

INTERDEPENDENCY & CONSEQUENCE EFFECTS
Creating Clarity from Complexity

Modeling Tribal Leadership

**An opinion dynamics model of the
traditional Pashtun tribal balance of
power**

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Introduction

■ U.S. Involvement in Afghanistan

- 2001-present: At war
- 1979-1989: Assistance to the Afghan resistance movement

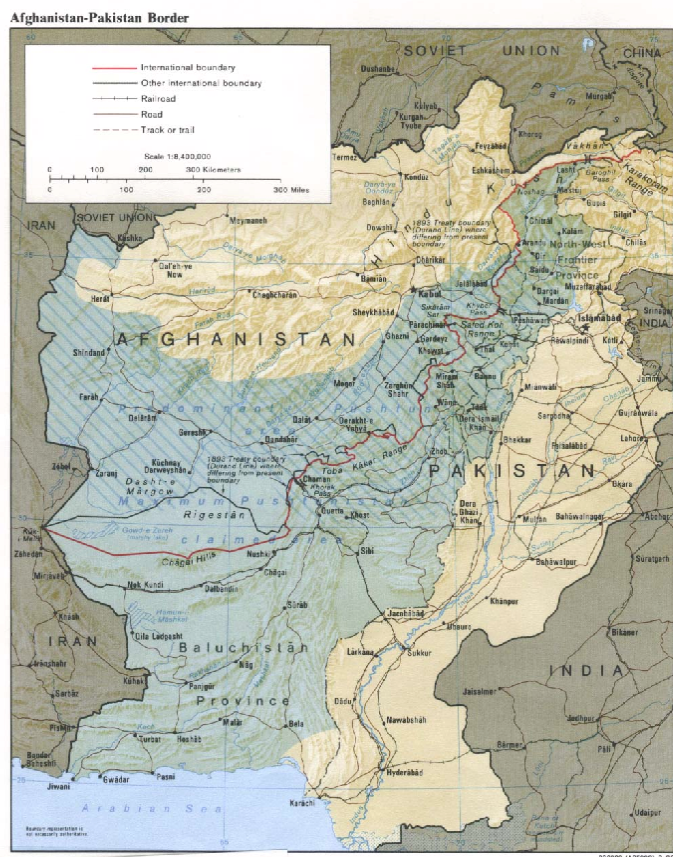
■ Understanding Culture

- Very different from Western culture
- Influences: traditional, tribal, Islamic, Indian, British, Soviet, U.S.
- Lack of understanding has impacted success in multiple areas: military, social issues, economic stability, development

■ Needs

- Understand tribal leadership dynamics
- Understand the effect of changes on the selection of leaders
- Foresee the effects of alternate strategies on tribal leadership

Pashtun Tribal Areas – “Pashtunistan”



■ Pashtun tribe

- 42-60% of Afghanistan
- 15% of Pakistan
- Speak Pashto – Eastern Iranian language group
- Practice *Pashtunwali* – dates to pre-Islamic times

■ Durand Line

- Established 1893
- Agreement between colonial British India and Afghanistan
- Very porous border

Principles of Tribal Society

■ *Pashtunwali* – way of the Pashtuns



- *nang* (honor/bravery)
- *badal* (justice, revenge)
- *melmastia* (hospitality)
- *nanawatai* (asylum)
- *namus* (honor of women)

