



International Safety Management Systems Standards & Approaches



International Safety Management Systems

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Definitions

- **Safety:** “The state in which the possibility of harm to persons or of property damage is reduced to, and maintained at or below, an acceptable level through a continuing process of hazard identification and safety risk management. “ (U.S. Federal Aviation Administration, 2009)
- **A Safety Management System (SMS) is a systematic way to identify hazards and control risks while maintaining assurance that these risks are effective.**
 - Provides for goal setting, planning, and measuring performance
 - SMS is a business imperative: ethical, legal and financial reasons for establishing a SMS (ICAO, 2009)

Reference: International Civil Aviation Organization (ICAO), Safety Management Manual, 2009;
U.S. Federal Aviation Administration, System Approach for Safety Oversight, 2009



Purpose

- **Ever-increasing pace of worldwide trade and economies**
- **Increase in occupational accidents and diseases**
 - **Over 1.2 million workers are killed due to work-related accidents and diseases annually**
 - **~250 million occupational accidents annually**
 - **~160 million work-related diseases annually**
- **The economic loss is estimated to be 4% of the world gross national product**

Reference: International Labour Organisation, 2001





Safety Concepts

- **Freedom from hazards**
- **Zero accidents or incidents?**
- **Instill safety culture towards unsafe acts and conditions**
- **Error avoidance**
- **Regulatory compliance**

Reference: International Civil Aviation Organization, Safety Management Manual, 2009



Safety Concepts

- **Traditional approach – prevent accidents**
 - Focus is on outcomes (causes)
 - Focus is on unsafe acts by operational personnel
 - Assign blame/punish for failure to “perform safely”
 - Address identified safety concerns exclusively
- **Traditional approach: WHAT? WHO? WHEN,
but NOT: WHY? HOW?**

Reference: International Civil Aviation Organization, Safety Management Manual, 2009



Evolution of Safety Concepts

- **Change in approach to incident causation:**
 - **1950s to 1970**
 - **Technical factors**
 - **1970s to 1990s**
 - **Human factors**
 - **1990s to present time**
 - **Organizational factors**

Reference: International Civil Aviation Organization, Safety Management Manual, 2009



Safety Management Standards

BS (British Standard) 8800

- **BS (British Standard) 8800 (1996)**
 - A guide to occupational health & safety management systems
 - Emphasizes good working practices to prevent accidents and ill health
 - Goal is to improve business performance and responsible image
 - Assists in continuous improvement beyond regulatory compliance





Safety Management Standards

BS (British Standard) 8800

- **Last edition: July 2004**
- **New and improved annexes cover:**
 - **Hazardous event investigation**
 - **Risk assessment and control**
 - **Integration with other quality and environmental management systems into an overall management system**





Safety Management Standards

OHSAS 18000

- OHSAS 18000 system specification comprises both OHSAS 18001 and OHSAS 18002.
- Created by leading national standards bodies, certification bodies, and specialist consultancies
- Intent—to remove confusion from the proliferation of certifiable occupational health & safety (OHS) specifications
- OHSAS publishes *The Essential Health and Safety Manual* for purchase.
- Emphasis is on policy and procedures





Safety Management Standards

OHSAS 18001

Requirements:

- Identify occupational health and safety (OHS) hazards
- Assess the risks associated with OHS hazards
- Determine the controls necessary to reduce OHS risks to acceptable levels
- Proactive v.s. reactive approach to safety and health hazards





OHSAS 18001 Relationships to ISO

- **OHSAS 18001 developed to be compatible with ISO 9001 and ISO 14001**
- **Facilitates the integration of quality, environmental, and OHS management systems**
 - Document and data control
 - Auditing
 - Process controls
 - Record controls
 - Training
 - Corrective and preventive actions



OHSAS 18001 Elements

- ***OHS Management Program***
 - Designates responsibility and authority
 - Defines means through which objectives are to be achieved, and timeline for achieving them
 - Must be reviewed at regular, planned intervals
 - Must be amended to address relevant changes in activities, products/services or operating conditions
 - Top management must provide necessary resources





OHSAS 18001 Elements

- ***Employee Awareness***
 - Importance of conforming to OHS management system
 - Health & safety consequences of their work activities
 - Individual roles & responsibilities
 - Potential consequences of non-conformance to operating procedures
- Employees should be involved in review of policies/procedures for managing risks and consulted on changes that affect workplace.

Employee involvement is KEY.





