

- 226 Watkins, Secretary of Energy Notice, SEN-6E-92, Departmental Organization and Management Arrangements, February 21, 1992; General Accounting Office, *Environment, Safety, and Health: Status of DOE's Reorganization of Its Safety Oversight Function*, GAO/RCED-90-82BR (Washington: January 1990), p. 2.
- 227 "National Energy Strategy Development Process," Appendix B, *National Energy Strategy, 1991/1992*, pp. B2-B3.
- 228 Administration official quoted in Patrick Crow, "U.S. General Elections Open Door to Energy Policy Changes," *Oil and Gas Journal* (October 12, 1992), 21; Burton quoted in "Clinton Aide Promises Energy Changes," *Inside Energy* (July 27, 1992), 2.
- 229 Burton quoted in "Clinton Aide Promises Energy Changes," *Inside Energy* (July 27, 1992), 2; "Stuntz to Trumpet Bush Energy Record," *Inside Energy* (August 17, 1992), 7; Easton quoted in "Clinton Aide Sees No New Energy Taxes," *Inside Energy* (September 7, 1992), 6.
- 230 "Clinton Aide Sees No New Energy Taxes," *Inside Energy* (September 7, 1992), 1, 5-6; "Groups Say New Senate Will Boost Support for Renewables, Efficiency," *Inside Energy* (October 19, 1992), 8; Crow, "U.S. General Elections Open Door to Energy Policy Changes," *Oil and Gas Journal* (October 12, 1992), 21-22.
- 231 Watkins on the "MacNeil/Lehrer News Hour," January 7, 1993.
- 232 Initial Watkins quote *Ibid.*; subsequent material from James D. Watkins, *Posture Statement*, DOE/CR-0011, (Washington: U.S. Department of Energy, January 1993), pp. iii-iv.
- 233 Watkins on the "MacNeil/Lehrer News Hour," January 7, 1993; Military Production Network quoted in *Washington Post*, January 11, 1993.
- 234 Bowsher on the "MacNeil/Lehrer News Hour," January 12, 1993.
- 235 Watkins quoted in *Washington Post*, January 11, 1993.
- 236 "Clinton: DOE Has Key Role in Economy," *Inside Energy* (November 16, 1992), 1.
- 237 *Ibid.*, p. 12; "Clinton's Pick for Science Adviser Has Extensive Energy Background," *Inside Energy* (January 4, 1993), 3.
- 238 Dan Balz, "Picking the Cabinet: The Winners, the Losers and Those Who Got Lost in the Shuffle," *Washington Post Magazine* (May 9, 1993); "Rumor Mill Hums with 'Candidates' for Cabinet Jobs at DOE, Interior," *Inside Energy* (November 9, 1992).
- 239 "Hazel O'Leary Picked to Head Energy," *DOE This Month*, 16 (January 1993), 9; "Clinton Appoints Minnesota Utility Executive Next Energy Secretary," *Inside Energy* (December 23, 1992), 1.
- 240 "Groups Are Disappointed with O'Leary's Inexperience in Clean-up Issues," *Inside Energy* (December 23, 1992), 4.
- 241 "Clinton Friend Bakke Says O'Leary Was Top Name on His List for DOE," *Inside Energy* (December 23, 1992), 3; "History Instructive to Energy Nominee," *Oil and Gas Journal* (January 11, 1993), 11; "Clinton's Choice for DOE Chief," *Oil and Gas Journal* (December 28, 1992), 31; "O'Leary Brings DOE Nuclear Savvy but Alternate Energy Preferences," *Nucleonics Week* (December 31, 1992), 5.
- 242 Partial transcript of Clinton's December 21, 1992, press conference in *Inside Energy* (December 23, 1992), 5.
- 243 *Ibid.*
- 244 *Ibid.*, 5-6; excerpts from statement and testimony of O'Leary confirmation hearing, January 19, 1993, in *DOE This Month*, 16 (January 1993), 2-3.
- 245 Excerpts from O'Leary confirmation hearing, in *DOE This Month*, 16 (January 1993), 2-3, 8.
- 246 "Address Before a Joint Session of Congress on Administration Goals, February 17, 1993," *Weekly Compilation of Presidential Documents* (February 22, 1993), pp. 215-24.