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AIR1.940826.016

AFOAT-BW

mac/14 October 1953

MEMORANDUM FOR RECORD

SUBJECT: (Uncl) Contemplated Organization for BW, CW and RW on Department of Defense

1. A meeting was held in General Nichols' office at 1000 hrs, 13 October 1953. General Yates, General Bunker, and Colonel McCurdy represented the Air Staff.
2. The draft of Memorandum to the Assistant Secretary of Defense (R&D), subject as above, was accepted in principle with the understanding that it would clearly designate only R&D in its scope. General Yates proposed this clarification primarily on the basis of incomplete definition of charter responsibilities of various offices in the Department of Defense. This delineation would insure the proposed committee's action remaining within the scope of authority of the Assistant Secretary of Defense for R&D. As a result of this change, it was unanimous that General Yates should have prime Air Force representation on the committee. Although the exact composition of the committee was not discussed, it was understood that General Bunker would have alternate representation. (Neither the acceptance of the word "alternate", nor its definition were formally discussed.)
3. General Bunker suggested the term "executive agent", as applied to the status of the Army with regard to BW, CW and RW programs, be rephrased to correspond with R&B and JCS terminology. General Hertford agreed to this.
4. General Hertford will incorporate the recommendations and rework the draft of the subject outline for submission to Dr. Quarles on 16 October.
5. A list (Incl 2) of the proposed group of consultants, and the recommending source, was presented.

Leon H. McCurdy
 LEON H. MC CURDY
 Colonel, USAF
 Actg Chief, BW-CW Division
 Asst for Atomic Energy, DCS/O

- 2 Incls
1. Memo for Gen Bunker, 8 Oct 53, subj as above, w/2 Incls
 2. Prpsd Group of Consultants for BW, CW & RW, 12 Oct 53

Actg Chief
 NND 917099
 DA
 8/19/53

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 9 Aug 94

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GL/F 61236

8 October 1953

MEMORANDUM FOR: GENERAL YATES
GENERAL BUNKER
ADMIRAL BOLSTER
ADMIRAL SCHINDLER
GENERAL NICHOLS

SUBJECT: Contemplated Organization for BW, CW and RW in Department of Defense

1. There are attached hereto drafts of:

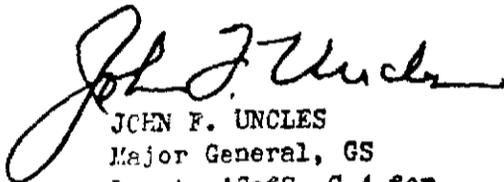
a. Proposed memorandum for the Assistant Secretary of Defense for R&D, subject as above.

b. Proposed letter for transmittal to prospective consultants by the Assistant Secretary of Defense for R&D.

These drafts were requested by Mr. Quarles.

2. A meeting has been arranged with Mr. Quarles in his office at 1500 hours, 16 October, for the purpose of discussing these drafts with the addressees of this memorandum.

3. It is considered desirable that the addressees should meet prior to this meeting for a Service discussion of the drafts. Accordingly, a tentative meeting in General Nichols' office has been arranged for 1000 hours, 13 October, for this discussion. Please notify the undersigned if you or your representatives will be able to be present at these two meetings.



JOHN F. UNCLES
Major General, GS
Deputy ACOFS, G-4 for
Research & Development

- 2 Incls
1. Draft memo for AS/D (R&D)
2. Draft ltr to Consultants

REC'D OCT 8 15 19

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MEMORANDUM FOR: ASSISTANT SECRETARY OF DEFENSE (R&D)

SUBJECT: Outline of Department of Defense Organization for Conduct of
BW, CW and RW

1. In accordance with our various conversations on this subject, there is submitted below a recommended procedure and organization for conduct of the Toxic Agent Program.

2. Direct Administration of the BW Program. Prior to outlining recommendations for the organization for your office, it is considered that a brief description of the Army concept of administration should be given. The Chief Chemical Officer, with an Assistant Chief for BW and the USAF and USN Deputies, will be the normal executive agent for the administration of the program and contract. Day-to-day problems concerning tests and other operations of the contractor should be resolved between the Assistant Chief Chemical Officer for BW and his two Deputies. The two Deputies should have access to the proper agencies in Hq USAF and Navy to obtain guidance and support as required for the conduct of the contractor operations. Matters that cannot be resolved at this level should be referred to the Army Staff (G-4), who will attempt to resolve the problems in the Army General Staff with proper coordination with Air Force and Navy.