■ Egalitarian

- All men who own land are equal
- No ruling class or inherited rule

■ Acephalous

- No clearly defined leader or hierarchy

■ Agnatic rivalry

- Male first cousins are enemies – rivals for inheritance

■ Constant rivalry among those vying for leadership roles



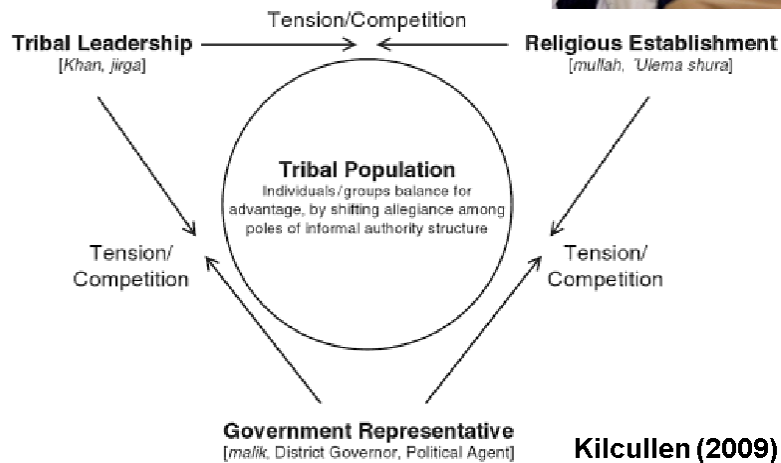
Qualities of Leadership

- **“First among equals”**
 - In keeping with egalitarian society
- **No explicit power to coerce obedience**
 - Must convince the people that his judgment is sound
 - Support can fade away if situation changes
- **Retain power by providing what community needs**
 - Security
 - Prestige
 - Material goods
 - Dispute resolution
- **Helps community to avoid blood feuds**
 - Moving speaker who can convince parties in a dispute to reach a settlement
- **Depends on the opinion of the community**

Pashtun Tribal Governance Triad



Tribal Governance Triad



■ Religious leadership

- Mullah
- Ulema shura

■ Secular leadership

- Khan
- Jirga

■ Government representative

- Malik
- District Governor
- Political Agent



Hypothesis

- **How to approach the problem?**
- **What we need**
 - Understand tribal leadership dynamics
 - Understand what may trigger a change of leadership
 - Predict the effects of alternate strategies on tribal leadership
- **Research questions**
 - Can we create a model that incorporates the dynamics of Pashtun tribal leadership?
 - Can this model be used to gain understanding about the balance of power between the leaders?
 - Can this model help to gain understanding about the effects of radicalization and other social changes on the leadership balance of power?

Modeling Methodology

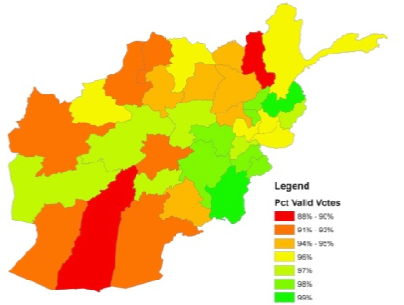
■ Challenges and Limitations

- Availability of open source data on tribal leadership
 - ♦ No census in Afghanistan since 1975
 - ♦ Comprehensive information on tribal leaders not available
 - ♦ Records are not kept on leadership succession
- Dangerous war environment
 - ♦ Cannot visit location safely
- Hostility to outsiders
- Cultural disruption and change due to events of past three decades
 - ♦ Difficult to separate effects of war and disruption
 - ♦ Situation results in permanent changes in society depending on level of disruption

Modeling Methodology

■ Possible methods considered

- Case studies; long-term, in-depth study of a limited area
 - ♦ Several historical studies – provide qualitative information on historical structure of tribal leadership
 - ♦ Not possible at this time to do new case studies due to dangerous environment
- Surveys
 - ♦ Dangerous situation; distrust of outsiders
- Data analysis and spatial analysis (GIS)
 - ♦ Minimal comprehensive data available – little on leaders and leadership
- Mathematical modeling
 - ♦ Lack of data
- Simulation modeling
 - ♦ Good interim solution until data can be collected
 - ♦ Data can be integrated as it becomes available



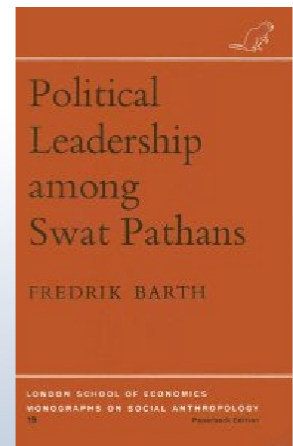
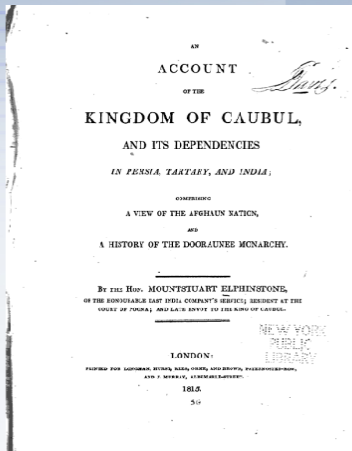
Modeling Methodology

■ Develop a conceptual model of tribal leadership based on existing qualitative information

