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A Systems Approach for
Border Management Challenges
Module 2

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5 Objectives of Border Management

• Protect against dangerous people
 • Protect against dangerous goods
 • Protect critical infrastructure
 • Strengthen preparedness and emergency response
 • Strengthen and unify border operations and management capabilities

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Constraints

Every country's border management system is subject to a variety of constraints, internal and external, potentially limiting freedom of action. These include:

Political	Legal
Organizational	Logistical
Operational	

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Border management systems face many constraints

Political

- Public Support and Relations
- Border Security Doctrine
- Treaties and Agreements
- Environmental Impact
- Trade
- Diplomatic

Organizational

- Central Authority
- Interagency Coordination
- Organizational Jurisdictions

Legal

- Functions such as Search and Seizure
- Rules of Engagement
- Disposition of Persons and Materials
- Human Rights
- Authorities
- Boundaries

Logistical

- Supply
- Maintenance
- Training
- Technology Development
- Test and Evaluation

Operational

- Personnel
- Equipment
- Materials
- Coverage and Gaps
- Responsibilities
- Reporting
- Administrative

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The graphic features a circular seal on the left with an eagle and a shield, and a world map on the right showing political boundaries and major rivers.

- Differing, and possibly opposing, country border management policies and postures
- Militarized tensions between countries
 - Ongoing hostilities
 - Disputed boundaries
 - Opposing forces
 - Demilitarized zones
- Unstable and/or uncooperative neighbors

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Human challenges to effective border management take many forms:					
Non-threatening	<table border="1"><thead><tr><th>Routine</th><th>Non-routine</th></tr></thead><tbody><tr><td><ul style="list-style-type: none">Cross-border nomads and tribal movementTradersTravelers and tourists</td><td><ul style="list-style-type: none">RefugeesIllegal immigrants</td></tr></tbody></table>	Routine	Non-routine	<ul style="list-style-type: none">Cross-border nomads and tribal movementTradersTravelers and tourists	<ul style="list-style-type: none">RefugeesIllegal immigrants
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Commodity Challenges

- Fraudulent documents
 - Visas, travel papers, passports
- Tariff/license avoidance products
 - Cigarettes, autos, counterfeit goods, etc.
- Contraband
 - Drugs, wildlife, literature, precious gems/metals, stolen goods, etc.
- Currency
 - Real and counterfeit
- Human beings
 - Voluntary and non-voluntary, for purposes of immigration, employment, prostitution, etc.
- Dual-use items
- Conventional weapons
 - Small arms, heavy weapons, explosives, etc.
- Weapons of mass destruction
 - Nuclear, biological, **chemical**, radiological, missile delivery systems



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Model Mission Statement

Strategically deploy a system of personnel, physical elements, and information systems to implement border policies regulating the flow of people and goods across national boundaries, and defending against national security threats.

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