3. General Staff Coordination and Direction. Since the Army is the executive agent for the BW, CW and RW Programs, necessary action for implementation of broad policy guidance and decisions will be the responsibility of the Army General Staff coordinating with the appropriate staff agencies in Hq USAF and CNO. G-4 Research and Development Division, as

*As this proper terminology e.g. did
JCS or Sec Def say so? I thought that
RDB assigned this responsibility and if so, 6677
it is not technically "executive agency". 2.*

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Executive Agent for the Chief of Research and Development, will be largely responsible for this coordination. This General Staff coordination should not be concerned with details of the operations of the contractor unless policy matters are involved or agreement cannot be reached at a lower level. When coordination cannot be achieved by the General Staff, the chairman of the Coordinating Committee described below would call a meeting of the Coordinating Committee.

4. Toxic Agents (BW, CW, EW) Coordinating Committee. This committee should be composed of appropriate representatives of Army, Navy, Air Force and Office, Secretary of Defense. The Army, being executive agent for the program, would chair the committee. It would meet at the call of the chairman and at least once every quarter, to consider broad plans and policy matters submitted by members or chairman. These policy matters include program and budget review, Service requirements, and general guidance concerning emphasis on various parts of the program. If unanimity is achieved, each Service member shall take necessary implementing action through his Service channels. The chairman would report the decisions and actions being taken to the Assistant Secretary of Defense for Research and Development. Such actions are subject to disapproval or modification by the Secretary of Defense. If no agreement can be reached, the chairman will report to the Assistant Secretary of Defense to obtain a decision. Present BW-CW Inter-Service Coordinating Committee would be abolished in favor of this committee. This committee likewise would replace the existing dormant RDB Committees in the BW and CW areas.

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5. Group of Consultants. This group of consultants should be composed of civilian scientific advisors outside Department of Defense competent in the toxic agent field. These consultants would be advisors to the Coordinating Committee but also would have direct access to the Secretary of Defense and his Assistants. They may be called upon individually or in appropriate groupings for advice on various topics of interest, would have access to appropriate phases of the programs and make such recommendations as they deem necessary either to the Coordinating Committee or the Secretary of Defense. In so far as practicable, individuals of the group of consultants should be used also as advisors to the Chief Chemical Officer in the technical aspects of the programs. The Coordinating Committee secretariat would also serve the group of consultants.

6. Assistant Secretary of Defense for Applications Engineering. Presumably there would be matters for discussion in the Toxic Agent Program logically falling under the cognizance of the Assistant Secretary of Defense for Applications Engineering. For those items or projects as may be mutually agreed upon between the two Assistant Secretaries, representation in the Coordinating Committee might be from the Office of the Assistant Secretary of Defense for Applications Engineering. If desirable, this could be further extended to the Assistant Secretary of Defense for Supply and Logistics at the proper time.

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R A F T

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Dear Dr. _____:

As you may be aware, the recent reorganization of the Department of Defense has eliminated the Research and Development Board and its various committees and panels. The responsibilities formerly assigned to the Research and Development Board are now devolved to the Assistant Secretary for Research and Development and the Assistant Secretary for Applications Engineering. In step with this move and in an effort to improve the management and direction of research and development in the field of chemical and toxic warfare, it is my intention to establish an organization within the Department of Defense which I believe is designed along lines of greater simplicity, and which, I hope, will prove less cumbersome than the numerous committees and panels previously involved in this endeavor.

The Chemical Corps of the Army has also recently reorganized the administration and conduct of activities in the biological warfare field to provide for the direct administration of the program by a special assistant to the Chief Chemical Officer and the conduct of practically all of the operations by a contractor, the Mathieson Company, associated with the Squibb Company. This contract is under negotiation at present. All three Services have an interest in this program, and the Chief Chemical Officer is planning on using senior Air Force and Naval officers as direct participants in the command relationships for the administration of the program.

