

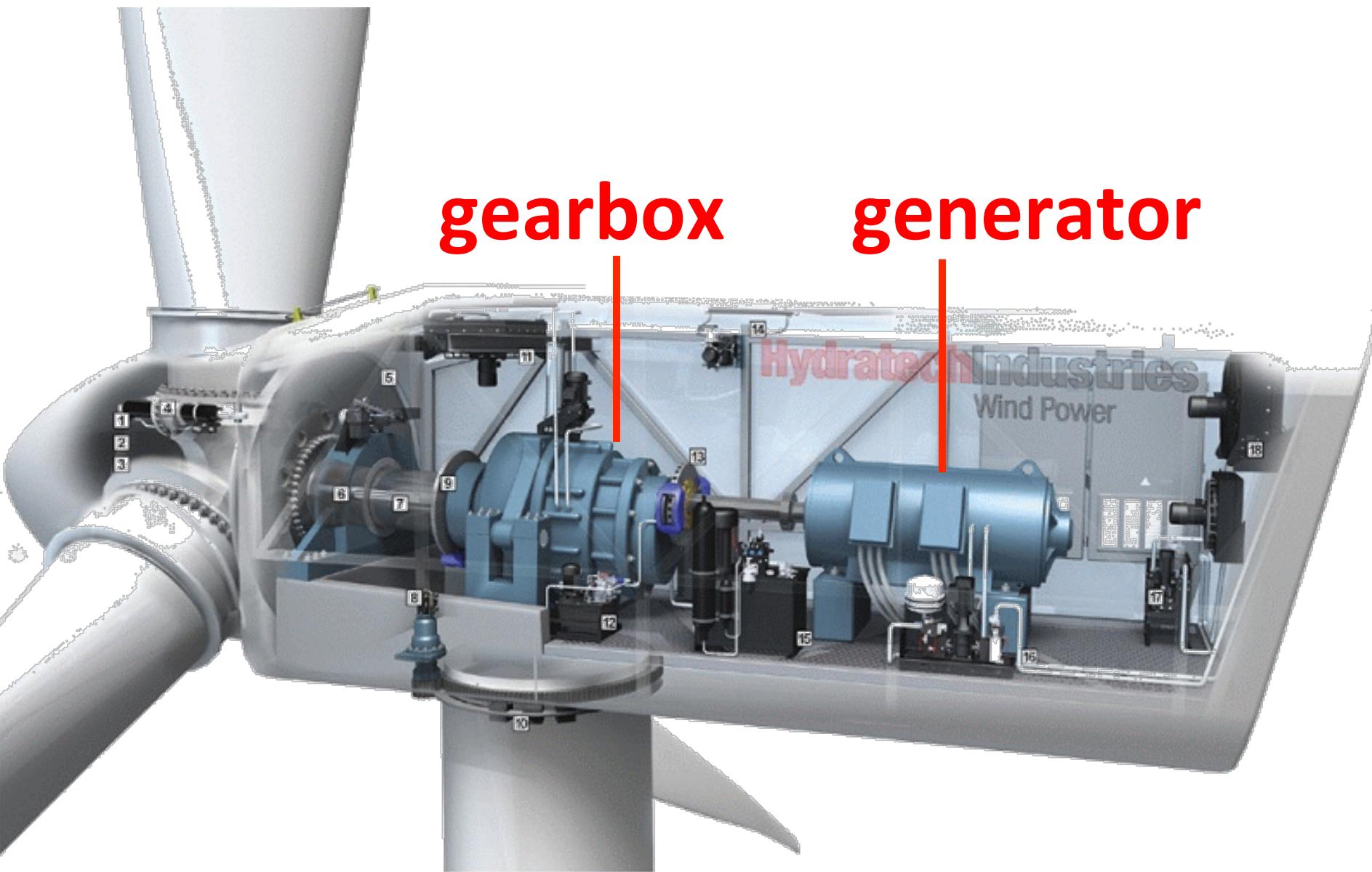
Twistact: The Key to Proliferation of Wind Power

