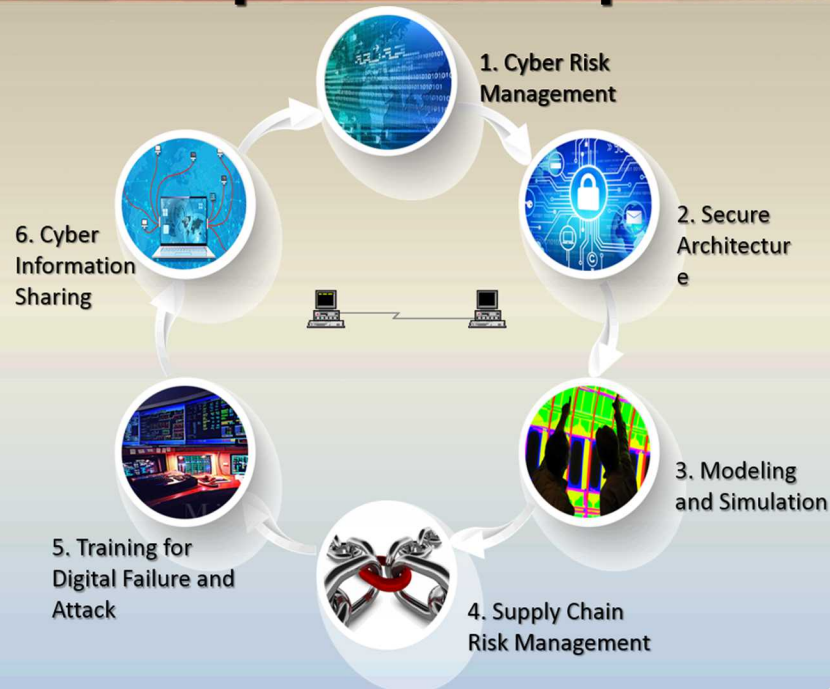


Fallout From Hypothetical Cyber Attack



## Research and Development Roadmap Thrusts

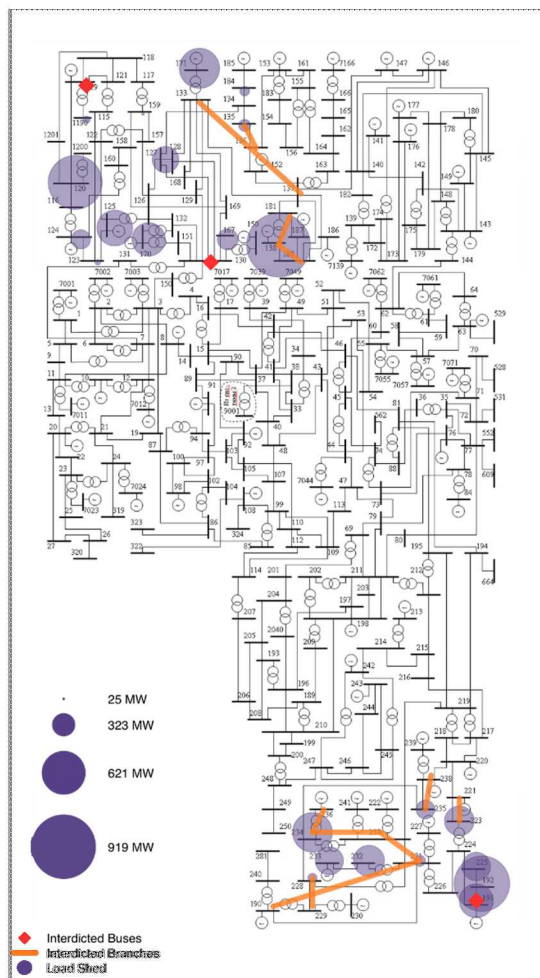
- The lifecycle analysis results in a list of requirements and needs. These requirements and needs are categorized into 6 initial research thrust areas:





# Learning From Our Energy Resilience Work

IEEE 300 Bus Interdiction, Budget = 20



Physical Interdiction Example on a 300 Bus System

- We've explored several individual threats
  - Moving to an integrated "all hazards" approach
  - Quantitative resilience is complex and data intensive!
- Highly dependent on stakeholder involvement
- Exciting new research is linking resilience to
  - Cybersecurity
  - Economic valuation
  - Inter-infrastructure dependencies
- We're currently working with DOE and utility partners to define and develop "resilience" as a grid service
  - Consortium partners welcome

# Thank you!

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