For the purpose of coordination and over-all policy guidance in this program, I propose to establish a Coordinating Committee composed of senior officers of the Army, Navy and Air Force engaged in research and

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development program direction. There will also be a member of my staff on this Coordinating Committee. The duties of this Committee will be to consider broad plans and policy matters submitted by members or by my office, including program and budget review, Service requirements, and general guidance concerning emphasis on various parts of the program. Subject to my approval, it is expected that when unanimity is achieved each Service member will be able to take necessary implementing action through his own Service channels.

In addition to this Coordinating Committee, I should like to establish a group of consultants composed of civilian scientific advisors outside the Department of Defense who have competency in various phases of the toxic agent field. These consultants, either individually or as an appropriate group of individuals, will act as advisors to the Coordinating Committee and will also have direct access to my office and the Secretary of Defense. They will have access to appropriate phases of the program and make such recommendations, either individually or collectively, as they deem necessary, either to the Coordinating Committee or the Secretary of Defense.

In seeking the counsel of these consultants, the Department of Defense will, of course, take full responsibility for whatever actions may be taken as a result of their recommendations or opinions. It is not expected to ask the consultants to act normally as a body or committee. Ordinarily, we would call on the individual or individuals whose background is in the field of the particular problems at hand. In order, however, to assist the group in those instances where it wishes to make representation

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or to operate as a unit, I am asking Dr. _____ to act as the Group Coordinator. I hope that, by this means, the Secretary of Defense may have available the very best assistance and advice in this most important and new field that can be obtained from national scientific and industrial areas.

It is highly desirable also that, in so far as practicable, the individuals of this group of consultants should be used also as advisors to the Chief Chemical Officer in the more technical aspects of the program.

I would be most happy if you could find it convenient to consent to serve as a member of this group of consultants. In view of your background and experience in the _____ field, I am confident that your assistance as a consultant will contribute greatly both to the success of the program and to the national defense. Should the above be agreeable to you, I would be glad to discuss the matter further, as well as outline our contemplated administrative procedures in my office.

Sincerely yours,

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12 October 1953

Proposed Group of Consultants for BW, CW & RW

<u>Name</u>	<u>Category</u>	<u>Source</u>
Dr George W(ilhelm) Merck	(Chairman)	OCS
Dr Stanhope Bayne-Jones	(Medical Science)	Surgeon General
Dr Herald R(ea) Cox	(BW, Production)	Merck Cnl C Air Force
Dr Harold V(incent) Gaskill	(CW, BW)	Merck
Dr W(illiam E(dward) Hanford	(CW, Production)	Merck
Dr H(enry) Fraser Johnstone	(CW, BW, Engineering)	Merck Cnl C
Dr George B(ogdan) Kistiakowsky	(CW, BW Dissemination)	Air Force
Mr Richard S(tetson) Morse	(CW, BW, Engineering)	Merck
Dr W(illiam) Albert Noyes, Jr	(CW, BW, Physical Science)	Cnl C Merck
Mr E(dward) Duer Reeves	(CW, BW)	Merck
Dr Richard E(dwin) Shope	(BW, Medical Science)	Surgeon General Merck

Alternates

Dr Austin Moore Bruce	(RW, Medical Science)	Surgeon General
Dr Carl C. Chambers		Air Force
Dr Allan P(hillip) Colburn	Engineering, CW, BW, RW	Cnl C - Major
Dr E(dward) W(alter) Comings	Engineering, CW, BW, RW	Cnl C
Dr A(bner) McGehee Harvey	CW, Medical Science, BW	Major - Cnl C Surgeon General
Dr Baird Hastings	Medical	Merck
Dr Herbert E(ugene) Longenecker	RW, Physical & Biological Science, CW, BW	Major - Cnl C
Dr Randolph T. Major	Industrial Chemistry, CW	Cnl C
Dr Ralph S. Muckenfuss	Biological Science, BW	Cnl C
Dr Walter J. Nungester	BW	Navy

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<u>Name</u>	<u>Category</u>	<u>Source</u>
Dr Arthur G. Norman		USAF
Dr Charles E. Reed	Chemical Engineering	Merck
Dr William B(owen) Carles	BS	Merck Major