SAND2015-2233PE



Jeff Koplow (Principal Investigator)
Wayne Staats (Entrepreneurial Lead)
Jim Presley (Industry Mentor)
Justin Vanness (Core Team Member)
Arthur Kariya (Core Team Member)

Inside an Old School Wind Turbine



Customer Pain 1: Reliability

Gearbox Failure



Customer Pain 2: Market Scalability

Not Enough Rare Earth Magnets to Grow the Market

The **Atlantic**

ENVIRONMENT MAY 2009

Clean Energy's Dirty Little Secret

Hybrid cars and wind turbines need rare-earth minerals that come with their own hefty environmental price tag.

LISA MARGONELLI | MAY 1 2009, 12:00 PM ET



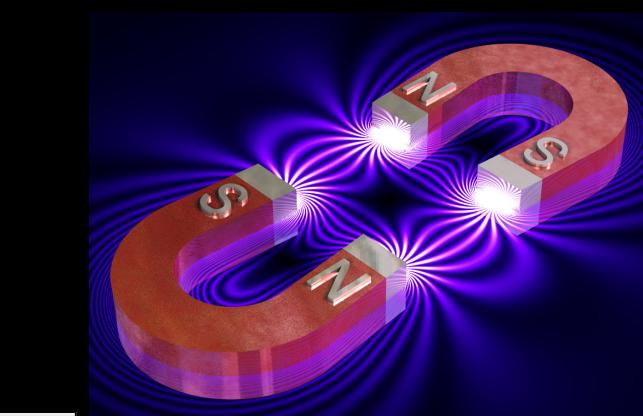
PHOTO BY GREG VOJTKO/THE PRESS ENTERPRISE

THE UNINCORPORATED COMMUNITY OF BAKER, CALIF., IS HARDLY THE PLACE to recommend it to tourists. A scruffy town of 1,000 people alongside Route 15, it has no kitschy gift shops, no neon signs, no thermometer that nearby Baker, Nev., lacks, and no casinos like Las Vegas has an abundance of. But the town's colorful industrial gate lies an attraction that's hard to ignore: a massive open-pit mine created by a 21st-century gold rush.