- Historical writings
 - ◆ British invasions – Elphinstone (1815), Ridgeway (1918)
- Anthropological studies
 - ◆ Fredrik Barth (1959), Akbar Ahmed (1976), Charles Lindholm (1979)
- Cultural analyses and military assessments
 - ◆ David Kilcullen (2009)
- News reports

■ Create a simulation model of tribal leadership

- Generate data
- Incorporate dynamics of leadership
- Study effects of changes on leadership



Opinion Dynamics Models

- **Using statistical physics to model social phenomena**
 - Opinions, cultural and linguistic traits, social status, are modeled in terms of a small set of variables whose dynamics are determined by social interaction
 - Aim is understanding the transition from an initial disordered state to a configuration that displays order
 - Topology of the social network defines who interacts with whom
- **Opinion dynamics studies the dynamics of agreement/disagreement among individuals**
 - Aim at defining the opinion states of a population and the processes that determine transitions between such states
 - Opinions form clusters: one (consensus), two (polarization), more (fragmentation)
 - First opinion dynamics model proposed by a physicist in 1971

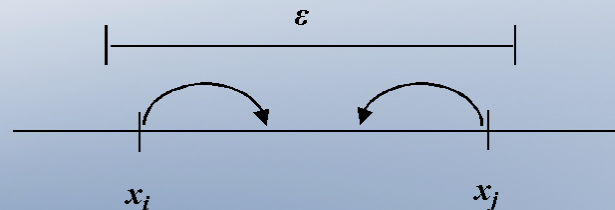
Bounded Confidence Models

■ Bounded confidence

- Opinions are on a continuum – can vary between extremes
- Real discussion and changes in opinion only occur if the opinions of those involved are sufficiently close to each other
- Each agent has an uncertainty or tolerance associated which defines their openness to interaction
- Deffuant et al. (2000, 2002)

■ Agents only interact with neighboring agents whose opinions are not too different from their own

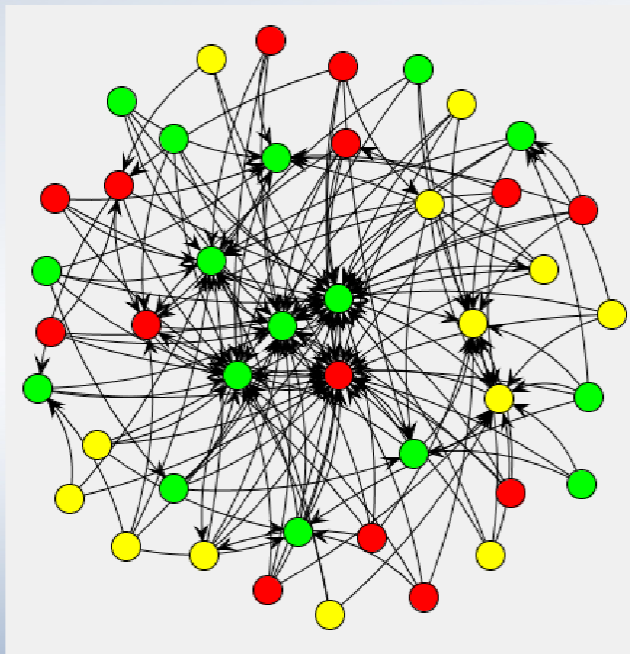
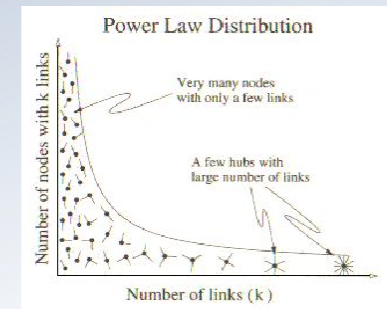
- Agent i has opinion x_i and uncertainty ε
- Agent i will interact with neighbor agents whose opinions are in the range $[x_i - \varepsilon, x_i + \varepsilon]$
- Agent i and agent j adjust opinions to be closer to neighbor's opinion



Tribal Leadership Model

■ Generate tribal social network

- Scale-free network
- Connections exhibit power law
- Characteristic of many social networks
- Barabasi-Albert (1999) graph generation algorithm