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SECURITY INFORMATION Lt Col Garner/cm/55180/70ct53

AFOAT-BW

OCT 9 1953

MEMORANDUM FOR: GENERAL HERTFORD, ASST DEPUTY ASST CHIEF OF STAFF, G-4, FOR RESEARCH AND DEVELOPMENT

SUBJECT: (Uncl) Suggested Outline for DOD Organization of BW, CW, and RW

In answer to your memorandum, subject as above, I have no objection to the suggested outline. I assume that we will discuss in detail the committee's functions at our meeting on 16 October 1953 and that the final paper will be coordinated with this headquarters.

1 Incl
Cy Suggested Outline for DOD
Organization of BW, CW, & RW

HOWARD G. BUNKER
Major General, USAF
Asst for Atomic Energy, DCS/O

cc: General Yates

*MIR - See memo for Record, 6 Oct 53, on Same Subj.
RFG.*

Secretary of
called upon individually for a list

AFOAT-BW have to state access

AFOAT-BW

*Col Heiler
4C Brown
4C [unclear]*

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*RFG
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4/7/54*

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SUBJECT: Suggested Outline for D.O.D. Organization of BW, CW, and RW

1. There follows a functional description of a possible organization for conduct of the Toxic Agent Program.

2. Toxic Agents Policy Committee. Composed of appropriate representatives of Army, Navy, Air Force, and Office, Secretary of Defense. Meets at call of chairman and at least once every quarter. Considers broad plans and policy matters submitted by members or chairman. These policy matters include program and budget review, service requirements, and general guidance concerning emphasis on various parts of the program. If unanimity is achieved, each Service member shall take necessary implementing action through his Service channels. The chairman will report the decisions and actions being taken to the Assistant Secretary of Defense for Research and Development. Such actions are subject to disapproval or modification by the Secretary of Defense. If no agreement can be reached, chairman will report to Assistant Secretary of Defense to obtain a decision. Present BW-CW Inter-Service Coordinating Committee will be abolished in favor of this committee. This committee likewise will replace the existing dormant RDB Committee in the BW and CW areas.

3. Panel of Consultants. Composed of from 3 to 6 civilian scientific advisors outside Department of Defense competent in the toxic agent field. These consultants will be advisors to the Policy Committee but also will have direct access to the Secretary of Defense and his Assistants. They may be called upon individually or collectively for advice on various topics of interest, will have complete access to all phases of the programs, and make such recommendations as they deem necessary either to the Policy Committee or the Secretary of Defense. Insofar as practicable, part or all of these consultants should be used also as advisors to the Chief Chemical Officer in the technical aspects of the programs. The Policy Committee secretariat will also serve the Panel of Consultants.

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4. General Staff Coordination and Direction. Since the Army is the executive agent for the BW, CW, and RW Research and Development Programs, necessary action for implementation of the broad policy guidance and decisions will be the responsibility of the Army General Staff coordinating with the appropriate staff agencies in Hq USAF and CNO. G-4 Research and Development Division, as Executive Agent for the Chief of Research and Development, will be largely responsible for this coordination. This General Staff coordination should not be concerned with details of the operations of the contractor unless policy matters are involved or agreement cannot be reached at a lower level. When coordination cannot be achieved by the General Staff, the chairman of the Policy Committee will call a meeting of the Policy Committee.

5. Administration of the Contract. The Chief Chemical Officer, with an Assistant Chief for BW and the USAF and USN Deputies, will be the normal executive agent for the administration of the contract. Day-to-day problems concerning tests and other operations of the contractor should be resolved between the Assistant Chief Chemical Officer for BW and his two Deputies. The two Deputies should have access to the proper agencies in Hq USAF and Navy to obtain guidance and support as required for the conduct of the contractor operations. Matters that cannot be resolved at this level should be referred to the Army Staff (G-4), who will attempt to resolve the problems in the Army General Staff with proper coordination with Air Force and Navy. If the matter cannot be resolved on this level, it would be referred to the Policy Committee.