WIRED.CO.UK BUSINESS RARE EARTH MINERALS MINING CHINA

China warns that its rare earth minerals are running out

BUSINESS / 22 JUNE 12 / by IAN STEAD



environment360

Reporting, Analysis, Opinion & Debate

18 NOV 2013: REPORT

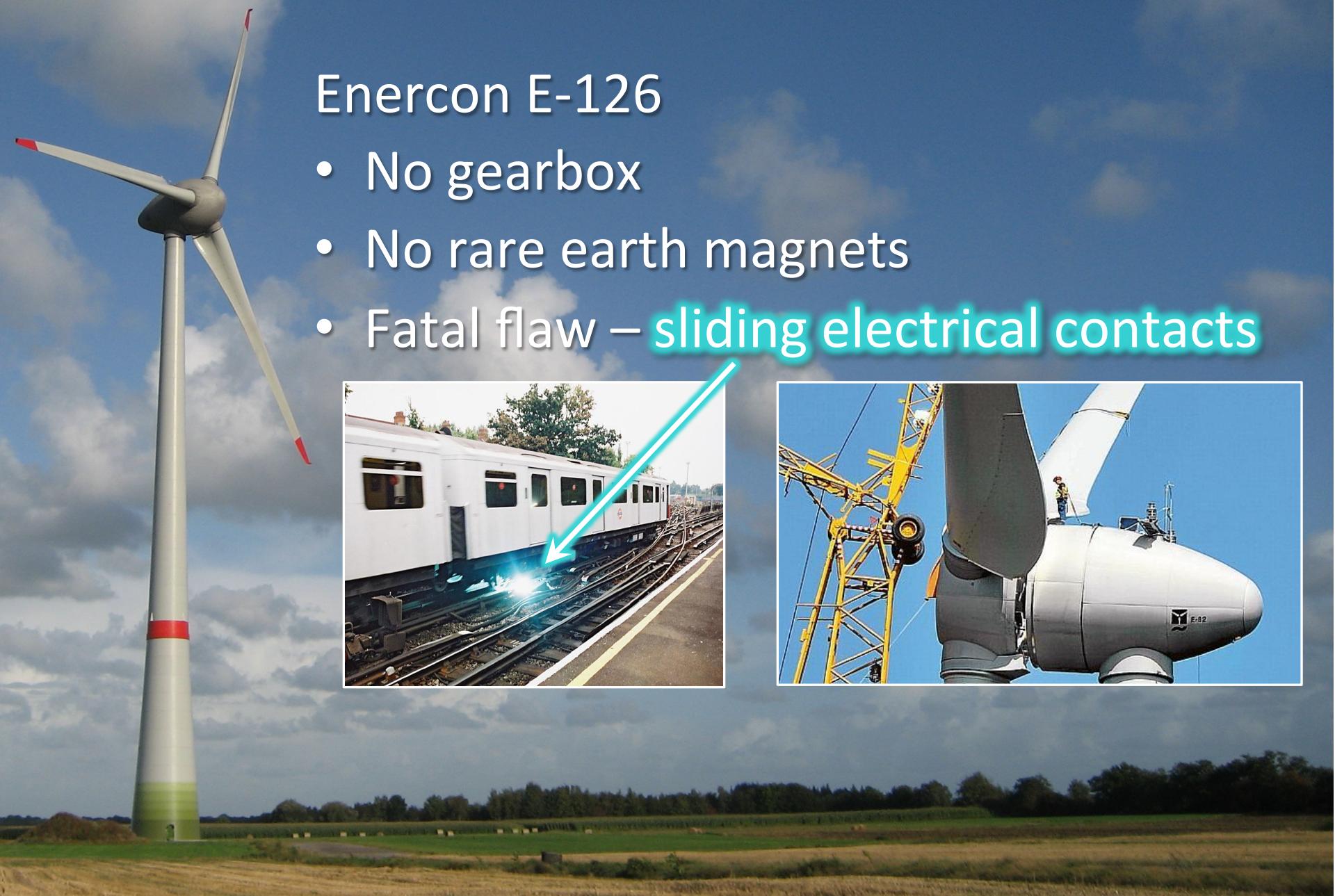
A Scarcity of Rare Metals Is Hindering Green Technologies

A shortage of "rare earth" metals, used in everything from electric car batteries to solar panels to wind turbines, is hampering the growth of renewable energy technologies. Researchers are now working to find alternatives to these critical elements or better ways to recycle them.

What About Direct-Drive + Electromagnets?

