

Argonne National Laboratory

P.O. BOX 299
LEMONT, ILLINOIS

December 16, 1959

AIR MAIL

Dr. M. R. Zelle
Division of Biology and Medicine
U. S. Atomic Energy Commission
Washington 25, D. C.

326 US DOE ARCHIVES
REPOSITORY U.S. ATOMIC ENERGY COMM.
COLLECTION DSM
BOX No. 3376
FOLDER 9

Dear Max:

Some weeks ago before I went abroad I sent you a copy of a statement to our staff indicating that a reorganization of the Division was being undertaken along certain lines and that I would announce the details fully to the staff after my return.

On December 11, I did so giving an outline of the history of this Division and of its organization in the past, and discussing how the proposed changes were intended to make everyone better informed and more effective in carrying out our objectives and those of the Commission. This appears to have been understood and well received.

I am enclosing a copy of the line-up as it now stands with the division into five sections. Biophysics is a very small group since the acting chief has considerable responsibilities elsewhere; but this has the potentiality of growth if and when we obtain a suitable permanent substitute, and a good deal of this growth can take place through persons from other sections. You will note also that I consider myself acting head of the Cell Biology Section. The present roles of the sections may be classed as follows:

Biochemistry - enzymology, intermediary metabolism,
radiochemistry, plant radiobiology
Biophysics - dosimetry, environmental radiation
Physiology and Pathology - toxicity of external radiation,
radioelement toxicity, regulatory mechanisms
Cell Biology - microbiology, experimental cytology

These subcategories do not involve a subdivision of personnel since most of the staff members are concerned with work in more than one of these subcategories.

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ORGANIZATION & MANAGEMENT

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This group of section heads constitute an executive committee that meets regularly with me (weekly at present) to discuss matters of general policy and programs within the sections. With the exception of the group leaders, who now report to section heads instead of directly to me, everyone's "immediate supervisor" remains the same as before.

Certain general functions of the Division have also been delegated. Dr. Douglas Smith is to act as coordinator of reports and publications and Dr. Schlenk has undertaken to coordinate students, postgraduate fellows, and other temporary academic personnel. On these capacities they report to me.

The new arrangement is to function (1) as a better means of communication of needs and purposes to our whole staff, (2) as a delegation of many working responsibilities to smaller groups, and (3) with a clear definition of final responsibility at the top. All three of these have been difficult or impossible till now.

I would like to thank you for your cooperative and helpful attitude throughout.

Faithfully yours,

Austin M. Brues, M. D.
Director - Division of
Biological and Medical Research

P.S. While this was being dictated, I had a telephone call from Warren Sinclair who states that he is accepting. He requests that this be held confidential to the extent that it does not get back to the group under him until he has told them. He will replace Marinelli in this scheme, around June 15.

AMB:jb

Enclosure: Organization list
cc w/Enc: C. L. Dunham

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DOE ARCHIVES

DIVISION OF BIOLOGICAL AND MEDICAL RESEARCH
 A. M. Brues, Director

ADMINISTRATION
 & SERVICES

CELL
 BIOLOGY

PHYSIOLOGY &
 PATHOLOGY

BIOPHYSICS

BIOCHEMISTRY

F. Schlenk	L. D. Marinelli (Acting)	H. M. Patt	A. M. Brues (Acting)	J. S. Hood
W. Chorney	S. S. Brar	H. Auerbach	A. D. Barton	M. H. Dipert
R. N. Feinstein	P. P. Gustafson	B. O. Biskis	E. W. Daniels	V. J. Evertsbusch
J. F. Fried		A. J. Finkel	C. F. Ehret	J. K. Glaser
S. A. Gordon		M. P. Finkel	H. E. Kubitschek	J. W. Harrison
W. E. Kisielewski		R. J. Flynn	A. K. Laird	G. Svihla
P. D. Klein		N. A. Frigerio	B. R. Nebel	A. S. Tracy
G. Kostal		K. F. Hamilton	E. L. Powers	S. A. Tyler
A. Lindenbaum		F. G. Hirsch	L. E. Roth	
W. P. Norris		B. N. Jaroslow	A. N. Stroud	
J. H. Pomeroy		D. L. Jordan	T. N. Tahmisian	
T. R. Sato		S. W. Leshner	F. Wassermann	
J. Schubert		H. Lisco	R. B. Webb	
N. J. Scully		L. S. Lombard		
S. K. Shapiro		M. A. Maloney		
J. Skok		M. Miller		
T. W. Speckman		G. A. Sacher		
K. Surrey		M. H. Sanderson		
R. W. Swick		H. M. Slatis		
J. F. Thomson		D. E. Smith		
		S. P. Stearner		
		R. L. Straube		
		E. Trucco		
		H. H. Vogel		