6. Assistant Secretary of Defense for Applications Engineering. Presumably there will be matters for discussion in the BW Program logically falling under the cognizance of the Assistant Secretary of Defense for

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Applications Engineering. For those items or projects as may be mutually agreed upon between the two Assistant Secretaries, representation in the Policy Committee might be from the Office of the Assistant Secretary of Defense for Applications Engineering. If desirable, this could be further extended to the Assistant Secretary of Defense for Supply and Logistics at the proper time.

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AFCAT-BW

2 Oct 53

MEMORANDUM FOR: THE RECORD

SUBJECT: (Uncl) Suggested Outline for DOD Organization of BW-CW and RW

1. I visited General Yates on 2 Oct 53 to obtain coordination on the inclosed memorandum to General Hertford.

2. It was General Yates opinion that this committee should be and is restricted to Research and Development considerations only. If any other matters require attention, then other agencies should be brought in.

3. He bases his opinion upon the fact that this is a committee established by Dr. Quarles, Asst SOD for Research and Development, and that the representatives concerned from the Army and the Navy are strictly in the Research and Development business. Further, all of his discussions with Dr. Quarles, General Hertford, and others have indicated that this will be strictly a Research and Development Committee.

4. In view of the above, General Yates feels that our only action should be to furnish the proposed list of consultants to General Hertford and advise him verbally that we have no objections to the suggested outline. If General Burkner and Colonel Seiler disagree with this view, General Yates requests that they contact him Monday morning, 5 Oct 53. (General Burkner was not in 2 Oct 53 so the matter could not be referred to him this date.)

5. At General Yates suggestion, we have sent to General Hertford on DD Form 95 (routing slip) the list of names proposed for the Panel of Consultants. This was hand carried to General Hertford by the undersigned with Colonel Griffith's signature.

1 Incl
Memo for Gen Hertford
Asst Deputy, Army C/S, G-4
For R D, Subj: (Uncl) Suggested Outline for DOD/Org of BW-CW and RW

[Signature]
R. D. GAMER, JR.
Lt Colonel, USAF
Chief, Plans and Programming Section
Plans and Operations Branch
BW-CW Division, AFCAT

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Col. Garner/ca/55180/2 Oct 53

AFOAT-BW

MEMORANDUM FOR: GENERAL HERTFORD, ASST DEPUTY C/S, G-4, FOR R&D

SUBJECT: (Uncl) Suggested Outline for DOD Organization of BW, CW, and RW

1. This is in answer to your memorandum, subject as above, requesting my comments on the Suggested Outline for DOD Organization of BW, CW, and RW.

a. The outline leaves some question as to the distinction between the main objectives of the Policy Committee of considering plans and policy matters of BW-CW and responsibilities for and/or in connection with the BW contract establishment. It is recommended that it be shown clearly that the Toxic Agents Policy Committee is across-the-board in function and has the same relationship to the BW contract establishment as to other BW-CW matters. Further, it is recommended that the subject of the BW contract be deleted from the Suggested Outline and this Outline be restricted to provisions for the Committee only.

b. With respect to the charter of the Committee, one aspect may become an issue. I feel that there is an implication that the JCS could be by-passed. When questions or decisions arise which are the responsibility of the JCS, the Committee should take no action on such matters. It should be the responsibility of any Department so desiring to process such matters through the JCS if appropriate.

c. In the suggested Outline it is proposed that the Panel of Consultants also be used as advisors to the Chief Chemical Officer. The propriety and wisdom of including this aspect in the proposal is seriously questioned. The selection and use of the consultants should be a joint action and should not have any unilateral connotation. It is recommended that the suggestion to use the consultants as advisors to the Chief Chemical Officer be omitted from the outline. Their use or non-use as advisors to the Chief Chemical Officer is a subject for separate consideration.

d. The outline of the committee organization should make clear that, while it is likely that Research and Development will be the more time consuming of the committee's activities, the functions and responsibilities are across-the-board in BW-CW.

2. I am inclosing a list of names for the Panel of Consultants. The names should be considered in the order listed. Also inclosed is a proposed letter to the consultants outlining their duties for your consideration.