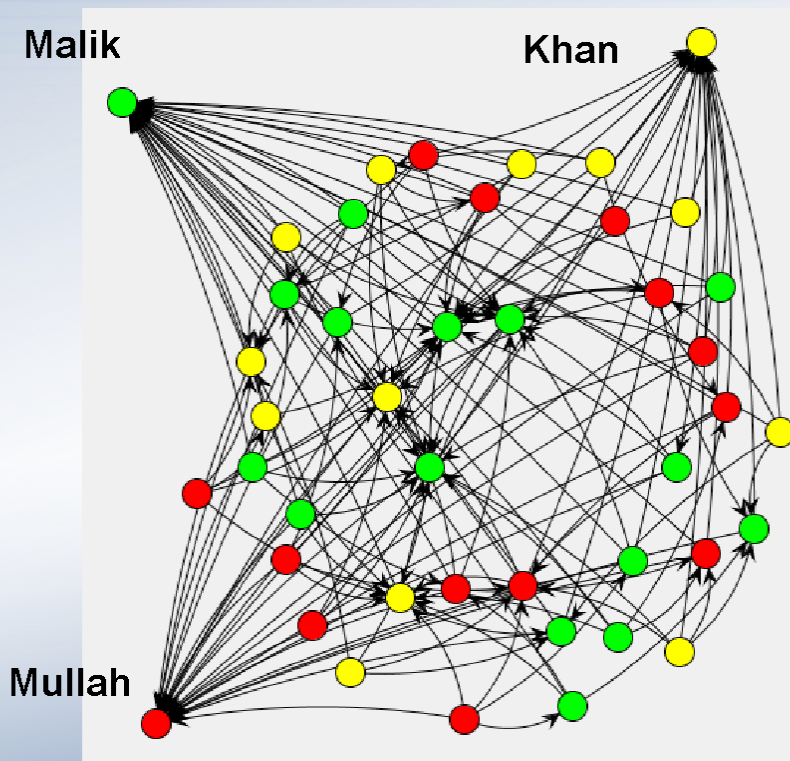


- Nodes represent male tribal members
- Edges represent social connections
- Direction of connection indicates where an individual looks for guidance

Tribal Leadership Model

- **Three nodes represent three leadership roles**

- Have more social connections than other nodes
- Outdegree = 0; these agents only influence others' opinions; their opinions do not change



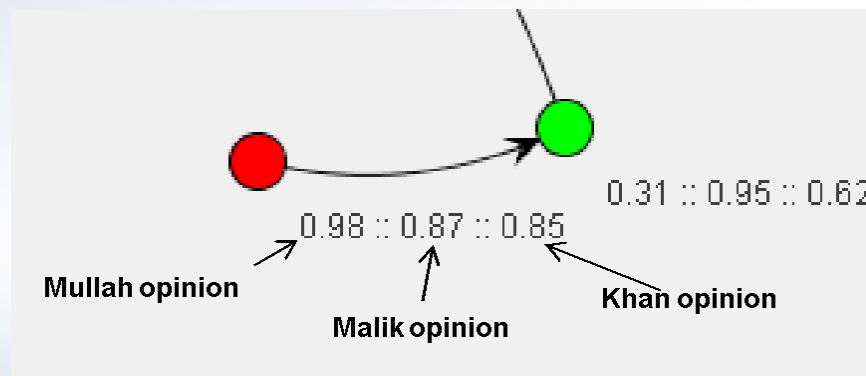
- **Color indicates leadership preference**

