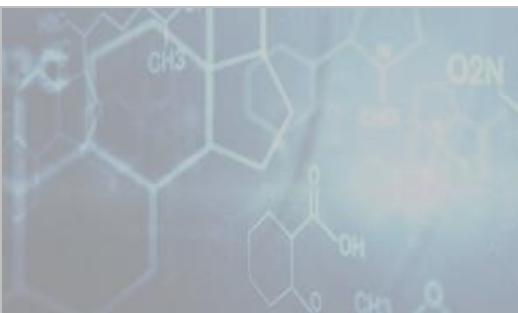


Molecules, Membranes, and MEAs



*Exceptional
service
in the
national
interest*

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&

Cy Fujimoto and Mike Hibbs

Inventors

Sandia National Laboratories

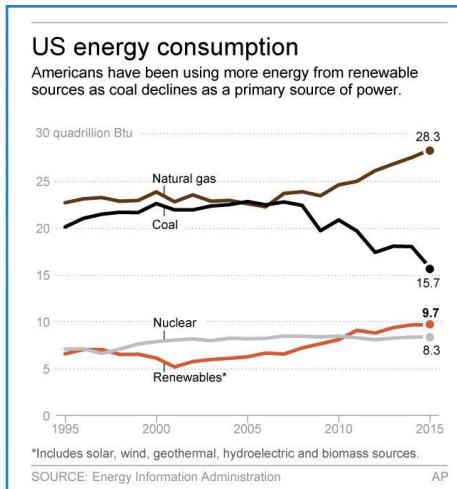


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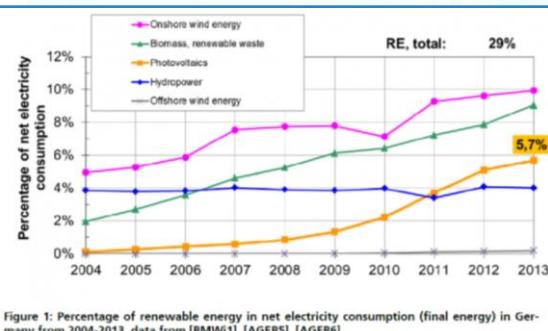
Markets and Technology Risk

Markets and societal drivers are accelerating the pace of adoption of low-emission vehicles and energy storage

Energy consumption is shifting to clean sources



Increase in variable electricity sources



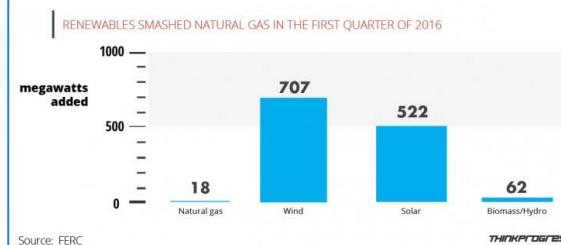
Climate concerns are increasing



Market Risks

- Previous startup failures
- Slow growth of existing companies
- Li-ion technology progress for utility-scale storage and electric vehicle charge times
- Increased NG adoption versus RE
- H₂ infrastructure expansion
- Change in political landscape
- Limited exits

New generation added in Q1 2016

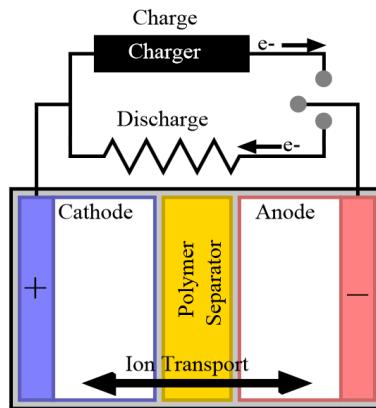
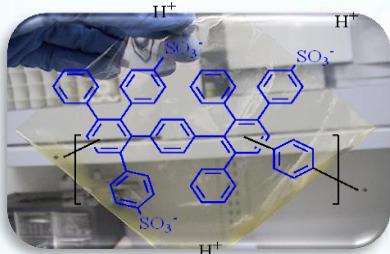


Technology and Markets

Polymer membranes play a critical role in the H₂ economy and renewable grid integration

TECHNOLOGY

Electrochemical systems produce, store, and transform energy.