Paul Colman

AFOAT-BW

Col. Seiver OK'd Draft on 10/1/53

*Col. [unclear]
Lt Col [unclear]*

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Memo for Gen Hertford, Asst Deputy C/E, G-4, for RAB, subj (Incl)
 Suggested Outline for DOD Organization of EW, CW, and EM (cont'd)

3. I have coordinated this memorandum with General Yates.

3 Incls

1. Suggested Outline for DOD Organization of EW, CW, and EM
2. Proposed Panel of Consultants for Toxic Agent Policy Committee
3. Proposed ltr to Consultants

HOWARD G. BUNKER
 Major General, USAF
 Asst for Atomic Energy, DCS/O

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1. The Department of Defense has established a Toxic Agents Policy Committee to consider the program for biological and chemical warfare. This committee is composed of representatives from the Office, Secretary of Defense, and the Departments of the Army, Navy, and Air Force.

2. The Secretary of Defense feels that this committee should have the advice of top civilian management and scientific authorities.

3. A Panel of six (6) Consultants is being established to meet semi-annually to consider those matters referred to it by the Toxic Agents Policy Committee of the Office, Secretary of Defense. The Panel also may be called upon individually or collectively at various times for advice on specific or general matters concerning this program. The Consultants will have complete access to all information concerning the program and will have the authority to make any recommendations determined necessary either to the Policy Committee or direct to the Secretary of Defense.

4. Those being requested to serve on the Panel, in addition to you, are:

5. The responsibilities and the authority of this Panel are of grave importance to the Secretary of Defense and to the United States. If you so desire, a conference can be held at your convenience outlining in more detail the aspects of this proposal.

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Incl. 3

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General Hertford	INITIALS	CIRCULATE
ORGANIZATION AND LOCATION Asst Deputy, Army C/S, G-4 For R&D	DATE	COORDINATION
2		FILE
		INFORMATION
3		NECESSARY ACTION
		NOTE AND RETURN
4		SEE ME
		SIGNATURE

REMARKS

In answer to your query, I am inclosing a list of names for the Panel of Consultants for the Toxic Agents Policy Committee. The names should be considered in the order listed. I have coordinated this list with General Yates.

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FROM NAME OR TITLE HOWARD R. BINKOR, Major General, USAF	DATE 56742
ORGANIZATION AND LOCATION Asst for Atomic Energy, DCS/O	TELEPHONE 2 Oct 53

Rockefeller Institute)

ty with Air Force

DD FORM 95 1 FEB 50 Replaces DA AGO Form 895, 1 Apr 48, and AFHQ Form 12, 10 Nov 47, which may be used. 16-48487-4 GPO
Los Angeles, California

(Formerly Chief Scientist, USAF (Consultant, Office, Secretary of War)

Handwritten signature

Handwritten notes

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FOR
TOXIC AGENTS POLICY COMMITTEE
OFFICE, SECRETARY OF DEFENSE

1. Dr. George B. Kistiakovsky
Department of Chemistry
Harvard University
12 Oxford Street
Cambridge 38, Massachusetts

(Formerly with Manhattan Project and OSRD)
2. Dr. Carl C. Chambers
Director, RGE RGE Project
University of Pennsylvania
Philadelphia, Pennsylvania

(Formerly with OSRD)
3. Dr. Gerald R. Cox
Director, Lederle Laboratories
Pearl River, New York

(Formerly with U. S. Public Health Service; Rockefeller Institute)
4. Brig Gen Edward Montgomery
Procurement Division
Chemical Construction Corporation
118 Broadway
New York, New York

(Retired U. S. Army Chemical Officer. On duty with Air Force
1936 - 1948)
5. Mr. David T. Griggs
Institute of Geophysics
University of California
Los Angeles, California

(Formerly Chief Scientist, USAF (Consultant, Office, Secretary of War)

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6. Dr. Edwin B. Fred
President, University of Wisconsin
Madison, Wisconsin

(Formerly Consultant to Secretary of War)

7. Dr. Arthur G. Norman
Chief, Botany Department
University of Michigan
Ann Arbor, Michigan

(Formerly Chief, Crops Division, Camp Detrick, Maryland)

8. Dr. Leslie A. Chambers
Environmental Health Center
U. S. Public Health Service
Cincinnati, Ohio

(Formerly Chief, Anti-Personnel Agent Division, Camp Detrick,
Maryland; OSRD)

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Consultan
with Colo.