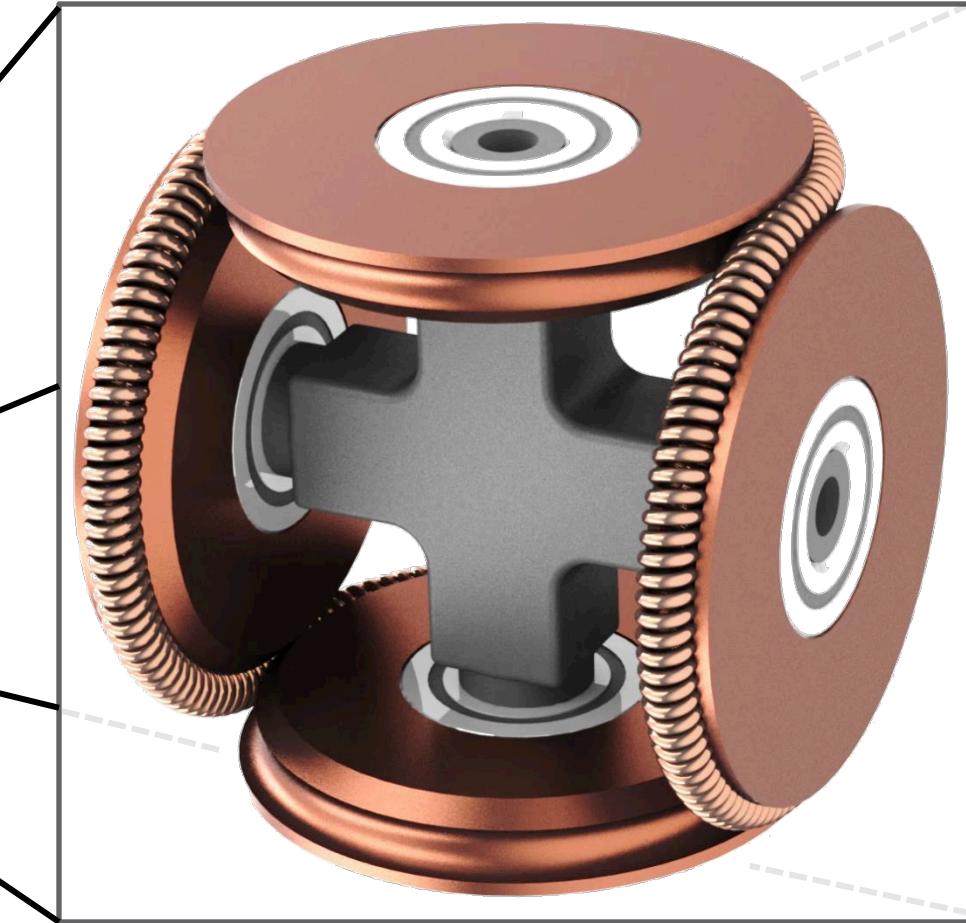
Enercon E-126

- No gearbox
- No rare earth magnets
- Fatal flaw – **sliding electrical contacts**



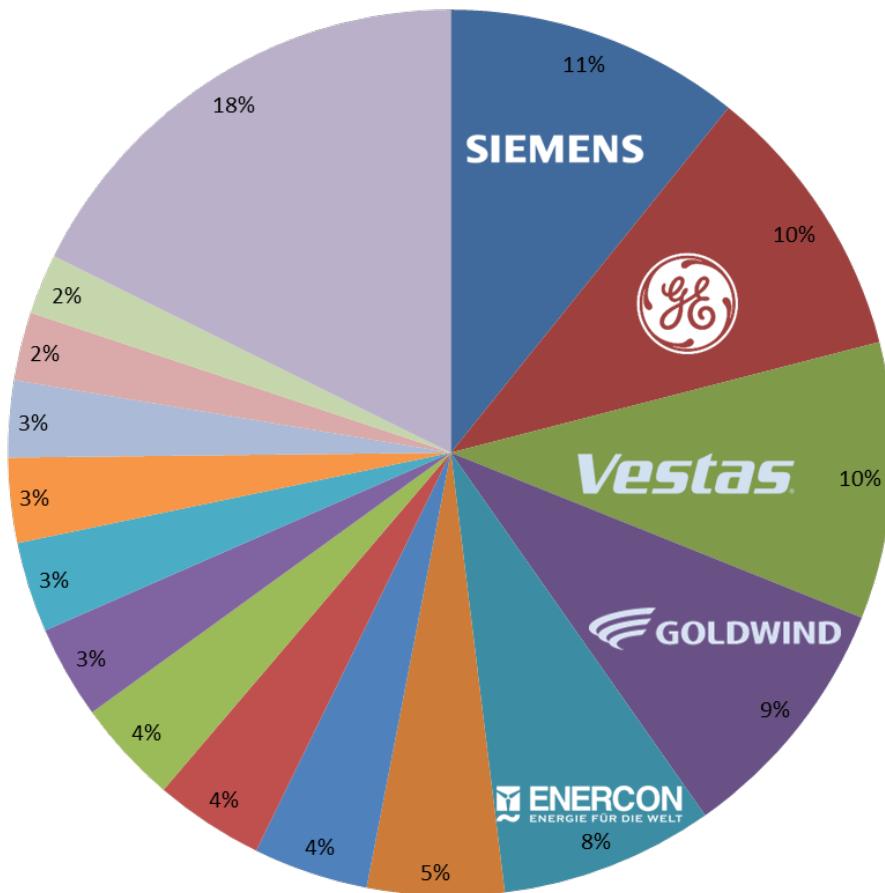
The Last Piece of the Puzzle: Twistact Technology