Two type of membranes

Acidic: H⁺ transport

Alkaline: OH⁻ transport

MARKETS

Flow Batteries for -

- Grid Support Functions
- Renewable Energy Integration



Fuel Cells for -

- Zero-Emission Vehicles (ZEV)
- Residential and Commercial Power System

Water Electrolysis for -

- H₂ for ZEV
- Storage of Renewable Energy

Other Applications -

- Chlorine Production
- Dielectric Separators ..

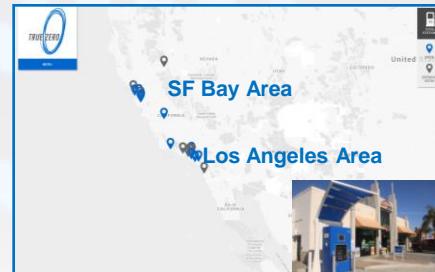
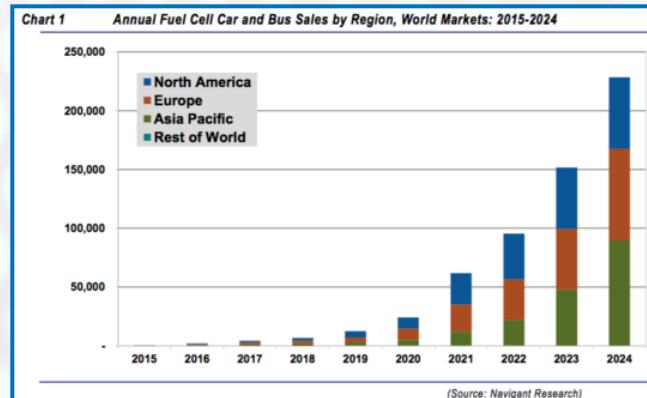
Market Size for Membranes

Much more “professional-level” market research required

Energy Storage FB Membranes Market Forecast



Transportation FC Membrane Market Forecast



Assumptions:

\$50/m²
192 m²/(4MWhr)
70% utility/commercial
40% GR (like early solar)

TAM FB

2020 ~ \$4M
2025 ~ \$20M
2030 ~ \$106M

Assumptions:

