

Session 11 – Exercise Playbook

Overview of Session Objectives and Structure of the Review Process

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Exercise Playbook

- Compendium of detection-oriented exercises which are adaptable to a range of potential engagements.
- Provides a more engaging and interactive supplement to documents and lectures.
- Playbook exercises can be designed to:
 - Apply concepts from international guidance
 - Promote collaboration in working through solutions to complex detection issues
 - Encourage exchange of best practices

***Reducing the distance from
theory to practice***

Exercise Playbook - Scenarios

	Scenario	Participants				Pathways						Domain					
		Policy Makers	Org Implementers	Operators	Technical Support	Foreign Origin	Foreign Transit	Foreign Departure	Transit to Target	Border	Domestic Origin	Domestic Interior	Target Vicinity	Target	Air	Land	Maritime
INTERIOR	Road Inspection Station		X								X					X	
	Medical Detection		X	X							X	X				X	
	Operational Information	X	X			X	X	X	X	X	X	X	X	X	X	X	
	Law Enforcement		X	X								X	X	X		X	
	Public Event			X	X							X	X	X		X	
	Technical Reachback				X					X	X	X	X	X	X	X	
BORDER	Seaport		X	X	X					X						X	
	Airport		X	X						X	X					X	
	Coastal Maritime		X	X						X						X	
	Rail		X	X						X	X					X	
	Border between POEs		X	X						X						X	
EXTERNAL	Cross-border Detection	X	X			X	X	X	X	X						X	X
	Border Crisis	X	X			X	X	X	X	X	X					X	
	International Coop	X	X			X	X	X	X	X					X	X	X

Exercise Playbook Session Objectives

- Exercise Playbook
 - Overview of feedback from the Athens Workshop
 - Discuss the adaptation of a scenario from a tabletop exercise to a field exercise
 - Review new playbook scenarios
 - Discuss next steps for playbook development and review in the Summer 2014 IAG meeting in Seoul

Feedback from Athens

- Agreed on framework
- Agreed it should be applicable for tabletop and field exercises
- More emphasis on the scenarios and less on guidance for conducting exercises
- Incorporation of themes
 - ***Testing resilience*** incorporated into the Technical Reachback Scenario
 - ***Surge to support search*** incorporated into the border crisis, cross-border, operational information, and law enforcement scenarios
 - ***Theft of material*** and ***loss of industrial source*** are central to medical detection, cross-border detection, operational information, and coastal maritime scenarios
 - ***Post event response*** in the law enforcement scenario

Adaptation to a Field Exercise

- Key considerations to apply tabletop exercise concepts to an executable field exercise

Initiation	Real world event start
Conduct	Control, timing, actionable injects, flow
Evaluation	Simple documentation for field use, dedicated and trained evaluators
Roles	Significantly more staffing than TTX, roles must be defined and staff trained on expectations
Logistics and Safety	Venue, equipment, safety of staff and players

- Establishment of exercise goals
 - Involvement of more agencies, resources
- Presentation of Fall 2013 field exercise

Review of New Scenarios

- Will break out into 6 groups
- Each group will review two new scenarios and complete worksheets providing feedback
- New scenarios created:
 - Interior Law Enforcement
 - Operational Information
 - Public Event
 - Technical support/reachback
 - Land border (between points of entry/exit)
 - Rail
- Preview of supplementary materials

Roadmap to Completion

- Discussion Topics:
 - “Final” vs. “Living Document”
 - Needs for any additional modifications to the playbook
 - Transition for use in States
 - Determine direction for 2014 IAG meeting in Seoul