- Mullah – red
- Malik – green
- Khan – yellow

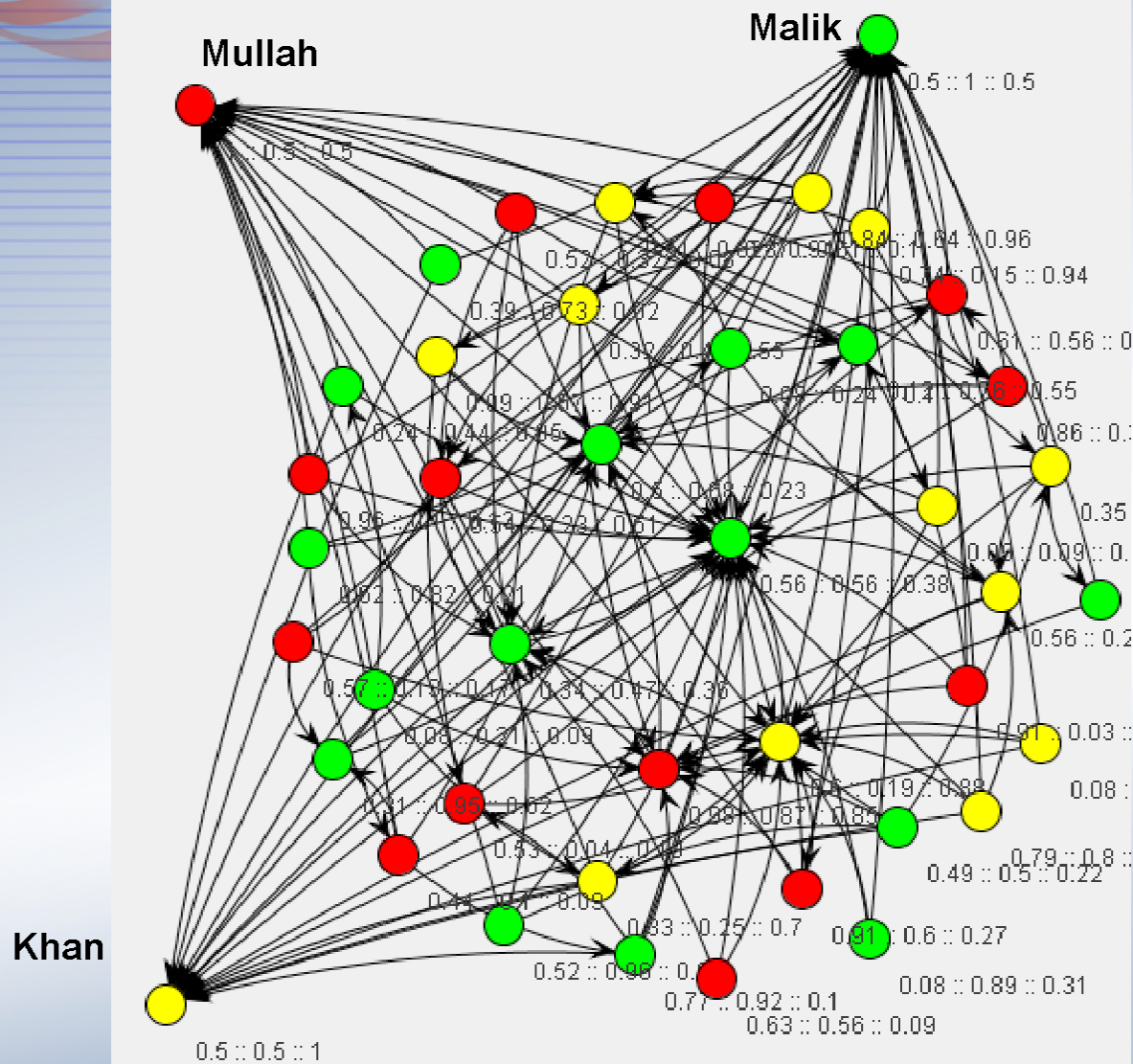
Tribal Leadership Model

■ Opinion assignment

- Opinions assigned randomly
- Each individual holds three opinions – one for each of the three leaders
- Leadership preference determined by highest opinion