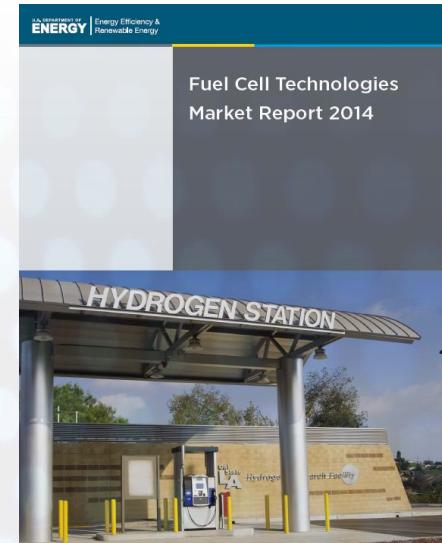
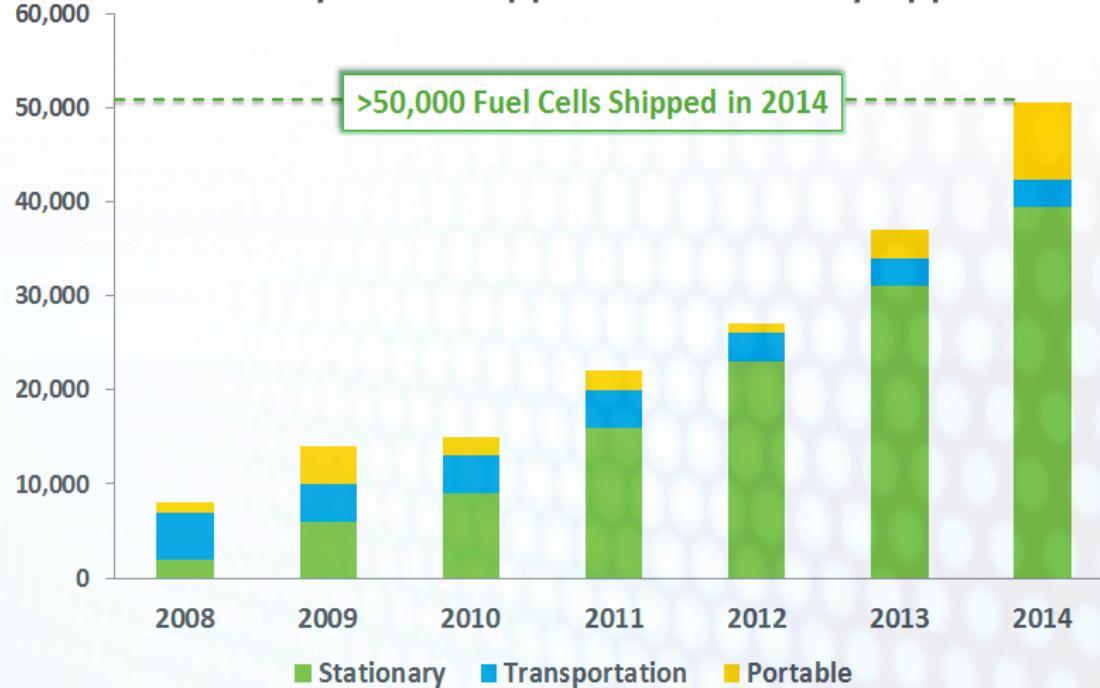
\$50/m²
15 m²/(vehicle)
50,000 Vehicles

TAM FC

2025 ~ \$38M

Fuel Cells – Steady Market Growth

Fuel Cell Systems Shipped Worldwide by Application



In 2014...

- \$2B in revenues
- 180 MW fuel cells shipped
- shipped

Consistent ~30% annual growth since 2010

Global Market Potential in 10-20 year

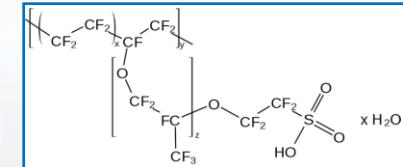


\$14B – \$31B/yr for stationary power
\$11B /yr for portable power
\$18B – \$97B/yr for transportation

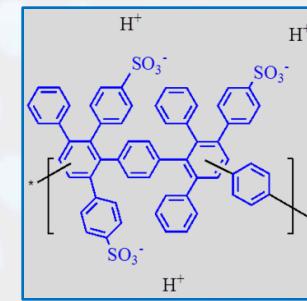
Competitive Advantage

- **For acidic membranes, only one competitor technology - Nafion (Dupont) and derivatives (3M, Asahi, Gore)**
 - Our technology will accelerate market adoption (lower cost), improve performance, enable wider operating conditions, and lower maintenance costs
- **For alkaline membranes, no commercial technology meets performance and durability requirements**
 - Our technology will eliminate the need for precious metal catalysts (Pt/Ir) and reduce the cost of other system components

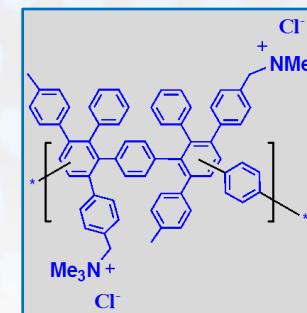
Nafion (Dupont)