- Incl
Memo for Gen
Asst Deputy,
For R D, Subj.
ected Outline
of EW-CW and PW

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AFM-7-21

30 September 1953/mci

MEMORANDUM FOR COL. HANDT

SUBJECT: Proposed D.O.D. Committee for BW-CW

1. Reference is made to Gen. Hertford's memo to Gen. Bunker, same subject.
2. In a conversation with Gen. Hertford, Dept of Army, the following was covered:
 - a. The Chemical Corps has been authorized by the Dept of Army to negotiate with a contractor for a contract in BW.
 - b. Gen. Hertford proposed that before the contract is signed the Army, Navy and Air Force will meet on the statements of the contract to insure that it is agreeable to all three Services. Gen. Bunker will be called upon to furnish a representative.
3. There will be a meeting on 16 October with Dr. Quarles, exact time and place to be announced. Gen. Hertford requested that Gen. Bunker be present. The following items are to be considered:
 - a. Revised draft of proposed organization.
 - b. Draft of a proposed letter to consultants outlining duties.
 - c. List of prospective consultants.
4. Request that your Branch prepare Air Force views on items a, b and c of paragraph 3 above, for Gen. Bunker's approval and transmittal to Gen. Hertford by 5 October 1953.

cc: Gen. Bunker

Frank J. Seiler
 FRANK J. SEILER
 Colonel, USAF
 Chief, BW-CW Division
 Asst for Atomic Energy, DCS/O

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AFCAF-BW

25 September 1953/mci

MEMORANDUM FOR MAJOR GENERAL H. G. BUNKER

SUBJECT: Suggested Outline for D.C.D. Organization of BW, CW and R&D

1. As I understand it, there is not much point in arguing the objectives of the document. Dr. Quarles apparently has made up his mind that he wants some type of committee to take the place of the former RDB committees.

2. Suggest that you and Gen. Yates confer with Gen. Hertford, together, after discussing the proposed set up.

3. Gen. Hertford's comments do not clearly delineate between the function of monitoring the contractor for BW, which to my mind is an Army or Chemical Corps function, from the main objective of such a committee which could consider plans and policy matters on a Department of Defense level.

4. The pros and cons of this proposition are as follows:

a. Pros:

- (1) Such a committee would enable the Army, Air Force and the Navy to keep abreast and be consulted on the Chemical Corps plans.
- (2) It would provide, on a formal basis, a channel for presenting Air Force views.
- (3) It offers the possibility of keeping current the much improved Inter-Service coordination on BW-CW matters.

b. Cons:

- (1) It assumes that via this mechanism a member of the Air Staff will be able to implement agreements when, in fact, the Chief of Staff, USAF, may have been a party to disagreement between the services.
- (2) Dr. Quarles has proposed this committee to be under his cognizance. It follows that its main concern would be with R&D matters. However, the proposal in paragraph 3 discusses the procedure should the committee concern itself with matters outside R&D. This leads to the conclusion that the committee member must be able to decide questions across the board. If Gen. Yates were the member, he could make decisions affecting R&D but not on matters affecting DCS/W without a coordinated position.

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AFCAT-BW Memo for Gen Bunker, Subj: Suggested Outline for DOD Organization of BW, CW & RV, dtd 25 Sep 53

(3) The proposed three to six civilian scientific advisors should not also be advisors to the Chief Chemical Officer. If we concur in this proviso, I strongly suspect that the consultants to the committee will be those chosen by the Chief Chemical Officer. I personally would like to see some fresh blood tackle this problem. *Y.S.*

5. It should be noted that the committee would replace the ISGC and the former RDB committees in BW-CW. *OK*

6. Also, this is a top-side planning and policy committee. It may be a necessary step from Dr. Quarles' viewpoint, but the proposition does not yet tackle the main problem in BW-CW head on, and that is "how does one replace a third rate team with a first rate team if it is desired?".

Frank J. Seiler
 FRANK J. SEILER
 Colonel, USAF
 Chief, BW-CW Division
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