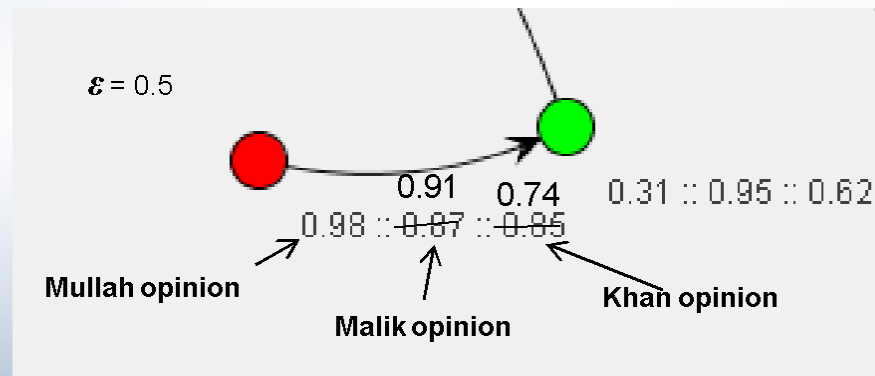


Initial Opinions

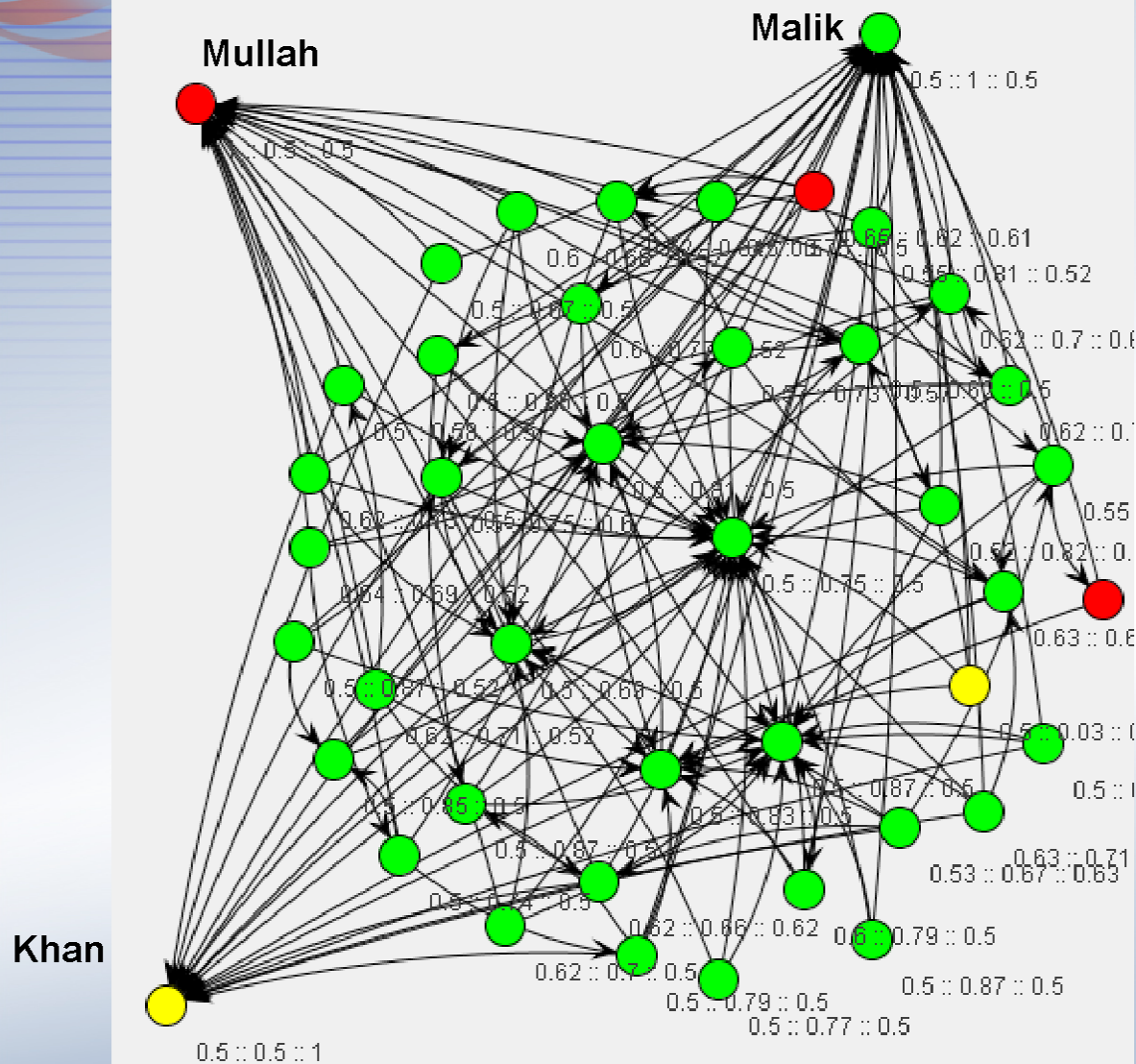


Opinion Modification

- **Agent interaction results in modification of opinions**
 - Value of uncertainty ε determines if opinion changes
 - Mullah opinion: $|0.98 - 0.31| = 0.67$ – opinion does not change
 - Malik opinion: $|0.87 - 0.95| = 0.08$
 - ♦ Opinion changes to close half of difference
 - ♦ New malik opinion is 0.91
 - Khan opinion: $|0.85 - 0.62| = 0.23$
 - ♦ New khan opinion is 0.74