OHSAS 18001 Elements

- ***Document Control***
 - Document procedures established and maintained
 - Can be readily located
 - Legible, identifiable and traceable
 - Are reviewed periodically and updated if necessary
 - Are available at all locations where the OHS management system operates
 - Documents may be integrated with other corporate documents where appropriate





OHSAS 18001 Elements

- ***Records and Reviews***

- Compliance records
- Training records
- Accident Information
- Inspection, maintenance and calibration records
- Contractor and supplier information
- Incident reports
- Hazard analyses
- Audit results
- Management review records





OHSAS 18001 Elements

- ***Emergency Situations***

- Identify potential emergency situations and response measures
- There must be review of response measures after any incidents occur
- Emergency response measures must be tested periodically





OHSAS 18001 Elements

- ***Audit Program***

- **Determines whether OHS management plan has been properly implemented and maintained and meets policy and objectives**
- **Reviews results of previous audits**
- **Provides audit information to (top) management**
- **Should be conducted by independent (not necessarily external) personnel**





OHSAS 18001 Elements

- ***Management Reviews***
 - Should be at specified periodic intervals, documented, and cite any need for changes to policy or objectives
 - Should include:
 - Audit results
 - Extent to which objectives are met
 - Confirmation of continued suitability of OHS management system
 - Concerns from any relevant interested parties



OHSAS 18001 Certification

Steps to certification are similar to those for ISO 9001/14001:

- **Commit to developing OHSAS 18001 system.**
- **Develop plan for implementation.**
 - Understand legal/regulatory requirements.
 - Identify risks/hazards, and controls for them.
- **Implementation and training.**
 - Training for management/employees can be done in-house or through consultants.
 - Allow enough time for system to be correctly/effectively implemented.
- **Once system is in place, consider options for certification.**



OHSAS 18001 Certification

Developing a program can be done with or without consultation:

- **Without consultants:**
 - Literature can be purchased to help guide through the process of designing and implementing the program.
- **With consultants**
 - Some consultants perform initial set-up, through development and implementation and certification.
 - Other consultants offer preliminary audits to diagnose implementation problems, and perform audits post-certification to monitor progress.





International Labour Organisation (ILO)

OSH 2001

OSH2001 Guidelines on Occupational Safety and Health Management Systems

- **Voluntary guidelines**
- **Do not require certification**
- **Basic Components**
 - **Safety Management Policy**
 - **Organization**
 - **Planning and Implementation**
 - **Evaluation**
 - **Action for Improvement**



International Labour Organisation (ILO)

OSH 2001

- **Policy statement-** state requirements in terms of resources, management commitment, and define OSH targets
- **Organizing** – describe organizational structure, responsibilities and accountabilities
- **Planning and Implementation** – define regulations and standards that are applicable and how they will be implemented
- **Evaluation** – define how OSH performance measured and assessed
- **Continuous improvement processes** described





Strategic Approach to International Chemical Management (SAICM)

- **Adopted by the International Conference on Chemicals Management (ICCM), 2006**
- **Policy framework to foster safe management of chemicals**
- **Multi-sectoral, multi-stakeholder**
- **Goal: ensure that by 2020, chemicals are produced and used in ways that minimize the significant adverse impacts on the environment and human health (ICCM, 2006)**

<http://www.saicm.org/index.php?ql=h&content=home>



Strategic Approach to International Chemical Management (SAICM)

- **Quick Start Programme:**
 - **A voluntary, time-limited trust fund for developing countries, and economies in transition**
 - **Priorities:**
 - **Development or updating of national chemical profiles**
 - **Identify capacity needs for sound chemicals management**
 - **Development and strengthening of national chemicals management institutions, plans, programmes and activities**
 - **Enable SAICM by integrating the sound management of chemicals in national strategies**





Why Implement Safety Management Standards?

- **Safety of workers**
- **Quality of product**
- **Increased efficiency**
- **Business image**





Integrated Management Systems

- Integrated management systems combine quality, environmental and OHS management systems
- Integration may vary from:
 - Increasing compatibility of system elements, to
 - Embedding an integrated management system (IMS) in a culture of learning and continuous improvements
- Some national integrated management standards are being developed (ISO (2008). Integrated Use of Management System Standards).
- For business sustainability an IMS needs to include the entire product chain and all stakeholders
- Jorgensen, et al. (2006). *Integrated management systems – three different levels of integration*. Journal of Cleaner Production, 14(8), 713-722.