- Enables direct-drive + electromagnet approach
- Maintenance free
 - No sliding contacts
 - No electrical arcing



Commercial Product: Drop-in electrical generator
solution for next-generation wind turbines

Profile of an Early Adopter



Siemens

GE

Vestas

Goldwind

Enercon

United Power

Gamesa

Mingyang

Envision

XEMC

Sewind

Nordex

Senvion

DEC

CSIC

Others

2nd Tier



- **Capable** (adequate resources)
- **Agile** (responsive to opportunity)
- **Hungry** (to become top-tier)

The Twistact Value Proposition

Finally, reliability *and* scalability

- No gear boxes
- No rare earths
- No sliding electrical contacts



Modular drop-in

Steep market growth



New market reality:
**How will you survive if your
competitors have Twistact
technology and you don't?**

Patent protection

- U.S. Patent 8,585,413 (Koplow)
- Completely distinct from prior art

The Twistact Team

- Jeff Koplow (PI)
- Wayne Staats (EL)
- Justin Vanness
- Arthur Kariya
- Jim Presley – LabCorp Industry Mentor
- Four R&D 100 Awards
- Track record of practical innovation
- Experience engaging industry
- 10 licenses on inventions to date



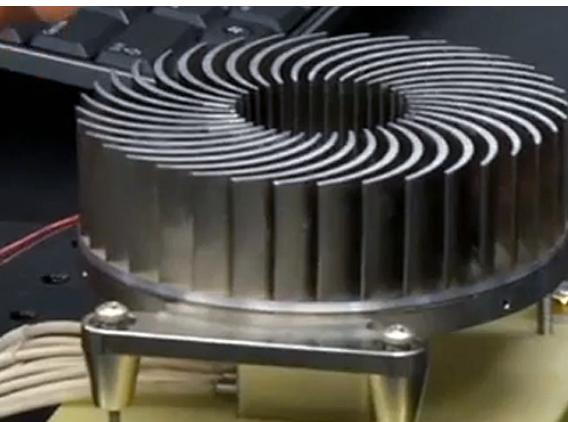
Massachusetts
Institute of
Technology



HARVARD
UNIVERSITY



ILLINOIS
UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIGN



Sandia Cooler
(now being commercialized)



Mode Filtered Fiber Laser
(de facto standard worldwide)



Rotary-Cooled
Solid-State Lighting

PROBLEM

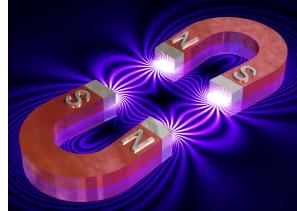
Customer Pain 1:

Reliability/maintenance
(gearbox failure)



Customer Pain 2:

Scalability (insufficient
rare earth magnet supply)



Alternative: direct-drive +
electromagnets (sliding
electrical contact failure)



SOLUTION



Twistact Technology

KEY METRICS

Market penetration:

- 20% in 5 years
- 80% in 15 years

Wind power provides 50%
of electricity by 2030



UNIQUE VALUE PROP

Reliability



No gearboxes



No sliding electrical contacts

Market Scalability



No rare earth magnets



UNFAIR ADVANTAGE

Patented technology

Very distinct from prior art

Infringement easy to detect



CHANNELS

Direct sales to OEMs



Strategic Partnerships



CUSTOMER SEGMENTS

Early adopters: 2nd tier
wind turbine OEMs

- Capable
- Agile
- Hungry



Customers:

- Vertically integrated wind turbine OEMs
- Generator OEMs



COST STRUCTURE



REVENUE

Wind turbine/generator OEM partners

Hardware customization/NRE

Discrete sales

Service contracts

SBIR grants



Fixed costs

- Capital equipment
- Labor
- Overhead

Variable costs

- Raw materials
- Manufacturing
- COTS components