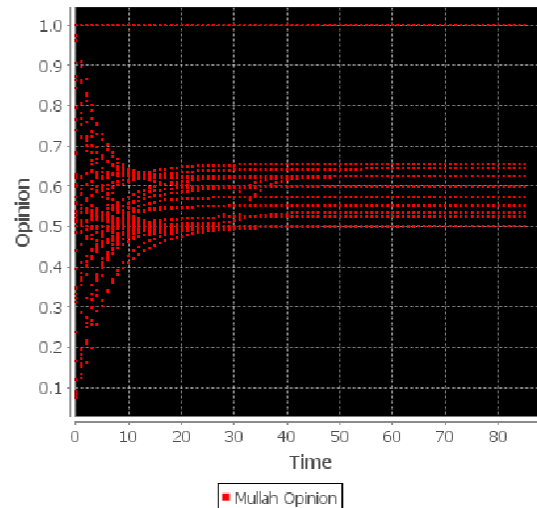


At Equilibrium

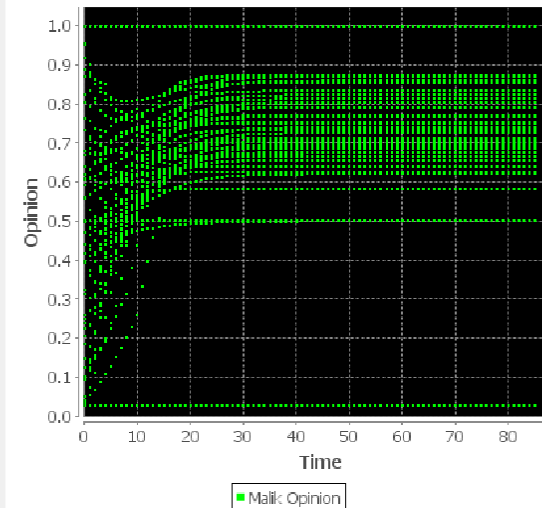


Opinion Profiles

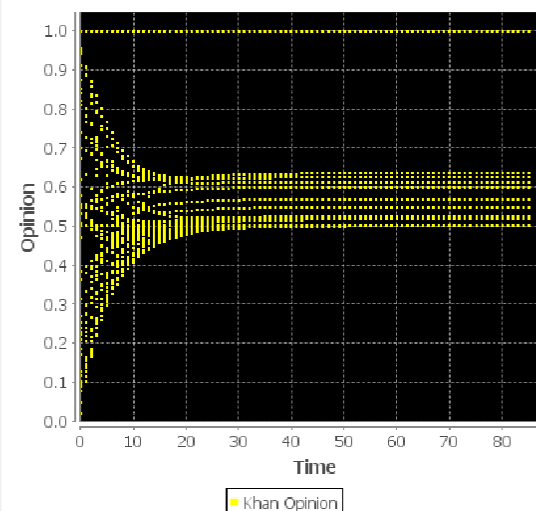
Mullah Opinion History



Malik Opinion History



Khan Opinion History



Exploring Leadership Dynamics

- **Possible reasons for gain in followers**
 - Higher direct connectivity?
 - Higher betweenness (direct and indirect connections)?
 - Clustering of followers?
- **Analyze definitions of power**
 - Followers inhabit central nodes on the graph?
 - Comparative importance of leader nodes?
 - Length of connections?
- **Effects of extremism on equilibrium**
 - Extremist leaders; extremist followers

Exploring Leadership Dynamics

■ Incorporate threat of violence factors

- Taliban uses intimidation to gain power
- Changes balance of power when physical threat is used; may override low opinion

■ Loss of leader

- What changes occur when a leader is removed?
- What is the effect of competition for leadership?

Relating to the Real World

- **Incorporate actual social network information**
 - Where data are available, use characteristics of actual tribal social networks to define the test network
- **Tie nodes of the network to spatial locations using GIS**
 - Model movement of nodes
 - Add factor of co-location in space as requirement for interaction
- **Modify opinions based on local events**
 - Violent events indicate lack of security – cause opinion of leaders to change
 - Aid from central government may improve opinion
- **Validation and verification**
 - Develop techniques for V&V and apply to model results

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