Sandia Acidic



Sandia Alkaline



! Robust ~100 cm² membrane sampling to date

Competitive Advantage Examples

Sandia technology provides higher performance and lower cost

Higher performance for FB

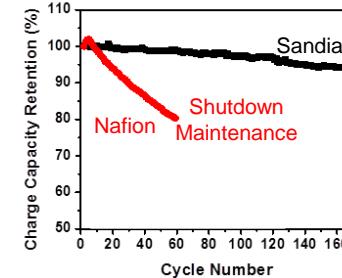
measurements by



	Power (mW/cm ²)
Sandia	1159 (+23%)
Nafion	946

Lower maintenance for FB

measurements by



Wider operating conditions for FC

measurements by



RH @ 85°C	Nafion (S/cm)	Sandia (S/cm)
30%	0.008	0.004
50%	0.019	0.022
95%	0.19	0.20

Lower Cost
Nafion > \$200/m²
Sandia < \$100/m²

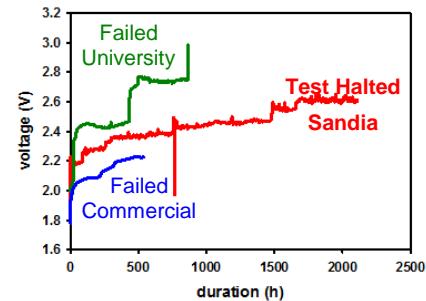
Target cost < \$50/m²

FB membrane 20-40% system cost

FC MEA Cost > 50% system cost

Lower cost for electrolysis

measurements by



Value of the Innovation

- **Enabling critical component**
- **Broad market reach**
- **Strong Sandia IP portfolio**
- **Long-history in membrane R&D**
- **Prototype testing with commercial system customers**
- **Low Cap-X to establish small volume manufacturing capability**
- **National Laboratory network for analytical, performance, and durability measurements**

Alkaline Membranes

SNL has filed a provisional patent application directed to SD13741.0/S133266. The application has received serial no. 62/274,592 and a filing date of Jan. 4, 2016, "Poly(phenylene)-based anion exchange polymers and methods thereof" (KIM, YU SEUNG; LEE, KWAN-SOO; FUJIMOTO, CY).

SD12549.1/S132120 "Poly(phenylene alkylene)-based Ionomers", Application No. 14/694,875, filed April 23, 2015 (Hibbs, Michael)

SD-10987.0/S-10090: "Poly(phenylene)-based Anion Exchange Membrane." Originator(s): HIBBS, MICHAEL; CORNELIUS, CHRISTOPHER J; FUJIMOTO, CY H. Patent no. 7,888,397

Acidic Membranes

SD13592.0/S139911 Number: FUNCTIONALIZATION OF DIELS-ALDER POLYPHENYLENE POLYMERS Application no.: 62/274569, filed January 4, 2016 (FUJIMOTO, CY).

SD12691.1/S132308: "High performance, durable polymers including poly(phenylene)," application no. 14/933,981, filed November 5, 2015 (FUJIMOTO, CY; PRATT, HARRY; ANDERSON, TRAVIS MARK)

SD-12299.0/S-129594: "Functionalization of Poly(phenylene) by the Attachment of Sidechains." Originator(s): HIBBS, MICHAEL; Patent no. 8,809,483

SD-11085/S-114236: " Multi-block sulfonated poly(phenylene) copolymer proton exchange membranes." Originator(s): FUJIMOTO, CY H.; HIBBS, MICHAEL; AMBROSINI, ANDREA. Patent No. 8,110,636

SD-7565.1/S-103422: "Sulfonated Polyphenylene Polymers." Originator(s): CORNELIUS, CHRISTOPHER J; FUJIMOTO, CY H.; HICKNER, MICHAEL A Patent No. 7,301,002.

SD-11210.0/S-116111: "Epoxy-crosslinked sulfonated poly (phenylene) copolymer proton exchange membranes." Originator(s): HIBBS, MICHAEL; FUJIMOTO, CY H.; NORMAN, KIRSTEN; HICKNER, MICHAEL A Patent No. 7,816,482.

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INVENTORS:

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- Dr. Michael Hibbs, Sandia National Laboratories

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 - Tom Brennan, ARCH Venture Partners
 - Many others ...

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